

**LENOIR COUNTY
NORTH CAROLINA
FISCAL YEAR 2010-11
SUBMITTED BUDGET**



THE COUNTY GOVERNMENT OF LENOIR COUNTY

BOARD OF COMMISSIONERS

George W. Graham, Jr., Chairman, District 5

Claude Stroud, Vice-Chairman, District 1

Jackie Brown, District 4

Reuben Davis, At-Large

Chris Humphrey, District 2

Tommy Pharo, District 3

Linda Rouse Sutton, At-Large

COUNTY MANAGER

Michael W. Jarman

ASSISTANT COUNTY MANAGER

Thomas L. Hollowell

FINANCE OFFICER

Martha Martin

COUNTY ATTORNEY

Robert W. Griffin

COUNTY CLERK/ADMINISTRATIVE SECRETARY TO COUNTY MANAGER

Lashanda A. Hall

ELECTED DEPARTMENT MANAGERS

William E. "Billy" Smith, Sheriff

Margaret Seymour, Register of Deeds

APPOINTED DEPARTMENT MANAGERS

Tom Miller, Solid Waste Director

Joey Bryan, MIS and Transportation Director

Roger Dail, Emergency Services Director

Tammy Kelly, Cooperative Extension Director

Joey Huff, Health Director

Mark Pope, Economic Development Director

Jack Jones, Social Services Director

Dana King, Board of Elections Supervisor

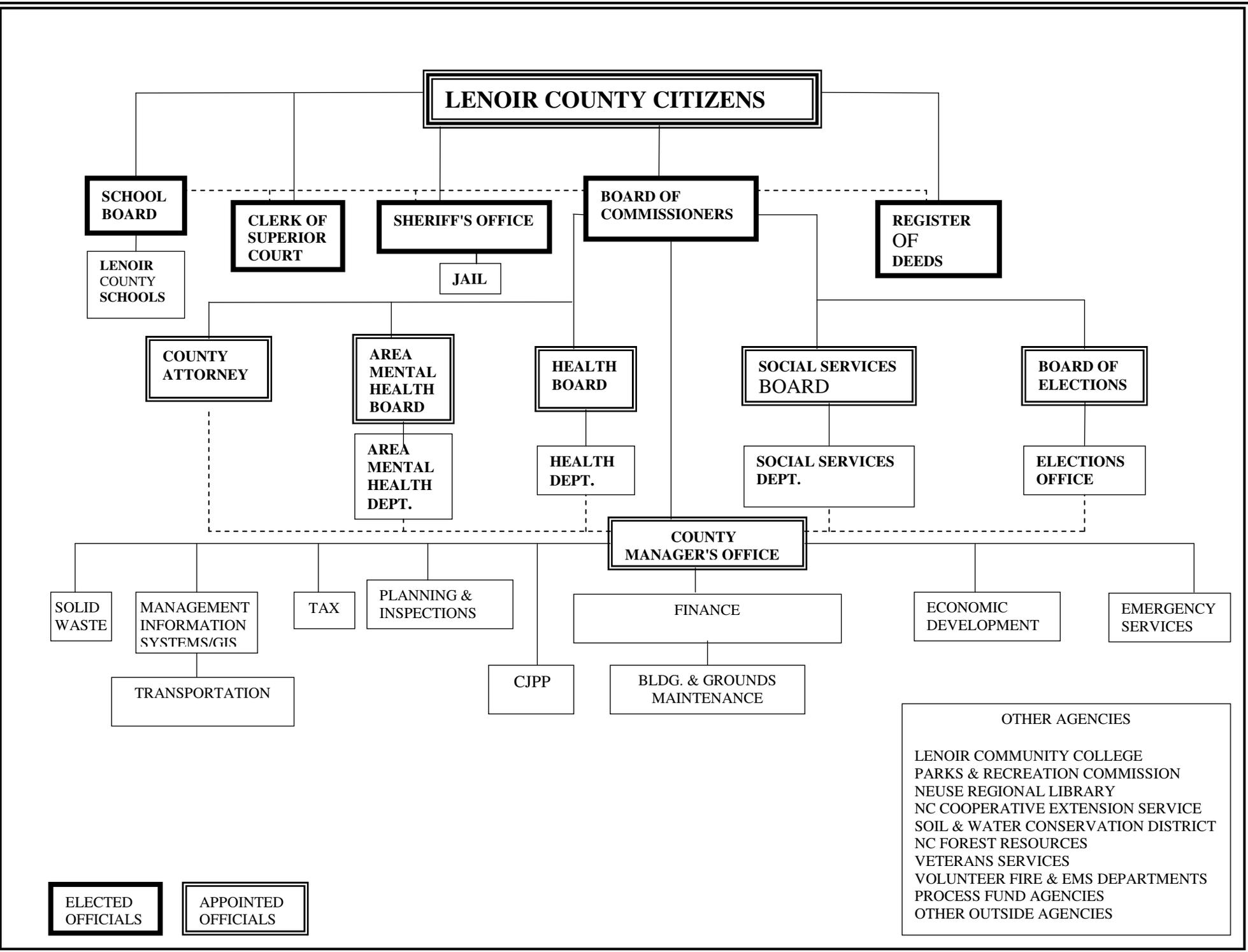
Gary O'Neal, Director of Planning and Inspections

Darrell Parrish, Tax Administrator

Prepared By:

All County Departments
And Agencies

Submitted Budget: May 17, 2010



LENOIR COUNTY CITIZENS

SCHOOL BOARD

LENOIR COUNTY SCHOOLS

CLERK OF SUPERIOR COURT

SHERIFF'S OFFICE

JAIL

BOARD OF COMMISSIONERS

REGISTER OF DEEDS

COUNTY ATTORNEY

AREA MENTAL HEALTH BOARD

AREA MENTAL HEALTH DEPT.

HEALTH BOARD

HEALTH DEPT.

SOCIAL SERVICES BOARD

SOCIAL SERVICES DEPT.

BOARD OF ELECTIONS

ELECTIONS OFFICE

COUNTY MANAGER'S OFFICE

SOLID WASTE

MANAGEMENT INFORMATION SYSTEMS/GIS

TRANSPORTATION

TAX

PLANNING & INSPECTIONS

CJPP

FINANCE

BLDG. & GROUNDS MAINTENANCE

ECONOMIC DEVELOPMENT

EMERGENCY SERVICES

- OTHER AGENCIES**
- LENOIR COMMUNITY COLLEGE
 - PARKS & RECREATION COMMISSION
 - NEUSE REGIONAL LIBRARY
 - NC COOPERATIVE EXTENSION SERVICE
 - SOIL & WATER CONSERVATION DISTRICT
 - NC FOREST RESOURCES
 - VETERANS SERVICES
 - VOLUNTEER FIRE & EMS DEPARTMENTS
 - PROCESS FUND AGENCIES
 - OTHER OUTSIDE AGENCIES

ELECTED OFFICIALS

APPOINTED OFFICIALS

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BUDGET MESSAGE

Mr. Chairman & Members of the Board:

We respectfully deliver and recommend for adoption the FY 10-11 Lenoir County Budget.

SUMMARY

The FY 10-11 General Fund Budget of **\$60,689,375** is in balance with a tax rate of **\$.80** per \$100 of assessed valuation. Other funds are also in balance. The **appropriation** from the Fund Balance of the General Fund is \$1,110,527. We again show the appropriation from Fund Balance to balance the budget as has been our practice. This practice prevents our needing to change the tax rate or unnecessarily reduce services available to our citizens. Each year we have been able to hold expenditures down and not use our savings. We must all be aware that when we actually use the appropriation from the Fund Balance we will need to take corrective action. Using savings to balance the budget would not be a sustainable practice.

The FY 10-11 General Fund Budget is \$304,294 less than the FY 09-10 adopted budget. This represents a one-half of one percent (.5%) decrease.

Referring to the "Summary of Expenditures Table":

- ◆ County General Fund Departments increased by (0.58%) or \$200,503 from FY 09-10 adopted budget to FY 10-11 submitted budget
- ◆ Compared to FY 08-09 actual expenditures, County General Fund departments increased by 3.43% or \$1,150,996 with the FY 10-11 submitted budget
- ◆ Other Than County Departments: General Fund increased by 1.11% or \$250,544 from FY 09-10 adopted budget to FY 10-11 submitted budget
- ◆ Compared to FY 08-09 actual expenditures, Other Than County Departments: General Fund increased by 17.7% or \$3,441,049 with the FY 10-11 submitted budget

On the **revenue side**, comparing FY 09-10 to FY 10-11, the key points are:

Property Taxes – down \$1,111,864 due to real property valuation reductions from the 2009 revaluation, decreased commercial investment in machinery and equipment, and lower motor vehicles value for 2010

Sales Taxes –up \$50,000

Sales, Services, and Other Revenues – down \$79,950

Inter-Governmental Revenues – down \$73,921 due to State and Federal reductions

Additional highlights of key changes in the General Fund Budget from one year to the next included.

Sheriff – up \$26,257 or 0.6%

Lenoir County Schools – up \$100,000 or 1.2%

Lenoir Community College – up \$85,000 or 4.05% due to retirement and utility increases

Central Communications – down \$50,045 or -4.03%

Elections – down \$56,647 or 14% due to no Municipal Elections

Recreation – up \$38,000 or 5.5% due to retirement and utility increases

Public Assistance - down \$112,037 or -0.8%

Jail - down \$121 or -0.01%

Governing Body – up \$138 or 0.06%

County Administration - up \$5,476 or 2.06%

Finance – up \$27,370 or 12.5% due to Contract to update Personnel Manual

Register of Deeds – down \$5,130 or 1.64%

Management Information Systems – up \$93,188 or 11.6% due to server upgrade

Emergency Management - up \$46,069 or 14.1% due to funding salary formerly paid from E-911 Funds

Non-Emergency Transport – down \$10,413 or -2.06%

It should be noted that nearly all County departments were able to hold their General Fund Operating Expenditures steady while absorbing increased utility and retirement cost. Covering these increases at current funding levels restricts our ability to provide extra services. County employees should be commended for “holding the line” in the midst of the longest recession since the Great Depression.

KEY BUDGET MOVERS

Our local economy is not generating sufficient “**recurring revenues**” (property taxes, sales taxes, fees, etc). A quick review of our General Fund revenues next year indicates a 3.7% decrease in property tax revenues and a reduction of 0.9% in sales tax revenues. This reduction in property tax revenue is a result of; 1) \$92,000,000 loss in property value in 2009 due to revaluation appeals; 2) \$53,000,000 loss in property value for 2010 due to decreased commercial investment in machinery and equipment and lower motor vehicle values. A large portion of these losses are attributable to the recession.

With the recent Economic Development successes we should begin to see this trend change.

Hopefully the worst local economic declines are behind us and we will soon rebound from this recession. There is a renewed spirit with the addition of new industries Spirit AeroSystems, and Sanderson Farms and the expansion of MasterBrand.

We have been fortunate in FY 02-03, FY 03-04, FY 04-05, FY 05-06, FY 06-07 FY 07-08, and FY 08-09 in that the Department of Social Services has significantly under-spent. Funds not spent roll into fund balance (savings). These under-runs then help push our “crisis” year as indicated in our five (5) year forecast further into the future. This allows additional time to grow our tax base and/or find additional revenue sources.

As we noted in last year’s message, we do have adequate fund balances in all our funds to serve their individual purposes.

We were fortunate that this year major cost increases in health insurance were not impacted upon us. We did not have to increase premiums for employees’ nor the County as employer. This was a fortunate achievement. We will however have to look closely at our post employment benefits. We will need to make changes in OPEB to avoid excessive financial burdens in the future.

BUDGET PROCESS/HISTORY

This budget is a **plan** of policies, i.e., the "**why**" of local government, and **finances**, i.e., the "**what**" of local government - **what** it takes to raise money (taxes/fees) and **what** it costs to provide services, and **resources' allocation**, i.e., the "**for whom**" of local government - people get certain services allotted based on individual requirements.

On February 17, 2010, departments and other agencies were provided budget instructions and a budget calendar. All agencies were urged to hold constant and / or reduce their operational and capital expenditure requests, and to hold personnel costs to a zero (0) increase. In most cases - we were able to hold to this criteria. Everyone was made fully aware of revenue constraints. All departments have been very realistic and professional in their budget preparation.

In the budget work session held February 1st, the Board agreed on several basic parameters:

1. No need to increase employer nor employee contributions to Employee Health Insurance Fund;
2. To provide stable funding for essential government services.
3. Hold operating expenditures (non-payroll) to as close to a zero increase as feasible;
4. Needed Leanest budget ever.

The Commissioners also agreed on the following "Financial/Budget Philosophy: FY 10-11 Budget":

FINANCIAL / BUDGET

- View Expenditure - Revenue Decisions in Each Fiscal Year From a Five (5) Year Perspective
- Increase Annual Recurring Revenues, Where and When Necessary, to Pay for Existing Annual Recurring Expenses
- Rebuild Unrestricted/Unreserved Fund Balance to a Twenty Percent (20%) Minimum Level of General Fund Expenditures
- Minimize Future Tax Increases by Reducing Expenditures
- Use Pay-As-You-Go Financing (Savings) - Capital Projects - Capital Improvements Program
- Employee Pay Based on: Market Conditions, Job Standards, Workload, Merit
- Adequately Fund Education - Operationally and Capital-Wise
- Increases, if any, in Funding any Operation, Shall be Tied to Increases to Ad Valorem Growth, i.e., Pay-As-You-Grow
- Use Fees to Offset Costs of Operations
- Enterprise Funds Shall be Supported by Fees, Not Taxes
- Begin Long-Range Planning..... - and its Implementation

BUDGET POLICIES & STRATEGIES

In the budget's construction, the above-referenced policy guidelines are provided below, coupled with responses to address each.

- POLICY 1: View Expenditure - Revenue Decisions in Each Fiscal Year from a Five (5) Year Prospective:**
Response: Prepared 5-year Financial Forecast/CIP Plan; reviewed; need to review again at future budget work sessions. Without growth or additional revenues there will be a day when the General Fund Fund Balance is actually consumed and cost under-runs will not carry us.
- POLICY 2: Increase Annual Recurring Revenues, Where and When Necessary, to Pay for Existing Annual Recurring Expenditures:**
Response: Explore opportunities for additional fees for service.
- POLICY 3: Rebuild Unrestricted/Unreserved Fund Balance to a Twenty Percent (20%) Minimum Level of General Fund Expenditures:**
Response: Currently at 16%; We will use Designated Fund Balance as an appropriation to balance the budget.
- POLICY 4: Minimize Future Tax Increases by Reducing Expenditures:**
Response: Reducing expenditures means reducing services in some areas; Does the Board want to do that?
- POLICY 5: Use Pay-As-You-Go Financing (Savings) - Capital Projects / Capital Improvements Program:**
Response: Capital Projects/Capital Improvements Program: General Fund Designated Fund Balance will be used for Capital Improvements programs, Vehicle Replacement, Debt Service (as much as possible).
- POLICY 6: Employee Pay Based On: Market Conditions, Job Standards, Workload, Merit:**
Response: There is a one-step (2.5%) increase to be implemented January 1, 2011 included in this budget, however we continue to be behind the market average in salaries.
- POLICY 7: Adequately Fund Education- For Operational and Capital Improvements:**
Response: Lenoir County Public Schools desire an increase of 3% in operating cost. An additional \$1,724,000 over the budgeted operational appropriation of \$9,900,000 is appropriated to the Lenoir County Public Schools for Capital (Used for Bond Debt Services).
- POLICY 8: Increases, if any, in Funding any Operation, Shall be Tied to Increases in Ad Valorem Growth, i.e., Pay-As-You-Grow:**
Response: Increases in Ad Valorem growth fluctuate with the average at 1% to 2% (2010 we experienced a 3.7% decrease)
- POLICY 9: Use Fees to Offset Costs of Operations:**
Response: Inspections is doing this; Environmental Health, EMS are not.
- POLICY 10: Enterprise Funds shall be supported By Fees, Not Taxes:**
Response: Solid Waste fees were increased in FY 2008-2009.
- POLICY 11: Continue to Implement Long-Range Planning:**
Response: Possibly a "retreat" or "summit" meeting with **all elected officials** may be appropriate. We could do community-driven long-range planning.

RECOMMENDED VS. REQUESTED LISTS: FY 10-11

The Board is made aware of the decisions which were made in attaining the submitted balanced budget by the following list of appropriations which **are not included**:

Unit / Agency	Recommended	Requested	Difference
Lenoir Community College – Operations	\$2,185,000	\$2,339,319	\$154,319
Lenoir Community College - Capital	\$100,000	\$150,000	\$50,000
Lenoir County Public Schools	\$9,900,000	\$10,094,000	\$194,000
SPCA Operations	\$95,000	\$125,000	\$30,000
SPCA Capital	20,000	0	20,000
Library	\$740,500	\$766,500	\$26,500
Parks and Recreation Operating	733,000	784,800	51,800
Parks and Recreation Capital	75,000	125,000	50,000
Community Council for the Arts	7,500	125,000	117,500

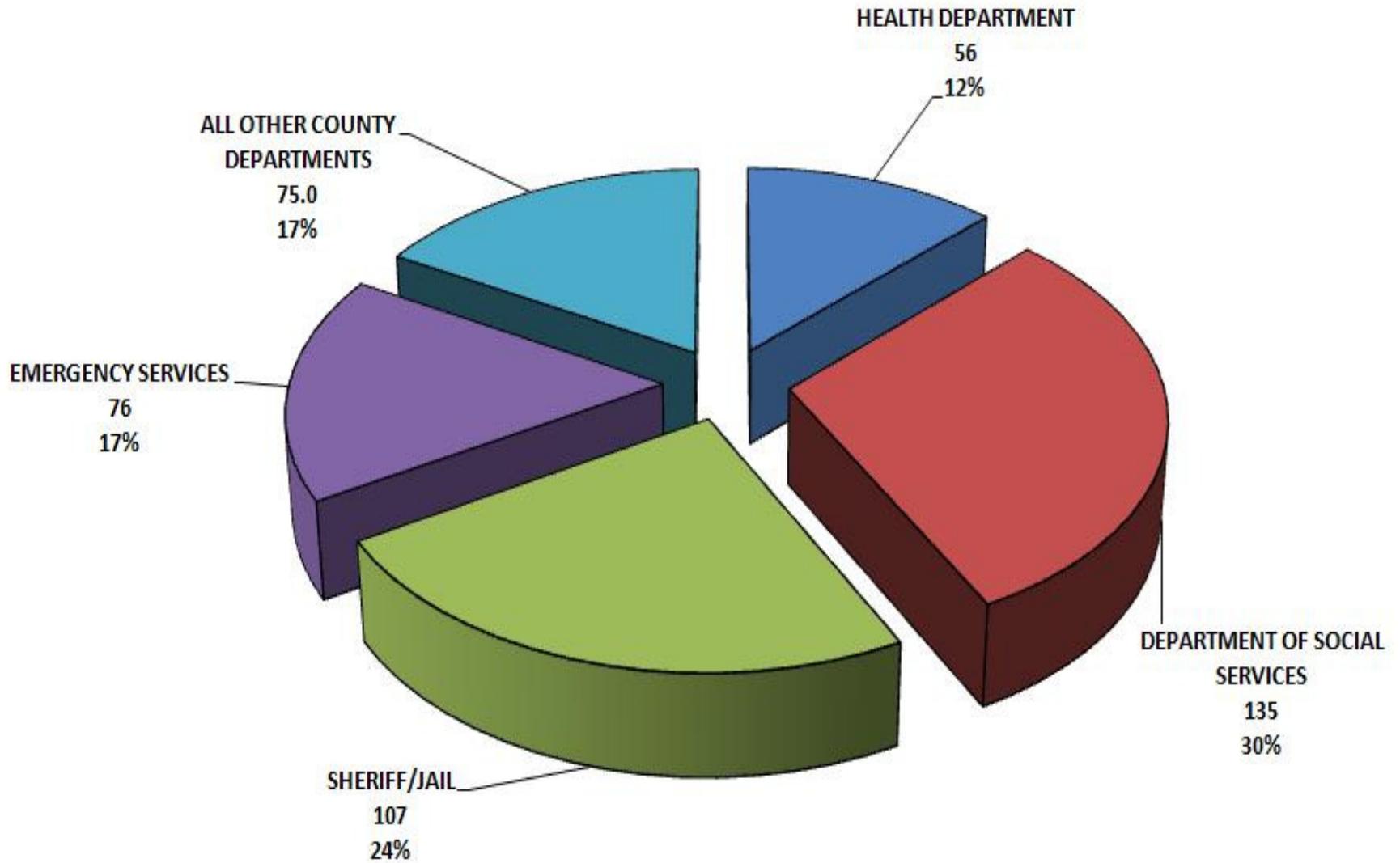
For the most part, the above list includes **recurring** expenditures. This list is not all inclusive. Also, many departments simply do not request more than the budgetary parameters which are established by the Board earlier in the process.

FUND BALANCE (S)

There are "fund balances" in every fund, but it is necessary to understand the "role" or functions for each fund balance.

1. **General Fund:** Undesignated/Unreserved/Unappropriated Fund Balance: Projected **\$9,581,420** (6/30/11) - This serves as working capital to assist the County in paying bills during "lean" revenue months or during hurricane events. Currently this balance would equate to 15.06% of recommended budget expenditures or slightly more than seven (8) weeks working capital.
2. **Employee Insurance Fund:** Projected **\$2,600,000** (6/30/11)
3. **Vehicle Replacement Fund Balance:** Projected **\$20,000** (6/30/11) - This fund was created in FY 99-00 without a General Fund Transfer. \$95,000 is recommended to be transferred from the General Fund to this fund in FY 10-11 to support vehicle replacement. Unspent funds "rollover" from one fiscal year to the next.
4. **Public School Capital Fund:** Projected **\$5,500,000** (6/30/11) - This fund balance can only be used for Schools capital projects/expansions.
5. **Emergency - 911 Fund Balance:** Projected **\$1,400,000** (6/30/11) – Use of these funds is highly restricted by the state.
6. **Revaluation Fund Balance:** Projected **\$18,000** (6/30/11) - This fund always involves a transfer of General Fund Monies to support it.
7. **Automation Preservation Fund:** Projected **\$100,000** (6/30/11) - Register of Deeds will continue to "build up" this fund for major automation projects in the Register's office.
8. **Capital Reserve Fund:** Projected **\$2,775,000** (6/30/11) - Designated by Board for Economic Development projects and Bond debt reserve.
9. **Capital Improvements Program Fund:** Projected **\$1,800,000** (6/30/11) - The **entire fund balance is always carried over in the new year to support existing or future projects; not used as "working capital"**.
10. **Solid Waste Management Fund Balance:** Projected **\$2,200,000** (6/30/11) – This Fund Balance needs to grow to offset the cost of a new MSW cell which is currently being engineered.

SUMMARY OF POSITIONS FY 2010-2011



SUMMARY OF AUTHORIZED REGULAR AND TEMPORARY POSITIONS

General Fund Departments	FY 2002-03 Regular/Temp (FTE)	FY 2003-04 Regular/Temp (FTE)	FY 2004-05 Regular/Temp (FTE)	FY 2005-06 Regular/Temp (FTE)	FY 2006-07 Regular/Temp (FTE)	FY 2007-08 Regular/Temp (FTE)	FY 2008-09 Regular/Temp (FTE)	FY 2009-10 Regular/Temp (FTE)	FY 2010-11 Regular/Temp (FTE)
Board of Commissioners	1	1	1	1	1	1	1	1	1
County Manager	3	3	3	3	1.5	1.5	2	2	2
Finance	5	5	5	5	4.5	4.5	5/5	5/5	5 / .5
Court Facilities/Public Buildings	3	3	3	3	4	4	4	4	4
Register of Deeds	5/5	5/5	5/5	5/5	5/5	5/5	5/5	5/5	5
Tax	17/5	17/5	17/5	17/5	17	16	16	16	15.5 / .3
Sheriff	57	57	57	62	62	61	61	70	70
Jail	27	27	27	27	35	37	37	37	37
Emergency Management/E- 911	3	4	3	3	3	3	4	4	5
Communications	18	19/3	19/3	18/1	18/1	18/1	21/1	21/1	21 / 1
E-911	3	0	1	2	2	2	1	1	0
Emergency/Medical Services	29/9	38/10	38/10	43/6	59/11	61/11	56/11	45/11	50 / 8
Planning and Building Inspections	6	6	6	5.5	5	5	5	5	5
Board of Elections	4	4	4	4	4	4	4	4/5	4 / 5
Health Department	63	63	63	62.5	62	61	59	54/4	56 / 3
Social Services Department	138	135	136	138	135	130	131	133	135
Management Information Systems	7	7	7	7	7	8	8	8	8
Economic Development Department	3	3	3	3	4	4	4	4	4
Transportation Department	2	2	2.3	2.3	2	2	7/10	4/10	5 / 13
Veterans Affairs	1	1	1	1	1	1	1	1	1
Soil Conservation	3	3	3	2	2	2	2	2	2
Solid Waste	25.5/18.5	9.5/3	9.5/3	11.5/3	11.5/3	11.5/2	11.5/2	11.5/2	11.5 / 35
Criminal Justice Partnership	0	0	0	0	2	2	2	2	2
Grand Total - All Funds	427/28.5	412.5/16	413.8/17	425.8/11	447.5/15.5	444.5/14.5	445.5/29	439.5/34	449 / 65.8

STAFFING / PERSONNEL

The following are highlights in changes in personnel and staffing during FY 09-10 and proposed for FY 10-11:

1. Register of Deed eliminated one (1) part-time position
2. Tax is eliminating one (1) full-time position and creating one (1) part-time
3. Emergency Management now includes one (1) employee formerly paid from E-911 funds
4. Emergency Medical Services eliminated one (1) management position and added six (6) medics to reduce overtime paid (four (4) medics for emergency two (2) for non-emergency)
5. Health added two (2) positions (grant funded)
6. Social Services added two (2) positions (grant funded)
7. Transportation added one (1) position (grant funded)
8. Solid Waste added 33 part-time site attendants (this service was previously contracted)
9. Net changes: added ten (10) regular positions five (5) of the new positions have dedicated revenue sources (grant funded) added 33 part-time positions
10. Total positions funded by the General Fund increased by five (5) from FY 09-10 (General Fund expense was lowered since adding these employees allows staff to work the same hours as FY 09-10 and not be paid overtime rates); savings realized by adding part-time site attendants was approximately \$150,000
11. As indicated in the Summary of Authorized Regular Positions FY 2010-11 pie chart, 83% of all County positions are concentrated in four (4) departments: DSS (30%); Sheriff/Jail (24%); Emergency Services (17%); and Health Department (12%)

FUTURE PLANNING AND EVALUATION

Here are a few issues which the Board must evaluate and decide upon.

1. Additional space to handle inmate volume. We will have additional expenses to transport inmates or for debt services for a new detention facility.
2. Lenoir County Public Schools; how do we meet future needs?
Lenoir Community College enrollment continues to increase; how do we meet future needs?
3. Future School Bond Debt Service is a major issue (\$1,500,000 short in 2014; possibly 2012).
4. Do Board members have any suggestions for **additions / deletions** to recurring expenditures in any cost center which a Board member feels needs further exploration?
5. Will Board members continue to take an active Economic Development role in order to help keep the local economy moving?
6. Current economic growth may stress our infrastructure and ability to provide services.
7. Quarter-cent sales tax could be used for future needs in lieu of property tax.
8. Radio system purchased in 1993 – Analogue System

The above are a few **key** questions we must deliberate in this and probably future budgetary years.

FINANCIAL/PROGRAMMATIC POLICIES & GOALS

Near term (next twelve (12) months):

- ◆ Permitting the new Subtitle D MSW landfill
- ◆ Work for additional State/Federal revenue (non-property tax based)
- ◆ Continue market/merit based approach to pay for all positions
- ◆ Emergency Medical Services - *continue to improve service and revenue collections*
- ◆ Administer Land Use Plan, Subdivision, and Junkyard Ordinances
- ◆ Improve financial solvency of Employee Health Insurance Fund – *done – no increases in premiums this year*
- ◆ Prioritized County Capital Facilities'/Buildings' upgrades
- ❖ Building new schools
- ❖ Support commercial air service
- ❖ Support all Economic Development initiatives
- ❖ Build new Detention Facility – *design completed*

Mid term (next five (5) years):

- ◆ Properly administering eight year revaluation of all real property
- ◆ Work for completion of Crescent Road and other highways in the Transportation Improvements Plan (TIP)
- ◆ Build another Shell Building at the Global Transpark (GTP) and actively assure the GTP is a success
- ◆ Continue to make cost effective improvements in all County service areas and share savings with employees and citizens alike
- ◆ Funding future Debt Service obligations

Long term (next ten (10) years):

- ◆ Constant vigil to improve local economy
- ◆ Improving per capita income status of all residents
- ❖ County-wide sewer

CLOSING COMMENTS

It is a privilege to serve the Lord, the citizens, and the employees of Lenoir County. Lenoir County has truly been blessed and we should continually give thanks in all circumstances.

A special thanks to all of the Department heads and key staff personnel who developed this FY 10-11 budget.

Respectfully,

Michael W. Jarman
County Manager

Thomas L. Hollowell
Assistant County Manager

BUDGET ORDINANCE



BOARD OF COMMISSIONERS

LENOIR COUNTY

INTRODUCED BY: Michael W. Jarman, County Manager

BUDGET ORDINANCE FOR THE FISCAL YEAR BEGINNING

JULY 1, 2010

BE IT ORDAINED by the Board of Commissioners of Lenoir County, North Carolina:

Section 1 A. (Fund 10) The following amounts are hereby appropriated in the **General Fund** for the operation of the County Government and its activities for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Governing Body	225,848
County Manager	271,088
Finance	246,878
Tax Office	855,200
Legal	62,500
Court Facilities/Public Buildings	835,571
Elections	346,830
Register of Deeds	308,336
Non-Departmental	975,800
Process Funds	1,036,571
Outside Agencies	132,000
Management Information Systems	894,437
Sheriff/Jail	6,685,760
Emergency Services	5,671,299
Fire Protection	50,000
Planning and Inspections	213,719
Medical Examiner	40,000
Economic Development	316,490

Veterans Service Office	32,421
N.C. Cooperative Extension Service	421,231
Soil Conservation	120,476
Health Department	3,523,999
Mental Health	236,906
CJPP-Day Reporting	124,851
Public Assistance	13,809,709
Lenoir County Schools Current Expense	9,900,000
Community College-Current Expense	2,185,000
Public Library	740,500
Recreation	733,000
Debt Service	6,478,650
Transfer to:	
Capital Improvements Fund	1,310,305
Revaluation Fund	25,000
Vehicle Replacement Fund	95,000
Capital Reserve Fund	1,724,000
Contingency	60,000
Total Expenditures	60,689,375

Section 1 B. It is estimated that the following revenues will be available in the **General Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Property Taxes	29,283,516
Sales Tax	5,750,000
Intergovernmental Revenues	13,175,457
Service Fees and Other Revenues	11,369,875
Appropriated Fund Balance	1,110,527
Total Revenues	60,689,375

Section 1 C. There is hereby levied a tax at the rate of eighty cents/.80 per one hundred dollars (\$100) valuation of property listed as of January 1, 2010, for the purpose of raising revenue included in “Property Taxes” in the General Fund in Section 1 B of this ordinance. This rate of tax is based on an estimated total valuation of property for the purpose of taxation of \$3,655,000,000 and an estimated collection rate of 94.34%.

Section 2 A. (Fund 11) The following amounts are hereby appropriated in the **Employee Insurance Fund** for the needs of the County for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Claims Paid-Health Insurance	3,000,000
Premiums Paid-Life Insurance	100,000
Administrative Costs	400,000
Total Expenditures	3,500,000

Section 2 B. It is estimated that the following revenues will be available to the **Employee Insurance Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Payroll Deductions-From General Fund	3,200,000
Deductions –Life Insurance	100,000
Fund Balance Appropriated	155,000
Refunds/Interest on Investments	45,000
Total Revenues	3,500,000

Section 3 A. (Fund 14) The following amounts are hereby appropriated in the **Vehicle Replacement Fund** for the purchase of replacement vehicles for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Capital Outlay - Vehicles	200,000
Capital Reserve	27,000
Vehicle Auction Expense	3,000
Total Expenditures	230,000

Section 3 B. It is estimated that the following revenues will be available to the **Vehicle Replacement Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Transfer from General Fund	95,000
Sale of Vehicles	10,000
Fund Balance Appropriated	125,000
Total Revenues	230,000

Section 4 A. (Fund 15) The following amounts are hereby appropriated in the **Federally Seized Property Fund** for the operation of the Sheriff's Department Drug and Controlled Substance Programs for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Federally Seized Property Program	20,000
Total Expenditures	20,000

Section 4 B. It is estimated that the following revenues will be available to the **Federally Seized Property Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Forfeited Drug Proceeds	10,000
Interest	1,000
Fund Balance Appropriated	9,000
Total Revenues	20,000

Section 5 A. (Fund 16) The following amounts are hereby appropriated in the **Controlled Substance Program Fund** for the operation of the Sheriff's Department Drug and Controlled Substance Programs for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Controlled Substance Program	20,000
Total Expenditures	20,000

Section 5 B. It is estimated that the following revenues will be available to the **Controlled Substance Program Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Controlled Substance Tax	10,000
Fund Balance Appropriated	10,000
Total Revenues	20,000

Section 6 A. (Fund 20) The following amounts are hereby appropriated in the **Capital Reserve Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County.

Economic Development Projects	500,000
Bond Debt Service Reserve	0
Transfer to General Fund – School Debt	4,724,975
Total Expenditures	5,224,975

Section 6 B. It is estimated that the following revenues will be available to the **Capital Reserve Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011.

Transfer from General Fund	1,724,000
Fund Balance Appropriated	2,000,975
Total Revenues	5,224,975

Section 7 A. (Fund 21) The following amounts are hereby appropriated in the **School Capital Fund** for the expenditures associated with the debt service and other school capital projects funded by the State and County for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Transfer to General Fund – Debt Service	1,500,000
Capital Reserve	130,000
Total Expenditures	1,630,000

Section 7 B. It is estimated that the following revenues will be available to the **School Capital Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Sales Tax-Art 40	540,000
Sales Tax-Art 42	1,080,000
Interest on Investments	10,000
Total Revenues	1,630,000

Section 8A. (Fund 22) The following amounts are hereby appropriated in the **Transportation Fund** for the maintenance of the County’s Transportation system for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Transportation Program	1,640,137
------------------------	-----------

Section 8 B. It is estimated that the following revenues will be available to the **Transportation Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Reimb-State-Vehicles	208,097
Grant-State	210,337
Grant-Rural General Public	50,713
Supplemental RGP	44,598
Rural General Public-Ticket Sales	29,000
Grant-EMP and Supplemental	22,726

Grant-EDTAP and Supplemental	85,829
Loop Fares and Other Trips	537,629
Sale of Vehicles	15,000
Reimbursement Vehicle Insurance	31,875
Cap Res-Surcharge Coll.	15,000
Sale of Mobile Advertising	20,000
Other Revenue	279,818
Fund Balance Appropriated	89,515
Total Revenues	1,640,137

Section 9 A. (Fund 23) The following amounts are hereby appropriated in the **Tire Disposal Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Tire Disposal	130,000
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Section 9 B. It is estimated that the following revenues will be available to the **Tire Disposal Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Tire Disposal - State Fees	65,000
State Grant – Tire Disposal	20,000
Transfer from Solid Waste Fund	45,000
Total Revenue	130,000

Section 10 A. (Fund 24) The following amounts are hereby appropriated in the **E911 Fund** for the emergency telephone system during the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

E911 Appropriation	572,880
--------------------	---------

Section 10 B. It is estimated that the following revenues will be available to the **E911 Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

E911 Revenue – State	572,880
Total Revenues	572,880

Section 11 A. (Fund 25) The following amounts are hereby appropriated in the **Revaluation Fund** for the revaluation of property in Lenoir County for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Revaluation	53,905
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Section 11 B. It is estimated that the following revenues will be available to the **Revaluation Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Transfer from General Fund	53,905
Total Revenues	53,905

Section 12 A. (Fund 27) The following amounts are hereby appropriated in the **Automation-Preservation Fund** for the fiscal year beginning July 1, 2010 and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Automation-Preservation	35,000
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Section 12 B. It is estimated that the following revenues will be available to the **Automation-Preservation Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011.

Automation – Preservation Fees	20,000
Interest on Investments	500
Fund Balance Appropriated	14,500
Total Revenues	35,000

Section 13 A. (Fund 40) The following amounts are hereby appropriated in the **Capital Improvements Program Fund** for the capital projects for the fiscal year beginning July 1, 2010 and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Economic Development	
Hangar Agreement	40,000
Smithfield-Deli	100,000
West Company	200,000
Dupont-Sorona-County	125,000
Electrolux	100,000
S.I.S.-County	11,900
Premier Trailers	12,200
West Company II	125,000
Fields Control	8,000
Select Vending	20,000
Best Diamond	15,000
Mother Earth Brewery	4,866
Dopaco II	90,000
Electrolux II	30,000
Spirit Aerosystems - Alpha	41,241
Spirit Aerosystems - Beta	31,298
Industrial Development Engineering/Design	5,000
Shell Building #3 Interest	50,800
Subtotal	1,010,305
Community Development	
Lenoir Community College-Capital	100,000
Parks & Recreation-Capital	83,000
Hwy 70 Corridor Project	25,000
Soccer Complex	100,000
Subtotal	308,000
Buildings & Grounds	
Building Upgrades	0
Subtotal	0
Total Expenditures	1,318,305

Section 13 B. It is estimated that the following revenues will be available to the **Capital Improvements Program Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Transfer from General Fund	1,310,305
Recreation - Campground Sites	8,000
Total Revenues	1,318,305

Section 14 A. (Funds 50-60) The following amounts are hereby appropriated in the **Fire District Funds** for the operation of volunteer fire departments for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Fire Districts	1,241,755
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Section 14 B. It is estimated that the following revenues will be available to the **Fire District Funds** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

North Lenoir	387,588
Southwood	123,292
Sandy Bottom	182,910
Deep Run	101,284
Seven Springs	18,079
Hugo	134,402
Sand Hill	68,706
Cherry Tree	88,648
Mosely Hall	96,522
Wyse Fork	23,201
Grifton	16,123
Global Transpark	1,000
Total Revenues	1,241,755

Fund 50. There is hereby levied a tax at the rate of four and one-half cents/.045 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **North Lenoir Fire District** for the purpose of supplementing the revenues of the **North Lenoir Fire Department**.

Fund 51. There is hereby levied a tax at the rate of six cents/.06 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **Southwood Fire District** for the purpose of supplementing the revenues of the **Southwood Fire Department**.

Fund 52. There is hereby levied a tax at the rate of eight cents/.08 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **Sandy Bottom Fire District** for the purpose of supplementing the revenues of the **Sandy Bottom Fire Department**.

Fund 53. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **Deep Run Fire District** for the purpose of supplementing the revenues of the **Deep Run Fire Department**.

Fund 54. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **Seven Springs Fire District** for the purpose of supplementing the revenues of the **Seven Springs Fire Department**.

Fund 55. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **Hugo Fire District** for the purpose of supplementing the revenues of the **Hugo Fire Department**.

Fund 56. There is hereby levied a tax at the rate of seven cents/.07 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **Sand Hill Fire District** for the purpose of supplementing the revenues of the **Sand Hill Fire Department**.

Fund 57. There is hereby levied a tax at the rate of eight cents/.08 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **Cherry Tree Fire District** for the purpose of supplementing the revenues of the **Cherry Tree Fire Department**.

Fund 58. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **Mosely Hall Fire District** for the purpose of supplementing the revenues of the **Mosely Hall Fire Department**.

Fund 59. There is hereby levied a tax at the rate of six and one-half cents/.065 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010 located within the **Wyse Fork Fire District** for the purpose of supplementing the revenues of the **Wyse Fork Fire Department**.

Fund 60. There is hereby levied a tax at the rate of three cents/.03 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **Grifton Fire District** for the purpose of supplementing the revenues of the **Grifton Fire Department**.

Fund 62. There is hereby levied a tax at the rate of four and one half/.045 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2010, located within the **Global Transpark Fire District** for the purpose of supplementing the revenues of the **Kinston Fire Department**.

Section 15 A. (Fund 66) The following amounts are hereby appropriated in the **Solid Waste Management Fund** for the operation of the collection and disposal of solid waste for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Solid Waste Management	3,040,700
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Section 15 B. It is estimated that the following revenues will be available to the **Solid Waste Management Fund** for the fiscal year beginning July 1, 2010 and ending June 30, 2011:

Landfill Fees	1,969,500
Household User Fees	1,000,000
Recycling and Other Revenues	10,000
White Goods Tax Distribution	15,000
White Goods Grant	15,000
Sale of Scrap Metal	20,000
Miscellaneous	6,200
Interest on Investment	5,000
Total Revenues	3,040,700

Section 16 A. (Fund 70) The following amounts are hereby appropriated in the **Smart Start-Family Caregiver Fund** for the operation of the Family Caregiver Program for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in accordance with the chart of accounts heretofore established for this County:

Family Caregiver Program	140,126
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Section 16 B. It is estimated that the following revenues will be available to the **Smart Start-Family Caregiver Fund** for the fiscal year beginning July 1, 2010, and ending June 30, 2011:

Smart Start Revenues	140,126
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Section 17. The Budget Officer is hereby authorized to transfer appropriations as contained herein under the following conditions:

- a. He may transfer amounts between line item expenditures within a department without limitation and without a report being required. These changes should not result in increases in recurring obligations such as salaries.
- b. He may transfer amounts up to \$2,500 between departments, including contingency appropriations, within the same fund. He must make an official report on such transfers at the next regular meeting of the Board of Commissioners.
- c. He may not transfer any amounts between funds, except as approved by the Board of Commissioners in the Budget Ordinance as amended.

Section 18. Copies of this Budget Ordinance shall be furnished to the Clerk to the Board of Commissioners and to the Budget Officer and Finance officer to be kept on file by them for their direction in the disbursement of funds.

AMENDMENTS

MOVED _____ SECONDED _____

APPROVED _____ DENIED _____ UNANIMOUS _____

YEA VOTES: Graham _____ Stroud _____ Brown _____ Davis _____

Humphrey _____ Pharo _____ Sutton _____

George W. Graham, Jr., Chairman Date

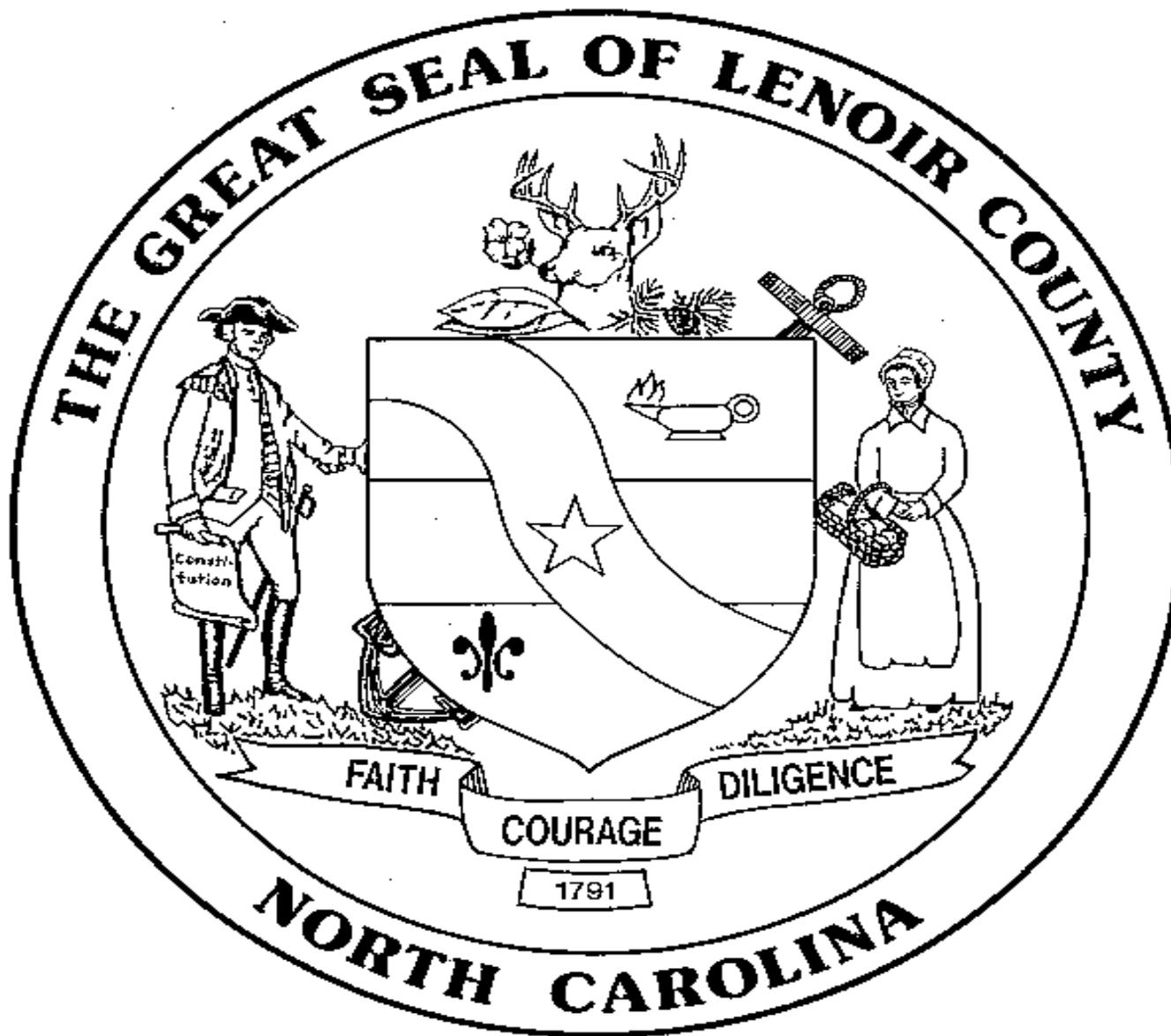
Attest-Clerk to Board of Comm. Date

County Manager

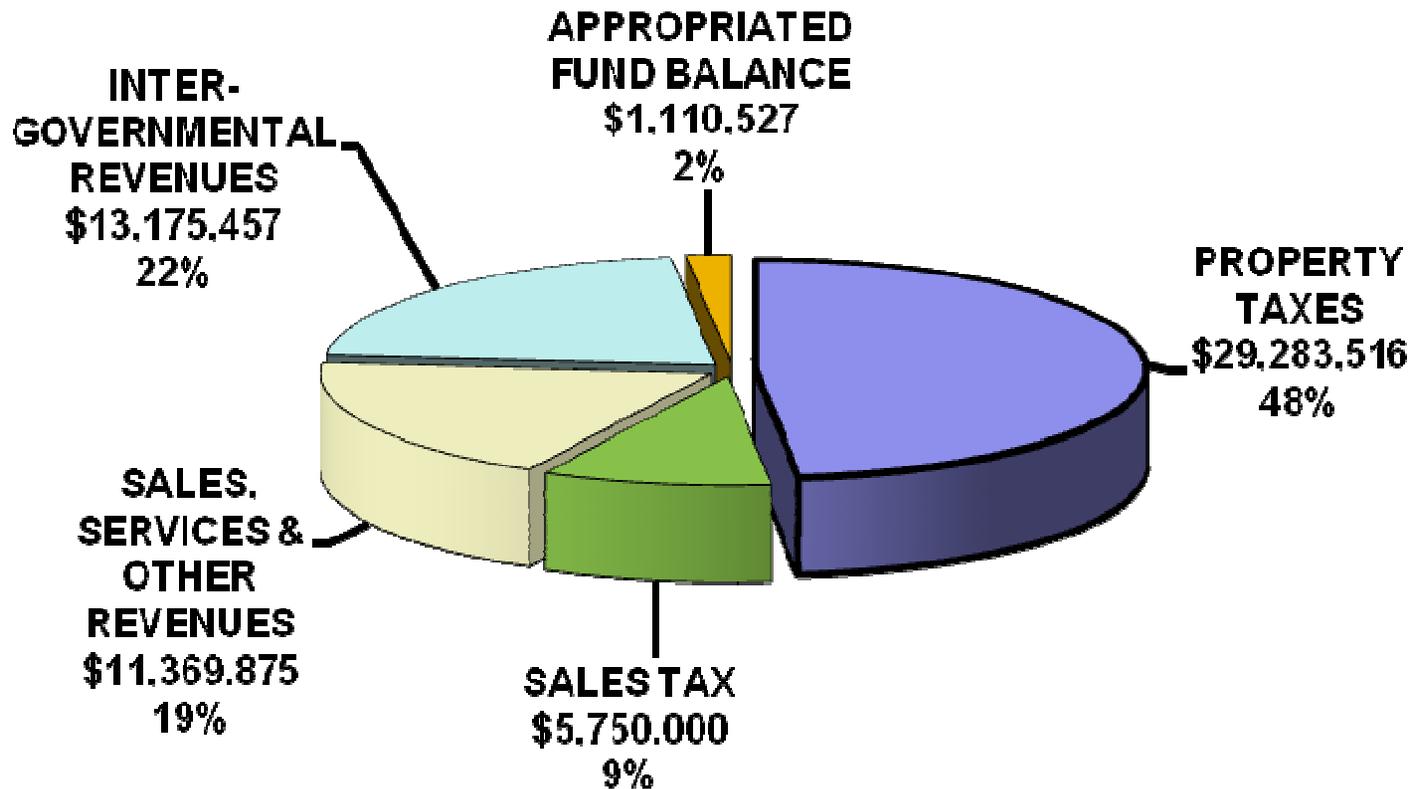
General Fund Revenues

The General Fund is used to account for resources traditionally associated with “general government” which are not required legally or by sound financial management principles, to be accounted for in another fund (special revenues, capital, enterprise).

General Fund revenues include the major categories of: property taxes, sales taxes, intergovernmental revenues, fees charged to offset costs of general governmental revenues, fees charged to offset costs of general government services and appropriated fund balance.



SUMMARY OF REVENUE-GENERAL FUND



TOTAL REVENUES: \$60,689,375

SUMMARY OF REVENUES

GENERAL FUND

REVENUE SOURCES	FISCAL YEAR 2008-09 ACTUAL	ORIGINAL FISCAL YEAR 2009-10 BUDGET	REVISED FISCAL YEAR 2009-10 BUDGET (AS OF 1/31/10)	ADOPTED FISCAL YEAR 2010-11 BUDGET
PROPERTY TAXES	\$ 29,071,887	\$ 30,395,380	\$ 30,395,380	\$ 29,283,516
SALES TAX	\$ 7,148,007	\$ 5,700,000	\$ 5,905,722	\$ 5,750,000
SALES, SERVICES & OTHER REVENUES	\$ 9,137,972	\$ 11,289,925	\$ 12,167,481	\$ 11,369,875
INTER- GOVERNMENTAL REVENUES	\$ 13,401,728	\$ 13,249,378	\$ 14,297,350	\$ 13,175,457
APPROPRIATED FUND BALANCE	\$ 385,953	\$ 358,986	\$ 610,324	\$ 1,110,527
TOTAL REVENUES	\$ 59,145,547	\$ 60,993,669	\$ 63,376,257	\$ 60,689,375

PROPERTY TAXES

DESCRIPTION: Ad Valorem property taxes are those taxes assessed and collected on real and personal property, as well as motor vehicles.

HISTORY: The property tax base for FY 10-11 is projected to be \$3,655,000,000 or \$49,535,000 less than the actual revised tax base for FY 09-10 of \$3,704,535,000. This is a minus (-1.34%)"growth rate". At the adopted tax rate (\$.80 per \$100 of assessed valuation) and a collection rate of (94.34%), this equates to a **loss** of \$373,850 in current year property tax revenues associated with the county's tax base "growth". This loss is attributable to decreases in business personal property and motor vehicle values.

OUTLOOK: Except for revaluation years, the tax base has been basically flat, with moderate increases or decreases of approximately 1% to 2%. With several recent economic development announcements, management is optimistic regarding tax base growth in future fiscal years.

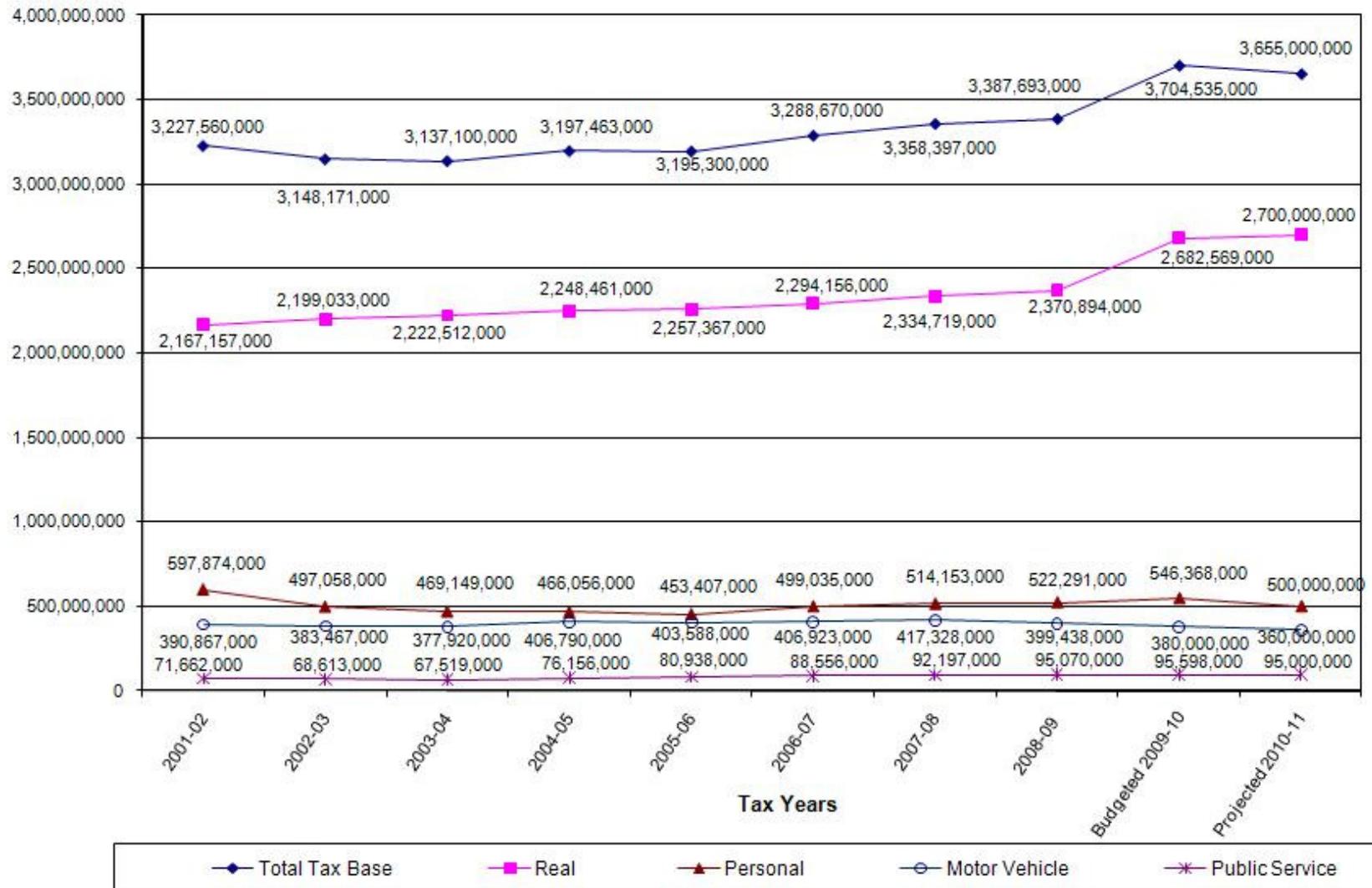
ASSUMPTIONS: The estimated net taxable value for FY 10-11 is \$3,655,000,000. With a tax rate of \$.80 per \$100 of assessed valuation and a collection rate of 94.34%, the projected current year total property tax revenue, including taxes on motor vehicle rentals and heavy equipment rentals is \$27,608,516. This calculation is achieved using the following formula:

$$\begin{array}{rcccccccl}
 \text{PROPERTY TAX BASE} & \times & \frac{\text{TAX RATE}}{100} & \times & \text{COLLECTION \%} & + & \text{RENTAL TAXES} & = & \text{CURRENT YEAR} \\
 & & & & & & & & \text{PROPERTY TAXES} \\
 \$3,655,000,000 & \times & .0080 & \times & .9434 & + & \$23,500 & = & \$27,608,516
 \end{array}$$

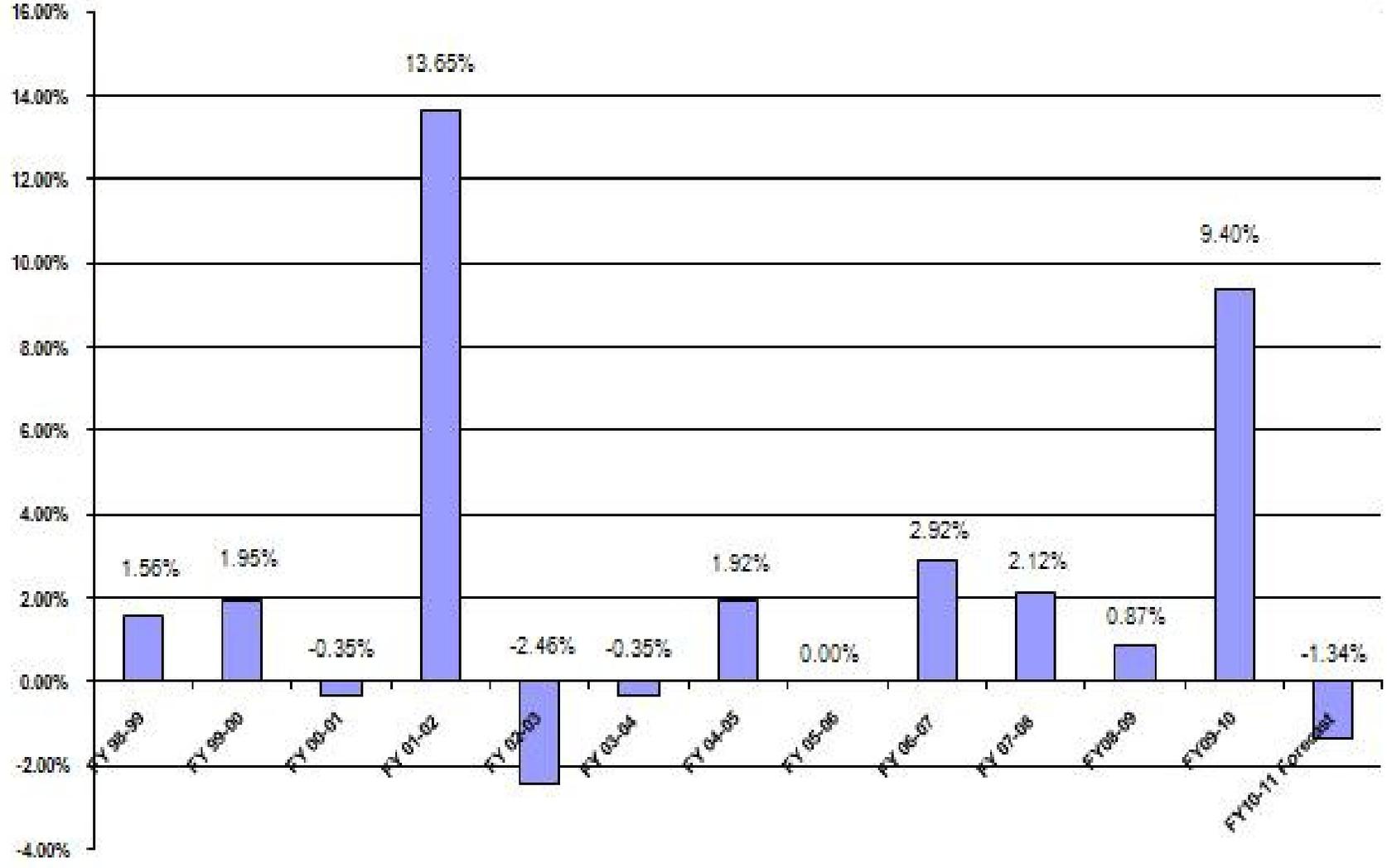
FUNDING LEVELS:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
\$27,235,970	\$28,745,380	\$28,745,380	CURRENT YEAR	\$27,608,516
\$1,472,481	\$1,350,000	\$1,350,000	PRIOR YEARS	\$1,350,000
\$363,436	\$300,000	\$300,000	PENALTIES & INTEREST	\$325,000
\$29,071,887	\$30,395,380	\$30,395,380	TOTAL	\$29,283,516

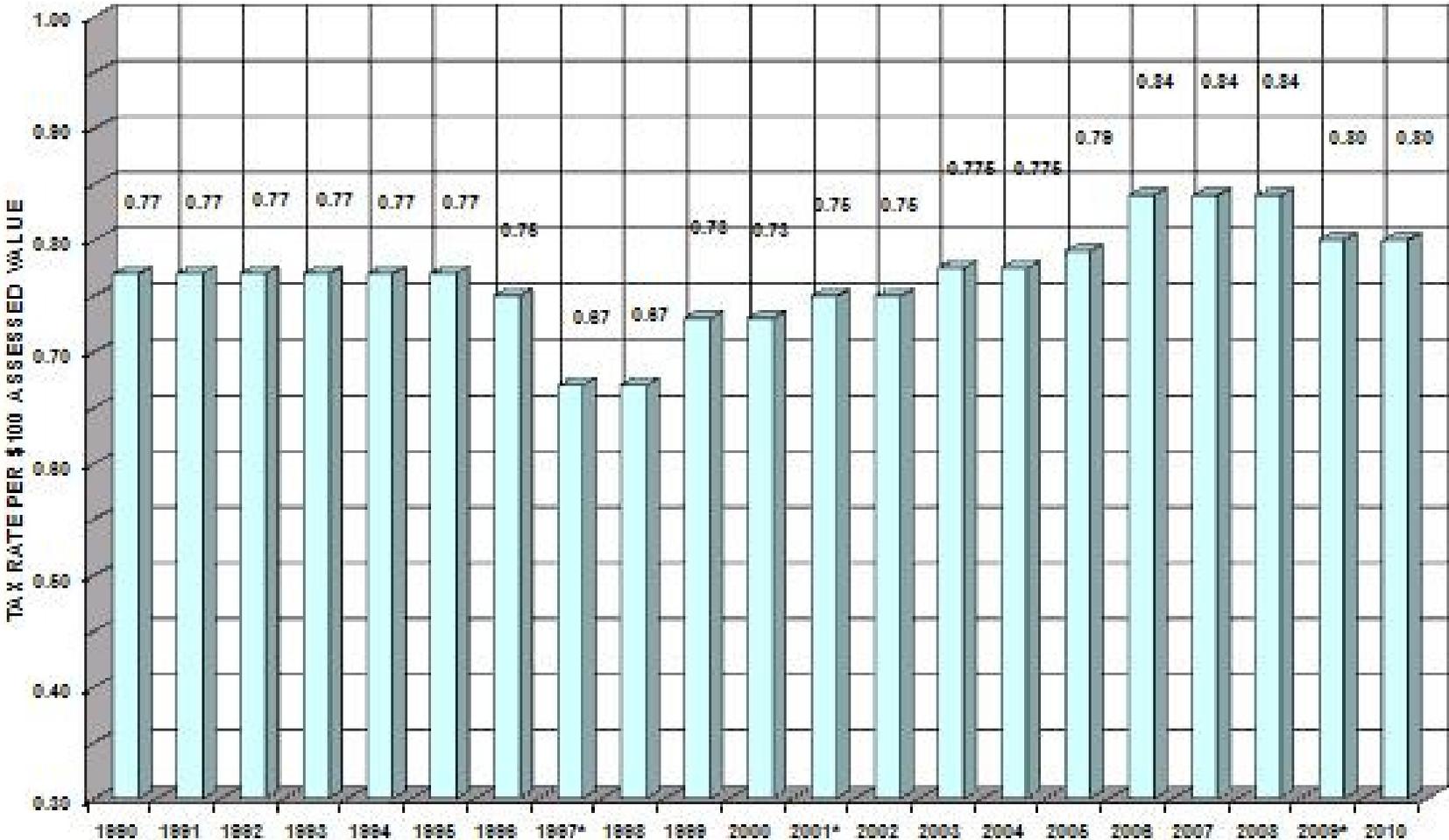
Tax Information - 10 Years



PROPERTY TAX BASE ANNUAL RATE OF INCREASE



COUNTY PROPERTY TAX RATES



□ FISCAL YEAR (* Denotes Reval Year)
RECOMMENDED FY 10-11 RATE = \$.80 / \$100 ASSESSED VALUATION

SALES TAX REVENUE

DESCRIPTION: Sales tax revenues are received by the County from the State of North Carolina, based on ad valorem distributions. Article 39, the County 1% local sales tax, is utilized in its entirety for General Fund operations. Article 40 (commonly known as "schools' 1/2 cent") sales tax was initiated in part to help fund local school capital projects, with a mandatory transfer of 30% of these revenues to the schools. Article 42 (commonly known as "schools' additional 1/2 cent") sales tax was also initiated in part to help fund local school capital outlay projects, with a mandatory transfer of 60% of these revenues to the schools. Article 44, 1/2 cent local option sales tax is now retained by the State of North Carolina as part of comprehensive Medicaid reform legislation. Implementation of Article 46, a 1/4 cent local option sales tax which could be used by the County for any lawful purpose was rejected by the citizens of the County in a referendum held in November 2007. Therefore, it is not a revenue option for the County at this time.

The Board of Commissioners, in cooperation with the Board of Education, earmarked a portion of sales tax allocated for school capital purposes to assist in paying Series 2007 and 2008 School Bond debt service. Currently, the mandatory requirements for the distribution to the schools of the sales tax for Article 40 and 42 have a "sunset" provision. This means after a certain period of time, Counties would not be required to use the funds for schools' capital outlay purposes; however, the schools' capital needs continue to grow with the replacement and repairs of existing facilities.

ASSUMPTIONS: In 2007, the General Assembly enacted comprehensive Medicaid funding reform. The cornerstone of this legislation was the State of North Carolina assuming the Counties' Medicaid costs over a three-year period. As a trade-off, the Counties' authority to levy Article 44, 1/2 cent local option sales tax was eliminated on July 1, 2009 and the State now retains Article 44 sales tax revenues. This legislation also changed the allocation method of Article 42, 1/2 cent sales tax from per capita to point of origin. The financial impact of this legislation on Lenoir County's sales tax revenue is undetermined at this time. Another unknown is that we are currently in the midst of the longest recession since the Great Depression and consumers have drastically altered their spending habits. Due to the State retaining Article 44, 1/2 cent sales tax and the current economic climate, actual FY08-09 sales tax revenues were down \$2,359,868 (-25%) from actual FY07-08 figures. Staff took a conservative and cautious approach to budgeting sales tax in the 5-year Revenue Forecast. Sales tax revenues will be monitored closely each month for positive or negative trends and adjusted accordingly, if needed.

The County continues to contract with Tax Reduction Specialists to conduct an ongoing sales tax audit to assure that all sales tax revenue due to Lenoir County from the State of North Carolina is being properly disbursed to Lenoir County.

FUNDING LEVELS:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget *		Adopted 2010-11
\$3,906,361	\$3,600,000	\$3,600,000	Article 39 (1% County)	\$3,630,000
1,446,926	1,350,000	1,350,000	Article 40 (70%)	1,360,000
771,263	750,000	750,000	Article 42 (40%)	760,000
1,023,457	0	205,722	Article 44 (1/2% County)	0
\$7,148,007	\$5,700,000	\$5,905,722	Total	\$5,750,000

* Revised as of 1/31/10

SALES, SERVICES & OTHER REVENUES

DESCRIPTION: Revenues in the sales, services, and other category encompass a wide range of local revenue sources. This category is important to the overall financial strength of the County because it includes revenue from quasi-"self-supporting", general governmental activities, such as building inspections, register of deeds, emergency and non-emergency medical fees, and court facility functions. Some functions of Lenoir County government are appropriately funded by fees, because they apply to a certain group of citizens, such as development-related services (septic tank permits, building permits, etc). The philosophy of the governing body is to have these services fund the direct cost of the provision of the services. In some cases, the fees may recover a portion of the indirect cost.

HISTORY: This category totals \$11,369,875, an increase of \$79,950 (0.7%) from the FY 09-10 adopted budget. This is misleading because \$6,224,975 (an increase of \$287,500 over the prior year) is a transfer to the General Fund from the School Capital Fund and the Capital Reserve Fund to be used to pay debt service on the Series 2007 and Series 2008 General Obligation School Bonds. This "other" revenue is merely a "pass-through" and does not represent an increase in spendable income. Other major changes include:

Emergency Medical Service Fees – up \$100,000

Reason – Increase in Emergency Medical responses and transports and improvements in billing / collections.

City of Kinston Property Tax Collection Fees - up \$5,000

Reason – Increase in tax collections for the City of Kinston

Sheriff-Reimbursement from LaGrange – down \$30,000

Reason – Bill for actual costs of service to the Town of LaGrange

Miscellaneous Revenues – down \$10,000

Reason – Decline in miscellaneous revenues

Investment Income – down \$100,000

Reason – Decline in interest rates

OUTLOOK: Management will continue to look for opportunities to generate fees and other offsetting revenues to fund programs that benefit certain segments of the population or where demand exists to support fees.

ASSUMPTIONS: Sales, services, and other revenues were forecast with input from department managers, grant sources, and historical data. Each revenue was considered separately and forecast from a zero base, although recent three (3) year data was heavily relied upon.

SALES, SERVICES & OTHER REVENUES

	2007-08	2008-09	2008-09	2009-10
	Actual	Original Budget	Revised Budget	Adopted
			as of 131/09	
Sales and Service Fees				
Cablevision Fees	11,528	3,000	3,000	8,000
Video Service Tax-State	119,994	110,000	110,000	120,000
Privilege License	15,360	15,000	15,000	15,000
Jail Fees/ FICA Benefits	75,366	55,000	55,000	80,000
Arrest Fees	78,254	75,000	75,000	75,000
Fines-Fire Code Viloations	4,214	500	500	500
Court Facility Fees	204,656	180,000	180,000	185,000
Register of Deeds Fees	254,825	250,000	250,000	200,000
Real Estate Transfer Fees	107,567	100,000	100,000	85,000
Sheriff Fees	75,723	60,000	60,000	80,000
Sheriff-Vehicle Storage	6,928	500	500	2,000
Sheriff-Process Fees	43,628	45,000	45,000	40,000
Sher-Concealed Weapon-County	5,715	4,000	4,000	6,000
Sheriff Fees-Tax Executions	1,254	2,000	2,000	1,000
Sheriff-Reimbursement-LaGrange				515,000
Inspections-Permit Fees	249,632	200,000	200,000	150,000
Planning Fees	2,143	2,000	2,000	1,000
Emergency Med. Services-Fees	1,813,003	1,700,000	1,700,000	1,900,000
Non-Emergency Transport	619,481	500,000	600,000	525,000
Reimb from Trans-Vehicle Insurance	0	0	24,000	24,000
Indirect Costs-From Landfill	97,979	85,000	85,000	80,000
Rent-Multi-Purpose Facility	31,200	31,200	31,200	31,200
Rent-Hwy 11/55	800	400	400	400
Rent-S Queen-Midyette	1,181	1,000	1,000	0
Rent-Livestock Arena				2,000
Rent-Farmland	800	3,000	3,000	800
Rent-Hannibal-Coastal Horizons	3,150	6,300	6,300	6,300
Rent-Hannibal-State D.O.C.	7,975	31,900	31,900	31,900
Rent-Mental Health-Eastpointe	0	100,000	100,000	100,000
Rent-Bowen Properties				35,500
Rent-Resource Dev Bldg-Trans				12,950
Continued Next Page				

Sales and Service Fees Continued				
Occupancy Tax-5% Collect Fee	9,067	7,500	8,250	8,250
Collection 1 1/2%-LaGrange Tax	8,774	9,000	9,000	9,000
Collection 1 1/2%-Pink Hill Veh	278	1,000	1,000	2,500
Collection 1 1/2%-Kinston Taxes	129,380	120,000	120,000	125,000
Collection 1 1/2%-Grifton Veh	76	100	100	100
Miscellaneous	12,546	25,000	27,280	15,000
File Fees-Elections	5	1,000	1,000	0
Tax Dept-Copy Sales	808	1,000	1,000	1,000
Floyd Buyout/ Land Lease	20	200	200	100
Commission-Jail Phone	36,784	30,000	30,000	35,000
Commission-Pay Phone	0	100	100	0
Sheriff-Vehicle Usage Fee	365	500	500	500
Indirect Costs from Trans Fund	21,731	22,000	22,000	18,000
Subtotal	\$4,339,120	\$4,530,950	\$4,556,980	\$4,524,400
Other				
Interest on Investment	429,492	300,000	150,000	100,000
Jail Medical Attention	0	3,000	3,000	1,000
Re-Band 800 MGZ-Sprint/Nextel	10,312	0	0	0
Sale of Fixed Assets-Equipment	313	500	500	500
Sale of Land-Industrial Park	0	0	958,750	0
Sale of Fixed Assets-Land	0	0	35,000	0
Trans from Soil Cons-Liability	1,364	0	0	0
Insurance-Miscellaneous	30,105	10,000	17,776	10,000
Hospital Annual Payment	500,000	500,000	500,000	500,000
Transfer from E-911 (Repay loan-5 yrs.)	0	0	0	0
Commission - Inmate Acct. Fund	9,753	8,000	8,000	9,000
Transfer from School Cap Fund	3,233,557	1,500,000	1,500,000	1,500,000
Transfer from Cap Res-Debt Service	309,560	4,437,475	4,437,475	4,724,975
Trans from Capital Improv Fund	200,000	0	0	0
Trans from Deep Run Sewer	74,396	0	0	0
Subtotal	4,798,852	6,758,975	7,610,501	6,845,475
Total Sales, Services & Other	9,137,972	11,289,925	12,167,481	11,369,875

INTERGOVERNMENTAL REVENUES

DESCRIPTION: Intergovernmental Revenues consist of beer and wine tax distributions, ABC bottle taxes, ABC profits, and various categorical grant funds. Small grant funds to help support general fund operations such as revenues for emergency services, veterans, soil conservation, and community based alternatives are included in this category. Separate funds are received by the Health and Social Services Departments from both State and Federal sources-each detailed in respective departmental expenditure budgets. (Mental Health's State-Federal revenues are not budgeted in the General Fund, but are included directly in the Eastpointe Mental Health Regional Center).

HISTORY: Intergovernmental revenues are difficult to budget from year-to-year. Grantee agencies, such as the State and Federal governments, often tie funding to a certain match, or reduce the level of funding in the subsequent years in hopes that local governments will assume funding of the program. Federal and State revenues for Social Services and Health make up the largest portions of this category. In FY08-09 Social Services intergovernmental revenues totaled \$9,372,736 and Health intergovernmental revenues totaled \$1,574,164. Non-discretionary “process funds” (which are merely a pass-through) also make up a portion of revenues in this category. In FY08-09, Lenoir County received \$1,095,315 in “process funds”.

OUTLOOK: With the exception of Beer / Wine Taxes, all prior state reimbursement revenues were replaced by Article 44 Sales Tax revenues (see sales tax section); however, as part of a sweeping Medicaid relief plan adopted by the State, Article 44 Sales Tax distributions to all counties have been phased-out over a 3-year period. All Article 44 Sales Tax revenues will be retained by the State in FY10-11. Social Services (Federal-State) revenues are down \$260,444 (-2.6%) from the adopted FY09-10 budget. This is mainly due to decreases in (Federal-State) funding to the County for child daycare and child welfare programs. Health (Federal-State) revenues are up \$83,559 (6.03%) from FY09-10 adopted levels.

INTERGOVERNMENTAL REVENUES

	2008-09	2009-10	2009-10	2010-11
	Actual	Original Budget	Revised Budget	Adopted
Intergovernmental			as of 131/10	
ABC Local Bottle Tax	\$0	\$0	\$0	\$0
ABC Tax - 3 1/2 Add	0	0	0	0
Beer/Wine Taxes	140,716	140,000	140,000	70,000
Gas Tax Refund	1,291	1,000	1,000	1,000
Grant-Eastern Region-Tech Upgrade	0	0	0	0
Safe Roads - DWI	8,077	8,000	8,000	8,000
Grant-Sheriff Vests	1,228	0	0	27,000
Grant-Coop Ext=Prevention Block	53,761	0	48,119	0
Grant-Coop Ext-Safe & Drug Free	28,943	0	19,733	0
Reimburse-Emergency Mgmt	17,203	15,000	15,000	17,000
Reimburse-Soil Conservation	48,452	45,000	45,000	47,700
Reimburse-Veterans Office	2,000	2,000	2,000	2,000
Reimb-Elections-City of Kinston	0	20,000	20,000	0
Reimb-Elections-Town of LaGrange	0	2,500	2,500	0
Reimb-Elections-Town of Pink Hill	0	1,000	1,000	0
School Resource Officer	165,407	158,000	152,000	152,000
Grant-HAVA 2008	14,198	0	0	0
Grant-HAVA 2009	26,386	0	0	0
EMPG Supplemental	13,176	0	0	13,000
Housing Authority	16,995	20,000	20,000	20,000
Grant-EMS Toolkit AD-08-1510	15,500	0	0	0
Sheriff-Concealed Weapons-State	11,250	6,000	6,000	8,000
SCAAP-Sheriff	7,372	0	12,000	0
JAG Reimbursement-City of Kinston	0	0	10,426	0
EMS-Medicaid Reimbursement	511,114	250,000	250,000	300,000
Eastpointe-CJPP	20,000	20,000	20,000	20,000
Grant-CJPP	111,901	106,653	106,655	104,851
Grant-CJPP Supplemental	0	0	0	0
ABC Profits	135,717	20,000	20,000	50,000
Law Enforcement Reserve	8,826	14,000	14,000	10,000
Intergovernmental-Subtotal	\$1,359,513	\$829,153	\$913,433	\$850,551

INTERGOVERNMENTAL REVENUES

Process Funds-Intergovernmental				
State-Special Vehicle Interest	\$45,927	\$44,000	\$44,000	\$50,000
Fines	564,810	500,000	500,000	500,000
Forfeitures	11,660	3,000	3,000	3,000
Grant-Coop Ext - Ship	5,000	0	4,200	4,000
JCPC Grant-8th Judicial / Int Monitoring	110,000	0	0	0
JCPC Grant-Advisory	2,712	0	7,731	3,000
JCPC-Teen Court	31,617	0	32,897	32,897
JCPC Psychological	13,500	0	13,500	13,500
JCPC-Family Preservation	54,883	0	0	0
JCPC Programs (For Budgeting Only)	0	212,712	0	0
Grant-2004 Citizens Corp	882	0	0	0
Grant-Gang Prevention	9,760	0	30,412	0
Grant-Structured Day / Restitution	0	30,412	129,052	129,052
Grant-Parenting Matters	0	0	34,403	38,994
Grant-LGPFC-Parenting Matters	0	0	2,860	0
ROD-Floodplain MappingFee	0	0	20,000	12,000
Occupancy/Tourism-3%	179,273	165,000	165,000	150,000
Process Funds-Subtotal	\$1,030,024	\$955,124	\$987,055	\$936,443
Health Intergovernmental	\$1,560,983	\$1,353,112	\$1,485,149	\$1,385,111
Social Services Intergovernmental	\$9,382,464	\$10,828,842	\$11,102,590	\$10,098,671
Total Intergovernmental	\$13,278,837	\$13,867,427	\$14,423,749	\$13,249,378

GENERAL FUND APPROPRIATED FUND BALANCE

DESCRIPTION: The adopted FY 2010-11 budget does appropriate fund balance (savings) in order to achieve a balanced budget. The necessity of having a fund balance is to provide adequate cash flow, given the erratic revenue cycle of the County's operations. According to the North Carolina Local Government Commission, a local government entering a fiscal year with less than 8% undesignated / unreserved fund balance available will not have sufficient resources to meet its obligations until it begins receiving property taxes (in December-January). Lenoir County is above this minimum requirement. With an estimated \$60.7 million operating budget, the County's existing undesignated/ unreserved fund balance provides approximately eight (8) weeks working capital.

HISTORY: The following table shows the **undesignated / unreserved** fund balance over the last eleven (11) years and the projected fund balance for the fiscal years which end June 30, 2010 and 2011. Note: This projected fund balance is based on budgetary assumptions being accurate and budgetary recommendations being approved.

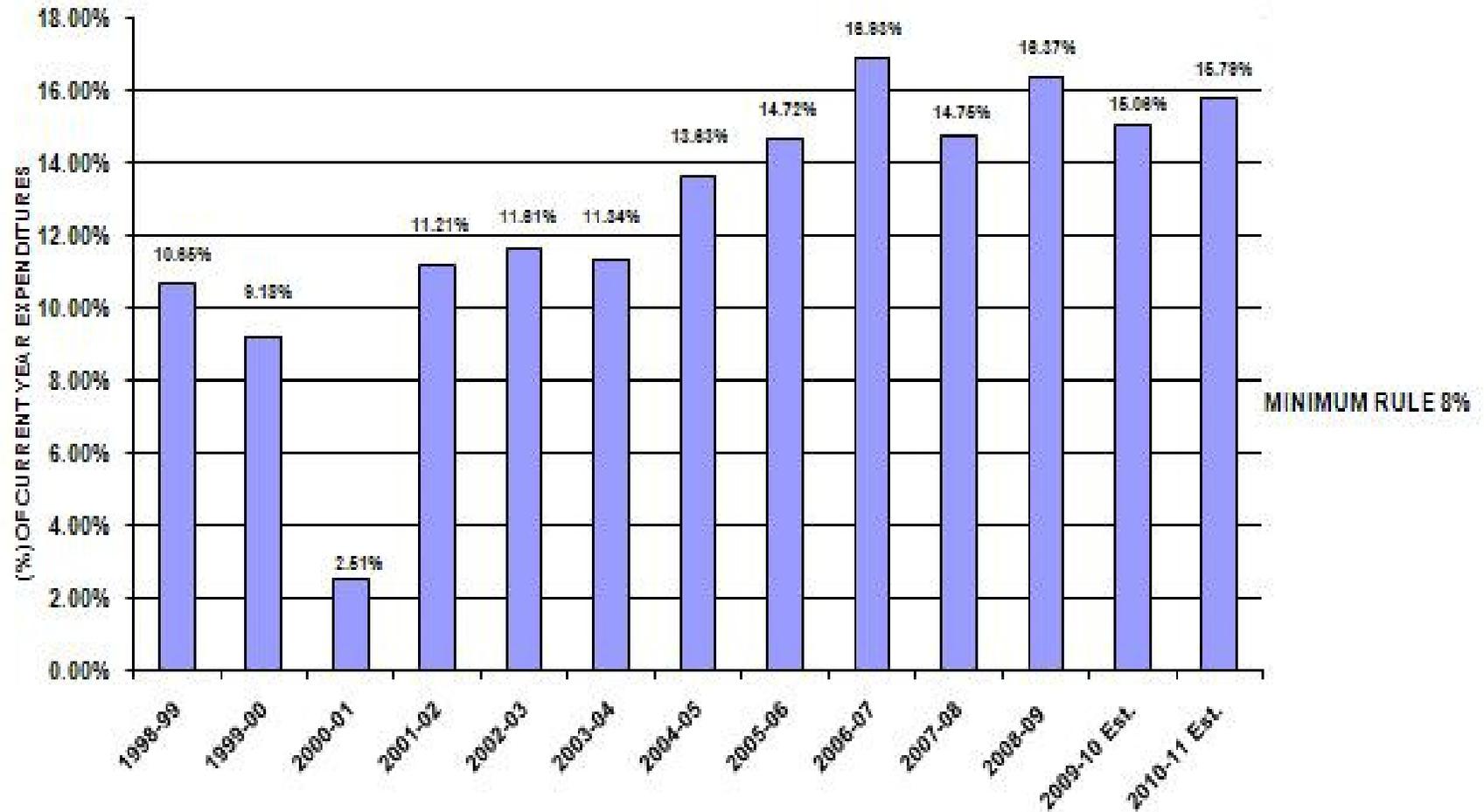
Year Ending	Undesignated/Unreserved Fund Balance	Fund Balance as Percent (%) Of Current Year Expenditures
June 30, 1999	\$4,545,416	10.65%
June 30, 2000	\$4,346,269	9.18%
June 30, 2001	\$1,093,520	2.51%
June 30, 2002	\$4,663,662	11.21%
June 30, 2003	\$4,781,836	11.61%
June 30, 2004	\$4,827,151	11.34%
June 30, 2005	\$6,344,224	13.63%
June 30, 2006	\$6,845,044	14.72%
June 30, 2007	\$8,723,521	16.93%
June 30, 2008	\$8,371,724	14.75%
June 30, 2009	\$9,581,420	16.37%
June 30, 2010 (Est.)	\$9,581,420	15.06%
June 30, 2011 (Est.)	\$9,581,420	15.79%

OUTLOOK: The County estimated the fund balance available for appropriation using the audited financial statements for FY 2008-09 and predicting the operating results for FY 2009-10. The low fund balance as of 6/30/01 was due to more than \$3 million in flood reimbursement- revenues being received after that date. Since FY 2001-02, the County has been able to preserve and slowly grow its unreserved / undesignated general fund fund balance toward the goal of 20% established by the Board. The FY2010-11 budget does appropriate \$1,110,527 in "designated" fund balance to balance the budget. After this action, \$7,053,885 in "designated" fund balance will remain, over and above, the total \$9,581,420 undesignated / unreserved fund balance.

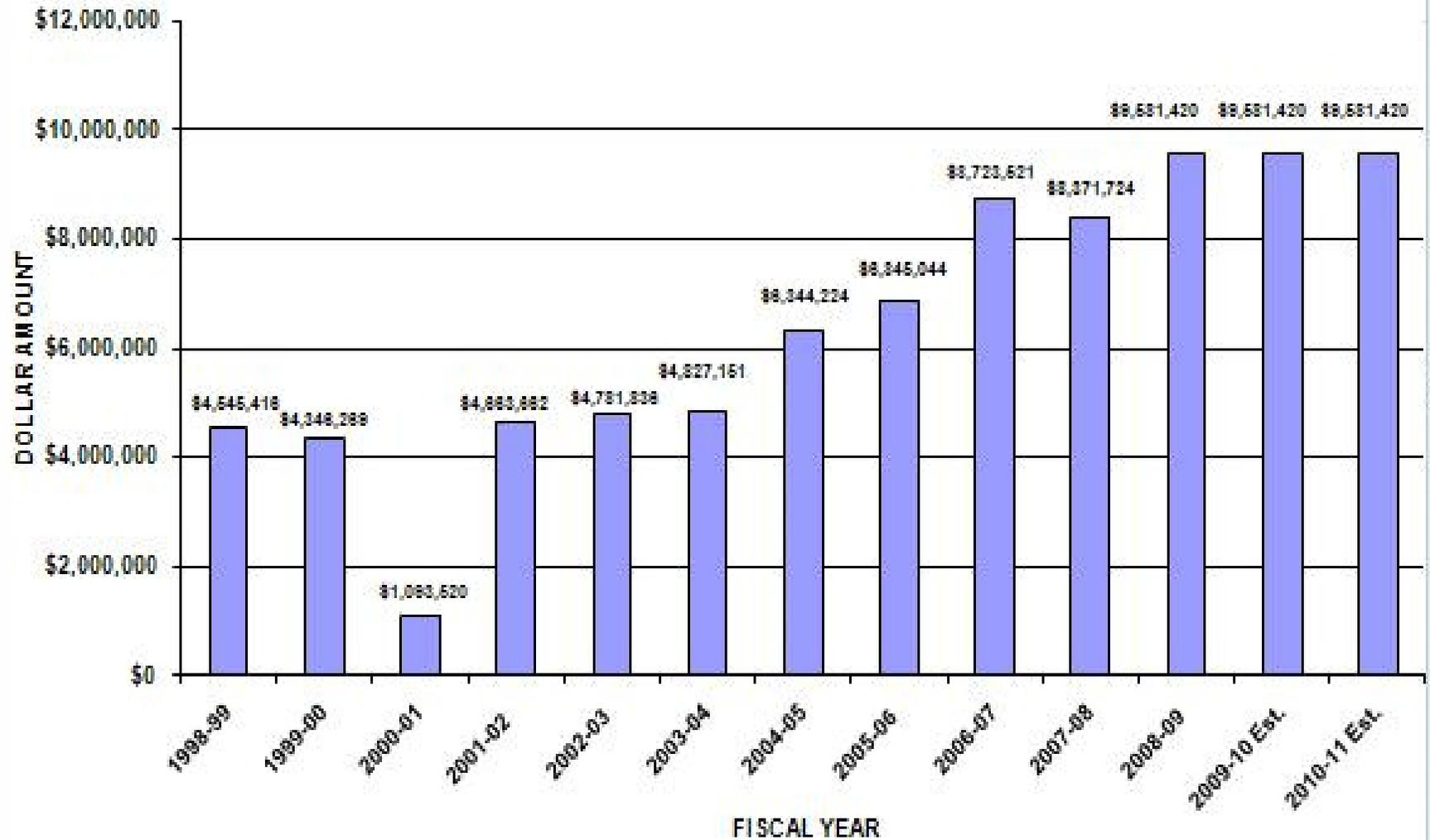
2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget *	Adopted 2010-11
\$385,953	\$358,986	\$610,324	Appropriated Fund Balance \$1,110,527

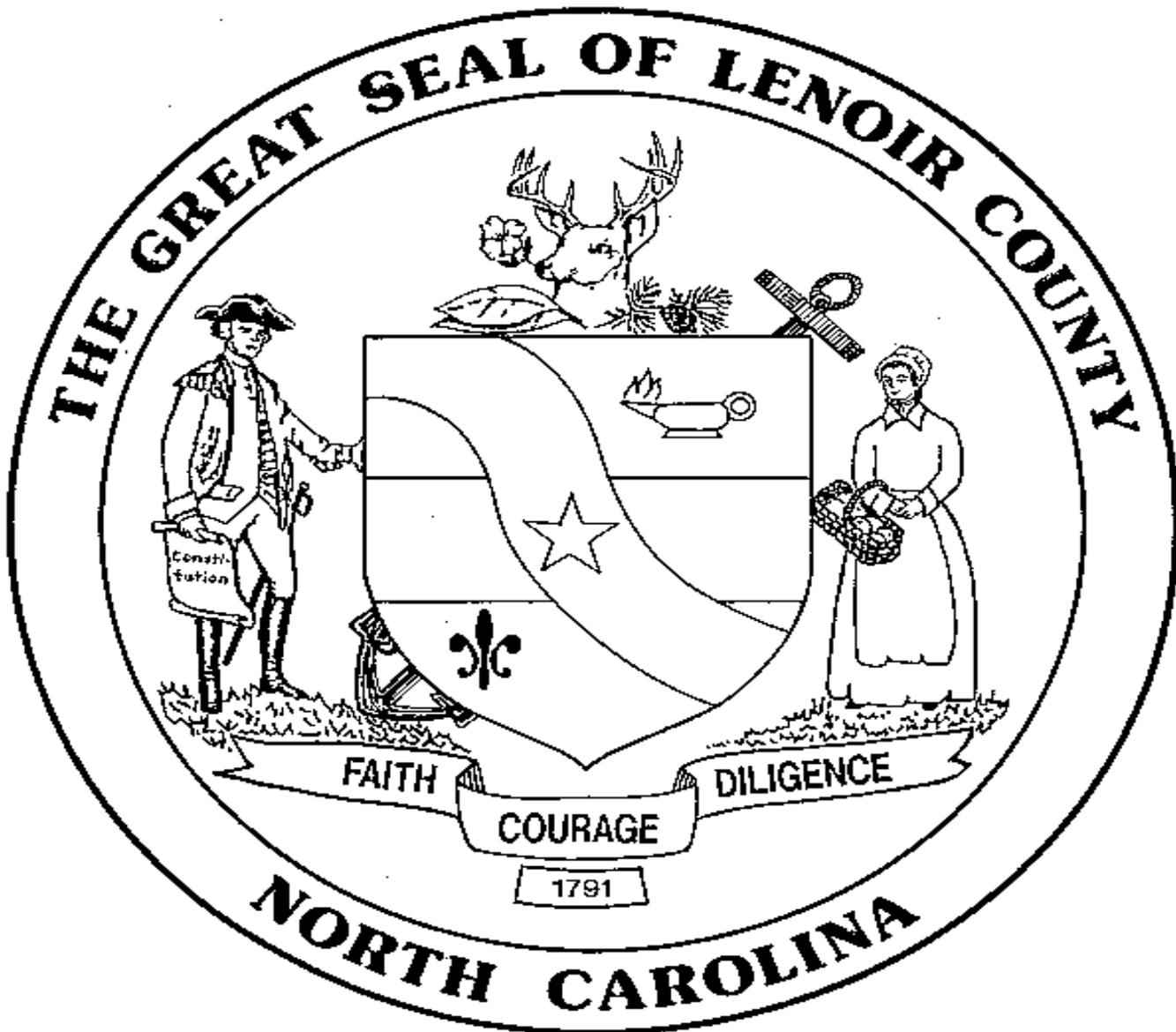
*Revised as of 1/31/10

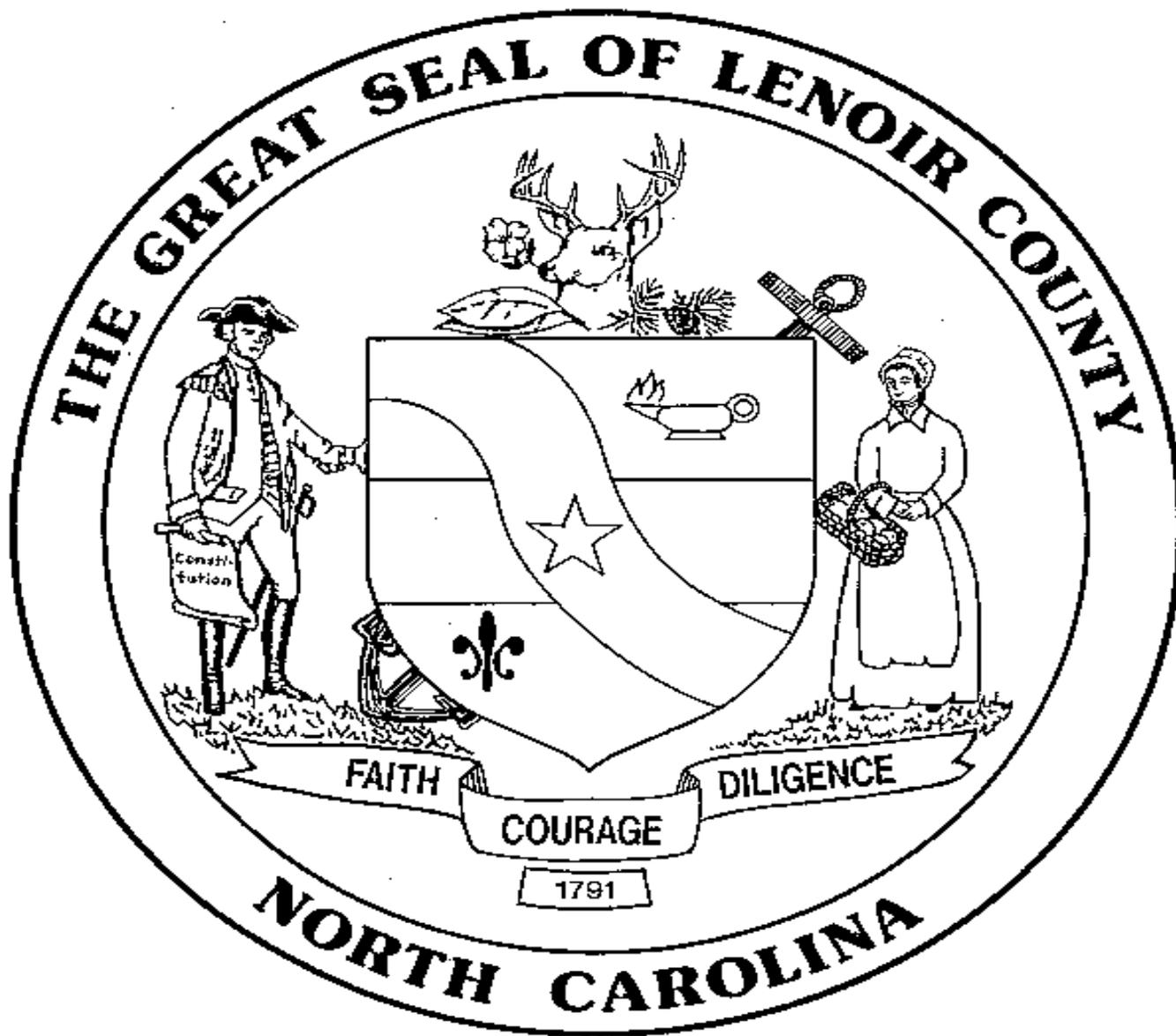
UNDESIGNATED FUND BALANCE HISTORY
PERCENT OF CURRENT YEAR EXPENDITURES
(GENERAL FUND)



UNDESIGNATED FUND BALANCE (GENERAL FUND)



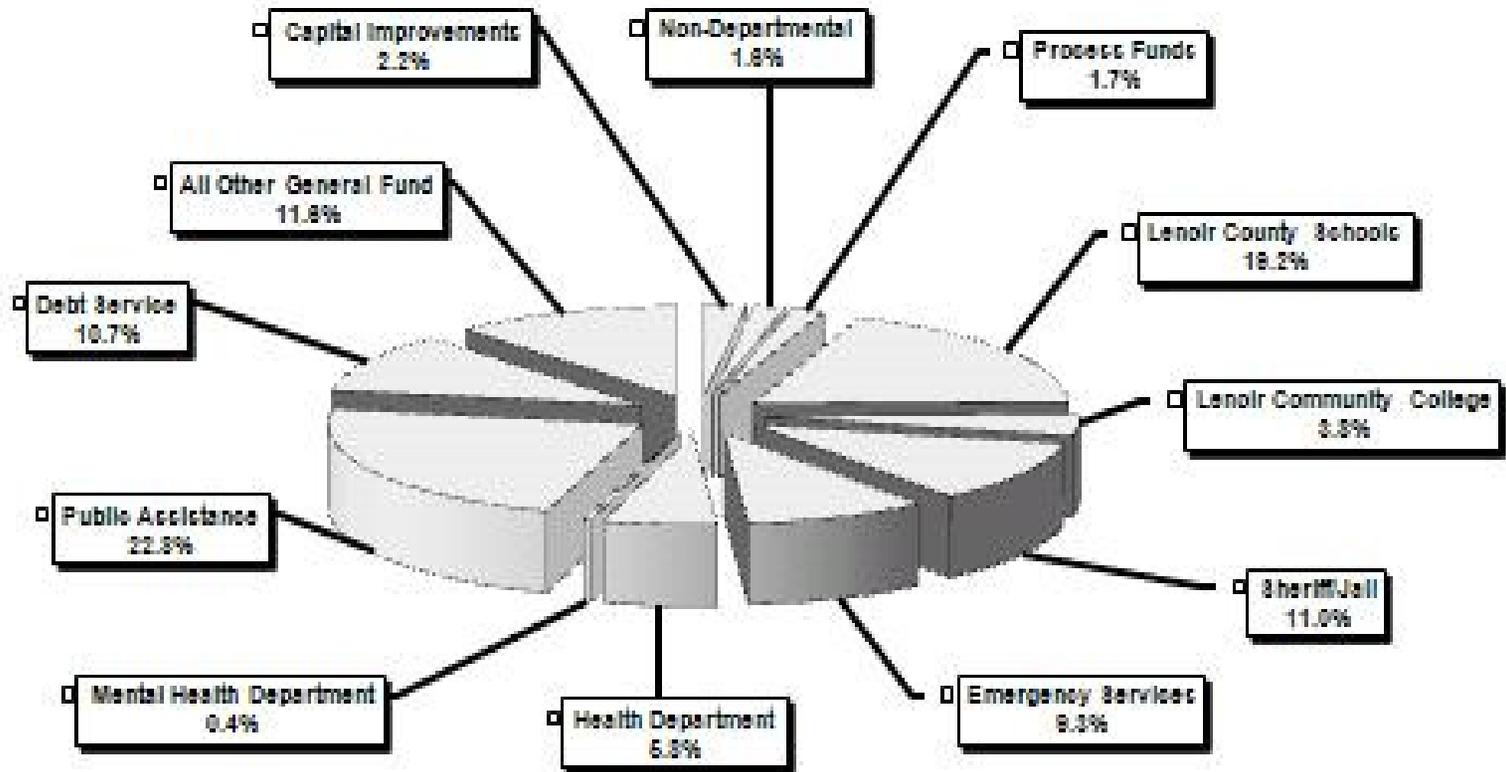




GENERAL FUND EXPENDITURES

General Fund expenditures finance governmental activities such as law enforcement; general administrative functions; grant-funded activities; and services mandated by the state, such as schools, social services, and health. Transfer to other funds support activities that are appropriately accounted for in single and multi-year special funds, enterprise funds, and capital funds.

FY 10-11 General Fund Appropriations



TOTAL \$60,689,375

SUMMARY OF EXPENDITURES

GENERAL FUND	FY 2008-09		FY 2009-10		FY 2009-10		FY 2010-11		VS
COUNTY DEPARTMENTS	ACTUAL		ORIGINAL		REVISED		ADOPTED		FY 10-11 ADOPTED
GOVERNING BODY	218,477		225,710		225,710		225,848		0.06%
COUNTY ADMINISTRATION	257,897		265,612		265,612		271,088		2.06%
FINANCE	240,142		219,508		239,038		246,878		12.47%
TAX	835,452		850,334		850,334		855,200		0.57%
LEGAL	44,539		72,500		72,500		62,500		-13.79%
BUILDING & GROUNDS (CT FAC & PUB BLDGS)	710,858		819,266		839,266		835,571		1.99%
ELECTIONS	323,601		403,477		375,813		346,830		-14.04%
REGISTER OF DEEDS	268,415		313,466		313,466		308,336		-1.64%
MANAGEMENT INFORMATION SYSTEMS	775,976		801,249		801,249		894,437		11.63%
SHERIFF	3,669,802		4,360,085		4,498,463		4,386,342		0.60%
CENTRAL COMMUNICATIONS	1,099,835		1,242,533		1,242,533		1,192,488		-4.03%
JAIL	2,441,454		2,299,539		2,804,749		2,299,418		-0.01%
EMERGENCY MANAGEMENT	316,945		327,442		362,376		373,511		14.07%
EMERGENCY MEDICAL SERVICE	3,347,769		3,469,278		3,473,041		3,611,149		4.09%
NON-EMERGENCY TRANSPORT	431,171		504,564		504,564		494,151		-2.06%
PLANNING AND INSPECTIONS	204,050		210,788		210,788		213,719		1.39%
MEDICAL EXAMINER	39,450		40,000		40,000		40,000		0.00%
ECONOMIC DEVELOPMENT	301,189		307,137		307,137		316,490		3.05%
HEALTH DEPARTMENT	3,141,342		3,453,371		3,714,082		3,523,999		2.05%
MENTAL HEALTH	240,139		236,464		236,464		236,906		0.19%
CJPP-DAY REPORTING CENTER	122,885		124,849		124,851		124,851		0.00%
PUBLIC ASSISTANCE	14,487,037		13,921,746		14,571,229		13,809,709		-0.80%
SUB-TOTAL	33,518,425		34,468,918		36,073,265		34,669,421		0.58%

GENERAL FUND	FY 2008-09	BUDGET FY 2009-10	BUDGET FY 2009-10	BUDGET FY 2010-11	FY 09-10 ORIGINAL VS FY 10-11 ADOPTED
OTHER THAN COUNTY DEPARTMENTS	ACTUAL	ORIGINAL	REVISED	ADOPTED	
NON-DEPARTMENTAL	887,340	928,700	1,289,700	975,800	5.07%
PROCESS FUNDS	1,069,453	897,449	963,917	1,036,571	15.50%
OUTSIDE AGENCIES	119,549	132,000	132,000	132,000	0.00%
FIRE PROTECTION	51,660	50,000	50,000	50,000	0.00%
VETERANS OFFICE	24,479	32,421	32,421	32,421	0.00%
NC COOPERATIVE EXTENSION SERVICE	462,824	425,434	491,411	421,231	-0.99%
SOIL CONSERVATION	107,140	116,355	116,355	120,476	3.54%
LENOIR COUNTY SCHOOLS	9,500,000	9,800,000	9,800,000	9,900,000	1.02%
LENOIR COMMUNITY COLLEGE	1,961,221	2,100,000	2,100,000	2,185,000	4.05%
PUBLIC LIBRARY (CULTURAL)	720,000	730,000	730,000	740,500	1.44%
RECREATION	653,100	695,000	695,000	733,000	5.47%
DEBT SERVICE	3,807,834	6,647,746	6,647,746	6,478,650	-2.54%
SUB-TOTAL	19,364,600	22,555,105	23,048,550	22,805,649	1.11%
TRANSFERS TO:					
CIP FUND	1,815,873	1,915,750	1,915,750	1,310,305	-31.60%
REVALUATION FUND	103,188	53,896	53,896	25,000	-53.61%
INDUSTRIAL DEV PROJECT-SHELL #3	0	0	0	0	0.00%
INSURANCE FUND	0	0	0	0	0.00%
VEHICLE REPLACEMENT FUND	327,947	200,000	450,000	95,000	-52.50%
CAPITAL RESERVE FUND-DEBT SERVICE	1,500,958	1,775,000	1,775,000	1,724,000	-2.87%
TRANSPORTATION FUND	16,523	0	0	0	0.00%
CAPITAL PROJECTS-JAIL	2,487,450	0	0	0	0.00%
E-911-REIMBURSEMENT	10,583		34,796		
SUBTOTAL	6,262,522	3,944,646	4,229,442	3,154,305	-20.04%
CONTINGENCY	0	25,000	25,000	60,000	140.00%
TOTAL / GENERAL FUND	59,145,547	60,993,669	63,376,257	60,689,375	-0.50%

OTHER FUNDS	FY 2008-09	BUDGET FY 2009-10	BUDGET FY 2009-10	BUDGET FY 2010-11	FY 09-10 ORIGINAL VS FY 10-11 ADOPTED
	ACTUAL	ORIGINAL	REVISED	ADOPTED	
EMPLOYEE INSURANCE	3,664,706	3,570,000	3,570,000	3,500,000	-1.96%
VEHICLE REPLACEMENT	287,056	215,000	465,000	230,000	6.98%
SHERIFF-FEDERALLY SEIZED PROPERTY	21,205	20,000	26,800	20,000	0.00%
SHERIFF-STATE CONTROLLED SUBSTANCE	45,502	20,000	67,036	20,000	0.00%
CAPITAL RESERVE FUND	309,560	6,712,475	6,712,475	5,224,975	-22.16%
SCHOOL CAPITAL FUND	3,734,096	1,640,000	5,947,667	1,630,000	-0.61%
TRANSPORTATION	825,146	975,914	1,273,124	1,640,137	68.06%
TIRE DISPOSAL	123,591	130,000	130,000	130,000	0.00%
E-911	478,785	600,000	599,861	572,880	-4.52%
REVALUATION	76,563	53,896	53,896	53,905	0.02%
AUTOMATION-PRESERVATION	0	35,000	35,000	35,000	0.00%
DEBT SERVICE-MSW LANDFILL	157,691	0	0	0	0.00%
CAPITAL IMPROVEMENTS	2,708,843	1,940,750	2,653,192	1,318,305	-32.07%
SERIES 2007 / 2008 SCHOOL BOND PROJECTS	26,228,711	0	72,604,621	0	0.00%
CAPITAL PROJECTS	2,586,464	0	4,332,550	0	0.00%
CDBG & SFR GRANTS	839,021	0	2,958,268	0	0.00%
FIRE DISTRICTS	1,146,703	1,226,742	1,226,742	1,241,755	1.22%
DEEP RUN WATER & SEWER	74,396	0	0	0	0.00%
SOLID WASTE MANAGEMENT	3,596,392	2,752,200	2,787,063	3,040,700	10.48%
FAMILY CAREGIVER - SMART START	142,472	144,638	135,126	140,126	-3.12%
SUB-TOTAL	47,046,903	20,036,615	105,578,421	18,797,783	-6.18%
GRAND TOTAL - ALL FUNDS	106,192,450	81,030,284	168,954,678	79,487,158	-1.90%



GENERAL FUND
EXPENDITURES BY DEPARTMENT

This section contains more detailed information about General Fund Departments/programs, including organizational charts, FY 09-10 highlights, and goals for FY 10-11.



**BOARD OF COMMISSIONERS/
GOVERNING BODY**

LENOIR COUNTY CITIZENS

CLERK TO THE BOARD/
ADMINISTRATIVE SECRETARY

BOARD OF COMMISSIONERS

DISTRICT 1 CLAUDE STROUD 2006-2010	DISTRICT 2 CHRIS HUMPHREY 2006-2010	DISTRICT 3 TOMMY PHARO 2008-2012	DISTRICT 4 JACKIE BROWN 2008-2012	DISTRICT 5 GEORGE GRAHAM 2006-2010	AT-LARGE LINDA R. SUTTON 2008-2012	AT-LARGE REUBEN DAVIS 2008-2012
Pink Hill # 1 Pink Hill # 2 Trent # 1 & # 2 (exclude W. of 903) Woodington Neuse	Moseley Hall Falling Creek Trent # 2 (W. of 903 only)	Kinston # 4 Kinston # 9 Institute Vance	Kinston # 1 Kinston # 8 Kinston # 2 Kinston # 3 Sand Hill Southwest	Kinston # 5 Kinston # 6 Kinston # 7 Contentnea	All County Townships	All County Townships

AUTHORIZED POSITIONS*

FY 2008-09	FY 2009-10	FY 2010-11
8	8	8
=	=	=
8	8	8

Effective the first meeting in December, 2009 Mr. George Graham and Mr. Claude Stroud were elected by fellow Commissioners as Chairman and Vice Chairman, respectively. Based upon the 2000 census and the approved re-districting plan, the above chart reflects the distribution of precincts for each district effective with the 2009 elections. In 2010 Districts 1, 2 and 5 are up for election.

BOARD OF COMMISSIONERS/ GOVERNING BODY

DESCRIPTION: The seven (7) member Board is the official policy-making body for Lenoir County Government. The Chairman, presiding officer of the Board, serves as the official and ceremonial leader of the County and as a voting member. The Chairman (Mr. George Graham) and Vice-Chairman (Mr. Claude Stroud) were selected by other Board members in December, 2009 and will serve one (1) year terms in these capacities. Five (5) of the Board members reside in five (5) different districts; these Board members are elected by citizens who also reside in the respective district. Two (2) Board members are elected at-large by the registered voters of the County. Partisan elections are held in even-numbered years. Three positions will be up for election in 2010. All official actions by the Board are made at public meetings, most normally held on the first (morning) and third (afternoon) Mondays of each month. Each meeting has an agenda and citizens are allowed to make presentations. The Board also conducts special meetings and work sessions on the County's budget and other issues of special interest.

FY 09-10 HIGHLIGHTS: The Board: 1) approved one (1) economic development performance agreement contract; 2) continued design of a detention facility; and 3) continued cooperative efforts with municipalities, state officials, and federal agencies for the benefit of all Lenoir County citizens.

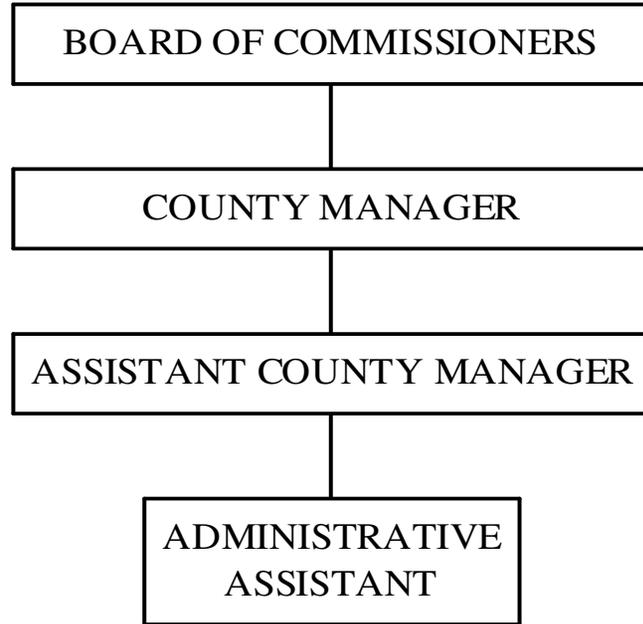
FY 10-11 GOALS: The Board will: 1) make key economic development decisions and allocate resources in order to promote growth; 2) evaluate potential cost reductions to counteract limited growth in the County's tax base, reductions in state & federal funding, and increasing recurring costs; 3) continue long-range (five-ten year) strategic, financial and capital improvement planning; 4) evaluate and continue to improve land use regulations; and 5) cooperatively work with the Lenoir County Public Schools in order to plan and fund needed schools' capital improvements.

FUNDING LEVELS:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget*		Adopted 10-11
\$135,368	\$142,483	\$142,501	SALARIES	\$142,295
\$20,052	\$20,874	\$20,874	BENEFITS	\$21,553
\$55,829	\$71,500	\$71,482	OPERATING	\$62,000
0	0	0	CAPITAL OUTLAY	0
\$211,249	\$234,857	\$234,857	TOTAL	\$225,848

- Revised as of 01/31/10

COUNTY ADMINISTRATION



AUTHORIZED POSITIONS

FY 2008-09	FY 2009-10	FY 2010-11
3	3	3
=	=	=
3	3	3

COUNTY ADMINISTRATION

DESCRIPTION: County Administration is responsible for overall leadership and administration of all County programs, policies and operations. County Administration also assists the Board by providing recommendations and background materials on programs, trends, and issues of concern to the Board, departments and citizens. The County Manager serves as the County's Budget Officer.

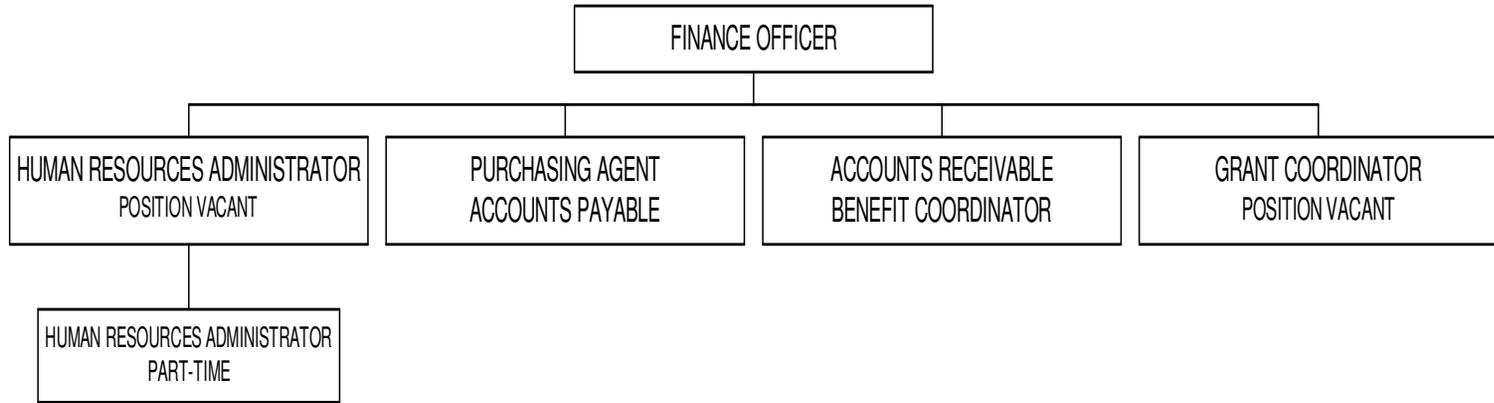
FY 09-10 HIGHLIGHTS: County Administration: 1) prepared FY10-11 Budget, five (5) year financial forecast, and other financial documents; 2) assisted with one (1) economic development performance contract and multiple economic development projects; and 3) worked on the design of a new detention facility.

FY 10-11 GOALS: County Administration will: 1) manage FY10-11 Budget and Capital Improvements Plan; 2) continue to play an active role in inter-agency meetings beneficial to improving communication and goal setting county-wide; 3) assist with economic development projects including improvements to infrastructure (water, sewer, roads) and securing grants; 4) coordinate bids, awards, and purchases of major services and/or equipment; 5) oversee and initiate improvements to specific county operations to improve efficiency and effectiveness; and 6) revise and upgrade county personnel policies as necessary.

FUNDING LEVELS:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
\$135,843	\$190,874	\$191,874	Salaries	\$194,936
\$40,512	\$53,753	\$53,753	Benefits	\$49,652
\$15,209	\$23,520	\$22,520	Operating	\$26,500
-0-	-0-	-0-	Capital Outlay	-0-
\$191,564	\$268,147	\$268,147	Total	\$271,088

FINANCE



AUTHORIZED POSITIONS			
FY 07-08	FY 08-09	FY 09-10	FY 10-11
5	5	6.5	5.5
=	=	=	=
5	5	6.5	5.5

FINANCE

DESCRIPTION: The Finance Department supports the financial activities of the County by establishing and maintaining fiscal integrity and accurately reporting the financial condition of the County. The department is responsible for general accounting, accounts payable, accounts receivable, issuing receipts and disbursements, fixed assets accounting, payroll, benefits administration, cash management, financial reporting, budgetary compliance, internal control, financial management of numerous state and federal grants, preparation of the annual independent audit, and numerous special projects.

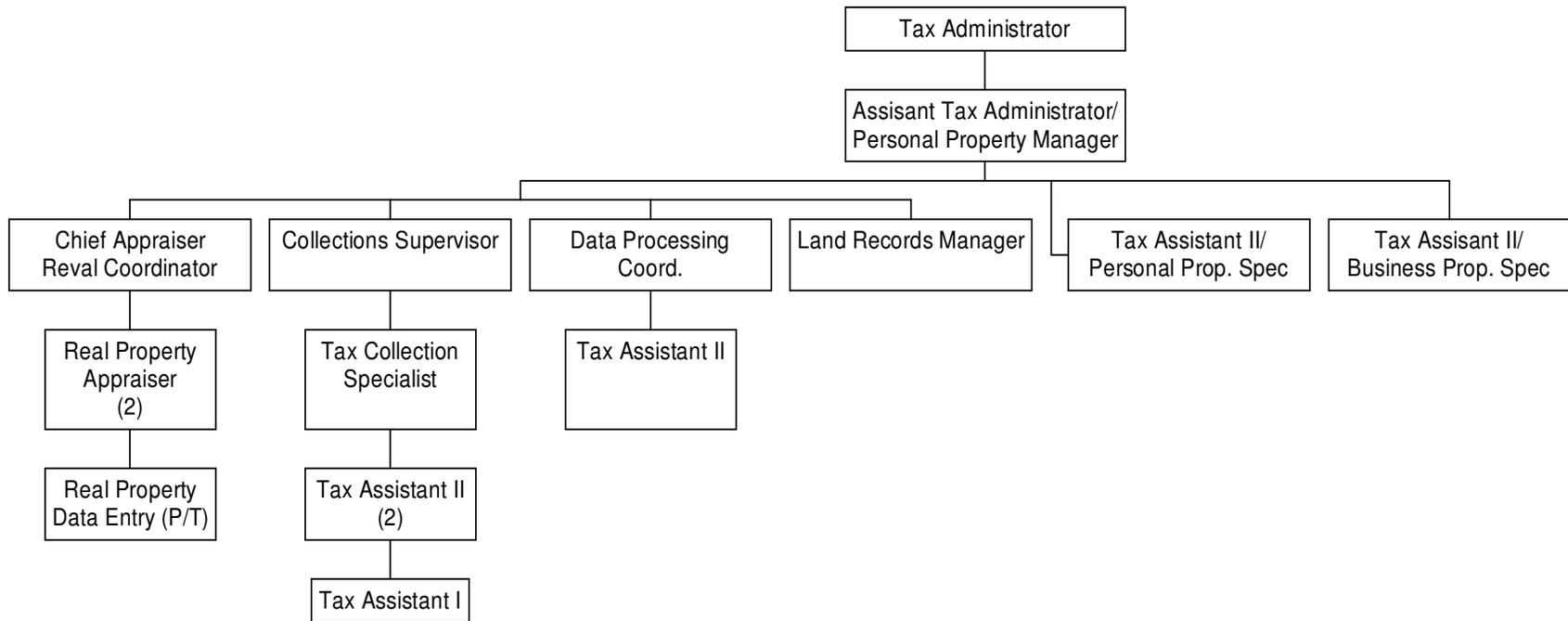
FY 2009-2010 HIGHLIGHTS: (1) As reported in the annual audit, there were no over-expenditures or significant non-compliance findings in any department; (2) Worked with all departments to computerize financial reporting forms; (3) Assisted in streamlining the budget process and preparing the FY10-11 budget.

FY 2010-2011 GOALS: (1) Continue education and training of employees in all computer functions; (2) Re-organize department and duties of staff and continue cross-training of all employees; (3) Explore options for better enhancement of the purchase order process and centralization of purchasing; (4) Implement additional electronic banking services including on-line wire transfers; (5) Assist in preparation of the FY11-12 budget.

FUNDING LEVELS

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
\$169,721	\$135,021	\$135,021	Salaries	\$163,691
\$11,405	\$26,716	\$26,716	Benefits	\$47,187
\$52,326	\$45,171	\$45,171	Operating	\$34,000
\$6,690	\$10,600	\$30,130	Capital Outlay	\$2,000
\$0	\$2,000	\$2,000	Total	\$246,878

TAX OFFICE



FY 2008-2009	FY 2009-2010	FY 2010-2011
16.0	16.0	15.5
=	=	=
16.0	16.0	15.5

TAX OFFICE

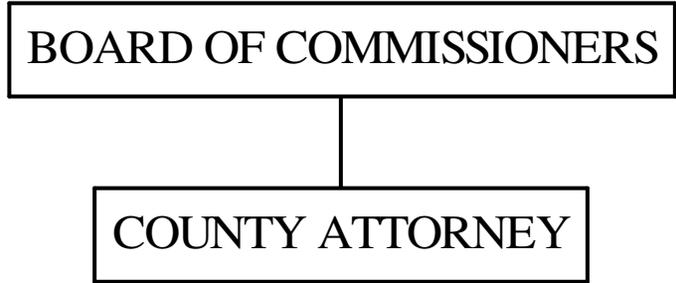
DESCRIPTION: The Tax Office is charged with the duty of the listing, appraisal, and assessment of all property in the county in accordance with the provisions of law. The office maintains records of real estate, personal property, property transfers, property tax exemptions, exclusions, deferrals, and billing information. Land record information includes cadastral mapping of the entire county maintained through a Geographic Information System. Assessments and bills are created and collected for all special taxing jurisdictions such as fire districts, municipal service districts, drainage districts, etc. Assessment and collection of solid waste fees and privilege licenses are administered by the Tax Office along with permits for moving mobile homes.

FY 2009-2010 HIGHLIGHTS: Tax 1) collected approximately \$490,000 through the Lenoir County Taxpayer Search, View, & Pay website 2) continued audit of all farmers in Lenoir County which, thus far, has resulted in the discovery of approximately \$10 million of unlisted farm equipment 3) completed revaluation of all real property parcels for the 2009 revaluation 4) maintained collection rate of 94.34%..

FY 2010-2011 GOALS: Tax will 1) complete auditing farm accounts 2) begin audit program of the business personal property accounts and 3) strive to attain a 95% collection rate.

08-09 ACTUAL	ORIGINAL 09-10 BUDGET	REVISED 09-10 BUDGET *as of 2/28/10		RECOMMENDED 2010-2011
498,638	504,506	504,506	SALARIES	515,625
192,944	197,038	197,038	BENEFITS	190,735
138,966	142,050	142,050	OPERATING	144,100
4,906	6,740	6,740	CONTRACTED SER	4,740
835,454	850,334	850,334	TOTAL	855,200

COUNTY ATTORNEY/LEGAL



AUTHORIZED POSITIONS

FY 2008-09	FY 2009-10	FY 2010-11
NA = NA	NA = NA	NA = NA

COUNTY ATTORNEY/LEGAL

DESCRIPTION: The County Attorney provides legal advice and assistance to the Board of Commissioners, the County Manager and County Departments, related to the **conduct of their official duties**. The County Attorney is appointed by the Board and serves at the pleasure of the Commissioners. As legal advisor, the County Attorney prepares and reviews legal documents; informs the Board and departments of changes in laws affecting county operations; assists in the development of programs and procedures to ensure compliance with local, State and Federal laws; and assists in the review and enforcement of county resolutions, ordinances, and contracts.

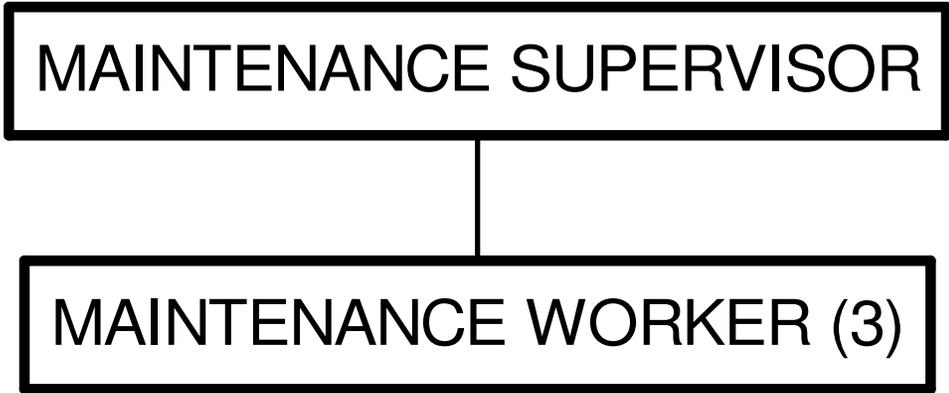
FY 09-10 HIGHLIGHTS: Mr. Robert W. Griffin, a private attorney of the law firm of Griffin & Griffin, was again selected as County Attorney in January 2008. Under a retainer (\$22,500 per year), Mr. Griffin attends regularly scheduled Board meetings and performs above-described duties. Mr. Griffin continues to serve under a two (2)-year contract. More complicated legal work is billed, as applicable, after securing Board approval.

FY 10-11 GOALS: This function will continue to be provided by this private attorney and his law firm. The above-referenced description continues to be used as a “road map” of tasks for the upcoming year.

FUNDING LEVELS:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
	0	0	SALARIES	0
	0	0	BENEFITS	0
\$43,432	\$72,500	\$72,500	OPERATING	\$62,500
0	0	0	CAPITAL OUTLAY	0
\$43,432	\$72,500	\$72,500	TOTAL	\$62,500

COURT FACILITIES/PUBLIC BUILDINGS

**AUTHORIZED POSITIONS**

FY 2008-09	FY 2009-10	FY 2010-11
3	4	4
=	=	=
3	4	4

Court Facility/Public Buildings

DESCRIPTION: The Building and Maintenance Department supports sixteen County-owned buildings in excess of 85,000 square feet of space. Responsibilities include light maintenance, preventive maintenance, cable routing, furniture moving and custodial duties. The department also oversees contracts with private companies for janitorial service, grounds maintenance, HVAC systems, and elevator service. The majority of usable office space in the Courthouse is dedicated to housing courtrooms and court related facilities. The largest two line items are utilities and maintenance/repairs, which constitute approximately 69% of the total departmental budget.

FY 2009-10 WORK PLAN HIGHLIGHTS: In addition to routine maintenance and custodial services, some of the larger projects completed this fiscal year included the following: 1) Replaced broken and damaged insulated glass in the courthouse curtainwall. 2) Replaced heat pumps in the livestock arena. 3) Completed renovation of the jail doors in the downstairs jail. 4) Repaired and painted window seals in old section of Courthouse. 5) Repaired water damage in old section of Courthouse. 6) Repaired fire alarm system in the Courthouse. 7) Conducted sale of County surplus property on the internet at Gov Deals.com.

FY 2010-11 GOALS: The Department plans to: 1) Make safety and American Disability Act improvements in buildings where necessary. 2) Roof replacement of Health Department, pending availability of funding. 3) Repair deteriorating granite wall around the perimeter of the Courthouse. 4) Complete painting of District Courtrooms. 5) Coordinate with architect on construction of proposed new jail. 6) Repair and resurface parking lots at Courthouse. 7) Continue to implement courthouse security measures as needed/funded.

Funding Levels:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
\$95,098	\$113,342	\$113,342	Salaries	\$110,870
\$25,662	\$44,724	\$44,524	Benefits	\$45,801
\$590,099	\$657,200	\$681,400	Operating	\$676,900
0	\$2,000	\$0	Capital Outlay	\$2,000
\$710,859	\$817,266	\$839,266	Total	\$835,571

BOARD OF ELECTIONS

BOARD OF ELECTIONS

DIRECTOR OF ELECTIONS

1 SUPERVISOR OF ELECTIONS

2 DEPUTY DIRECTORS

AUTHORIZED POSITIONS*

FY 2008-2009	FY 2009-2010	FY 2010-2011
4	4	4
=	=	=
4	4	4
*Additional: Temporary FTE = 5.14		

BOARD OF ELECTIONS

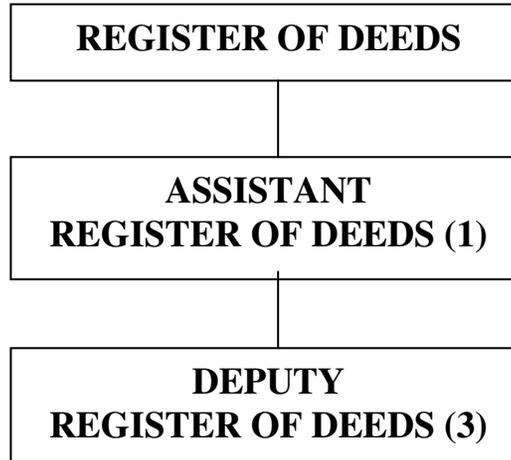
DESCRIPTION: The Board of Elections conducts Federal, State, County, Municipal and all special Elections, including the Municipal Elections for City of Kinston, LaGrange and Pink Hill. The Board of Elections maintains data for 9 Fire Districts and 2 that are partly in Lenoir County, Grifton and Seven Springs). Lenoir County has 22 precincts, with approximately 200 precinct workers. The Board of Elections adheres to the rules and regulations of the State Board of Elections, which is our governing authority.

FY 2009-2010 HIGHLIGHTS: (1) Held a Primary Election in September 2009 and General Election in November 2009 (Citywide Election); 2) Held a Primary Election in May 2010; 3) Conducted Absentees with the Absentee System for the election in this budget year; 4) No-Excuse One Stop Voting for all elections.

FY 2010-2011 GOALS: The Board of Elections will undertake the following: 1) Hold a General Election in November 2010 (County Election); 2) Continue to work on new applications, changes and cancellations. 3) List Maintenance for the State Board of Elections will be completed in February 2011.

ACTUAL BUDGET 2008-2009	ORIGINAL 09-10 BUDGET	REVISED 09-10 BUDGET *		RECOMMENDED 2010-2011
133,303	133,302	136,646	SALARIES	204,087
52,441	61,208	56,161	BENEFITS	55,747
136,206	181,303	158,469	OPERATING	86,996
1,650	(Capital <5000)	Capital <5000) 7,800	CAPITAL OUTLAY	-0-
323,600	375,813	359,076	TOTAL	346,830

REGISTER OF DEEDS



AUTHORIZED POSITIONS

FY 2008-09	FY 2009-10	FY 2010-11
5.5	5.5	5
=	=	=
5.5	5.5	5

REGISTER OF DEEDS

DESCRIPTION: The Register of Deeds office is a custodian and a “Records Manager”. The office maintains the real estate record transfers, loans, mortgages, vital statistical records and other records in an archival (100+/-years) fashion. The office maintains, preserves and issues birth, death and marriage certificates. For persons getting married in North Carolina, marriage licenses are issued. The office microfilms real estate records and other documents that are maintained in the register of deeds. Records that are recorded/filed are maintained forever. There is a very limited number/type of records that can ever be removed/destroyed from the office.

FY 2009-10 HIGHLIGHTS:

1. Purchased new Software to update the existing computer system used in the Register of Deeds office
2. Recorded and indexed over 6,062 Real Estate documents
4. Issued over 7,955 vital record certificates
5. Scanned over 10 years of Vital Records (Births, Deaths & Marriages)
6. In October 2009 started collecting \$6.00 per Deed of Trust/Mortgage recorded for the State General Fund
7. In October 2009 started collecting \$5.00 per Deed recorded for State Archives
8. Collected \$8,390 for Floodplain Mapping to be sent to the Dept of Crime Control & Public Safety

FY 2010-11 GOALS:

1. Upgrade computer hardware
2. Continue scanning historical files of Births, Deaths, & Marriage Records

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
\$165,412	\$158,535	\$165,412	SALARIES	\$160,834
\$64,154	\$65,502	\$60,654	BENEFITS	\$62,502
\$83,900	\$82,000	\$87,400	OPERATING	\$85,000
0	0	0	CAPITAL OUTLAY	0
\$313,466	\$306,037	\$313,466	TOTAL	\$308,336

NON DEPARTMENTAL

Non-departmental expenditures support the operations of the entire County and cannot readily be allocated to specific work areas. An explanation of the cost centers funded through the non-departmental account group follows:

Independent Audit: Audit contract with Pittard Perry & Crone has a cost of **\$22,000**, including continuing disclosure requirements; individual departments are charged their respective audit costs. This independent audit is mandated by State Law.

Group Insurance for Retirees: The County budgets **\$250,000** in support of paying premiums for approximately 30 retirees, little changed from FY 08-09 (\$250,000). This line **does not** include the claims paid for these retirees.

Unemployment Compensation Benefit Cost: Normally this is based on data provided by the Employment Security Commission; however, no estimate was received from NC ESC so **\$30,000** is allocated, similar to prior years.

Property and Casualty Insurance: This category includes property, vehicles, general liability, flood, voting machines, public officials, and other miscellaneous insurance. Recommended budget for these insurances is **\$280,300**. It is proposed again to use **self-insurance** for non-catastrophic workmen’s compensation claims and an “excess” insurance policy for large claims. The County must pay the first \$350,000 of a workers’ compensation claim before our “excess” insurance policy is activated.

Other Areas: The refunds of County taxes, the contracted preparation of the cost allocation plan, the actuarial study of post employment retiree benefits, the lease on the postage machine, and other miscellaneous expenses have a total recommended budget of **\$46,500**.

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget	Adopted 2010-11 Budget
\$887,340	\$928,700	\$1,344,654	\$975,800

PROCESS FUNDS

The County serves as the “receiving/disbursing” agency for funds which are passed along (for use) by various agencies. These programs have dedicated revenue sources and **do not include any local tax monies**. In general, these are State and/or federal revenues which are allocated to specifically designated organizations. The County has no discretion in expending the funds, other than not to participate as the conduit. As such, the County serves “to process” the funds, and for simplicity, appropriations on this page are termed “process funds.” Created in FY 99-00, this budgetary category is intended to help better illustrate the relationship between these appropriations and their corresponding revenue sources.

This category, in the General Fund, includes the following accounts: 1) Schools - Fines and County Schools - Forfeitures (in some County budgets, these funds do not even process through the General Fund, but go directly to the schools); 2) Occupancy and Tourism Tax (3%); 3) JCPC Programs; and 4) Special program specific grants.

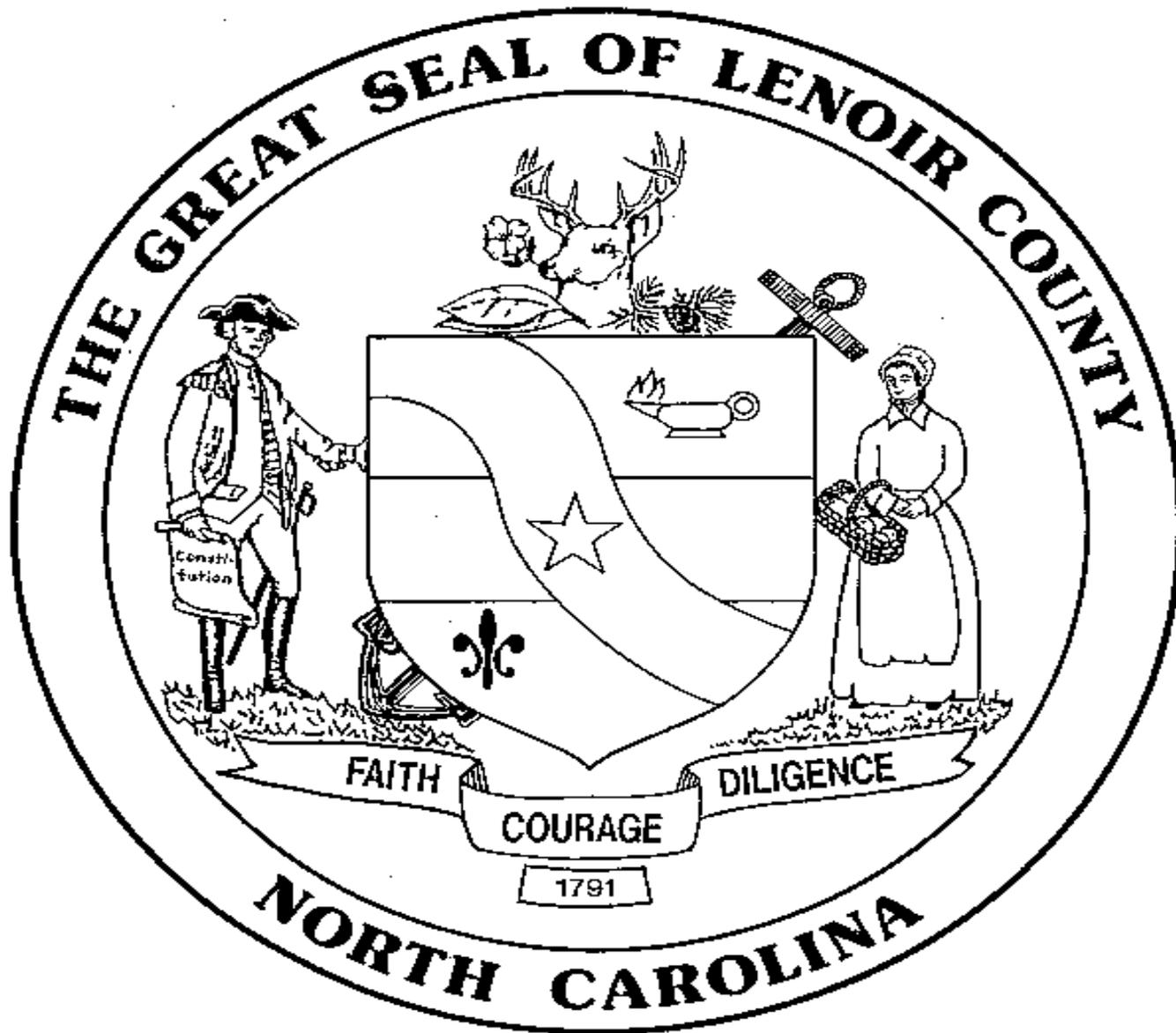
Special “pass through” Grants like the Golden Leaf Grant are also “housed” in this budgetary category.

PROCESS FUNDS

	Program	Actual 2008-09	Original 2009-10 Budget	Revised 2009-10 Budget	Adopted 2010-11 Budget
6010	Schools – Fines	\$622,808	\$500,000	\$500,000	\$600,000
6012	County Schools – Forfeitures	0	3,000	3,000	3,000
6013	Special Vehicle Interest Tax	49,078	50,000	50,000	50,000
6014	ROD – Floodplain Mapping	9,660	12,000	12,000	12,000
6031	Pesticide Trust Grant '05	0	0	50	0
6033	Pesticide Trust Grant '06	5	0	1,782	0
6034	Cooperative Extension SHIIP Grant	1,030	4,000	12,634	0
6107	Kinston-Lenoir County Tourism Auth: Occupancy & Tourism Tax	168,179	150,000	165,000	165,000
6301	Gang Prevention Grant	27,877	0	0	0
6340	Juvenile Crime Prevention Council (JCPC) Programs	0	0	0	206,571
6342	JCPC – Psychological Services	12,900	13,500	12,600	0
6344	Structured Day / Restitution	125,758	129,052	122,674	0
6352	JCPC – Teen Court	32,057	32,897	31,327	0
6353	JCPC Family Preservation	0	0	0	0
6355	8 th Judicial Day Program Intensive Monitoring	0			0
6356	JCPC Admin/Advisory Council	3,146	3,000	2850	0
6362	Gang Grant – Positive Behavior	0	0	50,000	0
6402	EMPG Supplemental 2007	4,528	0	0	0
6403	EMPG Supplemental 2008	12,427	0	0	0
Total Process Funds: General Fund		\$1,069,453	\$897,449	\$963,917	\$1,036,571

***Note:**

Partnership for Children is not funded in the General Fund, but in a separate fund, all its own, but the County still only “processes” the funds. Therefore, this program is not included in the General Fund totals.



SCHOOLS - FINES - \$600,000 CO. SCHOOLS - FORFEITURES - \$3,000

DESCRIPTION: Traffic fines collected and certain forfeitures are returned to the Lenoir County School System to assist with operations. The revenues are appropriated in the General Fund; the above-referenced accounts appropriate corresponding expenditures.

FY 09-10 HIGHLIGHTS: These funds, processed by the County, have remained relatively constant over the past several years.

FY 10-11 GOALS: Increases or decreases in these accounts **do not** affect operations or funding of other county departments. These are process (pass-through) moneys. Lower or fewer revenues in these areas translate into fewer dollars for public schools' operations.

	<u>FINES</u>	<u>FORFEITURES</u>	
FY 05-06	\$498,693	\$2,710	Audit
FY 06-07	\$493,992	\$ 0	Audit
FY 07-08	\$564,810	\$11,660	Audit
FY 08-09	\$622,808	\$ 0	Audit
FY 09-10	\$500,000	\$3,000	Estimated
FY 10-11	\$600,000	\$3,000	Estimated

KINSTON-LENOIR COUNTY CONVENTION AND VISITORS BUREAU

and develop tourism in Kinston/Lenoir County through advertising, sponsoring, and promoting tourist-oriented events and activities, and sponsoring tourist-related capital projects. Receipts from the occupancy and tourism tax, estimated to be \$150,000 for FY 10-11, are processed through the County budget to fund 50 percent of the Tourism Development Authority's budget. Through the same tax, the City of Kinston funds the remaining balance. During the past year, some of the organizations that received funding from the Authority for projects were: Boy Scouts of America Jamboree; Pride of Kinston; Kinston Indians; Winter Blue Grass Festival; LaGrange Garden Spot Festival; BBQ Festival on the Neuse; Community Council for the Arts and the Lenoir County Welcome Center.

FY 09-10 HIGHLIGHTS: 1) provided marketing strategies to include billboards, brochures, postcards, table tents, banners, numerous tourist magazine advertisements throughout North Carolina including Our State Magazine; 2) published Kinston-Lenoir County Visitor's guide and distributed the guide throughout NC and beyond; 3) updated www.visitkinston.com website to include a brochure library, the hospitality key card program, featured tourist attraction display homepage banner; the visitors guide and tourist packaging options; 4) participated in the Cooperative Extension Creative Economies forum in conjunction with NC Arts and Community Council for the Arts. 5) developed Educational Adventures, Battle of Wyse Fork Driving Tour CD & Podcast and Historical Cell Phone Tours; 6) awarded SETRAC grants to assist in tourism projects sponsored by area organizations.

FY 10-11 GOALS: To promote Kinston and Lenoir County as a North Carolina travel destination by supporting and expanding tourism with continued marketing and promotion through VisitKinston.com: 1) continue partnering with NC Civil Wars Trails providing signage for downtown sites 2) expand tourism development packages to recruit regional conferences, symposiums and reunions for multi night stays in Kinston and Lenoir County; 3) promote local events and destination tourism locations through postcards, tent cards, radio and TV marketing Lenoir County as the regional hub for heritage and cultural tourism. 4) award SETRAC grants to organizations with tourism development projects focusing on Capital improvement. 5) expand Hospitality Key Card Program to include additional businesses, restaurants and attractions throughout the county.

TOTAL FY 10-11 PROCESS FUNDS: OCCUPANCY AND TOURISM TAX: \$165,000 (EST.)

TOTAL FY 10-11 AGENCY BUDGET: \$330,000

JUVENILE CRIME PREVENTION COUNCIL: \$188,009

DESCRIPTION: The 1998 Juvenile Justice Reform Act was designed to prevent at-risk juveniles from being further involved in the juvenile justice system, and to provide intervention services so that youth can be served in their communities. The primary intent was to develop community-based alternatives to training schools and to provide quality intervention and prevention programs that best meet the risk factors identified in the community. Programs should provide non-institutional dispositional alternatives that will protect the community and juveniles. Also from this legislation were formed Juvenile Crime Prevention Councils (JCPC) that are responsible for assessing the needs in the community, prioritizing risk factors, and developing a funding plan that will best address the risks and needs in the community. The JCPC was appointed by the County Commissioners on 2-1-99 and will be reappointed every two years.

FY 09-10 WORK PLAN HIGHLIGHTS: Lenoir County's 09-10 appropriation was used to target identified needs in the community for structured day programs, restitution/community services, intensive monitoring programs, teen court, parent responsibility classes and psychological services. Program funds were approved and allocated as follows: Structured Day/Intensive Monitoring/ Juvenile Restitution programs combined \$122,674; Teen Court, \$31,327; Psychological Services, \$12,600; Cooperative Extension/Parenting Matters, \$37,119; and JCPC Administrative Expense, \$2,850.

FY 10-11 GOALS: The Lenoir County JCPC has recommended funding, subject to the approval of the County Commissioners, as follows: Structured Day/Restitution programs combined, \$131,902; Teen Court, \$32,897; Cooperative Extension/Parenting Matters, \$18,557; JCPC Administrative Expense, \$4,653, and Unallocated Funds \$18,559. Total state funding for JCPC activities is \$188,009. In-kind matching funds equal \$60, 859. The Council will strive to monitor selected programming for expected outcomes, as well as, expand its data collection and risk and needs process throughout the year. We will also endeavor to increase public awareness of the County's annual plan completed by the JCPC with the hope of increasing resources for adjudicated and at-risk youth within our community.

OUTSIDE AGENCIES

OVERVIEW: “Outside Agencies” is a budgetary category which “lumps together” appropriations from the County’s General Fund and provides these to various non-profit agencies. These organizations then provide services for and on behalf of Lenoir County’s residents and visitors. County funding of these organizations is somewhat **discretionary**, wherein there is **some degree of choice** on the County’s part as to the level(s) of funding and services to be provided. For this reason, under this budget category, the “amounts requested” by the various agencies are shown in the summary “Outside Agencies Table”.

Organizations funded under this budget category are, for the most part, non-recreational. (Recreation agencies are funded out of the Recreation Department’s budget or the Parks & Recreation Capital Project Account in the CIP). The agencies do operate, however, to provide a wide variety of programs and services to many, including: in-home aide / congregate meals / home delivered meals, cultural arts, assistance to men, protection of forests, and assistance to entrepreneurs.

2008-09 Actual*	Adopted 2009-10 Budget*	Requested 10-11*	Adopted 2010-11*
\$108,995	\$132,000	\$132,000	\$132,000

* General Fund appropriations only

OUTSIDE AGENCIES

	Actual FY 08-09	Original 2009-10 Budget	Revised 2009-10 Budget	Adopted 2010-11 Budget
Community Council for Arts	\$7,500	\$7,500	\$7,500	\$7,500
Council on Aging - Local	\$22,500	\$22,500	\$22,500	\$22,500
Flynn Home	\$7,500	\$7,500	\$7,500	\$7,500
N.C. Forest Resources	\$79,549	\$92,000	\$92,000	\$92,000
National Guard	2,500	\$2,500	\$2,500	\$2,500
Total	\$119,549	\$132,000	\$132,000	\$132,000

COMMUNITY COUNCIL FOR THE ARTS

DESCRIPTION: The Community Council for the Arts (CCA) serves as a conduit for the arts & cultural events, programs and special projects for the citizens of Lenoir County and the region. Its premier facility as well as the organization enjoys a solid & very positive relationship with the North Carolina Arts Council, a funding agency, and many other numerous arts organizations in the state and thereby promotes the community. The CCA provides various visual arts exhibits and performing arts programs annually and serves as an “umbrella” agency for 7 volunteer community arts organizations in the county. Exhibits change every 6-8 weeks with approximately 300 pieces of artwork in the property at one time. During the 10-day “down time” between exhibitions one can frequently find unique shows in the gallery spaces. They include the Motorcycle Exhibition, Civil War Memorabilia Exhibit, and the Richard Caswell Memorabilia Exhibit, Artifacts from the Queen Anne’s Revenge, the NC Governor’s Craft Show, and SALUTE. One will notice that many of these exhibits are coordinated with community activities. Over 750 artists are represented through these shows. All are begun with a gallery opening and are free to the public. Performing Arts programs are offered throughout the year for the schools and community. Receptions are held to offer the community the opportunity to meet many of the exhibiting artists. Local & regional residents attend these receptions. Average reception attendance is 150-200.

FY 2009-10 HIGHLIGHTS: The Council offers traditional arts classes and workshops in visual and performing arts and numerous summer camps. A very successful craft camp was added last year, attracting 35 children during this weeklong offering. We plan to expand our camps based on last year’s successes. This year’s camps begin June 12 and complete August 16, 2009. There will be offering in theater arts, visual arts, crafts, music and Kindermusik. Children and young adolescents ages birth – 18 will participate in these offerings. They can learn to draw, paint, throw pottery, sing dance, perform on stage, play drums, mandolin, bass, fiddle, violin or guitar. We anticipate a minimum of 400 engaged in the arts this summer. Additionally, the Council provides programming in the schools, Boys & Girls Club, the Salvation Army after school program, the Skinner Senior Center and the Neuse Regional Library. Over the last 5 years this programming has brought numerous artists to Lenoir County to present their particular craft from storytelling to fiber arts and sculpting. The Council has committed \$80,000 in funding for this community wide diverse program. The programming planned for this year is no exception. The public art program of the Council – the only organized program east of Raleigh, brought Patrick Dougherty to our county for the installation of an outdoor sculpture piece, partnered with Caswell Center for the “Old Well” project (one of its kind in North Carolina), is currently collaborating with Pride of Kinston on a downtown parking lot and have 52 pieces of art in public sector.

FY 2010-11 HIGHLIGHTS: The Council plans to: 1) Continue the community wide regranting process through the Grassroots Grant Program; 2) Develop and implement programs/events/projects that give further opportunities for citizen engagement in the arts; 3) Work with many community partners to enhance other organizations events/projects; 4) Present a children’s and family concert series of five (5) nationally known touring performing artists; 5) Engage a folklorist to document the African American music/dancers in the community’s past and present; 6) continue to nurture and build community partnerships; 8) work a comprehensive plan for resource development to ensure the future of the Council.

TOTAL FY 10-11 REQUESTED FUNDING \$125,000

TOTAL FY 10-11 COUNTY RECOMMENDED FUNDING: \$7,500

TOTAL FY 10-11 BUDGET: \$329,050

LENOIR COUNTY COUNCIL ON AGING, INC.

DESCRIPTION: The Lenoir County Council on Aging (LCCOA) provides services that will ensure that the seniors of Lenoir County are being informed of information that concerns their age group. Our goals include preventing premature institutionalization, promoting a positive attitude about aging, and fostering cooperation among local agencies for our seniors.

LCCOA provides Congregate Nutrition in Kinston, Pink Hill, and LaGrange, for up to 150 seniors each week. We also provide approximately 315 Home Delivered Meals each week for the seniors who are unable to attend your congregate Nutrition program. We work with Lenoir County Transit to provide general transportation and medical transportation for the senior population. Our in home aid service is the first line of defense in keeping our seniors safely in their own home, and we serve approximately 115 seniors each week. Other valuable services include activities that encourage seniors to stay physically, mentally, socially, and emotionally healthy. These activities include computer classes, Spanish classes, exercises classes, art, scrap booking, choral groups, card player clubs, pool playing, medication management as well as other educational/ safety programs.

FY 09-10 Work Plan Highlights: LCCOA has begun Evidence Based Health Promotions. These are workshops such as Matter of Balance, which educates about fall preventions and Chronic Diseases to help people manage their medical conditions. The agency has aggressively networked with other agencies within the community to inform our community of the services that are available to seniors.

FY 10-11 Goals: LCCOA hopes to garner more support from many facets, including local government. We plan to rise to the challenge of providing for the needs of the already exploding local senior population, and we feel this can best be accomplished with close partnerships between Lenoir County Agencies and ourselves.

FY 10-11 Budget Request: \$22,500

Total FY 10-11 Agency budget \$499,485.00

FLYNN HOME

DESCRIPTION: The County has historically provided funds to support the Flynn Home. The purpose of the Flynn Home is to serve the community by providing a home for men of all races, creed or color, destitute or not, who are recovering from substance abuse. Flynn Home will strive to stabilize, rehabilitate and give them the tools to sustain their personal recovery.

FY 09-10 HIGHLIGHTS: The Home: 1) replaced washing machine; 2) made repairs as needed to home, but no major repair.

FY 10-11 GOALS: The Home plans to: 1) refinish hardwood floors; 2) re-paint the kitchen area; 3) make general repairs as needed.

TOTAL FY 10-11 BUDGET REQUEST: \$7,500

TOTAL FY 10-11 COUNTY RECOMMENDED FUNDING: \$7,500

TOTAL FY 10-11 AGENCY BUDGET: \$86,653

NORTH CAROLINA DIVISION OF FOREST RESOURCES

DESCRIPTION: The mission of the N.C. Division of Forest Resources is to develop, protect, and manage the multiple resources of North Carolina’s forests through professional stewardship, enhancing the quality of life for our citizens while ensuring the continuity of these vital resources. Services are provided in three (3) basic areas: 1) Forest Management—writing woodland management plans, at no charge, with recommendations for timber sales, tree planting, thinnings, site preparation, insect and disease problems maintaining water quality, etc.; 2) Forest Stewardship—how to participate in the program which emphasizes forest management, wildlife, aesthetics, soil and water quality; and 3) Forest Fire Control—prevention, pre-suppression and suppression of forest fires. The Division has a new 700 John Deere crawler tractor/plow unit and new lowboy (purchased entirely with state funds) at the Kelly’s Pond Headquarters for fire control. The County Ranger and Assistant County Ranger have 3/4 ton, 4 wheel-drive pickup trucks equipped with 150 gallon water/foam tanks, reels and 200' of hose each for fire control.

FY 09-10 HIGHLIGHTS: The Division accomplished the following: 1) 43 Forest Management Plans written for Lenoir County landowners at no charge (involving 1,053 acres); 2) 910 acres of forest regeneration; 3) 49 inspections of forestry operations (Forest Best Management Practices) affecting 1,125 acres. The above amounts are calculated from July 30, 2009, to present and do not cover the entire fiscal year.

FY 10-11 GOALS: The Division plans to: 1) write 75 Forest Management Plans in Lenoir County; 2) conduct 800 acres of forest regeneration in Lenoir County; 3) Inspect 75 tracts for Forest Water Quality; and 4) pursue construction of a new, entirely state - funded Lenoir County Forestry Headquarters.

FY 10-11 COUNTY RECOMMENDED BUDGET: \$92,000 (N.C. Division of Forest Resources requests \$102,467)

FY 10-11 AGENCY BUDGET: TOTAL = \$256,169

COUNTY FUNDING LEVELS:

2006-2007 Budget	2007-2008 Budget	2008-2009 Budget	2009-2010 Budget	2010-2011 Requested Budget
\$82,500	\$85,000	\$92,000	\$92,000	\$102,467

NATIONAL GUARD

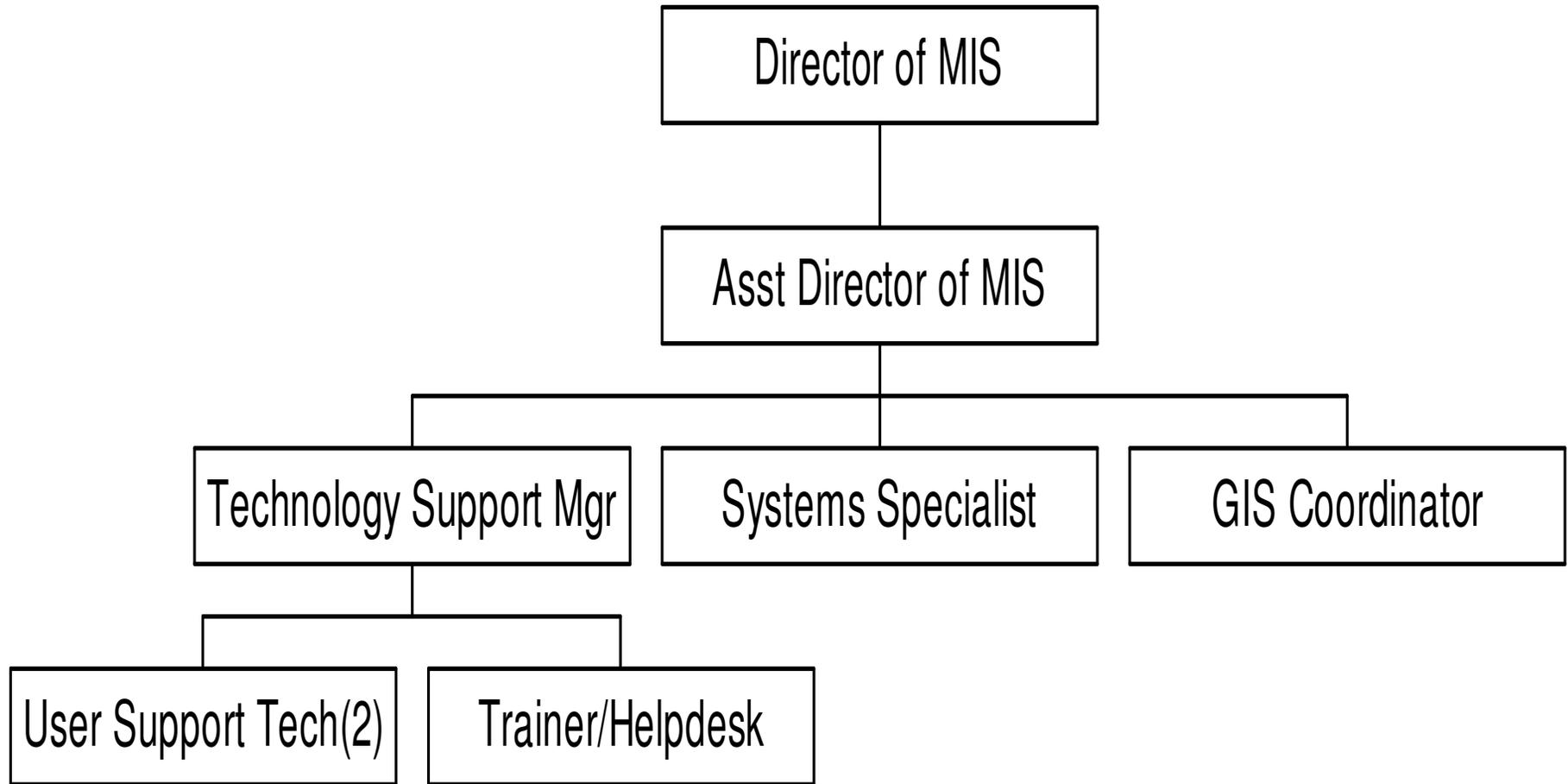
DESCRIPTION: This agency is HQ 690th Brigade Support Battalion, North Carolina Army National Guard, 2875 Dobbs Farm Rd., Kinston, NC 28504-8992. This is one of the most modern National Guard Armories in the state of North Carolina. It possesses conference and class rooms (for meetings with City/County Commissioners, Boy/Girl Scouts and various non-profit, non-political and non-religious organizations) and a state of the art Distance Learning Center. A full-service organizational maintenance shop which conducts repair and up-keep of military wheeled vehicles, power generators and other essential equipment is co-located at this site. This facility serves as a secure shelter for Emergency Management Operations during disaster relief efforts. It requires an extensive amount of money to keep the grounds and interior of the facility operational. Cleaning supplies average in excess of \$200 per month. Tools and supplies to maintain the exterior of the facility average \$100 per month.

FY 09-10 HIGHLIGHTS: Mobilized over 250 Soldiers in support of the Global War on Terror to include both Operations Iraqi and Enduring Freedom. Provided Defense Support to Civil Authorities during State Active Duty call-ups for hurricane and winter storms. Conducted four (4) USDA food drives in support of Lenoir Country Social Services which serviced approximately 2,600 families. Provided tents to NC Forestry Service, HUMVEEs to Seymour-Johnson AFB and general support to other state and federal entities. Provided use of this facility as meeting or distribution point to various non-profit, non-political and non-religious organizations (e.g., Boy/Girl Scouts, local Veterans chapter).

FY 10-11 GOALS: Continue to support National Defense and Homeland Security missions by standing trained and ready to execute global deployments to theaters in Iraq, Afghanistan, Europe, Southwest Asia, Haiti and the continental US. Continue to work jointly with Emergency Management Operations and other state entities. Conduct USDA Food Drives quarterly.

TOTAL FY 10-11 GUARD RECOMMENDED FUNDING: \$2,500

MANAGEMENT INFORMATION SYSTEMS- MIS



AUTHORIZED POSITIONS*

FY 2008-2009	FY 2009-2010	FY2010-2011
7	8	8
=	=	=
7	8	8
Major Changes: None		

MANAGEMENT INFORMATION SYSTEMS- MIS

DESCRIPTION: Management Information Systems (MIS) is responsible for the on-going operations of existing County systems, as well as for the support and implementation of new initiatives. MIS primarily serves 5 major areas: (1) Training; (2) Information Technology and Telephony Standards; (3) Data Access; (4) On-Going Operations and Support for both local and state areas; (5) and Geographic Information Systems (GIS) support to all departments and agencies.

FY 2009-2010 HIGHLIGHTS: The year presented some major projects that the MIS/GIS implemented including:

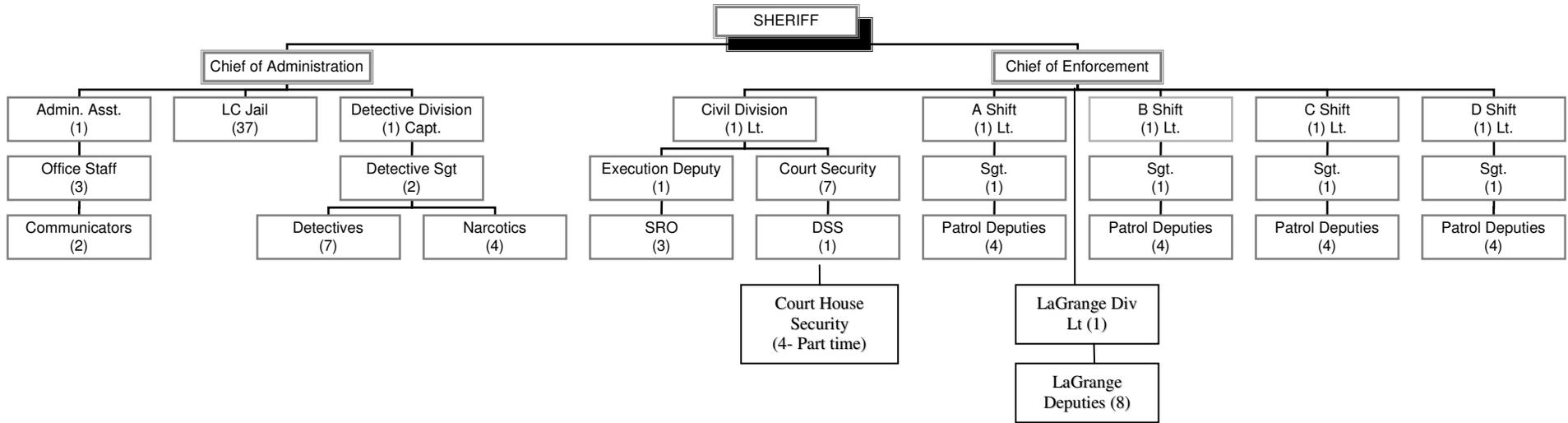
1. Installed 145 leased desktops at DSS and MIS dept as part of our ongoing 4 year technology refresh program.
2. Installed MS Office 2007 on half of the county's desktop systems
3. Installed new Anti-virus/Malware software on all of the county's desktops systems
4. Brought Landfill into the county network and added them onto our phone system
5. Upgraded the Landfill to the window version of the Wasteworks software
6. Added 2 new cad stations and replaced the entire infrastructure, equipment and software at the 911 Center

FY 2010-2011 GOALS: Goals for upcoming year will include finishing the MS Office 2007 upgrade on the other half of county desktops, installing a VMWare platform to integrate virtual servers to reduce our need to upgrade actual servers in the future. Also we will hopefully be installing a new backup solution for the county to increase our ability to achieve quality backups for county data safety.

08-09 ACTUAL	ADOPTED 09-10 BUDGET	AMENDED 09-10 BUDGET *		ADOPTED 2010-2011
333,081	347,609	347,609	SALARIES	374,346
121,538	129,840	129,840	BENEFITS	120,041
169,151	188,800	188,800	OPERATING	398,050
152,208	135,000	135,000	CAPITAL OUTLAY	2,000
775,978	801,249	801,249	TOTAL	894,437

*Revised as of 3/23/09

OFFICE OF THE SHERIFF



Authorized Positions (Sheriff's Office only)		
08-09	09-10	10-11
61	70	70

LENOIR COUNTY SHERIFF'S OFFICE

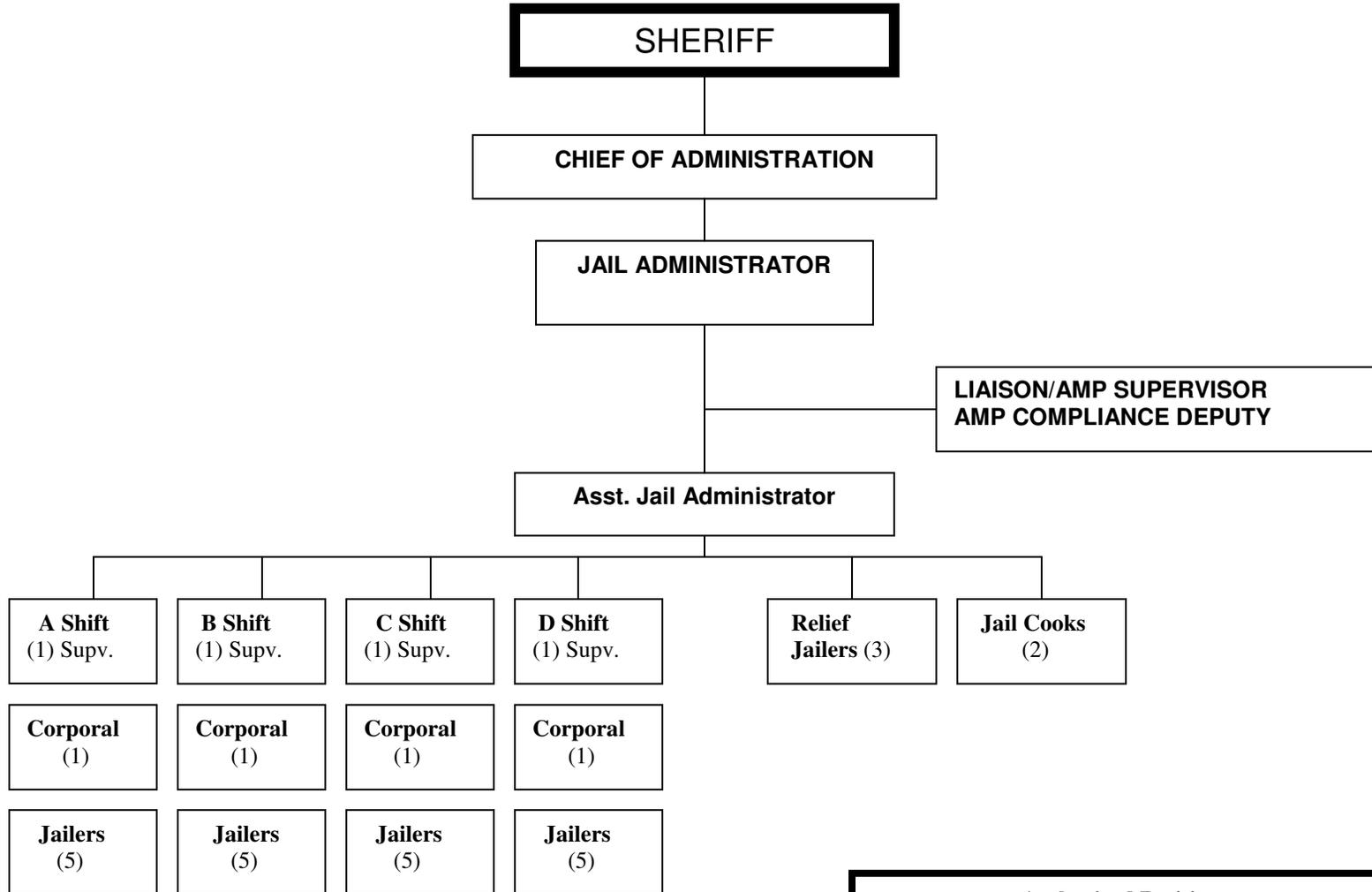
DESCRIPTION: The Office of Sheriff is a constitutional position elected by the people. Responsibilities include the enforcement of State laws, county ordinances, the service of all warrants issued by the courts, civil process issued by the Clerk's Office, courtroom and courthouse security, jail operations, sex offender registry management, pistol permit issuance, and concealed weapon permit management. However, the primary responsibility is insuring the safety and well being of all citizens within Lenoir County. This office is training and community oriented and embraces the belief that excellence is a result of education, training, skill, professionalism, and community interaction.

FY 2009-2010 HIGHLIGHTS: Several projects were completed during the 2009-2010 fiscal year. The Sheriff's Office received \$136,000 in JAG funds which were utilized by purchasing the AFIX fingerprint system. This system went operational just after the New Year and has proven to be an invaluable tool in the identification of criminal suspects and those persons who are incarcerated in the county jail. Deputies now have the ability to complete and transmit their incident reports from the field using Field Based Reporting (FBR) software that has been installed on their mobile data terminals. The Sheriff's Office updated it website which now offers online crime mapping and the ability for citizens to leave cyber tips. Sheriff's deputies received new sidearms which replaced aging H&K handguns. Deputies were provided .223 rifles which significantly increased their ability to protect themselves and the public from heavily armed offenders. The blue light system on marked patrol cars was updated with LED light bars providing deputies with enhanced visibility on the roadway. Finally, special response team (SRT) deputies were provided with night vision equipment allowing them to see and maneuver in darkness.

FY 2010-2011 GOALS: During the 2010-2011 fiscal year the Sheriff is expected to receive additional funding from the Justice Assistance Grant. These funds will be used to purchases additional in-car cameras and .223 rifles. It is hoped that deputies will receive new bullet resistant vest which will replace aging vests that are currently worn by deputies. Finally, the Sheriff's Office continues to struggle to keep the salaries of deputies at market values. It is a goal to bring salaries up to market values in an effort to slow the exodus of good well trained deputies to more lucrative paying agencies.

2009-2010 ACTUAL	ORIGINAL 2009-2010 BUDGET	REVISED 2009-2010 BUDGET		ADOPTED 2010-2011
2,353,700	2,762,482	2,779,642	SALARIES	2,753,727
753,343	925,885	923,725	BENEFITS	960,294
524,759	647,345	756,054	OPERATING	608,696
38,000	24,373	39,471	CAPITAL OUTLAY	63,625
3,669,802	4,360,085	4,498,892	TOTAL	4,386,342

LENOIR COUNTY JAIL



Authorized Positions		
08-09	09-10	10-11
37	37	37

LENOIR COUNTY JAIL

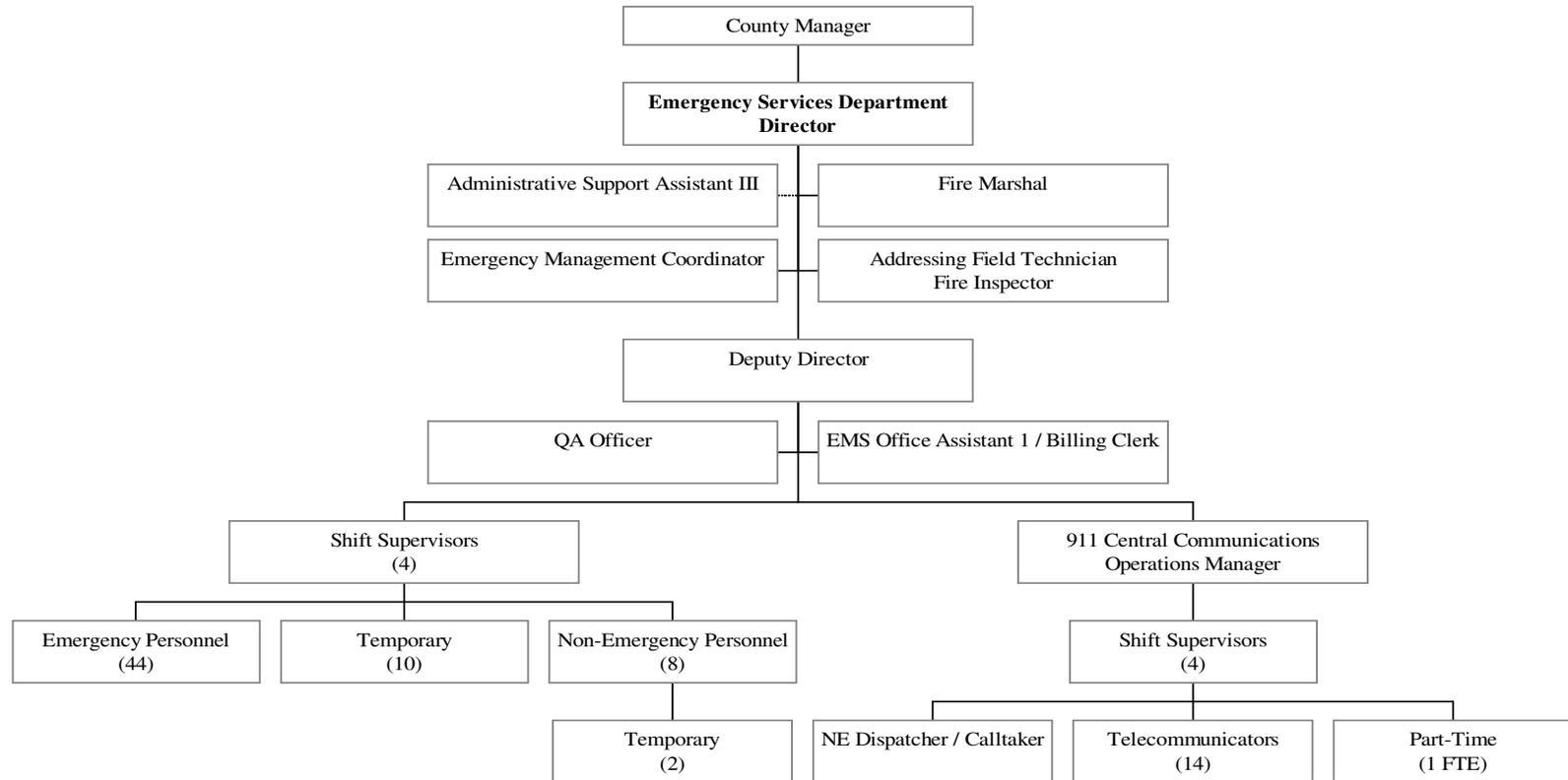
DESCRIPTION: The Lenoir County Jail serves a two-fold purpose: 1) to hold persons for pretrial appearances who cannot afford to post bond; 2) to hold those persons sentenced to less than 60 days confinement in a local facility. While holding these inmates, the jail is responsible for their health, safety, and protection. All inmates are supplied with meals, toilet facilities, hygiene items, uniforms, and bathing supplies. Additionally, this facility contracts with Southern Health Partners to provide health care for the inmates.

FY 2009-2010 HIGHLIGHTS: During the 2009-2010 fiscal year the jail expansion project moved forward. The location of the jail as well as the design was decided. The electronic monitoring program continues to operate and has proven to be a successful program to reduce the number of inmates in the jail. The AFIX fingerprint system was installed and is operating in the jail. The project to convert all of the sliding doors was completed as well as painting and resurfacing the floors.

FY 2010-2011 GOALS: The grant funds for the video arraignment system are in place. It is the goal of the Sheriff to have the system up and operational during this fiscal year. The primary goal of 2010-2011 is to begin construction of the new jail, which will reduce jail overcrowding and stop the flow of funds to other counties who provide housing for Lenoir County inmates.

2008-2009 ACTUAL	ORIGINAL 2009-2010 BUDGET	REVISED 2009-2010 BUDGET		ADOPTED 2010-2011
1,134,177	1,138,400	1,138,400	SALARIES	1,159,917
410,669	438,889	436,298	BENEFITS	456,751
896,608	722,250	1,269,151	OPERATING	682,750
0	0	0	CAPITAL OUTLAY	0
2,441,454	2,299,539	2,843,849	TOTAL	2,299,418

EMERGENCY SERVICES



FY 2008-09		FY 2009-10		FY 2010-11	
85	FT	89	FT	84	FT
12	PT (fte's)	12	PT (fte's)	13	PT (fte's)
97	Total	101	Total	97	Total

EMERGENCY SERVICES

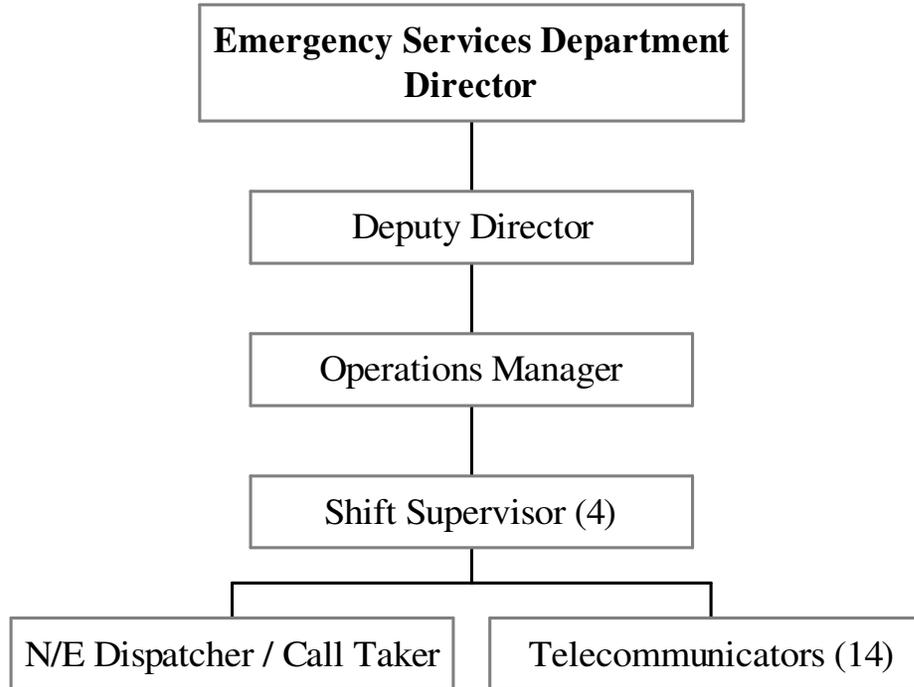
Description: The Lenoir County Department of Emergency Services is comprised of four (4) divisions: Emergency Management, Emergency Medical Services/Non-Emergency Transport, Central Communications (911), and Fire Marshal. The Emergency Management Division is tasked with four (4) phases: preparedness, mitigation, response, and recovery of natural and man-made disasters. The Emergency Medical Services Division provides quality advanced life support care to all areas of Lenoir County and coordinates with our private ambulance providers. The Central Communications Division is the only PSAP for Lenoir County and dispatches for 18 emergency response agencies. As a centralized center, all emergency and non-emergency phone calls are routed into this location and law enforcement, fire and EMS are dispatched out of the center. The Fire Marshal Division is tasked with fire inspections, investigations, public safety talks, exercise training, and coordinates with our volunteer fire departments.

FY 2009-2010 Highlights: 1) continued to train for NIMS compliance; 2) certified communications personnel in EFD and EPD; 3) participated in three countywide drills; 4) worked with our private partners to update our response and training plans; 5) typed equipment throughout county and municipalities in accordance with NIMS standards; 6) added two telecommunicators to reduce wait time with phone calls and radio traffic; 7) restructuring of Emergency Services Department to streamline operations.

FY 2010-2011 Goals: 1) to conduct three countywide drills in cooperation with the Lenoir County Health Department, Global Transpark and Lenoir Memorial Hospital; 2) to reduce response times for EMS Division by use of AVL technology; 3) add 4 Paramedic positions in EMS Division and two (2) positions in the Non-Emergency Division in an effort to reduce overtime; 4) work with volunteer fire departments to lower their insurance classifications; 5) work with volunteer fire departments to help develop preplans for businesses located in their response districts; 6) develop a Continuity of Operations plan for the county; 7) continue to update our EOP; and 8) manage Homeland Security and EMPG grants.

Actual 2008-2009 Budget	Original 2009-2010 Budget	Revised 2009-2010 Budget		Adopted 2010-2011
\$3,163,924	\$3,273,032	\$3,273,033	SALARIES	\$3,306,565
983,520	1,070,276	1,070,276	BENEFITS	1,167,858
1,254,019	1,589,339	1,624,982	OPERATING	1,131,876
263,042	211,170	214,085	CAPITAL OUTLAY	65,000
\$5,664,505	\$6,143,817	\$6,182,376	TOTAL	\$5,671,299

Emergency Services Department – COMMUNICATIONS DIVISION



FY 2008-09		FY 2009-10		FY 2010-11	
22	FT	22	FT	21	FT
1	PT (fte's)	1	PT (fte's)	1	PT (fte's)
23	Total	23	Total	22	Total

COMMUNICATIONS

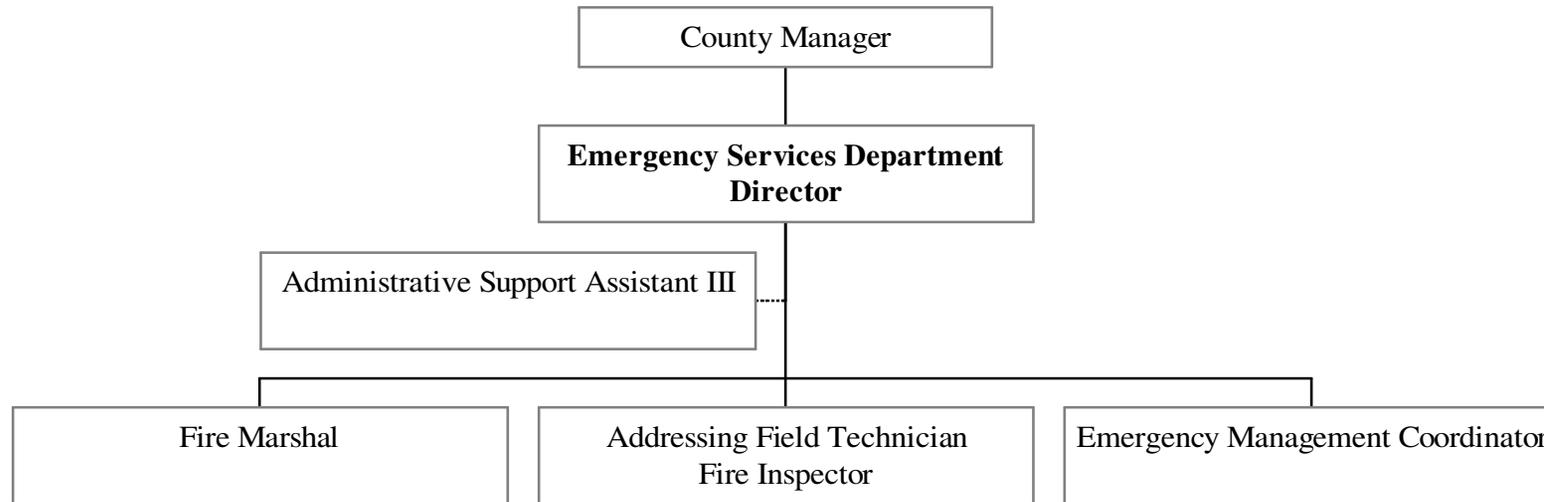
Description: The Emergency Services Department – Communications Division answers calls for service from citizens of Lenoir County and dispatches the appropriate emergency response agency. The Communications Division operates 24 hours a day, 7 days a week. All salaries, benefits and operating expenses of this division are funded here; E-911 related expenses are funded from the E-911 fund.

FY 2009-2010 Highlights: 1) Completed 800 MHz Radio re-banding project; 2) Purchased 2 additional radio consoles; 3) restructured Communications to combine duties and streamline operations

FY 2010-2011 Goals: The division plans to 1) Evaluate staffing needs to ensure adequate coverage during peak periods; 2) upgrade the EMD, EFD and EPD education for Telecommunicators; 3) certify incoming and current personnel in Priority Dispatch Emergency Telecommunicator Certification; 4) continue the maintenance phase of emergency service numbers project; 5) update the Emergency Services G.I.S. coverage as needed; 6) upgrade Positron LifeLine 100 to the Positron Viper Power 911; 7) Upgrade Lenoir County Sheriff's Office from 800 MHz Radio System to the new Statewide Viper System. This will improve portable and mobile radio coverage in the areas of coverage concern.

Actual 2008-2009 Budget	Original 2009-2010 Budget	Revised 2009-2010 Budget		Adopted 2010-2011
\$706,455	\$714,422	\$714,422	SALARIES	\$745,415
238,036	260,501	260,501	BENEFITS	275,218
140,215	190,699	190,699	OPERATING	171,855
15,130	76,911	76,911	CAPITAL OUTLAY	0
\$1,099,836	\$1,242,533	\$1,242,533	TOTAL	\$1,192,488

EMERGENCY MANAGEMENT



FY 2008-09		FY 2009-10		FY 2010-11	
4	FT	4	FT	5	FT
0	PT (fte's)	0	PT (fte's)	0	PT (fte's)
4	Total	4	Total	5	Total

EMERGENCY MANAGEMENT

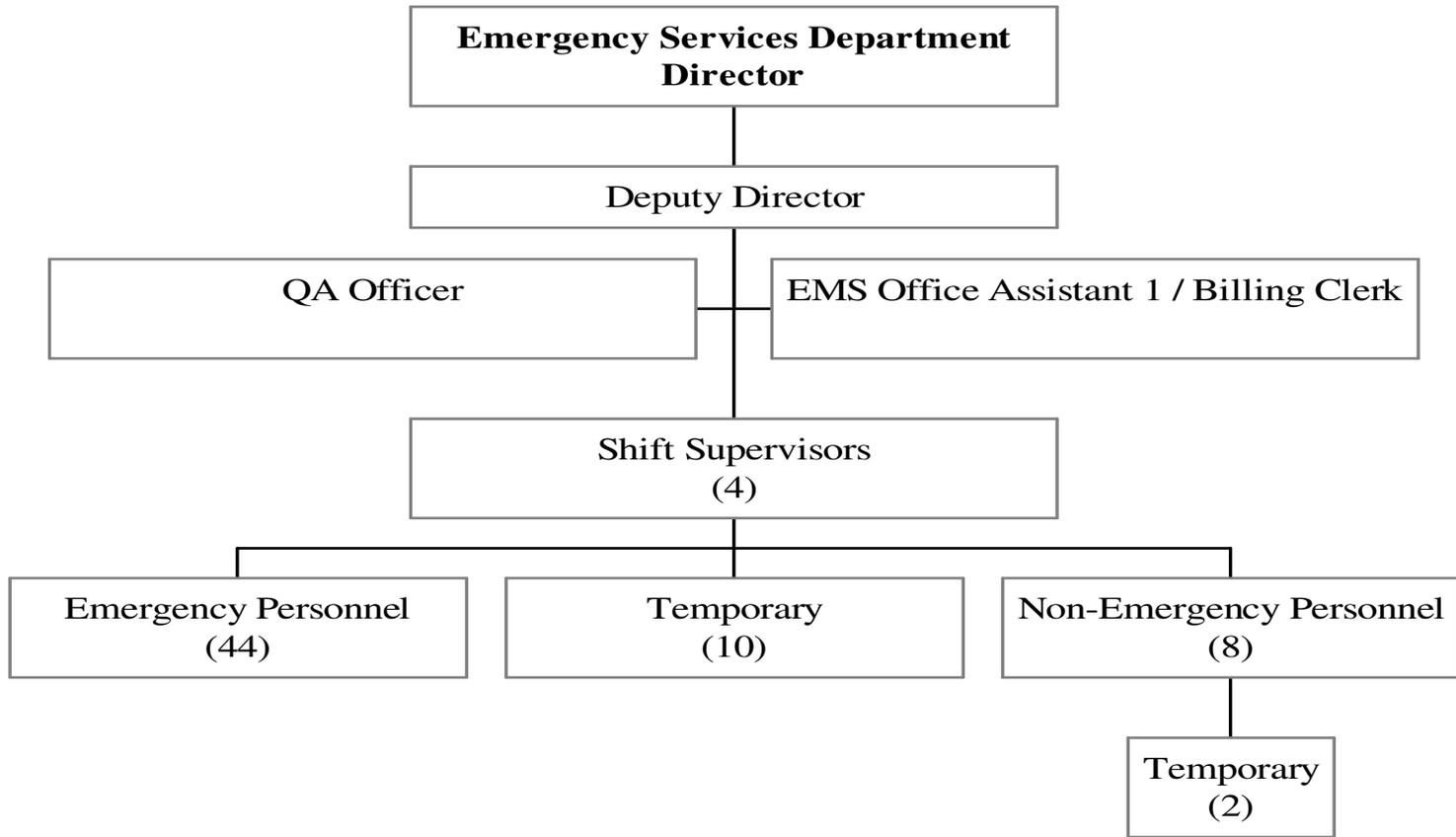
Description: This division is responsible for all coordinated responses to natural and man-made disasters, hazardous materials Response, public safety/community education, fire inspections/investigations/reporting, as well as the Dept. of Homeland Security Grant Program, which includes quarterly reports, equipment purchases and conducting exercises. DHS Directive V states that all governments are to be trained in the National Incident Mgmt. System (NIMS)-Incident Command, in which most in Lenoir Co. have obtained the 700 & 800 series, and many are continuing on to take the ICS 100-400. The EM Division oversees the county's emergency operations plan, incident reporting, fire department budgets/contracts, standard operating procedures, special-needs registry, maintaining equipment and updating the disaster resource listing. Also, continued with the LEPC training, exercises and Tier II reporting requirements. The Director and the Fire Marshal are on call 24/7, 365 days per week and work on a rotational basis.

FY 2009-2010 Highlights: 1) worked with the Homeland Security Committee for the State of North Carolina to receive grants for funding on a regional level. 2) Completed the EM Application for funding. 3) Continued training for NIMS Compliance. As a result of our NIMS Compliance we were able to receive an additional \$4,900 from the Federal Government to purchase technology to be installed in the Emergency Operations Center 4) Emergency Services Director was appointed to the State Emergency Response Commission (SERC).

FY 2010-2011 Goals: 1) To conduct 3 countywide drills in cooperation with Lenoir County Health Department, Global Transpark, and Lenoir Memorial Hospital. 3) To continue to update Emergency Operations Plans, Hazard Mitigation Plans, Debris Management Plans and Lenoir County's Incident Command Plan

Actual 2008-2009 Budget	Original 2009-2010 Budget	Revised 2009-2010 Budget		Adopted 2010-2011
\$163,368	\$164,842	\$190,435	SALARIES	\$196,556
53,965	54,822	64,164	BENEFITS	67,634
99,082	107,778	107,778	OPERATING	109,321
0	0	0	CAPITAL OUTLAY	0
\$316,945	\$327,442	\$362,377	TOTAL	\$373,511

EMERGENCY MEDICAL SERVICES DIVISION



FY 2008-09		FY 2009-10		FY 2010-11	
56	FT	56	FT	58	FT
11	PT (fte's)	11	PT (fte's)	12	PT (fte's)
67	Total	67	Total	70	Total

EMERGENCY MEDICAL SERVICES DIVISION

DESCRIPTION: The Lenoir County EMS Division was formed July 1, 2001 to provide professional Emergency Medical Care to all citizens of Lenoir County. The EMS division also provides mutual aid to surrounding counties when requested. The EMS division is comprised of fifty (50) paid professionals. This division operates twenty-four hours a day, seven days a week, with five paramedic level ambulances, operating five stations.

FY 2009-10 HIGHLIGHTS: 1) Answered 9,216 calls for service in calendar year 2009; 2) Participated in two public education events and two countywide drills; 3) Purchased two (2) 2010 Chevrolet Type III ambulances; 4) Received one DEEM Trailer to be utilized by Lenoir and surrounding counties; 5) Restructured EMS division to streamline operations.

FY 2010-11 GOALS: 1) The EMS division anticipates responding to 9,800 calls in the calendar year 2010; 2) Reduce response times and utilize units more efficiently with the use of automatic vehicle locators and software; 3) Coordinate WMD and CBRNE drills with our Public Safety partners; 4) add 4 Paramedic positions in an effort to reduce overtime

Actual 2008-2009 Budget	Original 2009-2010 Budget	Revised 2009-2010 Budget		Adopted 2010-2011
\$2,018,450	\$2,062,278	\$2,062,278	SALARIES	\$2,076,044
603,494	658,700	658,700	BENEFITS	719,705
715,824	748,300	749,148	OPERATING	750,400
0	0	2,915	CAPITAL OUTLAY	65,000
\$3,337,768	\$3,469,278	\$3,473,041	TOTAL	3,611,149

EMS-Non-Emergency

DESCRIPTION: The Lenoir County EMS Non-Emergency Transport Division was formed October 31, 2005 to provide professional and courteous Non-Emergency Medical Care to all citizens of Lenoir County. The non-emergency branch is comprised of paid employees. It operates twelve hours a day, seven days a week. It operates (2) ambulances twelve hours a day with varying hours to assure units during peak periods. Other units are added with part-time staff as needed. It also operates (3) Wheelchair Vans.

FY 2009-10 HIGHLIGHTS: The non-emergency branch answered 7,000 calls for service in calendar year 2009. This is a combination of wheelchair and stretcher patients.

FY 2010-11 GOALS: 1) The non-emergency branch anticipates responding to approximately the same amount of calls in the calendar year 09; 2) Operate efficiently utilizing staff during peak periods for transports; 3) add two (2) positions in an effort to restructure hours worked; 4) restructure hours worked to assure that a non-emergency truck is available at peak times.

Actual 2008-2009 Budget	Original 2009-2010 Budget	Revised 2009-2010 Budget		Adopted 2010-2011
\$241,529	\$297,367	\$297,367	SALARIES	\$288,550
75,753	83,797	83,797	BENEFITS	105,301
113,889	123,400	123,400	OPERATING	100,300
0	0	0	CAPITAL OUTLAY	0
\$431,171	\$504,564	\$504,564	TOTAL	494,151

FIRE PROTECTION

DESCRIPTION: This category may allocate additional operating and capital outlay in General Fund Tax Funds (outside of each District's tax base / rates) to the volunteer fire departments which serve the unincorporated areas of the county.

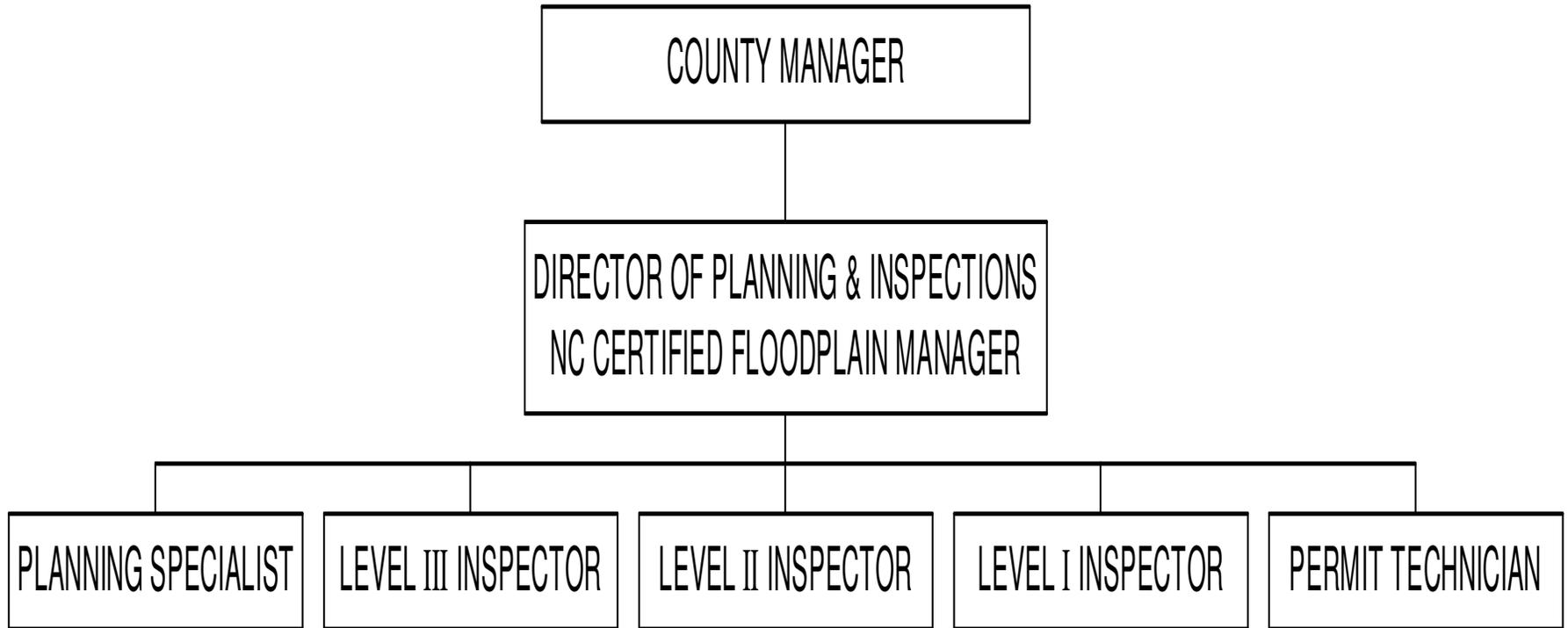
FY 09-10 HIGHLIGHTS: County Commissioners continued support to volunteer fire departments by allocating additional funding from General Fund taxes to aid volunteer fire departments in the County

FY 10-11 GOALS: To allow the departments to modify each individual tax rate in order to adequately fund operating and capital needs. To resolve lingering problems with the six (6) mile districts. Develop a good working relationship between the Fire Task Force and the Volunteer Fire Departments.

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
\$51,660	\$50,000	\$50,000	Operating	\$50,000
0	0	0	Capital	0
\$51,660	\$50,000	\$50,000	Total	\$50,000



PLANNING AND INSPECTIONS DEPARTMENT



AUTHORIZED POSITIONS*

FY 2008-2009	FY 2009-2010	FY 2010-2011
6	6	6
=	=	=
3	3	3

Major Changes: Only three (3) positions are funded. Level I and Level II Inspector jobs are presently vacant. Planning Specialist is a split position between two employees (Gary O'Neal & Wayland Humphrey).

LENOIR COUNTY PLANNING & INSPECTIONS

DESCRIPTION: The Lenoir County Planning and Inspection Department exists to provide the citizens of Lenoir County with state-mandated inspections for all phases of construction and the administration and enforcement of all Board adopted legislation, including the Land Use Plan, County Zoning, Subdivision, Manufactured Housing and Junkyard ordinances. The issuance of permits for construction and the provision of inspection services as required under N.C.G.S. 153a-351 will help ensure the public's life, safety, health and welfare in the building and land use environment. The department also enforces the requirements of the National Flood Insurance Program and the Community Rating System for FEMA. The department provides owners and builders with plan review, answers to code-related questions and investigations of complaints.

FY 2009 - 2010 HIGHLIGHTS:

1. Developed and maintained a high quality Planning and Inspection Department for Lenoir County.
2. Successfully maintained a Class 7 Certification from the Community Rating System, provided by the National Flood Insurance Program. A Class 7 Certification entitles the citizens of Lenoir County to a 15 % rate reduction in flood insurance.
3. Director maintained certification by North Carolina as a Certified Floodplain Manager through required continuing education conferences and seminars.
4. Maintained high level of Inspector Certification through required code refresher courses / seminars / conferences.
5. Successfully enforced, developed and/or revised the Lenoir County Planning and Zoning Ordinances.
6. Gary O'Neal and Wayland Humphrey successfully performed the responsibilities of Planning Specialist.
7. Permit Technician successfully maintained records and minutes for the Planning Board and the Development Review Boards, while maintaining daily secretarial operations for the Lenoir County Planning & Inspection Department.
8. Successfully upgraded Inspection software.

FY 2010-2011 GOALS:

1. **Assure customer satisfaction while maintaining public safety.**
2. Continue to enforce the Lenoir County Land and Zoning Ordinances.
3. Maintain Floodplain Manager certification through required continuing education seminars and conferences.
4. Maintain highest possible Inspection Certification through required code refresher courses / seminars / conferences.
5. Work to maintain efficient schedules to offset rising cost of gasoline.
6. Work to reduce the County's Community rating System (CRS) Classification to a 6.
7. Work to provide public health and safety, while ensuring adequate opportunity for economic development growth, by developing regulatory ordinances.
8. Maintain responsibility for the Pink Hill zoning administration and enforcement.

2008-2009 ACTUAL	ORIGINAL 2009-2010 BUDGET	REVISED 2009-2010 BUDGET		ADOPTED 2010-2011 BUDGET
139,571	139,814	139,814	SALARIES	141,858
43,051	43,974	43,974	BENEFITS	46,061
21,426	28,670	27,000	OPERATING	25,800
0	0	0	CAPITAL OUTLAY	0
204,048	212,458	210,788	TOTAL	213,719



MEDICAL EXAMINER

Funds are budgeted to pay for the contracted services of a medical examiner(s). The responsibility of this service provider(s) is to review and evaluate the causes of suspicious deaths in Lenoir County and to report the findings to the appropriate authorities. The contractor(s) conducts independent autopsies where warranted.

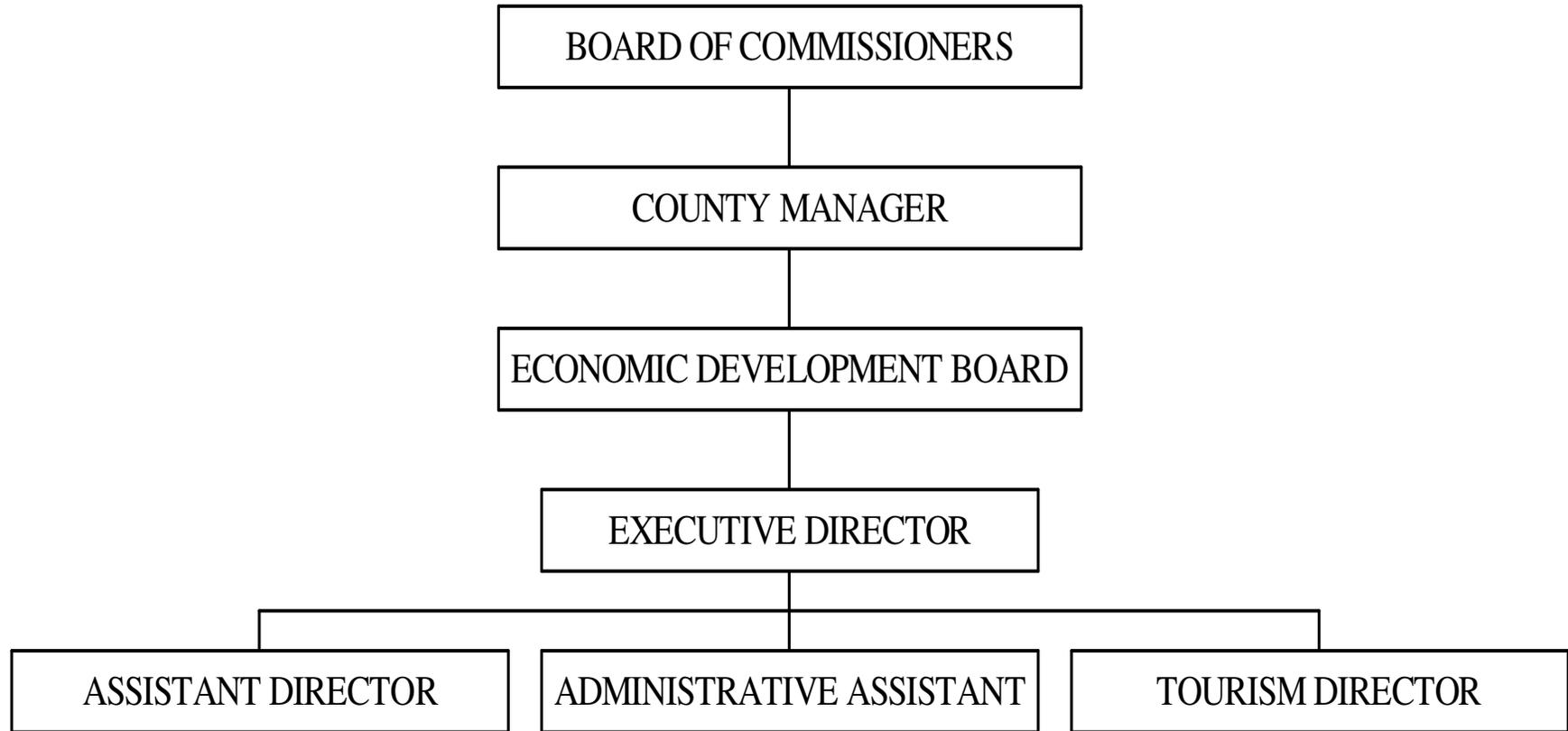
With the possible exceptions of including this cost center in the Sheriff's, Health Department's, or Emergency Service's budgets, there is no logical "home" for it to be budgeted; therefore, it is provided a separate budget page and account number.

HISTORY: The average cost for this service is either \$100 or \$1,000 per autopsy, depending on whether or not the deceased is sent to a pathology lab. This is a cost center which is difficult to control. During the current fiscal year, actual expenditures are running less than budgeted appropriations. However, this is an unpredictable cost center, based upon a review of "original" vs. "final" appropriations over recent years.

FUNDING LEVELS:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget*		Adopted 2010-11
\$39,450	\$40,000	\$40,000	Appropriation	\$40,000

ECONOMIC DEVELOPMENT



AUTHORIZED POSITIONS*

FY 2008-09	FY 2009-10	FY 2010-11
4	4	4
=	=	=
4	4	4

ECONOMIC DEVELOPMENT

The Economic Development Department exists to stimulate and coordinate the creation of “good paying” jobs, expansion of the tax base, growth and retention of businesses and industry, improvements in infrastructure, and assistance in the development of the North Carolina Global TransPark.

FY 09-10 HIGHLIGHTS: Played an active role in the recruitment, announcement, and location of Sanderson Farms, Domestic Fabrics & Blankets, and the Masterbrand Expansion. Shell Building No. 3 was completed as well.

Currently Spirit, Sanderson Farms VA Skilled Nursing Facility, and Crescent Rd construction projects are under way. These projects are providing our community with an approximate 2500 jobs in the construction area and are giving us a much needed boost in the retail markets.

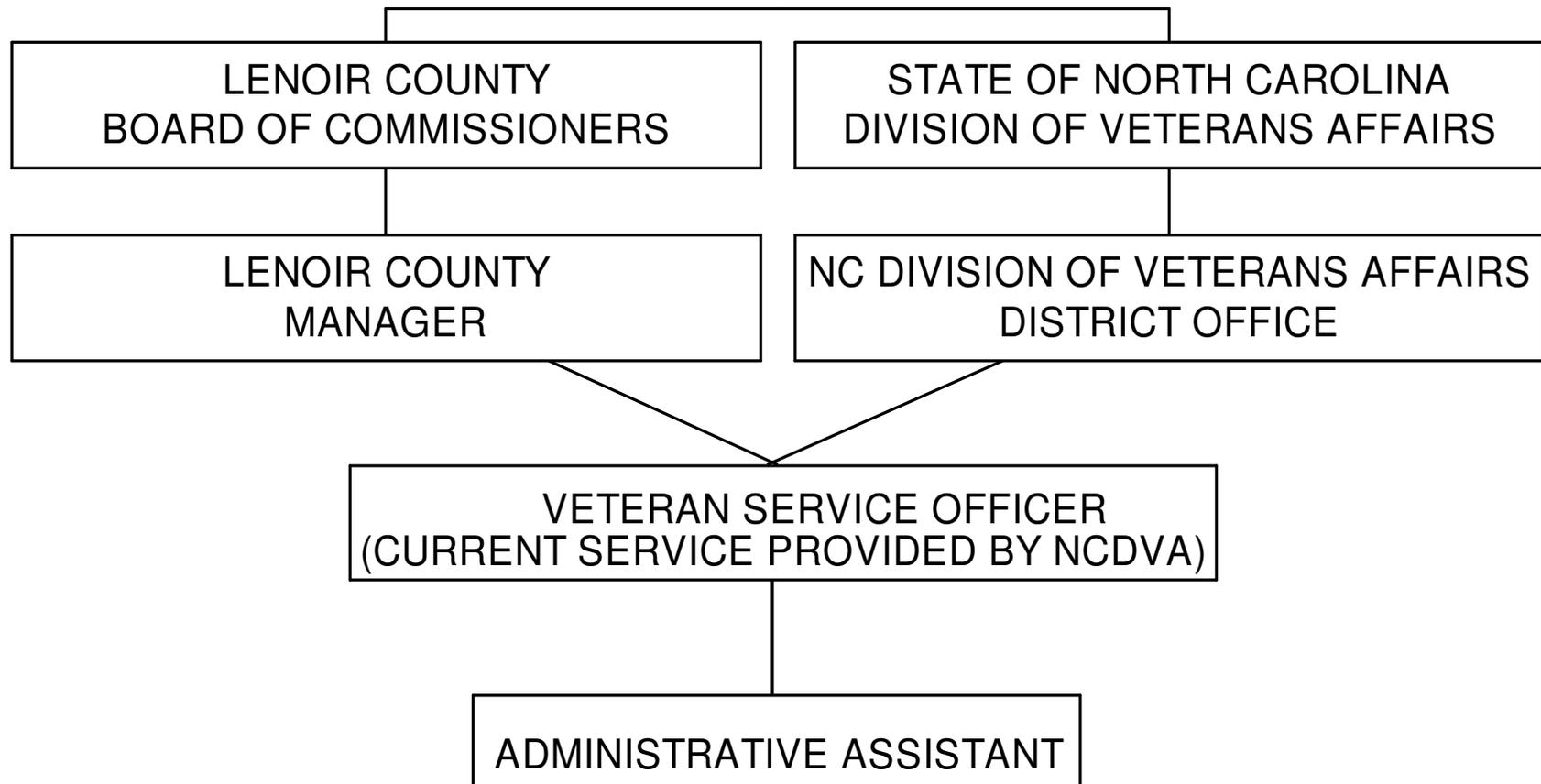
The department continues to work with the Lenoir Committee of 100, Inc. a 501 (c) 3 non-profit economic development organization supporting the Economic Development Department.

FY 10-11 GOALS: 1) Recruit one or more manufacturing prospects for Lenoir County that will generate at least \$50 million in capital investment and add 100 new jobs. 2) Call on existing industry to build/maintain relationships and encourage retention and expansion in Lenoir County generating at least \$25 million in capital investment and 100 new jobs. 3) Work with the NC Global TransPark to help locate industry. 4) Prepare Lenoir County and its municipalities to effectively compete for economic development projects. 5) Market Lenoir County’s strategic assets to potential economic development prospects and allies. 6) Oversee the marketing of the new Shell No. 3 (a 40,000 SF basic industrial building in the 70 West Industrial Park) and 7) Assist the Tourism Director as needed in the development of tourism within Lenoir County.

FY 08-09 ACTUAL	ORIGINAL FY 09-10 BUDGET	REVISED FY 09-10 BUDGET		ADOPTED FY10-11
196,564.00	196,566	196,566	SALARIES	208,636
68,267.00	68,821	68,821	BENEFITS	63,504
36,358.00	41,750	41,750	OPERATING	42,350
-0-	0		CAPITAL OUTLAY	2,000
295,618	307,137	307,137	TOTAL	316,490

NC DIVISION OF VETERANS AFFAIRS

LENOIR COUNTY - NC DIVISION OF VETERANS AFFAIRS
ORGANIZATIONAL CHART



VETERANS AFFAIRS

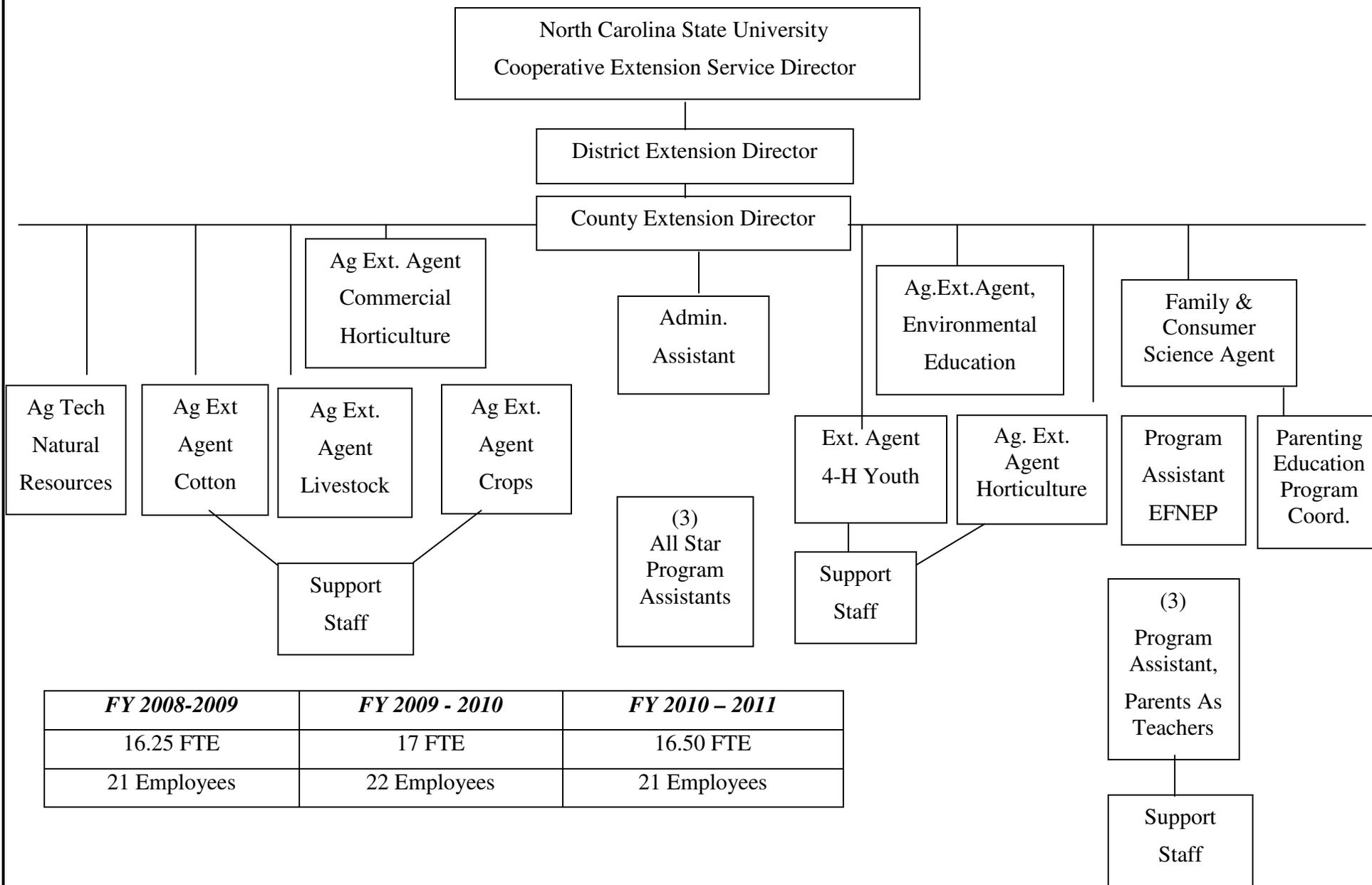
DESCRIPTION: The North Carolina Division of Veterans Affairs employs a Service Officer and an Assistant Service Officer to assist Lenoir County Veterans in the presentation, processing, proof, and establishment of claims, privileges, rights, and benefits to which they may be entitled under Federal, State, and Local laws. The VA estimates the population of veterans in Lenoir County who have utilized VA benefits to be in excess of 5,200 (this figure does not include spouses, widows, and children). This population estimate also does not include a number of veterans (many of them military retirees) who live in Lenoir County but have never applied for VA benefits. The VA estimate of veteran population has dropped somewhat due to the loss of many of our WWII Veterans but is expected to rise in years to come due to the deployment of our Armed Forces for current conflicts and operations as well as Homeland Security. Our department also cooperates and works in conjunction with various government agencies (Department of Defense, Social Security Administration, County Department of Social Services) in seeking to serve veterans and their families. The work is complex and exacting because of numerous Federal and State laws that apply. These statutes cover various benefits such as: compensation, pension, insurance, medical (inpatient / outpatient), home loans, and education. The Veterans Office focuses on participation in and support of the veterans' organizations of the county, with the goal of open and free lines of communication and a better informed veterans' population.

FY 09-10 HIGHLIGHTS: The State of North Carolina announced it will be building a State Veterans Nursing Home in Lenoir County and a ground breaking ceremony was held at the proposed future site on Hull Road last fall. The State hopes to begin construction this year. The addition of this facility will be of great economic benefit to Lenoir County as well as serving all veterans. The Veterans service office will assist disabled veterans filing for tax exemption on county property taxes. This office assisted in achieving expenditures by the U.S. Department of Veterans Affairs in Lenoir County in excess of \$18,235,000 for compensation and pension benefits; \$820,000 in education and vocational rehabilitation and \$5,646,000 in medical expenditures. We assisted Lenoir County Veterans to enroll in the VA Health Care System and interviewed and assisted in the application process for the NCDVA College Scholarship Program; 54 children of wartime veterans applied for scholarships in our District; eleven of these applicants were from Lenoir County. Six four-year academic scholarships were awarded to children of Lenoir County War-Time Veterans to attend North Carolina Colleges and Universities. The North Carolina Division of Veterans Affairs local district office also sponsors a seven county District Training Seminar in Lenoir County each year to update the County Veterans Service Officers in this District on changing VA laws and regulations and proper presentation of claims.

FY 10-11 GOALS: This office plans to: (1.) Continue training for both District and County Veterans Affairs Service Officers to enhance knowledge of claims and requirements due to constantly changing VA laws and regulations; (2) Continue training with the Federal VA VPN Computer Network System as it continues to be updated and upgraded; (3) Enhance awareness of the NCDVA College Scholarship Program for children of certain deceased, disabled or POW/MIA North Carolina War-Time Veterans; (4) Assist veterans in the new tax exemption laws; (5) Enhance awareness of health benefits available to veterans through the VA Medical Centers in Fayetteville and Durham and the Community Based Outpatient Clinics located in Greenville, Morehead City and Jacksonville that are available for local veterans.

2007-2008 Actual	Original 2008-2009 Budget	Revised 2008-2009 Budget*		Adopted 2010-2011
23,124	25,174	25,174	SALARIES	0
1,721	1,927	1,927	BENEFITS	0
3,630	5,520	5,520	OPERATING	32,421
28,475	32,621	32,621	TOTAL	32,421

Lenoir County Cooperative Extension



<i>FY 2008-2009</i>	<i>FY 2009 - 2010</i>	<i>FY 2010 - 2011</i>
16.25 FTE	17 FTE	16.50 FTE
21 Employees	22 Employees	21 Employees

N. C. Cooperative Extension – Lenoir County Center

DESCRIPTION: North Carolina Cooperative Extension is an educational organization whose support base is a partnership between North Carolina State University, the state of North Carolina and Lenoir County Government. Lenoir County Cooperative Extension Staff, with the support of university-based subject-matter specialists, conduct informal educational programs within five major program areas: 1) Sustaining agriculture and forestry, 2) Protecting the environment, 3) Maintaining viable communities, 4) Developing strong, healthy and safe families, and 5) Developing responsible youth.

FY 2009-2010 HIGHLIGHTS: 370 children were impacted by Extension livestock programming efforts in Lenoir County and over \$80,000 dollars were raised for Livestock educational efforts. Animal waster operators saved \$85,000, and 265 operators were certified or recertified. Lenoir County 4-Hers, 5,604 youth increased knowledge in science, math, language, and communication skills through participation in educational programs, workshops and demonstrations. 221 4-H Adult Volunteers and 96 youth volunteer leaders engaged in program implementation, all received training from Cooperative Extension staff. More than \$242,954.00 grant dollars were secured to implement the 4-H All-Stars youth prevention program, over 3,500 youth have participated to date. 250 area producers participated in workshops related to improved production practices, meat quality assurance, and improved forage production. Soybean producers adopted a fungicide program increasing net farm income gross revenues over \$48,000. Over 25,000 plastic pesticide containers have been recycled saving Lenoir County an estimated \$81,000 in landfill space. Of the 1468 youth and adults participating in the Expanded Foods and Nutrition Education Program (EFNEP), 100% showed one or more positive dietary changes, 100% showed improved nutrition practices, 100% showed improved food safety practices and 100% youth increased their knowledge of nutrition. Through Parents As Teachers program, 126 families and 252 children have been reached by 984 home visits, 85 % of the parents reported gained knowledge of parenting skills. Lenoir County Master Gardeners have contributed 3,000 volunteer hours and expertise, as a result of training and the Master Gardener Program; this is valued at \$55,200.00. Over 96 Senior citizens have increased their knowledge of nutrition and health practices through instruction at county congregate nutrition sites. During Medicare open enrollment, 810 Medicare recipients were assisted in selecting the best prescription drug plan for their needs. Forty-two parents participated in parent education while their 24 children participated in 4-H youth programs. 100% of parents reported having increased their knowledge of effective discipline, and their overall parenting knowledge. JCPC funded at \$37,119.00.

FY 2010-2011 GOALS: Strategic priorities for 2010-2011 include; strengthening the economy through profitable, sustainable and safe food, forest and green industry systems. Providing opportunities to protect the environment and natural resources, and empowering youth and families to lead healthier lives and become community leaders.

08-09 ACTUAL	ORIGINAL 09-10 BUDGET	REVISED 09-10 BUDGET		ADOPTED 2010-11
\$ 226, 610	\$223,394	\$223,394	SALARIES	\$234,928
\$ 55,704	\$61,586	\$61,586	BENEFITS	66,428
\$ 92,900	\$	\$92,990	OPERATING	99,518
\$ 5,215	\$5,215	\$5,215	CAPITAL OUTLAY	1,800
\$ 380,519	\$380,519	\$380,519	TOTAL	\$402,674

Lenoir Soil and Water Conservation District

County Technician

District Administrator/County Technician

FY 08-09	One, Department Head/County Technician, One District Administrator/Co. Technician
FY 09-10	One, Department Head/County Technician, One District Administrator/Co. Technician
FY 10-11	One, Department Head/County Technician, One District Administrator/Co. Technician

Lenoir Soil and Water Conservation District

DESCIPTION: The Lenoir Soil and Water Conservation District is an organization which provides technical and financial assistance to land users in Lenoir County, particularly farmers and producers who have soil erosion and water quality problems associated with their operations. It utilizes both State and Federal Programs to provide cost-share assistance for producers who are willing to install conservation and water quality practices which meet the Natural Resources Conservation Service Standards. The District staff provides service to producers who must comply with ever-increasing State Regulations. Staff also provided conservation education to the Lenoir County School System where the County’s future leaders are being shaped and influenced. The County is reimbursed approximately 45% of the salaries and benefits costs of two (2) Agricultural Program Technicians; the County pays 100% of all other District operating costs.

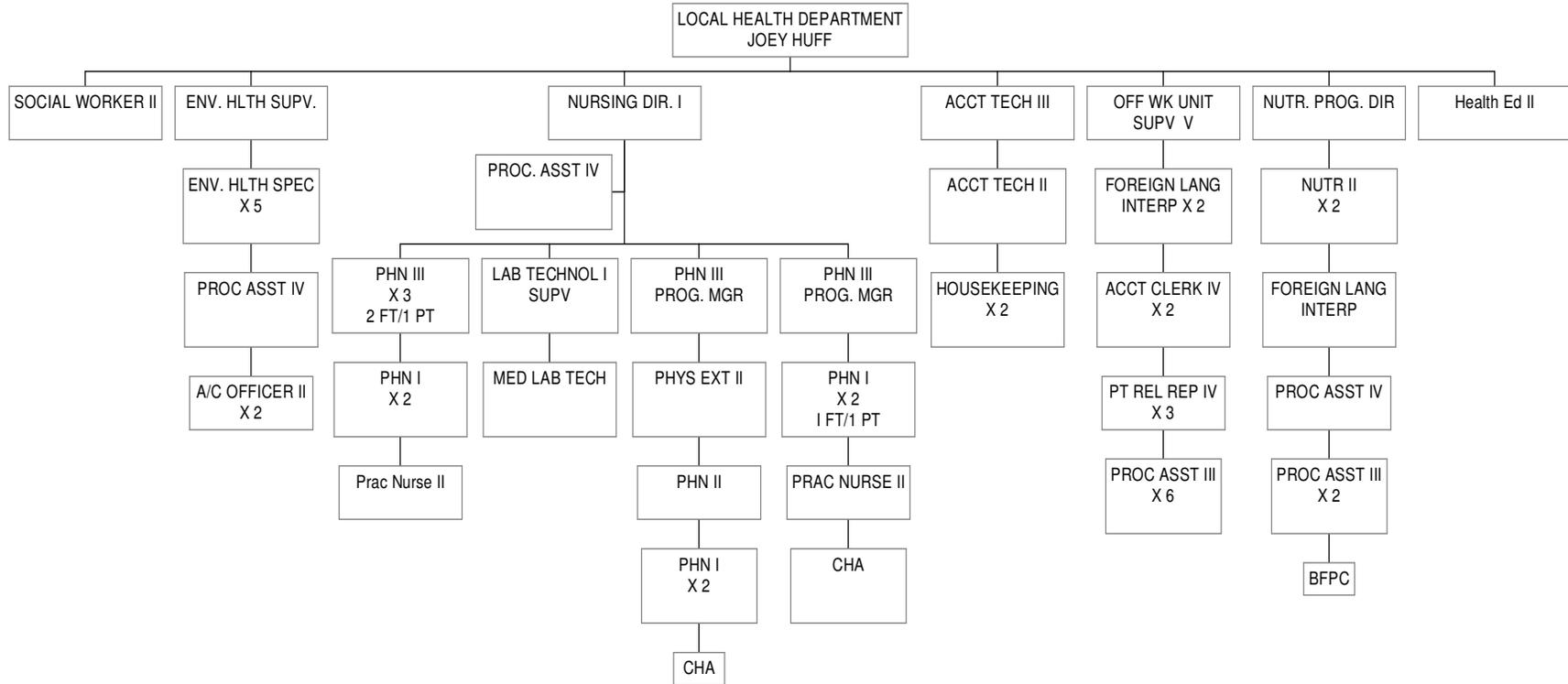
FY 2009-2010 HIGHLIGHTS: The District: 1) Developed cost share contracts totaling \$206,673 for the implementation of Best Management Practices through Federal and State Programs; 2) Provided Technical and/or Financial assistance on more than 400 acres; 3) – Provided Technical and/or Financial assistance for the installation of: a) 75 acres of Cropland Conversion, b) 250 acres of No-Till Conservation Planning, c) 1 waste application system, d) 2 waste storage facilities, e) 1 lagoon closure, f) 7 contracts for the GSWC (water saving BMP); 4)- Ensures the compliance on 137 Ag. Cost Share contracts (10 year maintance period) 5) - Ensures the compliance/guidelines on 59 CREP contracts; 6) Writes and maintains waste management plans for hog, turkey and chicken operations; 7) Provided Environmental Education to the Schools of Lenoir County through our Poster, Speech and Essay Contests as well as our Envirothon Competition.

FY 2010-2011 GOALS: The District plans to 1) Administer the North Carolina Agricultural Cost Share Program; 2) Administer Federal Cost Share Programs (EQIP – Environmental Quality Incentives Program, CRP – Conservation Reserve Program, CREP – Conservation Reserve Enhancement Program, WRP – Wetland Reserve Program, WHIP – Wildlife Habitat Incentives Program, GRP – Grassland Reserve Program, CSP – Conservation Security Program); 3) Provide technical assistance to Livestock Farmers in order to keep their waste utilization plans current and in compliance with State and Federal regulations; and write waste utilizations plans for new operations. 4) Expansion of Environmental Education program with emphasis on better participation in the essay and speech contests as well as Envirothon competition; 5) Expand conservation program outreach and educational efforts to include minority landowners. 6) Continue to ensure compliance/guidelines on Ag. Cost-Share & CREP contracts.

ACTUAL 08-09 BUDGET	ORIGINAL 09-10 BUDGET	REVISED 09-10 BUDGET		ADOPTED 2010-2011
77,595	77,595	77,787	SALARIES	78,922
26,363	26,363	26,593	BENEFITS	27,753
12,200	11,975	11,975	OPERATING	13,801
0	0	0	CAPITAL OUTLAY	0
116,158	115,933	116,355	TOTAL	120,476

HEALTH DEPARTMENT

LENOIR COUNTY HEALTH DEPARTMENT



AUTHORIZED POSITION

FY 08-09	FY 09-10	FY 10-11
58	58	59

LENOIR COUNTY HEALTH DEPARTMENT

DESCRIPTION: The Lenoir County Health Department provides local public health services and programs to county residents. Services and programs include Adult Health/Breast and Cervical Cancer Prevention/Health Promotion, Animal/Rabies Control, Child Health, Child and Maternal Care Coordination, Childhood Lead Prevention, Environmental Health, Family Planning, Immunizations, Laboratory Services, Prenatal Care, Public Health Social Work, Vital Records, and WIC. The department was relocated to the current two-story, 19,000 sq.ft facility at 201 N. McLewean Street in December 1984 after a major capital improvement renovation was completed. The agency has 59 staff positions, the majority possessing a degree and/or a professional license or registration. The submitted FY 10-11 budget is approximately \$3.5 million.

FY09-10 WORK PLAN HIGHLIGHTS:

- Agency was assigned two vehicles reducing the of cost travel reimbursement to staff.
- Maintain operational costs within approved budget.

FY10-11 GOALS:

- Continue self assessment to maintain accreditation status and prepare for re-accreditation in 2012.
- Review operations outlining short-term and long-term goals for agency; staffing, funding, program/service delivery.
- Evaluate operational improvements on an ongoing basis to reduce expenditures and enhance revenues.
- Implement findings of efficiency study.

FUNDING LEVELS:

Actual 2008-2009	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11 Budget
1,766,525	1,852,847	1,933,547	SALARIES	1,959,049
665,641	666,114	751,462	BENEFITS	726,214
709,183	862,636	1,029,072	OPERATING	834,736
	14,714		CAPITAL OUTLAY	4,000
3,141,349	\$3,396,311	\$3,714,081	TOTAL	\$3,523,999

LENOIR CO. HEALTH DEPT. BUDGET 2010/2011 REVENUES

ACCT #	DECRPTION	DHHS	CO. APPRO.	MEDICAID	FEES	TOTALS
5110	General	172,788	504,269	-	12,100	689,157
5114	Immunization	22,918	-	13,600	14,200	50,718
5150	Adult Health	442,187	610,913	163,368	42,200	1,258,668
5160	Lead Program	-	-	-	-	-
5162	Child Health/CSC	27,180	386,777	62,000	1,000	476,957
5167	WIC	377,757	-	-	-	377,757
5180	Environmental Hlth	16,650	340,103	-	50,000	406,753
5182	Animal Control	-	213,267	-	-	213,267
5190	Bioterrorism	50,722	-	-	-	50,722
GRAND TOTALS:		1,110,202	2,055,329	238,968	119,500	3,523,999

	<u>FY 09-10</u>	<u>FY 10-11</u>	<u>Increase</u>	<u>Percentage</u>
TOTAL BUDGET	3,413,369	3,523,999	109,630	3%
CO. APPROP.	2,028,258	2,055,329	27,071	1%

* Lead Program Funding (1900.00) reflected in Child Health and Environmental Health Programs

GENERAL ADMINISTRATION

Description: General Administration is comprised of the offices of the health director, director of nursing, business office and vital records staff (2), clerical support (1), switch board and front reception staff (2), a secretary, housekeeping staff (2). General Administration budget covers the daily operational expenses of the agency and other expenditures where there is no corresponding line item in another programmatic budget.

FY09-10 WORK PLAN HIGHLIGHTS:

- Maintained expenditures within approved budget for office supplies through comparative pricing and seeking competitive pricing from vendors.
- Reviewed and updated all physician and pharmacy contracts.
- Revise employee performance evaluation tool and review evaluation process.

FY10-11 GOALS:

- Evaluate operational improvements on an ongoing basis to reduce expenditures and enhance revenues.
- Continue agency assessment to maintain accreditation status and prepare for re-accreditation in 2012

FUNDING LEVELS:

2008-2009 Actual	2009-20010 Budget	Revised 2009-10 Budget		Adopted 2010-11 Budget
350,245	353,826	426,743	SALARIES	360,486
135,067	126,767	167,036	BENEFITS	134,902
219,033	204,662	315,858	OPERATING	244,491
			CAPITAL OUTLAY	
704,345	685,255	** 909,637	TOTAL	739,879

*BT Grant monies included (\$50,722)

ADULT HEALTH SERVICES

DESCRIPTION: Adult Health Services consists of Women’s Health Programs including Family Planning, Low-Moderate Risk Maternity , High Risk Maternity, and Maternity Care Coordination; Breast and Cervical Cancer Control and Prevention; Health Promotion (community); Maternity Care Coordination, and Communicable Diseases Control (Tb/STDs/HIV/AIDS). Staffing includes one nurse practitioner, a supervisor, eight public health nurse positions, one licensed practical nurse position, three nurse assistant positions, two laboratory technicians, two social workers, a health educator, an interpreter, and clerical support staff. Family Planning services are for females of child bearing age who are in need of routine birth control services. Clients receive an annual physical exam that includes a pap smear and their method of contraception. Comprehensive prenatal care is available to low-income females who are pregnant. Pregnant women who may be experiencing any psycho/social issues during the pregnancy can receive enhanced psycho/social counseling from our trained public health social work staff. Case management is offered to pregnant clients through the Maternity Care Coordination (MCC) program. Pregnant women who develop or have a medical condition that can complicate the pregnancy are enrolled in the agency’s High Risk Maternity clinic. We offer a modified/limited gynecological exam to post-menopausal women that includes a pap smear and breast exam to check for the presence or sign of developing abnormal tissues. Women who receive BCCCP services must be between 40-65, low-income, and not have third-party coverage. Women who have abnormal findings/results are referred to local specialists for follow-up care. The Health Promotion program includes community outreach projects such as cholesterol, blood pressure, and diabetes screenings at nominal cost to the general public during health fairs and other public events. A nurse or health educator conducts presentations to civic organizations, senior meal sites, and other small groups about a variety of health topics and distributes health maintenance information. The health department provides free screening/diagnostic and treatment services for the detection and prevention of communicable diseases such as tuberculosis, syphilis, gonorrhea, HIV/AIDS, and other sexually transmitted diseases. There are no eligibility requirements for these services. The health department also provides low cost flu and pneumonia shots to the general public at annual immunization clinics during the fall.

FY09-10 WORK PLAN HIGHLIGHTS:

- Continued recruiting efforts to fill vacant public health nurse positions.
- Conducted Patient Flow Analysis to identify areas to improve efficiency.
- High risk maternity physician resigned from local practice.

FY10-11 GOALS:

- Continue recruiting efforts to fill vacant positions.
- Implement findings of Patient Flow Analysis.
- Evaluate success of reorganization and implementation of efficiency study.

FUNDING LEVELS:

2008-2009 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11 Budget
598,302	624,002	677,184	SALARIES	671,791
218,353	229,095	262,991	BENEFITS	251,833
316,120	436,466	459,932	OPERATING	335,044
-0-	-0-	-0-	CAPITAL OUTLAY	
1,132,775	1,289,563	1,400,107	TOTAL	1,258,668

*Includes Teen Tobacco Use Prevention Grant

CHILD HEALTH

DESCRIPTION: The Child Health Programs provide routine, periodic, well-child physical assessments and other health maintenance services to children such as developmental screenings and immunizations. There are no eligibility requirements to receive state mandated immunizations. Public health nurses who have received enhanced training conduct the well-child physicals which include a medical history, complete physical examination, age-appropriate developmental screening, and administering state mandated immunizations according to schedule. Low-income children who are identified as being “ at-risk of a developmental delay”, qualify for Child Services Coordination, a case management program that involves regular home visitations by a public health nurse. Children who are identified through laboratory screening as having elevated blood lead levels are enrolled in the Lead Prevention Program. A public health nurse works with the family on ways to prevent further lead toxicity and monitors the child’s subsequent blood lead levels. Newborn Home Assessments, home visits by a trained nurse who assesses conditions of the post-partum mother and her newborn within two weeks of delivery is also provided.

FY09-10 WORK PLAN HIGHLIGHTS:

- The health dept achieved 92% immunization rate for 0-2yr olds in CY 2009; 93% in CY 08, 92% in CY 07; 91% in CY 06, 92% in CY 05.
- Local health care providers achieved 66% immunization rate compared to 44%, statewide.
- Retirees continued to work part-time in Child Health clinic.
- Implemented Corrective Action Plan for Child Coordination Services.
- Hired two full-time PHNIs to expand clinic time and enhance CCS program.

FY10-11 GOALS:

- Achieve immunization rate of 95% for 0-2 year olds and maintain 100% immunization rate for 2-3 year olds.
- Reassign duties to increase child health nurse presence in clinic.
- Eliminate waiting list for CCS enrollees.

FUNDING LEVELS:

2008-09 Actual Budget	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11 Budget
288,498	302,300	297,158	SALARIES	364,068
110,001	111,244	116,864	BENEFITS	133,196
27,836	26,500	31,000	OPERATING	30,411
			CAPITAL OUTLAY	
426,335	440,044	445,022	TOTAL	527,675

WIC

DESCRIPTION: WIC is a federally funded, state administered supplemental foods and nutrition program provided by the health department. Eligibility is based upon residence, income, and documented medical/nutritional need. Eligible participants include pregnant women, post-partum and breast-feeding women, infants to 1 yr old, and children 1-5 yrs old. Participants receive vouchers they redeem at approved grocery stores and pharmacies to purchase WIC approved foods such as infant formula, baby cereal, baby food, milk, fruit juices, low sugar breakfast cereals, cheese, eggs, and dried beans. There are 7.0 FTE, including two Registered Dieticians.

FY09-10 WORK PLAN HIGHLIGHTS:

- Assigned caseload for fiscal year was increased to 2046 from 2036 clients. Must maintain 97% participation of 1,975 clients.
- Received an additional allocation of \$2253 for Breastfeeding Peer Counselor and \$17,556 for capital improvements.
- WIC director to review efficient operation of program.

FY10-11 GOALS:

- Meet or exceed required 97% participation rate the 2046 assigned caseload.
- Conduct Patient Flow Analysis to identify inefficient operations.

FUNDING LEVELS:

2008-09 Actual Budget	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11 Budget
206,207	217,829	210,772	SALARIES	222,951
82,806	83,469	86,325	BENEFITS	84,833
4,076	14,714	59,915	OPERATING	65,973
			CAPITAL OUTLAY	4,000
293,089	316,011	357,012	TOTAL	377,757

ENVIRONMENTAL HEALTH

DESCRIPTION: Environmental Health Program conducts state mandated investigation, permitting, and inspection services. Programs include: Food, Lodging, and Institution involves the permitting and quarterly grading inspections of all food establishments and annual inspections of hotels/motels and institutional facilities such as the local jail and hospital; On-Site Wastewater involves the evaluation of soil suitability for the installation of a septic tank system; Public Swimming Pools involves the annual permitting and periodic inspection of public swimming pools; Tattoo Parlor involves the permitting of tattoo artists and quarterly inspections of the establishment which include instruments, sterilizer/autoclaver, records/documents; Residential and Day Care involves the periodic inspections of licensed day care and residential facilities; and the Lead Investigation involves the investigation for the presence and the abatement of lead contaminated paint in residences, day care facilities, and other locations where children under six years old stay and who have elevated blood lead levels. The Environmental Health Program is staffed with six environmental health specialists (registered sanitarians) including the supervisor, and a secretary.

FY09-10 WORK PLAN HIGHLIGHTS.

- Food and Lodging staff conducted 776 (634 CY08) mandated inspections, maintaining 100% compliance with required quarterly inspections of food establishments and other facilities which resulted in additional state funding of \$7,804.
- Applications for new lot evaluations remained steady at 157, reversing a downward trend in fewer applications submitted.
- Environmental Health Specialist was authorized in Childhood Lead Poisoning Prevention.

FY10-11 GOALS:

- Maintain response time from receiving application to conducting lot evaluation to less than 10 business days.
- Maintain 100% compliance with mandated inspections.

FUNDING LEVELS:

Actual 2008-09	Original 2009-10 Budget	Revised 2009-10		Adopted 2010-11 Budget
269,091	273,457	268,754	SALARIES	282,430
97,129	93,290	98,490	BENEFITS	98,306
27,528	26,700	26,617	OPERATING	26,017
			CAPITAL OUTLAY	
393,748	393,447	393,861	TOTAL	406,753

ANIMAL CONTROL

DESCRIPTION: ANIMAL/RABIES CONTROL: The Animal/Rabies Control program enforces the local Lenoir County Animal/Rabies Control Ordinance adopted July 1992 with an effective date October 1992; State Rabies Control Laws, NCGS 130A-184 through 200 and NCGS 67-4.1 through 4.4; and other related state laws. The health department employs two Animal Control Officers; each is equipped with a vehicle, a rifle, and an assortment of cages, traps, snares, and personal protective gear. The jurisdiction of the local ordinance is county-wide, including the townships of LaGrange and Pink Hill but excludes the town limits of Kinston. Included in the FY 10-11 budget is a \$95,000 allocation to the SPCA for operation of the animal shelter and \$20,000 allocation for capital improvements.

FY09-10 WORK PLAN HIGHLIGHTS:

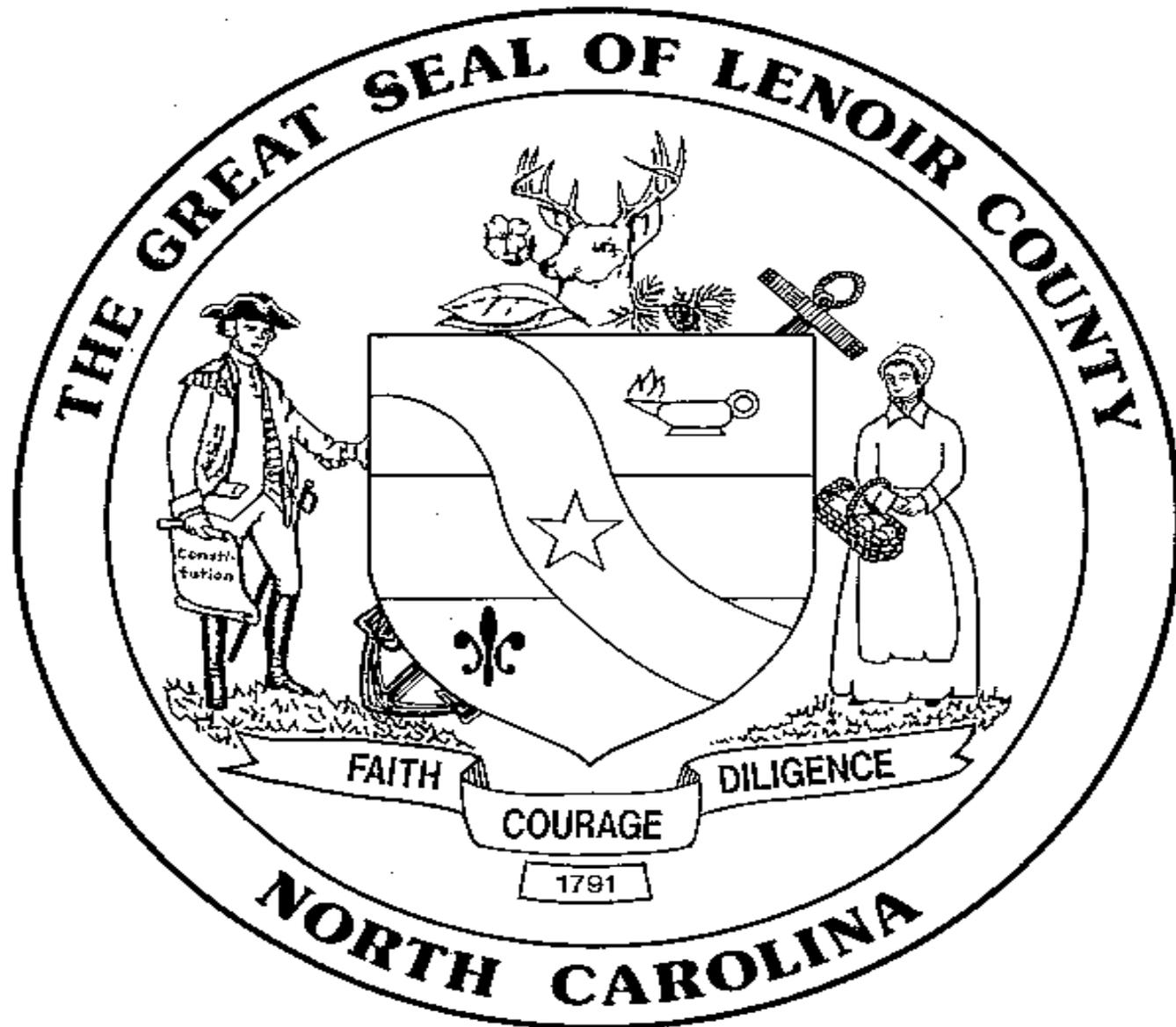
- The number of reported cases of animal rabies in CY 09 was 8, CY 08 was 2, CY 07 was 0, CY 06 was 4, CY 05 was 4.
- 78 animal bites were reported in CY 09, 54 animal bites were reported in CY 08, 54 reported in CY 07, 38 reported in CY 06, 85 in CY 05.
- Responded to 1248 requests for service in CY 09, 941 complaints in CY 08, 974 complaints/requests for services in CY 07; 1,242 in CY 06; 1,218 in CY05.
- The number of cats and dogs picked up and impounded at the animal shelter increased 3.6% in CY 09 compared to CY 08. Animals euthanized increased by 10.2% from previous calendar year. Average number of animals impounded annually is 3500 and euthanized is 2100.

FY10-11 GOALS:

- Continue collaborating with reorganized local chapter of SPCA regarding animal policies.

FUNDING LEVELS:

2008-09 Actual Budget	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11 Budget
54,182	55,439	52,936	SALARIES	57,323
22,285	22,250	19,756	BENEFITS	23,144
114,590	133,800	135,750	OPERATING	132,800
			CAPITAL OUTLAY	
191,057	211,489	208,442	TOTAL	213,267



**Duplin, Sampson, Lenoir, Wayne
Board of Commissioners**

**EastPointe
Area Board**

**EastPointe
CEO**

**LME Administration includes:
Finance, QI, Provider Relations, IT,
Advocacy, Utilization Management,
Access, and Customer Services**

**Contracted Services include:
Comprehensive Mental Health,
Developmental Disabilities and
Substance Abuse Services (with this
including ADVP, Residential Living,
Community Support, TASC,
Psychosocial Rehabilitation, and
Assertive Community Treatment
Team**

EASTPOINTE CENTER

FY 10-11: 69 FTEs

FY 09-10: 63 FTEs

FY 08-09: 63 FTEs

LENOIR COUNTY MENTAL HEALTH, DEVELOPMENTAL DISABILITIES, AND SUBSTANCE ABUSE CENTER

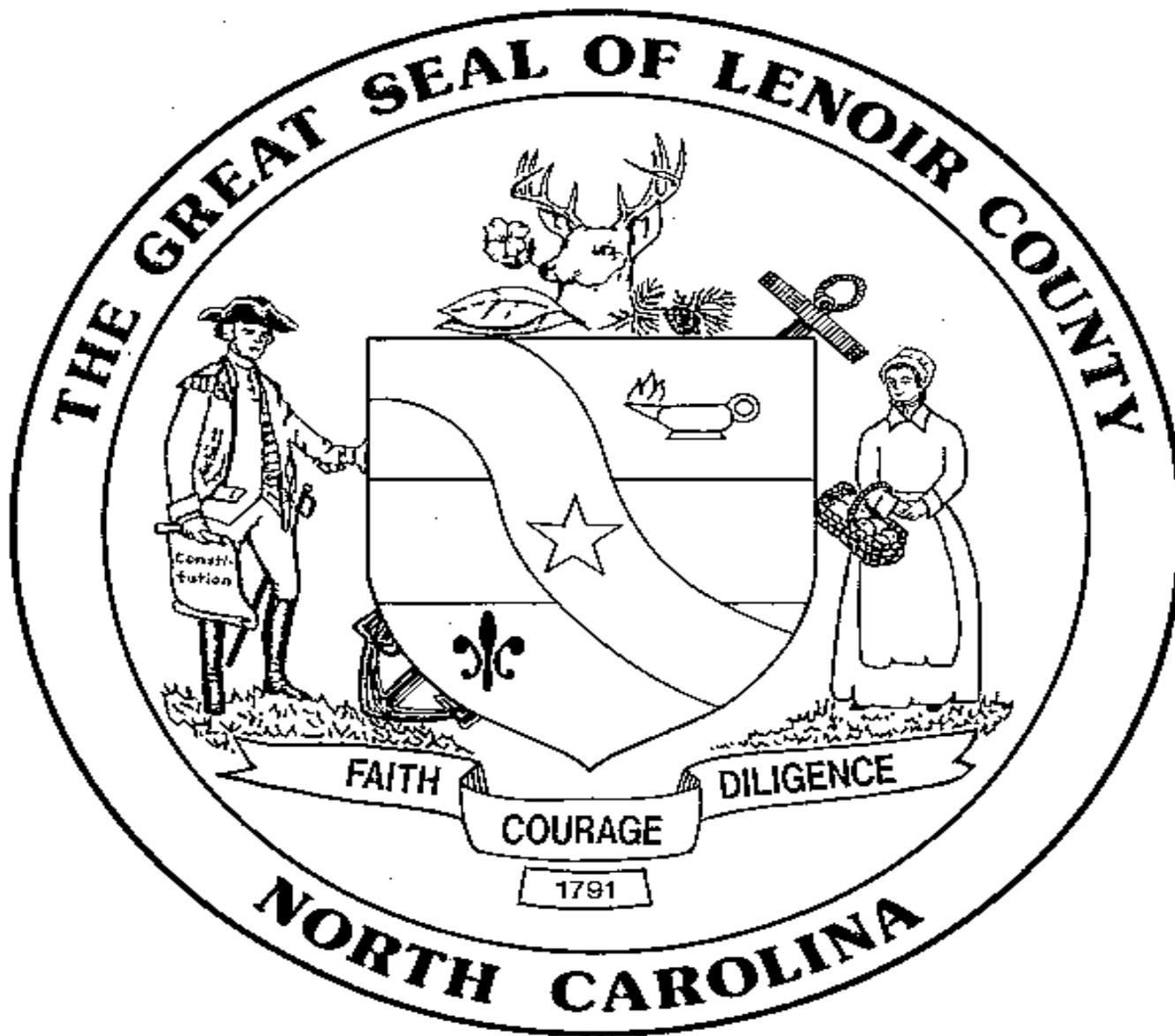
DESCRIPTION: The Lenoir County Mental Health Center exists, under the direction of the Eastpointe Area Board, to provide or contract for the provision of mental health, developmental disabilities, and substance abuse services for the citizens of Lenoir County under the rules and applicable statutes governing licensing of facilities and accreditation of programs and services, General Statute 122C and APSM 30-1.

FY 09-10 HIGHLIGHTS: The Lenoir County Mental Health Center will continue to ensure consumers receive quality services delivered in a manner that facilitates client growth. Staff will continued their work with the local community, the Lenoir County Commissioners and appropriate state officials to ensure that privatization of services did not equate to a reduction in services or quality of service delivery. Furthermore, Eastpointe continued to enhance itself as an LME and as a behavioral health advocate by ensuring that county local funds are appropriately used to provide services for the uninsured or underinsured. Eastpointe was selected as one of four LMEs in the state that will have the Medicaid Utilization Review function returned to it and began the process of preparing to authorize Medicaid Behavioral health services. Therefore, for all Medicaid recipients in the catchment area Eastpointe will perform the authorization process for behavioral health services. Eastpointe began a five year lease agreement with Lenoir County for utilization of the mental health building.

FY 10-11GOALS: The Lenoir County Mental Health Center will continue to ensure quality services are delivered to the county’s consumers and that a vast array of behavioral healthcare services is provided. Staff will continue to work at the local and state level to ensure that citizens can receive services at an accessible location and in a timely manner. Eastpointe staff will continue efforts to ensure that system reform has minimal impact upon those consumers in Lenoir County and continue to work with State and Legislative leaders to minimize the negative impact of system reform. Furthermore, Eastpointe will continue to ensure that local funds are utilized to fund services for Lenoir citizens that would otherwise be unfunded consumers. Authorization of Medicaid behavioral health services will begin on September 20, 2010.

FUNDING LEVELS

	2008-2009 Actual	2009-2010 Actual	Recommended 2010-2011
Total	\$4,769,262	\$4,769,262	\$4,769,262
County Share	\$246,342	\$236,464	\$236,906
Mental Health Bonds	\$0	\$0	\$0



Lenoir County Criminal Justice Partnership Program

DESCRIPTION: The Lenoir County Day Reporting Center has been officially operating since March 1, 2007. A part of the Criminal Justice Partnership Program, it is designed to work with the Department of Community Corrections to reduce incarceration of offenders and to offer substance abuse treatment, Cognitive Behavior Intervention, GED, educational opportunities and job placement/job skills training through Lenoir Community College. The Day Reporting Center offers other services to aid offenders in becoming productive citizens. The goal of the program is to serve approximately 70 offenders this fiscal year. If we are successful in achieving this goal, we expect a savings to the county/state of approximately 1.5 million dollars vs. the cost of incarceration.

FY 09-10 GOALS: To continue and increase service to offenders in order to meet most of their needs in a One-Stop Shop concept.

TOTAL FY 09-10 EASTPOINTE MENTAL HEALTH FUNDING: \$20,000

TOTAL FY 10-11 GRANT FUNDS: \$104,851

DEPARTMENT OF SOCIAL SERVICES

DESCRIPTION: The Lenoir County Department of Social Services is a County Operated, State Supervised, Public, Non-Profit, Human Services Delivery Organization which provides Economic Support, Health Care Financing, Child Support Enforcement, Employment and Training, and Professional Social Work Services to the citizens of Lenoir County. The primary mission and purpose of Social Services (the reason it exists) is to assist the county in coping with the social and economic conditions with which it is faced. In fulfilling its mission and purpose, the Lenoir County Department of Social Services operates a large number of complex programs authorized by Chapter 108A of the North Carolina General Statutes and/or the Lenoir County Board of Social Services. And while the Department of Social Services operates over seventy different programs, these programs can be grouped into the following nine major categories: Medicaid, Special Assistance, Food Stamps, Child Support, Work First Cash Assistance, Work First Employment, Child Daycare, Adult Social Work, and Child Welfare Social Work. In providing these programs and services, the Lenoir County Department of Social Services produces goods and services that promote the “general well-being” of the citizens of Lenoir County.

FY 09-10 WORK PLAN HIGHLIGHTS:

- 1) The Child Support Program moves up to 34th in the Statewide Ranking;
- 2) Medicaid cases for Families/Children/Adults continue increasing;
- 3) Food and Nutrition Services to increase to 200% of Poverty;
- 4) Child Welfare is working towards permanency for children; and,
- 5) The Work First Program has one of the highest participation rates in the state;

FY 10-11 GOALS:

- 1) To improve recruitment and retention of knowledgeable, Skilled and Talented Staff;
- 2) To meet Federal and State Program Standards;
- 3) To assist the County in coping with its many economic problems;
- 4) To continue to improve performance in the Child Support Program; and,
- 5) To reorganize effectively according to duties, responsibilities, and available talent;
- 6) To continue to improve employee development and training;
- 7) To develop outcome and performance measurements for employees.

SUMMARY OF EXPENDITURES/REVENUES

<u>PROGRAM AREA</u>	<u>FY 08-09</u>	<u>FY 09-10</u>	<u>FY 10-11</u>
MEDICAID	\$5,652,617	\$2,344,681	\$2,842,294
SPECIAL ASSISTANCE	\$1,051,130	\$945,339	\$943,697
FOOD STAMPS	\$1,454,226	\$1,732,381	\$1,777,253
CHILD SUPPORT	\$1,437,934	\$1,445,856	\$1,426,961
WORK FIRST FAMILY ASSISTANCE	\$323,579	\$667,228	\$400,770
WORK FIRST EMPLOYMENT	\$370,574	\$419,858	\$440,450
CHILD DAY CARE	\$3,301,635	\$2,631,960	\$2,594,903
ADULT SOCIAL WORK	\$1,153,484	\$1,328,397	\$1,068,990
CHILD WELFARE SOCIAL WORK	\$3,805,253	\$3,744,046	\$3,409,328
BUILDING PRINCIPAL	\$0	\$0	\$0
SUBTOTAL-ALL DSS RELATED COSTS	\$18,550,432	\$15,259,746	\$14,904,646
LESS INDIRECT COST*	\$862,692	\$1,186,720	\$1,094,937
NET BUDGETED EXPENDITURES	\$17,687,740	\$14,073,026	\$13,809,709
STATE/FEDERAL REVENUES	\$10,620,982	\$10,098,671	\$9,840,340
COUNTY SHARE (LOCAL ONLY)	\$7,066,758	\$3,974,355	\$3,969,369

*Note: Revenues realized from Indirect Costs are included in the row entitled "State/Federal Revenues"

MEDICAID

DESCRIPTION: “Medicaid”, also referred to as Title XIX or the Medical Assistance Program, provides comprehensive and necessary medical care for all categorically needy and medically needy low-income recipients. A “categorically needy” individual is one who is entitled to medical assistance by category or grouping (TANF, Special Assistance, and Foster Care, etc.) A “medically needy” individual is one whose resources fall within the State’s guidelines but whose income exceeds the program limits and who has sufficient need for medical care to meet an assigned deductible. The total Medicaid dollars as shown in the Social Service’s budget includes payments made to the following providers: hospitals, pharmacies, physicians, clinics, transportation, and the Lenoir County Health Department. Social Services serves as the mechanism for determining eligibility for all Medicaid recipients with the exception of SSI recipients.

FY 09-10 HIGHLIGHTS: The Lenoir County Medicaid Unit experienced a few changes during the current FY. (1) Effective August 1, 2009 President Obama signed the Children’s Health Insurance Program Reauthorization Act of 2009. One provision of CHIPRA 2009 is that all newborn babies born in US hospitals whose delivery was covered by Medicaid are now exempt from having to provide further verification of citizenship. (2) Effective August 1, 2009, The Division of Medical Assistance (DMA) clarified that for PLA, the county of residence is the county where the individual currently resides and for LTC individuals, the county of residence is the county in which the individual lived immediately prior to entering the facility. (3) Effective November 1, 2009, DMA implemented a change from a monthly Medicaid Identification Card (MID) to an annual card. (4) Effective December 1, 2009 DMA revised the current average Nursing Facility rate from \$5,000 to \$5,500 per month and from \$166 to \$177 a day.

FY 10-11 GOALS: Medicaid will strive to (1) Continue to exceed the 75% compliance threshold for processing denials, inquiries, withdrawals, and discouragement at application; (2) Continue to process applications timely; (3) Adequately train staff in the Medicaid Unit to provide timely and accurate benefits to all eligible applicants and to maintain a low or no error rate.

FUNDING LEVELS

FY 08-09	FY 09-10	Recommended FY 10-11
\$5,652,617	\$2,344,681	\$2,842,294

FOOD & NUTRITION SERVICES

DESCRIPTION: The USDA Food and Nutrition Services Program is designed to promote the general welfare and safeguard the health and well being of the County’s population by raising the levels of nutrition among the County’s low-income individuals. Social Services serves as the mechanism for determining eligibility for and providing benefits to all Food Stamp eligible households. The Department also conducts performance reviews, including tracking; spending and issuing the EBT benefit. The Department also distributes USDA Surplus Commodities under contract with the local National Guard Armory.

FY 09-10 HIGHLIGHTS: Lenoir County’s Food and Nutrition Services Program experienced some changes during the current fiscal year. (1) Due to the economy, Food and Nutrition caseloads increased from 4.1% in FY08 to 15.4% in FY09. (2) We hired two temporary workers to assist with the increase of our caseload. (3) April 20, 2010 the State completed a Program Integrity Management Evaluation Review (ME) to ensure the County is following the Sate’s guidelines for processing fraud referrals within a 180 days from date of discovery and ensuring collection of any money owed is pursued. We had an excellent review.

FY10-11 GOALS: The new fiscal year will bring major changes to the Food and Nutrition Program. (1)The income level will increase from 130% poverty level to 200% for majority of households in Lenoir County. (2.) Counties will receive funds from the Department of Defense (DOD) Appropriations Act of 2010 to assist with the cost associated with administering the Food and Nutrition Program. We will be able to hire two permanent workers.

FUNDING LEVELS

FY 08-09	FY 09-10	Recommended FY 10-11
\$1,454,226	\$1,732,381	\$1,777,253

SPECIAL ASSISTANCE

DESCRIPTION: Special Assistance is a state and county funded program that provides payments for the cost of care for Aged and Disabled residents of group homes and rest homes. Eligible recipients receive a check to help pay the cost of care. Special Assistance recipients also receive full Medicaid benefits. This type of care is divided into two levels: Basic Adult Care Homes and Special Adult Care Homes (Alzheimer's patients). The current maintenance amount for Basic Care is \$ (1,228 + \$46) and (\$1,561 + \$46) for Special Care.

FY 09-10 HIGHLIGHTS: The Special Assistance Program had little changes during the current fiscal year. The In-Home program continues to grow. The SA rate increased from \$1,207 to \$1,228.

FY 10-11 GOALS: The Special Assistance Unit will strive to (1) Continue to process applications accurately and timely for all eligible applicants; (2) Continue to have good communication with the community and rest homes that provide care to the Aged and Disabled.

FUNDING LEVELS

FY 08-09	FY 09-10	Recommended FY 10-11
\$1,051,130	\$945,339	\$943,697

WORK FIRST FAMILY ASSISTANCE

DESCRIPTION: The Work First Family Assistance Program is built on the premise that "all people have a responsibility to their families and to the community to work and to provide for their children". As an "Electing County", this program provides a time-limited subsidy payment and Medicaid benefits to families while the parent participates in work-related activities designed to help the parent to find and maintain gainful employment. This program also provides short-term emergency assistance on a one-time basis in the form of a Benefit Diversion payment. All program services are intended to prevent long-term welfare dependency.

FY 09-10 HIGHLIGHTS: The unit's focus has shifted to services that are more diversionary and fewer WFFA cases. The WFFA caseload continues to slowly decline. Lenoir County remains an "Electing County". This has proven to be a positive move for the WFFA program by making more funding available to serve WFFA families and families at risk of welfare dependency. The average WFFA check is \$212.00 per family. Today, 85% of the 174 WFFA households are children living with a relative other than a parent, most often their grandparents. The average WFFA parent is a single mother, between 20 to 29 years old, with one child under age six years. This average family has received WFFA payments less than six months.

FY 10-11 GOALS: The Work First Family Assistance Program plans to: (1) Meet and exceed the 50% All Families Participation Goal; (2) Aggressively pursue all available alternative resources for applicants in order to divert families from long-term dependency upon welfare; (3) Provide supportive services to employed families in order to prevent a return to welfare; (4) Ensure that all WFFA children receive required immunizations and regular medical and dental care; (5) Ensure that all WFFA children remain in school until graduation and that all teen parents finish high school; and (6) Ensure that teen parents remain in the care of a responsible adult while receiving WFFA benefits.

FUNDING LEVELS:

FY 08-09	FY 09-10	Recommended FY 10-11
\$323,579	\$667,228	\$400,770

WORK FIRST EMPLOYMENT SERVICES

DESCRIPTION: As a component of the Work First Program, The Work First Employment Services Unit (WFE) provides employment services to WFAA parents. The WFE social workers aid the participants to realize self-sufficiency by obtaining employment. To accomplish this, the social workers identify and resolve barriers to employment and coordinate the participant's efforts to gain the skills necessary to obtain gainful employment or to find a better paying job.

FY 09-10 HIGHLIGHTS: Work First in Lenoir County defined itself as a leader in the area of the All Families Participation Rate. Since this has been identified by the state as the lone, primary goal of Work First, Lenoir County has exceeded the state goal of 50% participation by having a 81.44% average from the beginning of the fiscal year through February 2010.

FY 10-11 GOALS: The WFE unit plans to:

1. Continue surpassing the state goal of 50% All Families Participation Rate.
2. Complete a MRA plan of action and assessment within 5 days of applying for Work First.

FUNDING LEVELS:

FY 08-09	FY 09-10	Recommended FY 10-11
\$370,574	\$419,858	\$440,450

ADULT SOCIAL WORK SERVICES

DESCRIPTION: The Adult Social work programs consists of an array of core and supportive services that may be provided alone or in various combinations best suited to addressing the particular levels of the need of adults (age 18 and up). Services include Level II and III In Home Aide, Nursing/Assisted Living Placements, Guardianship, Adult Protective Services, Case Management, Medicaid Case Management, Monitoring of Family Care Homes and Adult Family Homes, Payee Services, Special Assistance In Home services, Adult Day Care monitoring, WAFFA Special Assistance and General Assistance, the In-Home Aide Services are funded by the Home and Community Care Block Grant, State In Home and Social Services Block Grant. In Home Aide services provide needed assistance to adults in their homes so that they will be able to stay in their homes and avoid placement. Guardianship service provides help to those unable to manage their own affairs and have no one to help. Adult Protective services are provided to adults who are in need of protection, are abused, neglected or exploited and are disabled. Adult Care Case management and Medicaid Case management provide help to individuals who require assistance obtaining health or other necessary needs. Payee services are for persons who the Social Security Administration has appointed DSS to manage their money. The Special Assistance/In Home services are for individuals who qualify to receive assistance with their needs and case management. The Adult Day Care is monitoring for compliance with state laws and there is a small amount of money that funds help to pay for persons in need to attend the center.

FY 09-10 HIGHLIGHTS: The Adult Unit had no staff turnover in 2009-2010. The unit experienced a 14% increase in reports of abuse, neglect or exploitation for the year. The SA/IH program received 5 additional slots in March 2010 and the HCCBG program was audited with successful results. The Adult Home Specialist continues to monitor and investigate complaints in 13 homes and is working with 3 prospective new homes.

FY 10-11 GOALS: Adult Services will (1) Continue with all the above; (2) Maintain its compassionate, caring, courteous, confidential and professional manner in servicing the adults of Lenoir County. (3) Continue to provide more in-service training opportunities for the workers; and (4) Strive to inform the community about the services available though Adult Services

FUNDING LEVELS

FY 08-09	FY 09-10	Recommended FY 10-11
\$1,153,484	\$1,328,397	\$1,068,990

CHILD SUPPORT ENFORCEMENT

Description: The Child Support Enforcement Program (CSE) was established in 1975 by Public Law 93-647, Part B (Title IV-D of the Social Security Act) and N. C. General Statute 110-128-141 to ensure that both parents support their children in the manner to which they are entitled. The CSE program seeks to ensure that non-custodial parents support their children. If the child is receiving Work First Family Assistance (WFFA), the state retains collected support and treats this as reimbursement for WFFA funds. The state distributes this money to county, state, and federal governments in a percentage amount equal to their participation in financing the WFFA program. For children who do not receive WFFA, the child support collected is paid to the custodial parent or caretaker of the child. The CSE program offers a wide range of services that include Location of Absent Parents, Establishment of Paternity and/or Support, Enforcement of Support Orders, and Collection of Support Payments. CSE services are provided free of charge to families receiving WFFA and Medicaid. All other families pay a small one-time fee of \$10.00 or \$25.00 based on the family's income. Over fifty-eight hundred families depend upon the Child Support Unit for these services.

FY 09-10 HIGHLIGHTS: The Lenoir County CSE Division established paternity for 99.96 percent of children born out of wedlock during the 09-10 SFY and 91.65 percent of the total caseload was placed under a child support obligation. Collection rate averaged 66.13 percent and the final percentage of cases with payments towards arrears due families was 64.83. Ranking on the state Nine Factor Performance Review Score Report as of the end of the State Fiscal Year improved from 59 as of June 2008 to 53 as of June 2009. Total collections increased by 3.91% over the prior timeframe and totaled \$8,154,304.48 as of June 2009 for children in need of support.

FY 10-11 Goals: The Child Support Division will strive to: (1) Maintain total collections at the same amount as the prior year; (2) Establish Paternity for 99.00% of children born out of wedlock in open CSE cases; (3) Establish a support order for 91.65% of CSE cases; (4) Collect 67.13% of current support due; (5) Collect 66.83% of arrears due; and (5) Collect a total of \$8,154,304 in support for children.

FUNDING LEVELS:

FY 08-09	FY 09-10	Adopted FY 2010-2011
\$1,437,934	\$1,445,856	\$1,426,961

CHILD CARE SUBSIDY SERVICES

DESCRIPTION: Using the funds from the Division of Child Development, DSS provides subsidized childcare services to eligible families. Based on parental choice, subsidized care is provided in approved childcare arrangements. Families must be income eligible to receive a subsidy to support employment or education and training to enhance employment. DSS provides child care services to support child protective services or child welfare services, to children in DSS custody, and to families in emergency situations without regard to family income. Eligible families are given a voucher to help purchase appropriate childcare. Parents pay a portion of the childcare costs by paying 8%, 9%, or 10% of their income as a parent fee. Enrolled providers submit attendance reports to DSS for reimbursement of child care services. Child care Services are funded by 35% state dollars and 65% federal dollars.

FY 09-10 HIGHLIGHTS: The Child Care unit was able to reduce the waiting list to 199 children during the 09/10 fiscal year. The addition of ARRA funds in the amount of \$376,839 helped accomplish this task. The spending coefficient for Child Care Subsidy started off the year above 100%, but gradually leveled to around 92%. This allowed us to serve everyone who needed Child Care Subsidy who was seeking employment for full-time or part-time employment.

FY 10-11 GOALS: (1) Ensure that vulnerable Lenoir County children have access to a safe , nurturing, financially stable environment; (2) Provide Child Care Subsidy Services in a prompt and timely manner; (3) Maximize Child Care funding; (4) Avoid county charge-backs due to worker error; (5) Ensure that good quality child care is available, accessible, and affordable for all Lenoir County children who need it to support employment, education and training to enhance employment, child welfare, and child well-being; (6) Ensure compliance with Division of Child Development standards for fiscal control and subsidy related management by enrolled providers; and (7) Enable parents to maintain employment in order to support their family and achieve economic independence.

FUNDING LEVELS:

FY 08-09	FY 09-10	Recommended FY 10-11
\$3,301,635	\$2,631,960	\$2,594,903

CHILD WELFARE SERVICES

DESCRIPTION: Child Welfare is a continuum of services for families and children who are in need of being in a safe environment and who need permanent families/homes. Families and children involved with issues of abuse, neglect, and dependency come to the attention of the Department of Social Services. Primary services provided to these families are investigations, assessment/treatment services, foster care, and adoption. Other child welfare services include recruitment, development, training and licensing of foster homes for children who are in the legal custody of the Department of Social Services. Court ordered home studies and Interstate Compact placement studies are other activities of child welfare.

FY 09-10 HIGHLIGHTS: (1) Lenoir County is number one in the state for having the least amount of family court hearing continuances; (2) Held a Youth Focus Group with the DSS Director and Foster Youth between the ages of 13-18; (3) Improved Links Services by hosting a Real World Event in Lenoir County; (4) CPS staff and three state representatives attended a Technical Assistance Site Visit Training to discuss the Child and Family Services Review Process

FY 10-11 GOALS: (1) Achieve 95% compliance rate at the Child and Family Services Review; (2) Utilize training activities to enhance the knowledge and skills of the program manager and supervisors administrative job responsibilities; (3) Schedule a minimum of three MAPP Classes per year, recruit and license more foster parents

FUNDING LEVELS

FY 08-09	FY 09-10	Adopted FY10-11
\$3,805,253	\$3,744,046	\$3,409,328

LENOIR COUNTY PUBLIC SCHOOLS

DESCRIPTION: The Lenoir County Public School System is comprised of eight elementary, one K-8, three middle, three high, one early college, and one alternative school. The State of North Carolina views the operation of school systems as a partnership between Federal, State, and Local agencies. In that regard, the State views its responsibilities to provide for the education and views the responsibilities of the Local agencies to provide for the schools' operating expenses and capital building needs. Appropriated through the Lenoir County Board of Commissioners, the majority of funds are used for costs associated with utilities, maintenance of school facilities, custodial services, legal services, the Board of Education, and administrative costs. In addition, local funds go to pay for salaries and supplements for staff. Funds appropriated for capital outlay support construction and renovation of sites owned by the school board (which include maintenance of boilers, roofs, and classroom furniture).

FY 09-10 HIGHLIGHTS: Spending for the 2009-10 school year was guided by the following programs: International Baccalaureate, Advanced Placement, AVID, Project Bright IDEA, SuccessMaker, Reading First, Waterford, Even Start, More at Four, Thinking Maps, ISTE Technology Partnership, DIBELS, Early College High School, Project Lead the Way, Distance Learning (Cyber Campus), Parent Involvement, ClassScape, SRA Reading, Reading and Math Foundation, Positive Behavior Support, Responsiveness to Instruction (Problem Solving Model), NovaNet, Building Thinking Skills, and numerous staff development opportunities to effectively incorporate these programs.

Additional Highlights: Construction on the first four projects from the \$69.7 million bond approval are completed. All of these schools will receive integrated classrooms which will include projectors, screens, microphones, and student tablets. Construction continues at Moss Hill, Banks, and Southeast Elementary Schools. All construction projects should be complete by Fall, 2010.

FY 10-11 GOALS: The mission of Lenoir County Board of Education and Lenoir County Public Schools is "Preparing all students to be competitive and productive citizens in a global economy." To achieve this mission, the funds appropriated locally will assist in accomplishing the following: (1) Attain high academic achievement for all students to become globally competitive students (2) Attract, retain, and develop 21st Century professionals, (3) Provide safe and orderly learning environments to develop healthy and responsible students, (4) Provide leadership to guide innovation, and (5) Provide engaging learning environments governed and supported by 21st Century systems.

SCHOOLS' PERFORMANCE: For the most recent results provided by the State Accountability Program (known as the ABCs), in 2008-09 fourteen (14) schools met expected or high growth. Eleven (11) schools also met federal expectations of adequate yearly progress (AYP).

School of Distinction –Banks Elementary School was recognized as a School of Distinction. This achievement characterized schools which met expected or high growth with more than 80% of the students scoring at a level of proficiency.

Schools of Progress – Ten (10) schools were recognized as Schools of Progress. Having more than 60% of students proficient and achieving expected or high growth earned this designation. Schools of Progress were Contentnea Elementary, La Grange Elementary, Moss Hill Elementary, Northwest Elementary, Pink Hill Elementary, Southwood Elementary, Frink Middle, Woodington Middle, North Lenoir High, and South Lenoir High Schools.

LENOIR COUNTY SCHOOLS

Revenue Source	2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget	Adopted 2010-11
Current Expense	\$9,500,000	\$9,800,000	\$9,800,000	\$9,900,000

LENOIR COMMUNITY COLLEGE

DESCRIPTION: Lenoir Community College aspires to be the community college of choice for a diverse, local, regional, and global community. Lenoir Community College offers quality educational programs and services that provide opportunities for the intellectual, economic, social, and cultural development of its students and the community. Through its policies, procedures, and daily operations in the fulfillment of its mission, Lenoir Community College exemplifies the following values: the worth and dignity of all people; honesty, integrity and excellence; exemplary teaching and effective learning; access and opportunity while maintaining quality; skill preparation to work and live in a global economy; diversity in every aspect of its culture; a systematic and inclusive approach to decision making; community partnerships; and continuous growth and improvement for personal and professional development.

FY 09-10 HIGHLIGHTS: The College 1) accommodated an enrollment this year of approximately 26,149 students (duplicated headcount); 2) offered 3,118 classes and had 949 graduates; 3) managed a total budget of \$34,260,432 of which approximately \$9.2 million was financial aid provided to more than 2,500 students; 4) continued to have growth in Distance Education classes – the summer of 2002 had 18 online classes with 338 students participating and the summer of 2009 offered 67 online classes with 1,338 students enrolled; 5) completed construction of the state-of-the-art Jones County Center across from the Jones County Industrial Park 6) served 2,110 high school students (duplicated headcount) through innovative high school programs; 7) reached the \$3 million mark in assets through the LCC Foundation and successfully completed its Fifty for Fifty campaign, an initiative to secure 50 new endowments for 50 students; 8) organized an annual Career Expo which attracted approximately 400 high school students; 9) hosted the Region 10 North Carolina Science Olympiad which was attended by approximately 600 middle and high school students, parents, and teachers from 12 counties competing in science and construction events; 10) experienced record attendance of more than a 1,000 at the Kinston Winter Bluegrass Festival.

FY 10-11 GOALS: The College plans to 1) provide basic skills education and literacy resources needed to prepare adults to seek entry level employment; 2) provide customized training assistance in support of full-time production and direct customer service positions, thereby enhancing the growth potential of companies located in the county while simultaneously preparing Lenoir County's workforce with the skills essential to successful employment; 3) provide emerging technical programs such as Aeronautics and Green Technology; 4) meet the educational demands of the growing health care industry; 5) increase the number of students who matriculate to four year institutions; and 6) seek additional funding through grant opportunities and the LCC Foundation to enhance the programs of the College.

TOTAL FY 10-11 ADOPTED OPERATIONS FUNDING – \$2,185,000
TOTAL FY 10-11 REQUESTED OPERATIONS FUNDING - \$2,331,712
TOTAL FY 10-11 AGENCY BUDGET - \$30,000,000 PLUS (Estimated)
TOTAL FY 10-11 ADOPTED COUNTY CAPITAL FUNDING – \$100,000
TOTAL FY 10-11 REQUESTED COUNTY CAPITAL FUNDING - \$150,000

**NEUSE REGIONAL LIBRARY
ORGANIZATIONAL CHART**

**HEADQUARTERS AT THE
KINSTON-LENOIR COUNTY
PUBLIC LIBRARY**

DIRECTOR

**Business Manager
Bookkeeper II**

Special Projects Manager

**Maintenance Department
Maintenance III**

Librarian Trainee

**Head of Extension Services
Librarian II**

**Extension Services Assistant
Library Assistant IV**

**Circulation
Department**

1. L.A. IV
2. L.A. III
3. L.A. II
4. L.A. I
5. L.A. I (P.T.)
6. L.A. I (P.T.)
7. L.A. I (P.T.)
8. L.A. I (P.T.)
9. Pages (4)

**Reference
Department**

1. Lib. IV
2. Lib. III
3. Lib. I
4. L.A. III
5. Security Guards

**Technical
Services**

1. Lib. I
2. L.A. III
3. L.A. I (P.T.)
4. L.A. I (P.T.)
5. L.A. I (P.T.)

**Children's
Department**

1. Lib. II
2. Lib. I
3. L.A. II (P.T.)
4. L.A. I (P.T.)

**Lenoir County
La Grange**

1. L.A. III
2. L.A. I (P.T.)
3. Maint. I (P.T.)
4. Page Pink Hill
1. L.A. IV
2. L.A. III

Greene County

1. Lib. II
2. L.A. II
3. L.A. II (P.T.)
4. L.A. I (P.T.)
5. L.A. I (P.T.)
6. L.A. I (P.T.)

**Jones County
Trenton**

1. L.A. I
 2. L.A. I (P.T.)
- Comfort**
1. L.A. I (P.T.)
- Pollocksville**
1. L.A. I
- Maysville**
1. L.A. II
 2. L.A. I (P.T.)

Authorized Full-time Positions*

FY 08-09	FY 09-10	FY 10-11
17	16	16
17	16	16

 **Funded by Kinston-Lenoir County**

*Plus part-time positions to equal 8.82 FTE

LIBRARY



**KINSTON-LENOIR COUNTY PUBLIC LIBRARY
HEADQUARTERS OF THE NEUSE REGIONAL LIBRARY**

DESCRIPTION: The Neuse Regional Library supports, strengthens, and enriches the residents and communities of Lenoir, Greene, and Jones Counties by systematically acquiring, organizing, and distributing a select collection of print and non-print materials; by providing traditional and emerging technologies; and by expanding services to meet their informational, educational, recreational, and cultural needs. The Library prioritizes to make each person who enters the Library feel valued and respected in an atmosphere of freedom and support.

FY 09-10 HIGHLIGHTS: The Library accomplished the following: (1) pursued and obtained a Golden LEAF Foundation Community Assistance Initiative Grant in order to establish a Literacy Resource Center to combat illiteracy and improve quality of life for all Lenoir County citizens; (2) through Federal ERate funding, implemented an upgrade of the library’s outdated Frame Relay network to a more modern Ethernet system, which has made Internet usage faster and more efficient for both patrons and staff; (3) made several utilitarian and cosmetic enhancements to the LaGrange Public Library with the assistance of a private donation; (4) implemented a Federal LSTA grant to provide the LaGrange Public Library with new computer workstations, and continued to implement a Gates Foundation Opportunity Online Hardware grant to provide Pink Hill with new workstations; and (5) collaborated with Friends of the Library to plan and present a successful programming schedule, including partnering with organizations across the community to lead the 2009-2010 Lenoir-Greene-Jones Big Read.

FY 10-11 GOALS: The Library plans to: (1) continue seeking funding from federal sources and various grants to enhance the Library’s collection and services and continue exploring the possibility of enhancing branch facilities; (2) continue working with Friends of the Library to support their endeavors to raise funds for programming, special projects and the 2010-2011 Big Read program for Lenoir, Greene, and Jones Counties; (3) continue implementing the Literacy Resource Center with the assistance of Golden LEAF funding; (4) work with a consultant to develop a Community Needs Assessment with the assistance of Federal LSTA funding; and (5) continue investigating new technologies and ways to upgrade the library’s current network infrastructure.

FUNDING LEVELS:

2008-09 Actual Budget	2009-10 Current Budget		Requested 2010-11
594,822	614,580	SALARIES	620,338
189,405	180,300	BENEFITS	183,600
216,034	226,096	OPERATING	226,324
76,477	137,180	LIBRARY MATERIALS	71,688
14,800	29,600	CAPITAL OUTLAY	11,000
1,091,538	1,187,756	TOTAL	1,112,950

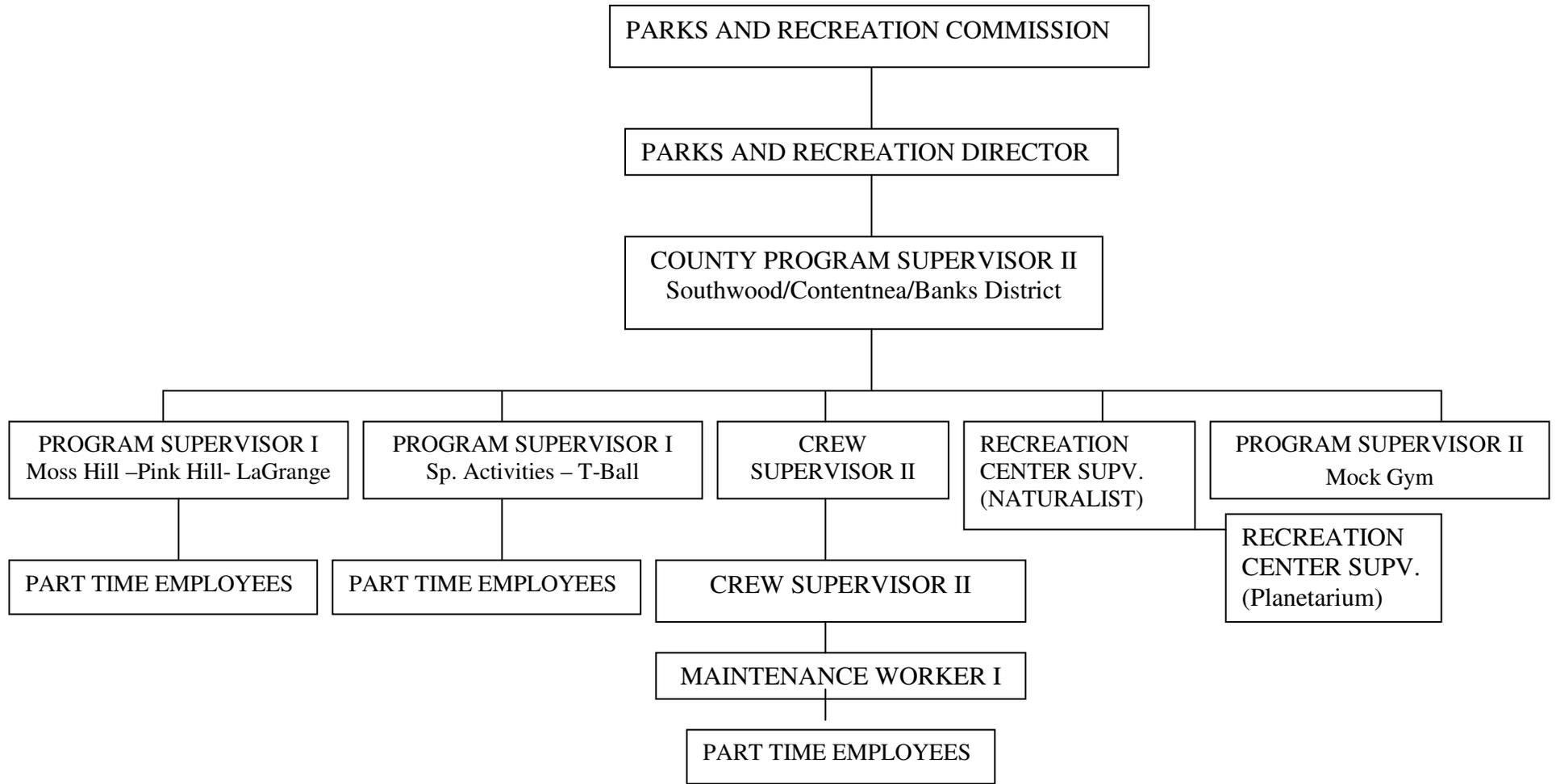
Actual Funding

2008-09 \$720,000 county \$190,000 city
 2009-10 \$730,000 county \$190,000 city

Adopted Funding

2010-11 \$740,500 county \$199,500 city
 136

PARKS AND RECREATION COMMISSION



AUTHORIZED POSITIONS

FY 2008-09	FY 2009-10	FY 2010-11
7	7	8

PARKS AND RECREATION: KINSTON/LENOIR COUNTY RECREATION COMMISSION

DESCRIPTION: The Kinston/Lenoir County Parks and Recreation Commission is a unique partnership of county, city and volunteer groups which offers creative outlets for developing physical fitness, sportsmanship, leadership, family unity, and community spirit. County funds are targeted at six (6) districts (Moss Hill/Pink Hill, Banks/LaGrange, and Southwood/Contentnea), which utilize facilities at six (6) county elementary schools and includes a county-wide Nature Center, a Planetarium, Health & Science museum and Bill Fay Park utilities. County funds are allocated to several cost centers: salaries and benefits for seven (7) full time employees and approximately (50) seasonal/temporary employees; utilities/fleet maintenance/fuel expenses; athletic program supplies; and officials and booking fees.

FY 2009-10 Work Plan Highlights: The Kinston/Lenoir County Parks & Recreation Commission completed the following: 1) Began landscaping at the Rotary Dog Park at the old Webb’s Salvage yard; 2) Added ten (10) new camp sites at the Neuseway Nature Park campground; 3) Developed a dinosaur dig at the Neuseway Nature Park; 4) Hosted all-star baseball, softball and basketball tournaments; 5) Installed a playground at Northeast Elementary School; 6) Improved the playing surfaces at all county ball fields; 7) Hired a full-time Planetarium Director and expanded programs at the Neuseway Nature Park and 8) Purchased new scoreboards for Pink Hill and Banks.

FY 2010-11 GOALS: The Kinston/Lenoir County Parks & Recreation Commission plans to: 1) Acquire property and begin construction on the Woodmen Community Center; 2) Complete construction on the Lenoir County Dog Park and 3) Expand the playground at the Neuseway Nature Park.

Funding Levels:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget	Adopted 2010-11 Budget
\$573,000	\$653,100	\$695,000	\$733,000

CONTINGENCY

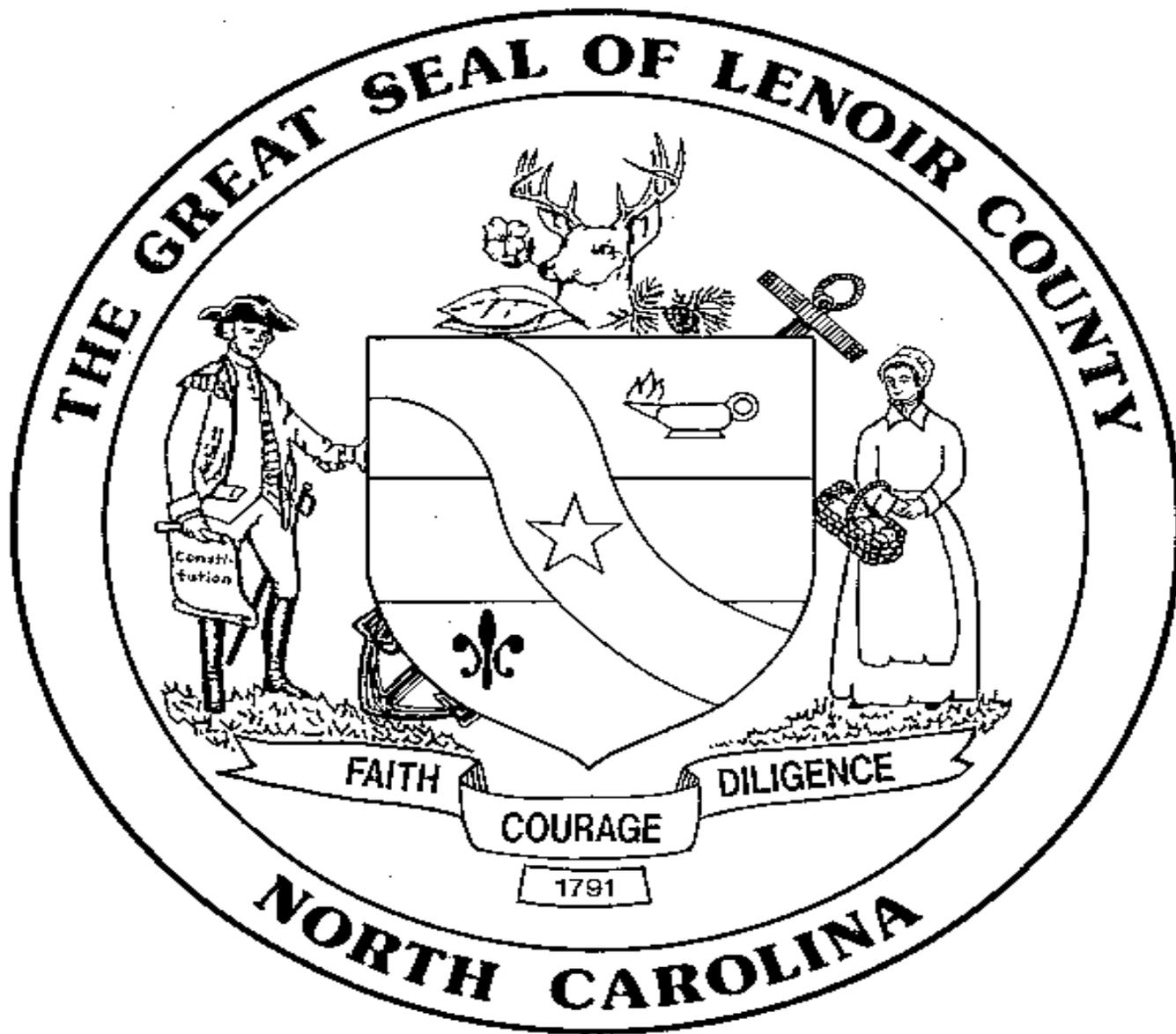
The “Contingency” General Fund appropriation is used in the budget ordinance to allow for unanticipated modifications to be made to departmental, functional, or program budgets. The movement of funds to a department or program requires a board-approved budget ordinance amendment. North Carolina General Statute (N.C.G.S. 159-13(b)(3)) restricts the allowable amount for “contingencies” to 5% of all other appropriations in the fund, or approximately \$3,034,469 based on an estimated FY 10-11 General Fund budget of \$60,689,375. The FY 10-11 appropriation is below the limit, but sufficient to provide for very minor shortfalls.

HISTORY: During the current fiscal year, as of 5/13/10, the contingency account has not been modified. Similar to prior fiscal years, the Board and Manager have not spent from this account. As such, this sum could “roll into” Fund Balance on June 30, 2010.

FUNDING LEVELS:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
\$20,000	\$25,000	\$25,000	Contingency	\$60,000

FIVE YEAR FINANCIAL FORECAST



FIVE YEAR FINANCIAL FORECAST LENOIR COUNTY GENERAL FUND

This forecast uses a one- percent (1%) annual growth rate for current year property tax revenues. The Economic Development announcements of the last 12 months show a positive trend.

As the data and graphs indicate, we continue to predict to be borrowing money by FY 13-14 in order to pay for our county government's daily operations. Obviously the NC Local Government Commission will not allow this to happen.

The decline in future years of the General Fund Fund Balance continues to be steep and accelerating, indicating that recurring revenues (static-minimal growth) are not even keeping pace with conservative annual expenditure projections.

By holding down expenditures each year we have been able to delay the fiscal year in which we will have to borrow to meet our operations budget. Local tax base continues to show slow growth while unfunded state and federal mandates shift our way.

The Fund Balance could be below the eight percent (8%) minimum by FY 13-14.

**REVENUE FORECAST
FISCAL YEAR 2010-11**

	DESCRIPTION	ACTUAL 08-09	ADOPTED BUDGET 09-10	REVISED BUDGET 09-10	ADOPTED BUDGET 10-11	PLANNING BUDGET 11-12	PLANNING BUDGET 12-13	PLANNIN G BUDGET 13-14	PLANNIN G BUDGET 14-15
10 3100 1100	INSOLVENT TAXES	174,468	150,000	150,000	150,000	150,000	150,000	150,000	150,000
10 3260 1100	TAX-MOTOR VEHICLE RENTALS	18,417	20,000	20,000	15,000	15,000	15,000	15,000	15,000
10 3260 1101	HEAVY EQUIPMENT RENTAL TAX	578	6,500	6,500	8,500	8,500	8,500	8,500	8,500
10 3100 1700	TAX / PENALTIES	363,436	300,000	300,000	325,000	325,000	325,000	325,000	325,000
10 3207 1100	2ND PRIOR YEAR-2007 LEVY	218,523	250,000	250,000	200,000	205,000	210,000	215,000	220,000
10 3208 1100	1ST PRIOR YEAR-2008 LEVY	1,079,490	950,000	950,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
10 3209 1100	CURRENT YEAR LEVY	27,216,975	28,718,880	28,718,880	27,585,016	31,358,616	31,672,202	31,988,924	32,308,813
	PROPERTY TAXES - TOTAL	29,071,887	30,395,380	30,395,380	29,283,516	33,062,116	33,380,702	33,702,424	34,027,313
10 3231 1100	LOCAL OPTION SALES TAX - 1%	3,906,361	3,600,000	3,600,000	3,630,000	3,640,000	3,650,000	3,660,000	3,670,000
10 3232 1101	LOCAL OPTION SALES TAX -1/2% AR40	1,446,926	1,350,000	1,350,000	1,360,000	1,365,000	1,370,000	1,375,000	1,380,000
10 3232 1102	LOCAL OPTION SALES TAX -1/2% AR42	771,263	750,000	750,000	760,000	765,000	770,000	775,000	780,000
10 3232 1103	LOCAL OPTION SALES TAX -1/2% AR44	1,023,457	0	205,722	0	0	0	0	0
	SALES TAX - TOTAL	7,148,007	5,700,000	5,905,722	5,750,000	5,770,000	5,790,000	5,810,000	5,830,000
10 3250 1000	ABC LOCAL BOTTLE TAX	0	0	0	0	0	0	0	0
10 3250 1002	ABC TAX-3 1/2 ADD	0	0	0	0	0	0	0	0
10 3322 3100	BEER/WINE TAXES	140,716	140,000	140,000	70,000	70,000	70,000	70,000	70,000
10 3325 3520	GAS TAX REFUND	1,291	1,000	1,000	1,000	1,000	1,000	1,000	1,000
10 3328 2999	GRANT-EAST REGION TECH UPGRADE	0	0	0	0	0	0	0	0
10 3328 3100	SAFE ROADS ACT-DWI-STATE	8,077	8,000	8,000	8,000	8,000	8,000	8,000	8,000
10 3328 3216	GRANT-SHERIFF VESTS	1,228	0	0	27,000	0	0	0	0
10 3329 3625	GRANT-COOP EXT-PREVENTION BLOCK	53,761	0	48,119	0	0	0	0	0
10 3329 3626	GRANT-COOP EXT-SAFE & DRUG FREE	28,943	0	19,733	0	0	0	0	0
10 3329 8901	GRANT-REIMB-EMERGENCY MGT	17,203	15,000	15,000	17,000	17,000	17,000	17,000	17,000
10 3329 8902	GRANT-REIMB-SOIL CONSERVATION	48,452	45,000	45,000	47,700	47,800	47,900	48,000	48,100
10 3329 8903	GRANT-REIMB-VETERANS OFFICE	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000

**REVENUE FORECAST
FISCAL YEAR 2010-11**

10 3329 8905	REIMB-ELECTIONS-CITY OF KINSTON	0	20,000	20,000	0	20,000	0	20,000	0
10 3329 8906	REIMB-ELECTIONS-TOWN OF LAGRANGE	0	2,500	2,500	0	2,500	0	2,500	0
10 3329 8907	REIMB-ELECTIONS-TOWN OF P HILL	0	1,000	1,000	0	1,000	0	1,000	0
10 3329 8910	SCH RESOURCE OFFICER-BD OF ED	165,407	158,000	152,000	152,000	155,000	157,000	159,000	161,000
10 3329 8918	GRANT-HAVA 2008	14,198	0	0	0	0	0	0	0
10 3329 8919	GRANT-HAVA 2009	26,386	0	0	0	0	0	0	0
10 3329 8920	EMPG SUPPLEMENTAL 2008	13,176			13,000	13,000	13,000	13,000	13,000
10 3331 3100	HOUSING AUTHORITY-CITY OF KINS	16,995	20,000	20,000	20,000	20,000	20,000	20000	20,000
10 3402 3628	GRANT-EMS TOOLKIT AD-08-1510	15,500	0	0	0	0	0	0	0
10 3431 4110	SHERIFF-CONCEAL WEAPONS-STATE	11,250	6,000	6,000	8,000	7,000	7,000	7,000	7,000
10 3432 2100	SCAPP-SHERIFF	7,372	0	12,000	0	0	0	0	0
10 3432 2102	JAG REIMBURSEMENT-CITY OF KINSTON			10,426	0	0	0	0	0
10 3437 3100	EMS-MEDICAID REIMBURSEMENT	511,114	250,000	250,000	300,000	300,000	300,000	300,000	300,000
10 3522 3201	EASTPOINTE-CJPP	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
10 3522 3601	GRANT-CJPP	111,901	106,653	106,655	104,851	105,000	105,000	105,000	105,000
10 3522 3602	GRANT-CJPP SUPPLEMENTAL	0	0	0	0	0	0	0	0
10 3837 3100	ABC PROFITS	135,717	20,000	20,000	50,000	55,000	60,000	65,000	70,000
10 3838 3300	LAW ENFORCEMENT RESERVE	8,826	14,000	14,000	10,000	10,500	11,000	11,500	12,000
	INTER-GOVERNMENTAL - TOTAL	1,359,513	829,153	913,433	850,551	854,800	838,900	870,000	854,100
10 3100 1800	STATE-SPECIAL VEHICLE INTEREST	49,077	50,000	50,000	50,000	50,000	50,000	50,000	0
10 3320 3300	FINES	622,808	500,000	500,000	600,000	600,000	600,000	600,000	600,000
10 3320 3302	FORFEITURES	0	3,000	3,000	3,000	3,000	3,000	3,000	3,000
10 3329 3624	GRANT-COOP EXT-SHIP	4,200	4,000	4,000	0	0	0	0	0
10 3329 8916	GRANT-ELECTIONS SUPP TECHNOLOGY	0	0	0	0	0	0	0	0
10 3402 3609	GRANT-JCPC-ADVISORY COUNCIL	4,461	3,000	2,850	4,653	0	0	0	0
10 3402 3611	GRANT-JCPC-TEEN COURT	32,057	32,897	31,327	32,897	0	0	0	0
10 3402 3613	GRANT-JCPC PSYCHOLOGICAL	12,900	13,500	12,600	0	0	0	0	0
10 3402 3619	JCPC PROGRAMS (FOR BUDGETING ONLY)	0	0	0	0	207,000	208,000	209,000	210,000
10 3402 3631	GRANT-GANG PREVENTION	27,877	0	0	0	0	0	0	0
10 3402 3632	GRANT-STRUCTURED DAY / RESTITUTION	125,758	129,052	122,674	131,902	0	0	0	0
10 3402 3633	GRANT-PARENTING MATTERS	33,388	38,994	37,119	18,557	0	0	0	0

**REVENUE FORECAST
FISCAL YEAR 2010-2011**

10 3402 3634	GRANT-LGPFC-PARENTING MATTERS	860	0	0	0	0	0	0	0
10 3402 3636	GRANT-GANG POSITIVE BEHAVIOR			50,000	0	0	0	0	0
10 3418 4102	ROD-FLOODPLAIN MAPPING FEE	9,660	12,000	12,000	12,000	12,000	13,000	14,000	15,000
10 3840 4011	OCCUPANCY & TOURISM	172,269	150,000	165,000	165,000	165,000	170,000	175,000	180,000
	PROCESS FUNDS IN/OUT - TOTAL	1,095,315	936,443	990,570	1,018,009	1,037,000	1,044,000	1,051,000	1,008,000
10 3221 1000	CABLEVISION FEES	10,535	8,000	8,000	10,000	10,000	10,000	10,000	10,000
10 3221 1005	VIDEO SERVICE TAX-STATE	129,747	120,000	120,000	130,000	131,000	132,000	133,000	134,000
10 3260 1090	PRIVILEGE LICENSE	13,580	15,000	15,000	15,000	15,000	15,000	15,000	15,000
10 3320 3100	JAIL FEES/FICA BENEFITS	75,874	80,000	80,000	80,000	81,000	82,000	83,000	84,000
10 3320 3101	ARREST FEES	77,127	75,000	75,000	75,000	76,000	77,000	78,000	79,000
10 3320 3301	FINES-FIRE CODE VIOLATIONS	150	500	500	300	300	300	300	300
10 3323 3300	COURT FACILITY FEES	182,268	185,000	185,000	180,000	181,000	182,000	183,000	184,000
10 3418 4100	REGISTER OF DEEDS FEES	209,048	200,000	200,000	200,000	205,000	210,000	215,000	220,000
10 3418 4101	REAL ESTATE TRANSFER FEES	80,136	85,000	85,000	80,000	81,000	82,000	83,000	84,000
10 3431 4100	SHERIFF FEES	77,567	80,000	80,000	70,000	72,500	75,000	77,500	79,000
10 3431 4101	SHERIFF-VEHICLE STORAGE FEE	3,586	2,000	2,000	3,500	3,600	3,700	3,800	3,900
10 3431 4102	SHERIFF-CIVIL PROCESS FEE	46,290	40,000	40,000	40,000	40,000	40,000	40,000	40,000
10 3431 4111	SHERIFF-CONCEAL WEAPONS-COUNTY	11,250	6,000	6,000	7,500	7,500	8,000	8,000	8,500
10 3431 4112	SHERIFF FEES-TAX EXECUTIONS	892	1,000	1,000	1,000	1,100	1,200	1,300	1,400
10 3431 4113	SHERIFF-REIMB-LAGRANGE	17,624	515,000	515,000	475,000	480,000	485,000	490,000	495,000
10 3433 4110	INSPECTIONS-PERMIT FEES	162,280	150,000	150,000	130,000	135,000	140,000	145,000	150,000
10 3433 4130	PLANNING FEES	929	1,000	2,000	2,000	2,100	2,200	2,300	2,400
10 3437 4100	EMERGENCY MED SERVICES - FEES	2,224,435	1,900,000	1,900,000	2,000,000	2,050,000	2,100,000	2,150,000	2,200,000
10-3437-4101	EMS NON-EMERGENCY TRANSPORT	483,990	525,000	525,000	500,000	505,000	510,000	515,000	520,000
10 3452 4100	REIMB FROM TRANS-VEHICLE INS.	32,000	24,000	45,000	45,000	45,500	46,000	46,500	47,000
10 3471 4300	INDIRECT COSTS-FR LANDFILL	74,857	80,000	80,000	80,000	80,500	81,000	81,500	82,000
10 3834 8601	RENT-MULTI PURPOSE FACILITY	31,200	31,200	31,200	31,200	31,200	31,200	31,200	31,200
10 3834 8605	RENT-HIGHWAY 11 & 55 - SIGN	0	400	400	400	400	400	400	400
10 3834 8607	RENT-S QUEEN-MIDYETTE	0	0	0	0	0	0	0	0
10 3834 8611	RENT-LIVESTOCK ARENA	4,900	2,000	3,000	4,000	4,000	4,000	4,000	4,000
10 3834 8612	RENT-FARMLAND	800	800	800	800	800	800	800	800
10 3834 8613	RENT-HANNIBAL-COASTAL HORIZONS	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300
10 3834 8614	RENT-HANNIBAL-STATE D.O.C.	31,900	31,900	31,900	0	0	0	0	0
10 3834 8615	RENT-MENTAL HEALTH-EASTPOINTE	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
10 3834 8616	RENT-BOWEN PROPERTIES	30,021	35,500	35,500	30,000	25,000	25,000	25,000	25,000

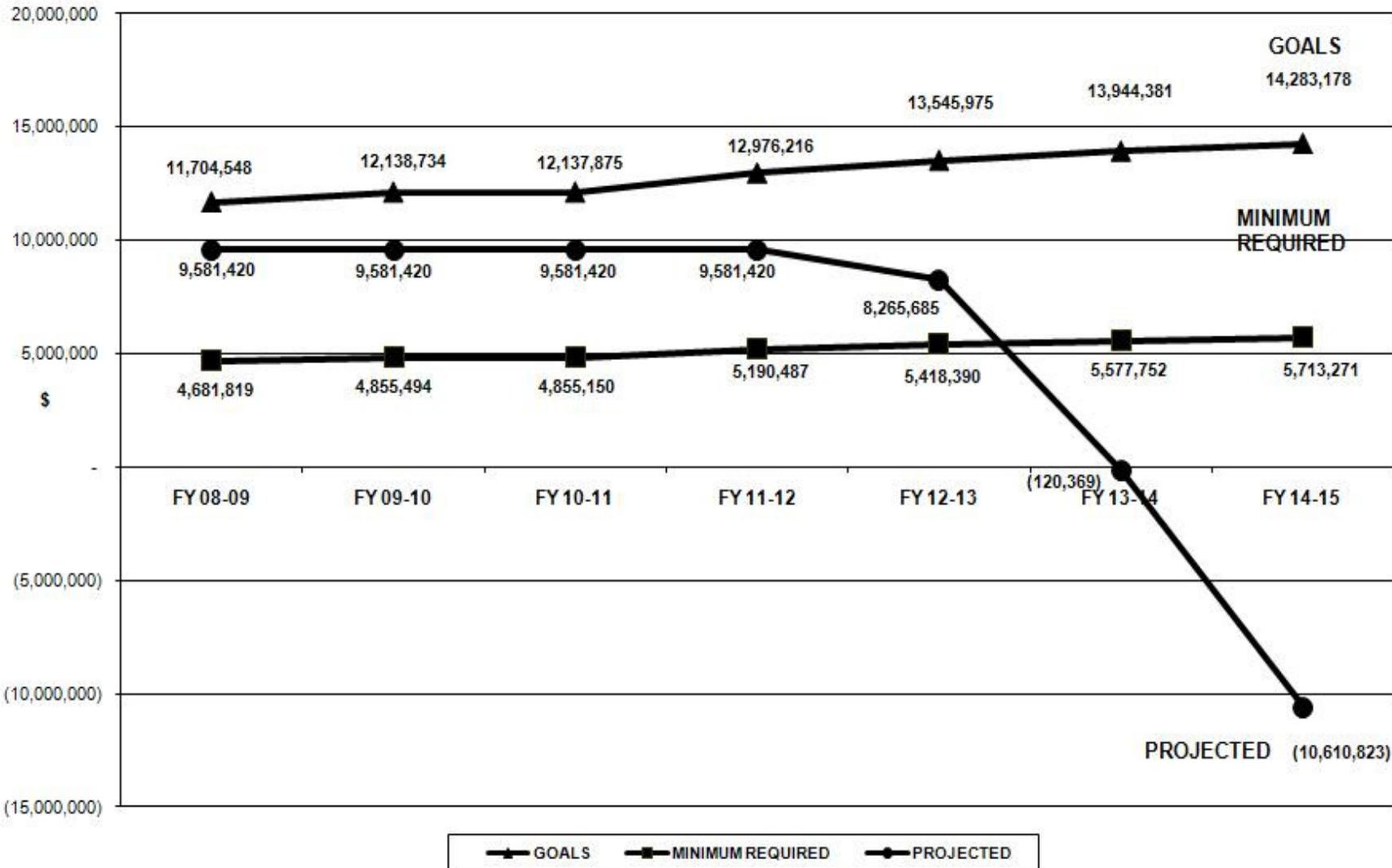
**REVENUE FORECAST
FISCAL YEAR 2010-11**

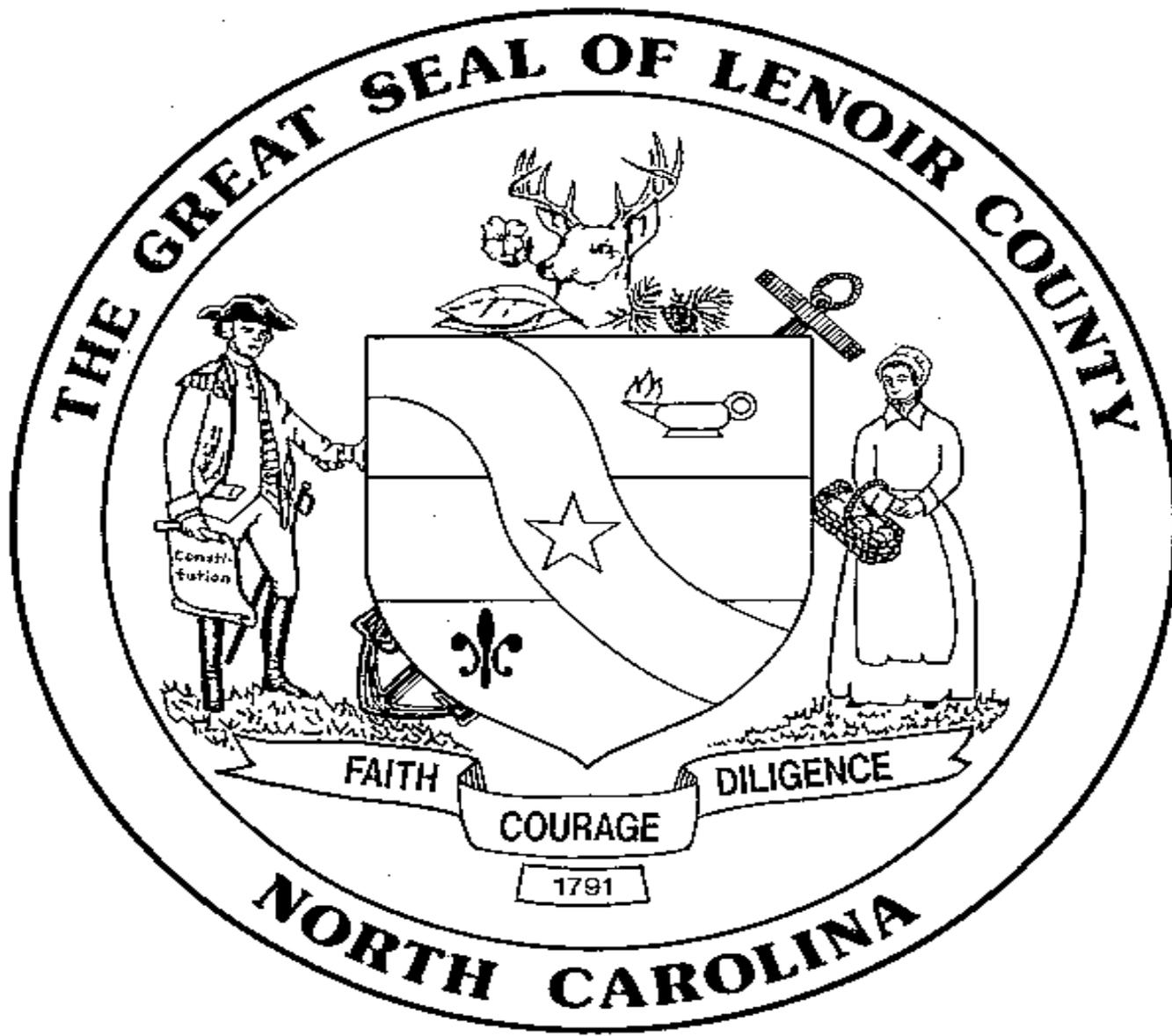
10 3834 8617	RENT-RES DEV BLDG-TRANSPORTATION	0	12,950	12,950	12,950	12,950	12,950	12,950	12,950
10 3840 4012	OCCUPANCY TAX - 5% COLLECT FEE	9,067	7,500	8,250	8,250	8,250	8,500	8,750	9,000
10 3840 4013	COLLECT FEE-1.5%-LAGRANGE TAX	8,774	9,000	9,000	9,000	9,050	9,100	9,150	9,200
10 3840 4014	COLLECT FEE-1.5%-P HILL VEH TAX	278	1,000	1,000	2,500	2,550	2,600	2,650	2,700
10 3840 4015	COLLECT FEE-1.5%-CITY OF KINSTON	129,380	120,000	120,000	125,000	126,000	127,000	128,000	129,000
10 3840 4016	COLLECT FEE-1.5%-GRIFTON VEH TAX	76	100	100	100	100	100	100	100
10 3842 8900	MISCELLANEOUS	12,546	25,000	27,280	15,000	15,000	15,000	15,000	15,000
10 3842 8903	FILE FEES-ELECTIONS	5	1,000	1,000	0	2,000	0	2,000	0
10 3842 8905	TAX DEPT-COPY SALES	808	1,000	1,000	1,000	1,000	1,000	1,000	1,000
10 3842 8906	FLOYD BUYOUT/LAND LEASE	20	200	200	100	100	100	100	100
10 3842 8910	COMMISSION-JAIL PHONE	36,784	30,000	30,000	35,000	35,000	35,000	35,000	35,000
10 3842 8912	COMMISSION-PAY PHONE	0	100	100	0	0	0	0	0
10 3842 8913	SHERIFF-VEHICLE USAGE FEE	365	500	500	500	500	500	500	500
10 3982 9800	INDIRECT COSTS FROM TRANS FUND	21,731	22,000	22,000	18,000	18,000	18,000	18,000	18,000
	SERVICE FEES - TOTAL	4,339,120	4,530,950	4,556,980	4,524,400	4,601,300	4,679,950	4,762,100	4,839,750
	SOCIAL SERVICES (1%)	9,372,736	10,098,671	10,747,525	9,838,227	9,895,918	9,994,877	10,094,826	10,195,774
	HEALTH	1,574,164	1,385,111	1,645,822	1,468,670	1,475,000	1,500,000	1,525,000	1,550,000
10 3920 8201	HOSPITAL ANNUAL PAYMENT (20 YRS)	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
10 3981 9800	TRANSFER FROM SCHOOL CAP RESERVE	3,233,557	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
10-3981-9801	TRANSFER FROM CAP RES- DEBT SRV	309,560	4,437,475	4,437,475	4,724,975	3,496,475	3,079,297	0	0
10 3831 4910	INTEREST ON INVEST	429,492	300,000	150,000	100,000	300,000	400,000	500,000	600,000
10 3320 3103	JAIL MEDICAL ATTENTION	0	3,000	3,000	1,000	1,000	1,000	1,000	1,000
10 3433 8901	RE-BAND 800 MGZ-SPRINT / NEXTEL	10,312	0	0	0	0	0	0	0
10 3835 8201	SALE OF FIXED ASSETS-EQUIPMENT	313	500	500	500	500	500	500	500
10 3835 8200	SALE OF LAND-INDUSTRIAL PARK	0	0	958,750	0	0	0	0	0
10 3838 8202	SALE OF FIXED ASSETS-LAND	0	0	35,000	0	0	0	0	0
10 3839 8908	TRANS FROM SOIL CONS-LIABILITY	1,364	0	0	0	0	0	0	0
10 3842 8500	INSURANCE-MISCELLANEOUS	30,105	10,000	17,776	10,000	10,000	10,000	10,000	10,000
10 3842 8914	COMMISSION-INMATE ACCT FUND	9,753	8,000	8,000	9,000	9,000	9,000	9,000	9,000
10 3930 9104	TRANS FROM CAPITAL IMPROV FUND	200,000	0	0	0	0	0	0	0
10 3981 9802	TRANS FROM DEEP RUN	74,396	0	0	0	0	0	0	0
	OTHER - TOTAL	326,243	21,500	1,023,026	20,500	20,500	20,500	20,500	20,500
	TOTALS	58,759,594	60,634,683	62,765,933	59,578,848	62,513,109	62,728,226	60,335,850	60,925,437
10 3991 9910	Fund Balance Appropriated	385,953	358,986	610,324	1,110,527	2,367,973	5,001,647	9,386,054	10,490,454
	TOTAL REVENUE	59,145,547	60,993,669	63,376,257	60,689,375	64,881,082	67,729,873	69,721,904	71,415,891

Revenue/Expenditure General Fund/Fund Balance Forecast

	ACTUAL	ADOPTED	REVISED	ADOPTED	PLANNING	PLANNING	PLANNING	PLANNING
	BUDGET							
	08-09	09-10	09-10	10-11	11-12	12-13	13-14	14-15
GENERAL FUND AGENCIES	33,518,425	34,468,918	36,073,265	34,669,421	35,016,115	35,366,276	35,719,939	36,077,139
OUTSIDE AGENCIES	765,652	756,210	822,187	756,128	778,811	802,176	826,241	851,029
PROCESS FUNDS - (Pass Through)	1,069,453	897,449	963,917	1,036,571	1,037,000	1,044,000	1,051,000	1,008,000
NON-DEPARTMENTAL	887,340	928,700	1,289,700	975,800	1,122,170	1,290,495	1,484,069	1,706,679
SCHOOLS-OPER & CAP	9,500,000	9,800,000	9,800,000	9,900,000	10,200,000	10,500,000	10,900,000	11,200,000
COMMUNITY COLLEGE	1,961,221	2,100,000	2,100,000	2,185,000	2,300,000	2,450,000	2,515,000	2,600,000
CULTURAL	720,000	730,000	730,000	740,500	760,000	783,000	806,000	830,500
RECREATION	653,100	695,000	695,000	733,000	770,000	808,000	850,000	890,000
DEBT SERVICE	3,807,834	6,647,746	6,647,746	6,478,650	6,384,904	6,260,404	6,217,207	6,113,142
CONTINGENCY	0	25,000	25,000	60,000	50,000	50,000	50,000	50,000
TRANSFERS TO:								
INSURANCE FUND	0	0	0	0	200,000	200,000	200,000	200,000
REVALUATION FUND	103,188	53,896	53,896	25,000	55,500	57,000	59,000	60,500
CAPITAL IMPROVEMENTS FUND	1,815,873	1,915,750	1,915,750	1,310,305	2,258,582	2,703,522	2,936,198	3,012,902
VEHICLE REPLACEMENT FUND	327,947	200,000	450,000	95,000	325,000	375,000	375,000	375,000
CAPITAL RESERVE FUND	1,500,958	1,775,000	1,775,000	1,724,000	1,900,000	1,900,000	1,900,000	1,900,000
CAPITAL PROJECTS	0	0	0	0	0	0	0	0
TRANSPORTATION FUND	16,523	0	0	0	0	0	0	0
CAPITAL PROJECTS-JAIL	2,487,450	0	0	0	0	0	0	0
E-911 REIMBURSEMENT	10,583	0	34,796					
DSS - INCREASES-LOCAL					158,000	165,000	172,000	180,000
EMPLOYEES' BENEFIT INCREASES					300,000	600,000	900,000	1,200,000
SALARY INCREASES					400,000	810,000	1,230,250	1,661,000
JAIL EXPANSION DEBT				0	865,000	1,565,000	1,530,000	1,500,000
TOTAL CURRENT YEAR EXPENDITURES	59,145,547	60,993,669	63,376,257	60,689,375	64,881,082	67,729,873	69,721,904	71,415,891
DESIGNATED FUND BALANCE APPROPRIATED	385,953	358,986	610,324	1,110,527	2,367,973	4,685,912	0	0
UNDESIGNATED FUND BALANCE APPROPRIATED	0	0	0	0	0	315,735	9,386,054	10,490,454
TOTAL CURRENT REVENUE	58,759,594	60,634,683	62,765,933	59,578,848	62,513,109	62,728,226	60,335,850	60,925,437
PROJECTED UNDES/UNRES FUND BALANCE	9,581,420	9,581,420	9,581,420	9,581,420	9,581,420	9,265,685	-120,369	-10,610,823
	6/30/2009		6/30/2010	6/30/2011	6/30/2012	6/30/2013	6/30/2014	6/30/2015

**FY 10-11 GENERAL FUND
FUND BALANCE - 20% GOAL
FORECAST BUDGET**





DEBT SERVICE



DEBT SERVICE

General Fund Debt is included in specific departments and Funds; ie, Debt Service Department, Capital Improvements Fund, and the School Capital Building Fund.

HISTORY: General Fund Debt include Series 2007 Public Improvement Bonds sold in February 2007 and to be paid in full in 2028; and Series 2008 School Bonds sold in May 2008 and to be paid in full in 2029.

Other General Fund Debt includes an installment loan for Shell Building #3; loan originated in 2008 and will be paid in full in 2023.

STATUTORY REQUIREMENTS:

North Carolina General Statute 159-55 prohibits counties from issuing general obligation debt in excess of 8% of the appraised value of property subject to its taxation. The statutory limit reported by the County's independent auditors as of 6/30/09 was \$269,280,839 and the existing debt was \$72,850,100, well within the statutory limit. The projected statutory limit for June 30, 2010, based on estimates, is \$292,400,000 with existing debt of \$69,250,100, also well within the statutory limit. This calculation is shown below:

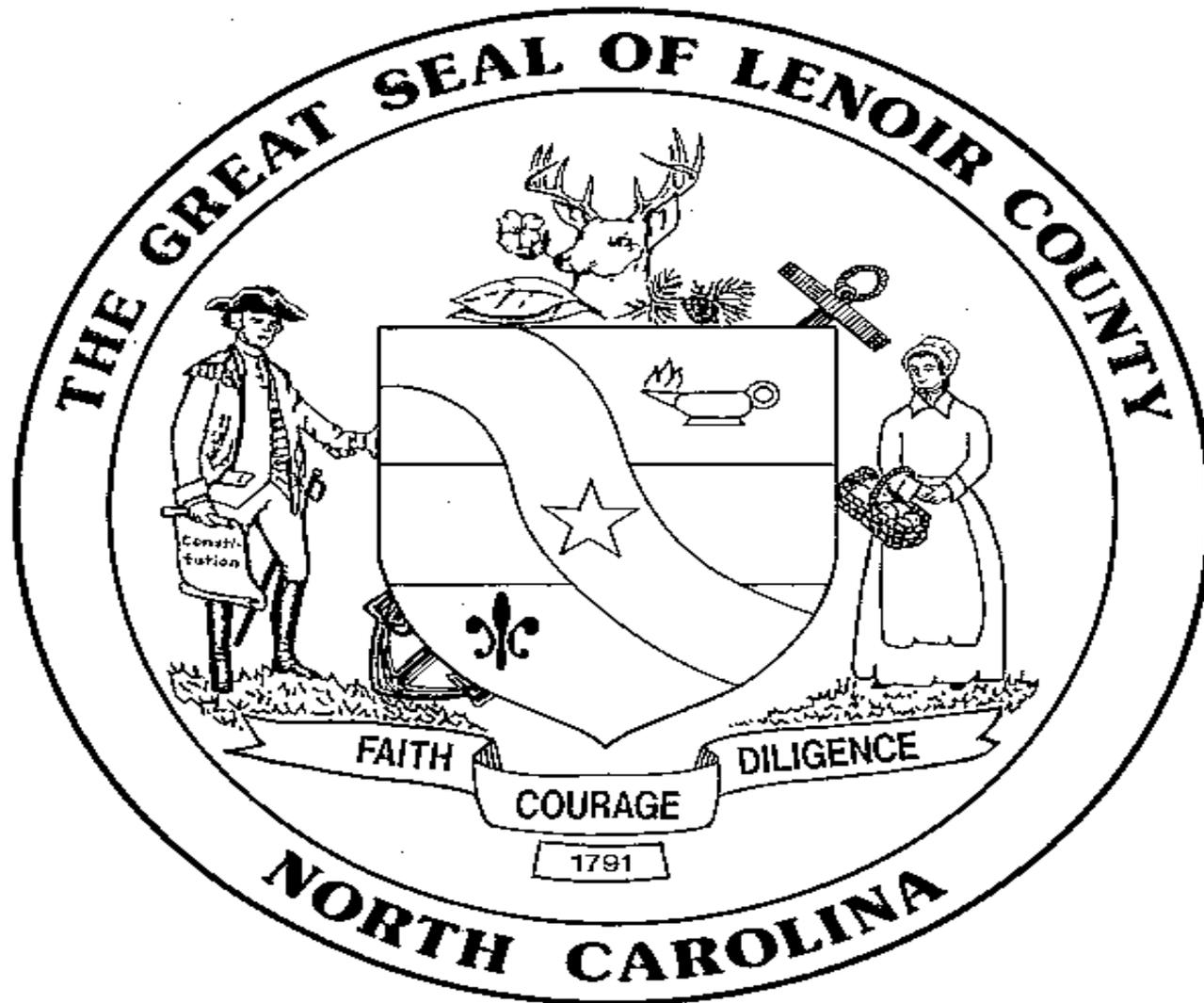
Assessed Value of taxable property (real and personal)	\$3,655,000,000
	<u> x 0.08</u>
Debt limit (8% of assessed value)	\$292,400,000
Gross Debt:	
Total General Obligation	\$67,800,000
Installment Purchases	<u> 1,450,100</u>
Total amount of debt applicable to debt limit (net debt)	\$69,250,100
Legal debt margin (debt limit "minus" total debt)	\$223,149,900

DEBT SERVICE

FISCAL YEAR	ANNUAL PRINCIPAL PAYMENT	ANNUAL INTEREST PAYMENT	* TOTAL ANNUAL GENERAL FUND DEBT SERVICE
FY 10-11	\$ 3,600,000.00	\$ 2,929,403.52	\$ 6,529,403.52
FY 11-12	\$ 3,600,000.00	\$ 2,794,903.52	\$ 6,394,903.52
FY 12-13	\$ 3,600,000.00	\$ 2,660,403.52	\$ 6,260,403.52
FY 13-14	\$ 3,692,104.48	\$ 2,525,102.27	\$ 6,217,206.75
FY14-15	\$ 3,726,611.02	\$ 2,386,530.14	\$ 6,113,141.16
FY15-16	\$ 3,731,100.92	\$ 2,238,040.24	\$ 5,969,141.16
FY16-17	\$ 3,735,750.02	\$ 2,072,391.14	\$ 5,808,141.16
FY17-18	\$ 3,740,563.99	\$ 1,901,827.17	\$ 5,642,391.16
FY18-19	\$ 3,745,548.69	\$ 1,712,092.47	\$ 5,457,641.16
FY19-20	\$ 3,750,710.14	\$ 1,558,681.02	\$ 5,309,391.16
FY20-21	\$ 3,756,054.63	\$ 1,409,336.53	\$ 5,165,391.16
FY21-22	\$ 3,761,588.65	\$ 1,242,802.51	\$ 5,004,391.16
FY22-23	\$ 3,767,318.91	\$ 1,076,072.25	\$ 4,843,391.16
FY23-24	\$ 3,642,748.55	\$ 910,274.05	\$ 4,553,022.60
FY24-25	\$ 3,650,000.00	\$ 760,125.00	\$ 4,410,125.00
FY25-26	\$ 3,650,000.00	\$ 594,250.00	\$ 4,244,250.00
FY26-27	\$ 3,650,000.00	\$ 429,250.00	\$ 4,079,250.00
FY27-28	\$ 3,650,000.00	\$ 274,125.00	\$ 3,924,125.00
FY28-29	\$ 2,800,000.00	\$ 119,000.00	\$ 2,919,000.00
TOTALS	\$ 69,250,100.00	\$ 29,594,610.35	\$ 98,844,710.35

*Note: includes - Series 2007 Public Improvement Bonds sold in 2007 and will paid in full in 2028.
 Series 2008 School Bonds sold in 2008 and will paid in full in 2029.
 Shell Building #3, Loan originated in 2008 and will be paid in full in 2023

FUNDS OUTSIDE GENERAL FUND



INSURANCE FUND

The Insurance Fund operates as an “internal service” fund for health and life insurance for employees, their dependents, and families. The county is self-insured. Piedmont Administrators, under contract with the county, currently administers and pays claims. Expenditures include the claims made and paid related to medical costs and life insurance premiums. Revenues include employer (county) contributions and employee contributions.

HISTORY / TRENDS: Local governments and private employers are experiencing a geometric increase in health insurance costs. This situation could occur in Lenoir County Government particularly because of: 1) an increasingly aging work force; 2) some significant medical claims; 3) increasingly high drug costs; and 4) increasing medical/hospitalization costs.

BUDGETARY STRATEGY: For the upcoming fiscal year, no changes in the employee nor employer contributions are recommended nor are any changes in the benefits’ structure recommended.

SUMMARY OF REVENUES

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
0	0	0	Transfer From General Fund	0
\$46,113	\$110,000	\$110,000	Life Ins. Premiums	\$100,000
\$3,149,079	\$3,100,000	\$3,100,000	Health Ins. Deductions	\$3,200,000
\$362,092	\$260,000	\$260,000	Fund Balance Appropriated	\$155,000
\$107,421	\$100,000	\$100,000	Refunds / Interest	\$45,000
\$3,664,705	\$3,570,000	\$3,570,000	Total	\$3,500,000

SUMMARY OF EXPENDITURES

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
\$61,666	\$110,000	\$110,000	Life Insurance Premiums	\$100,000
\$3,603,040	\$3,460,000	\$3,460,000	Claims Paid – Health Ins. & Administrative Costs	\$3,400,000
\$3,664,706	\$3,570,000	\$3,570,000	Total	\$3,500,000

INSURANCE RATES FOR FY 10/11

PPO SELECT CO-PAY 16				
	EMPLOYEE	EMP/1 CHILD	EMP/SPOUSE	FAMILY
	(262)	(54)	(31)	(45)
Total FY 09-10	553.75	663.75	833.75	883.75
Employee Contribution (FY 09-10)	20.00	130.00	300.00	350.00
Employer Contribution	533.75	533.75	533.75	533.75
Total FY 10-11	553.75	663.75	833.75	883.75
Employer Contribution	533.75	533.75	533.75	533.75
Employee Contribution (FY 10-11)	20.00	130.00	300.00	350.00
Increase for Employees (FY 10-11)	0.00	0.00	0.00	0.00
Increase for Employer (FY 10-11)	0.00	0.00	0.00	0.00
BENEFIT CHANGES		PLAN 16		
Deductible - In-Network/Out-of-Network		\$700/\$1300		
Out of Pocket Limit - In-Network/Out-of-Network		\$3500/\$6500		
Office Visit Co-Pay - PCP/Specialist		\$30/\$45		
Inpatient Care		80%		
Surgery/Out/In		80%		
Preventive Care - In Network		\$30/\$45		
Hospital Services - In Network		80% After Deductible		
Emergency Room		\$150/100%		
Prescription Drug		\$10/\$25/\$40		
	** Please refer to plan booklet for more detail			

VEHICLE REPLACEMENT PROGRAM

FUND TYPE: CAPITAL FUND

DESCRIPTION: The Vehicle Replacement Program Fund serves to pay for the scheduled, predicted replacement of vehicles. Monies are appropriated on an annual basis in order to “save” money for vehicle replacement and to pay for annual vehicle replacement, as is necessary and applicable, on a “pay-as-you-go” basis. Expenditures from and appropriations to the fund are recommended by the County Manager and approved by the Board of Commissioners. The fund does not normally pay for additions to the fleet; these are budgeted in individual departments. However, as additions are made, they are then put on a replacement schedule.

HISTORY: During FY 01-02, eight (8) Sheriff’s vehicles were replaced; during FY 02-03, eight (8) Sheriff’s vehicles, one (1) Animal Control pick-up truck, and three (3) Emergency Medical Service (EMS) ambulances were replaced. During FY 03-04, nine (9) Sheriff’s vehicles were replaced - one (1) was funded by insurance proceeds and controlled substance funds, and two (2) vehicles in the EMS Department were replaced: the Director’s vehicle and the Fire Marshall’s vehicle. In FY 04-05, eleven (11) Sheriff’s vehicles were replaced; for three (3) of these, 50% of the purchase price originated from the Sheriff’s controlled substance fund; all other costs for the vehicles were paid with “local dollars.” In FY 05-06 ten (10) Sheriff’s vehicles were replaced and three (3) wheelchair vans were purchased. In FY 06-07 two (2) ambulances nine (9) sheriff’s vehicles were replaced. In FY 07-08 two (2) ambulances, nine (9) sheriff’s vehicles and three (3) EMS supervisor vehicles were replace. In FY 08-09 eight (8) sheriff’s vheicles were replaced and one (1) ambulance was purchased. In FY 09-10, two (2) ambulances and eight (8) sheriff’s vehicles were replaced.

GOALS: During FY 10-11, \$200,000 is appropriated to pay for the replacement of vehicles within the Sheriff’s Department. The Sheriff and County Manager agree that vehicles are **actually replaced** when their mileage is in the 125,000 to 150,000 range. The Board has adopted this policy, and clear direction is now provided to the Manager and Sheriff with regard to vehicle replacement

VEHICLE REPLACEMENT PROGRAM FUND**TYPE: CAPITAL FUND****SUMMARY REVENUES:**

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
8,072	0	0	Insurance Reimbursements	0
0	0	0	Trnsf from Controlled Substance	0
0	0	0	Interest on Investments	0
327,947	200,000	450,000	General Fund Transfer	95,000
12,836	15,000	15,000	Sale of Vehicles	10,000
0	0	0	Fund Balance Appropriated	125,000
348,855	215,000	465,000	Total	230,000

SUMMARY EXPENDITURES:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
174,341	200,000	200,000	Capital Outlay / Vehicles	200,000
111,019	0	250,000	Capital Outlay / Ambulances	0
1,696	15,000	15,000	Miscellaneous Expenditures	30,000
287,056	215,000	465,000	Total	230,000

Sheriff – Federal Forfeiture

Fund Type: Special Revenues

DESCRIPTION: The Office of Sheriff is a constitutional office elected by the people. Responsibilities include the enforcement of State laws, county ordinances, the service of all warrants issued by the Courts, civil process papers issued by the Clerk's Office, courtroom security, jail operations, and all alcohol beverage control laws and narcotics laws. By working and concentrating on reducing drug related crime in Lenoir County, this agency also seizes drug money which is returned to the agency as a revenue asset to supplement the agency by purchasing equipment and other items which was not originally budgeted.

FY09-10 HIGHLIGHTS: During the 2009-2010 fiscal year these funds were used to purchase firearms and firearms related equipment.

FY10-11 GOALS: The Sheriff will continue to use these funds to provide money to informants who provide valuable information concerning drug and crime activities within the community. The Sheriff will also continue to utilize these funds to enhance the Office by purchasing investigatory, surveillance and safety equipment. Using these funds relieves the taxpayers of the burden of providing these items, which would normally come from the general fund.

REVENUES

2008-2009 ACTUAL	ORIGINAL 2009-2010 BUDGET	REVISED 2009-2010 BUDGET		RECOMMENDED 2010-2011
57,081	18,000	18,000	FORF. DRUG PROC.	10,000
855	2,000	2,000	INTEREST	1,000
0	0	6,800	FUND BALANCE APP.	9,000
57,936	20,000	26,800	TOTAL	20,000

EXPENDITURES

2008-2009 ACTUAL	ORIGINAL 2009-2010 BUDGET	REVISED 2009-2010 BUDGET		RECOMMENDED 2010-2011
0	0	0	SALARIES	0
0	0	0	BENEFITS	0
9,205	5,000	11,800	OPERATING	10,000
12,000	15,000	15,000	CAPITAL OUTLAY	10,000
21,205	20,000	26,800	TOTAL	20,000

Sheriff - State Controlled Substance Tax

Fund Type: Special Revenues

DESCRIPTION: The Office of Sheriff is a constitutional office elected by the people. Responsibilities include the enforcement of State laws, county ordinances, the service of all warrants issued by the Courts, civil process papers issued by the Clerk's Office, courtroom security, jail operations, and all alcohol beverage control laws and narcotics laws. By working and concentrating on reducing drug related crime in Lenoir County, this agency also seizes drug money which is returned to the agency as a revenue asset to enhance the agency by purchasing equipment and other items which was not originally budgeted.

FY 09-10 HIGHLIGHTS: During the 2009-2010 fiscal year the Sheriff used State Controlled Substance tax funds to partially fund the purchase of night vision goggles for SRT members. It was also used to purchase a portable drug incinerator.

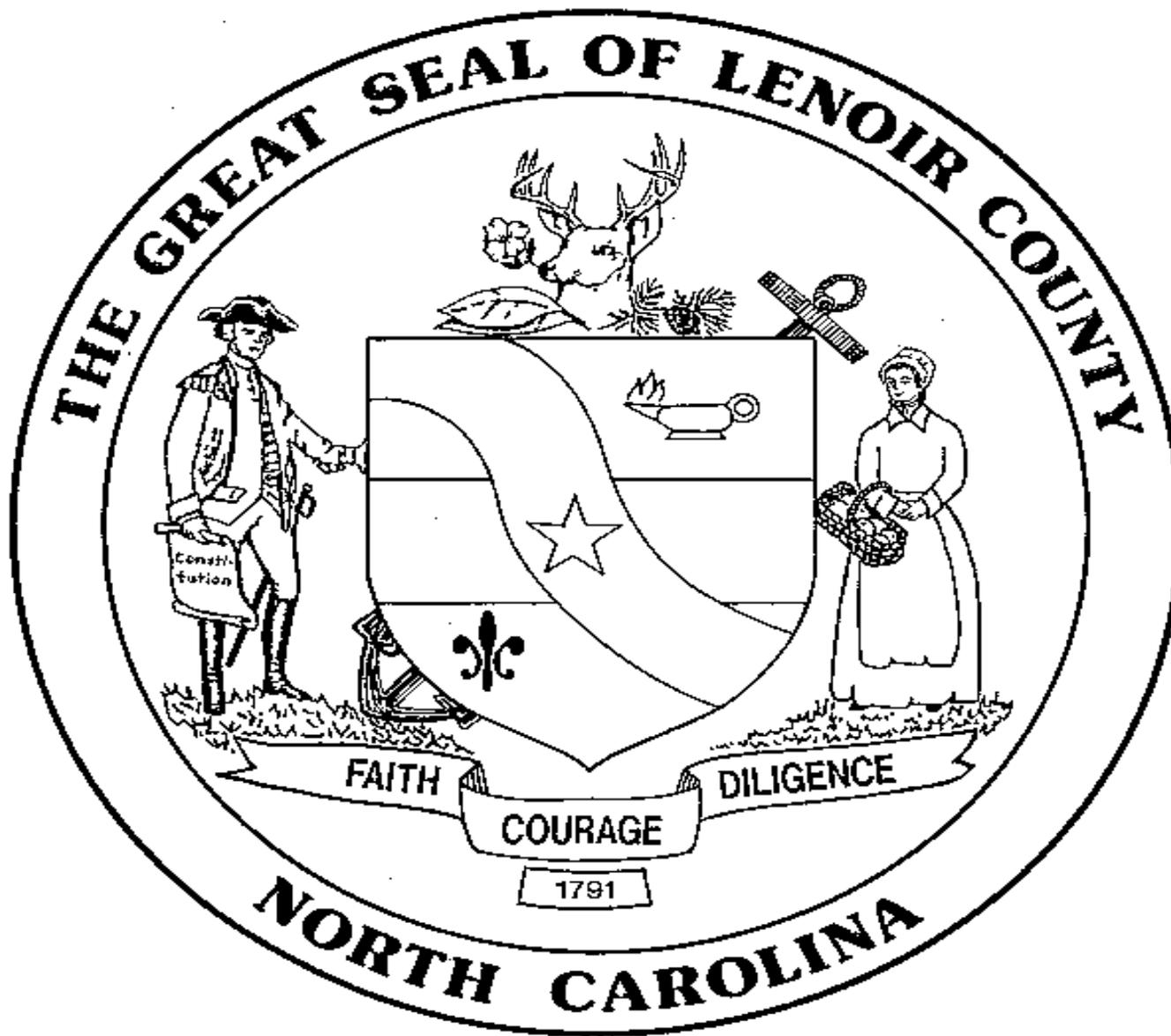
FY 10-11 GOALS: These funds will be used to enhance the Sheriff's Office by purchasing other investigatory, surveillance and safety equipment.

REVENUES

2008-2009 ACTUAL	ORIGINAL 2009-2010 BUDGET	REVISED 2009-2010 BUDGET		RECOMMENDED 2010-2011
21,135	14,000	18,000	CONT. SUBS. TAX	10,000
1,942	0	0	INTEREST	0
0	6,000	49,036	FUND BALANCE APP.	10,000
23,077	20,000	67,036	TOTAL	20,000

EXPENDITURES

2008-2009 ACTUAL	ORIGINAL 2009-2010 BUDGET	REVISED 2009-2010 BUDGET		RECOMMENDED 2010-2011
0	0	0	SALARIES	0
0	0	0	BENEFITS	0
6,174	5,000	5,000	OPERATING	10,000
39,328	15,000	62,036	CAPITAL OUTLAY	10,000
45,502	20,000	67,036	TOTAL	20,000



CAPITAL RESERVE FUND

On December 1, 2003, the Lenoir County Board of Commissioners approved a resolution which authorized and organized a Capital Reserve Fund pursuant to NCGS 159-18 and NCGS 159-49. Appropriations from this fund can only be made for designated capital purposes and cannot be used to supplement the operating income of the county.

REVENUES

FY 08-09 Actual	Original FY 09-10 Budget	Revised FY 09-10 Budget *		Adopted FY 10-11
1,500,958-	1,775,000	1,775,000	Transfer from General Fund	1,724,000
-0-	-0-	-0-	Sale of Real Estate	-0-
-2,751,657-	-0-	-0-	Lottery Proceeds	1,500,000
-0-	4,937,475	4,937,475	Fund Balance Appropriated	2,000,975
4,252,615	6,712,475	6,712,475	Total	5,224,975

EXPENDITURES

FY 08-09 Actual	Original FY 09-10 Budget	Revised FY 09-10 Budget		Adopted FY 10-11
-0-	500,000	500,000	Economic Development Projects	500,000
-0-	-0-	-0-	Lenoir Community College/Schools	-0-
-0-	1,775,000	1,775,000	Bond Debt Reserve	-0-
309,560	4,437,475	4,437,475	Transfer to General Fund – School Bonds	4,724,975
309,560	6,712,475	6,712,475	Total	5,224,975

*As of 4/30/2010

PUBLIC SCHOOL CAPITAL FUND

FUND TYPE: SPECIAL REVENUE FUND

The Public School Capital Fund exists to report the on-going revenues, debt service, and capital improvements for the Lenoir County Public Schools. In previous years, there were **debt service expenditures** to fund projects built with proceeds from the 1992 Refunded School Bonds. This is not a capital project fund; rather, it accounts for the annual revenues **earmarked** for specific school construction projects as determined by the School Board and possibly the electorate. By accounting for these revenues and expenditures in a special revenue fund, any unused monies will carry over to the next year, **funding deficits in some years and building a positive fund balance in others**, as well as to pay for schools' major capital facilities' improvements. The intent of this fund is to report on an annual basis the **mandatory earmarked capital** funding for schools.

PROJECTED REVENUES FOR FY 10-11:

Revenues are earmarked and legally restricted for school capital facilities (30% of the Article 40, ½ cent sales tax, and 60% of the Article 42, additional ½ cent sales tax). Based on FY 07-08 actual collections, limited growth is predicted for five (5) upcoming fiscal years. This is a safe, conservative approach, recommended at this time. If conditions change positively, or if more revenues accrue beyond projections, it will only benefit and accelerate completion of designated capital uses in this fund.

REVENUE SOURCES	Actual FY 2008-09	Original Budget FY 2009-10	Revised Budget FY 2009-10	Adopted FY 2010-11
30% Article 40 Sales Tax	697,364	540,000	540,000	540,000
60% Article 42 Sales Tax	1,353,721	1,080,000	1,080,000	1,080,000
Interest on Investments	140,612	20,000	20,000	10,000
Debt Service Reserve	0	0	0	0
Fund Balance Appropriated	0	0	1,107,667	0
State School Building Capital Fund	379,634	0	3,200,000	0
Series 2007 Bond Proceeds/Premium	0	0	0	0
Trnsf from General Fund-Hold Harmless	0	0		
TOTAL	2,571,331	1,640,000	5,947,667	1,630,000

PUBLIC SCHOOL CAPITAL FUND

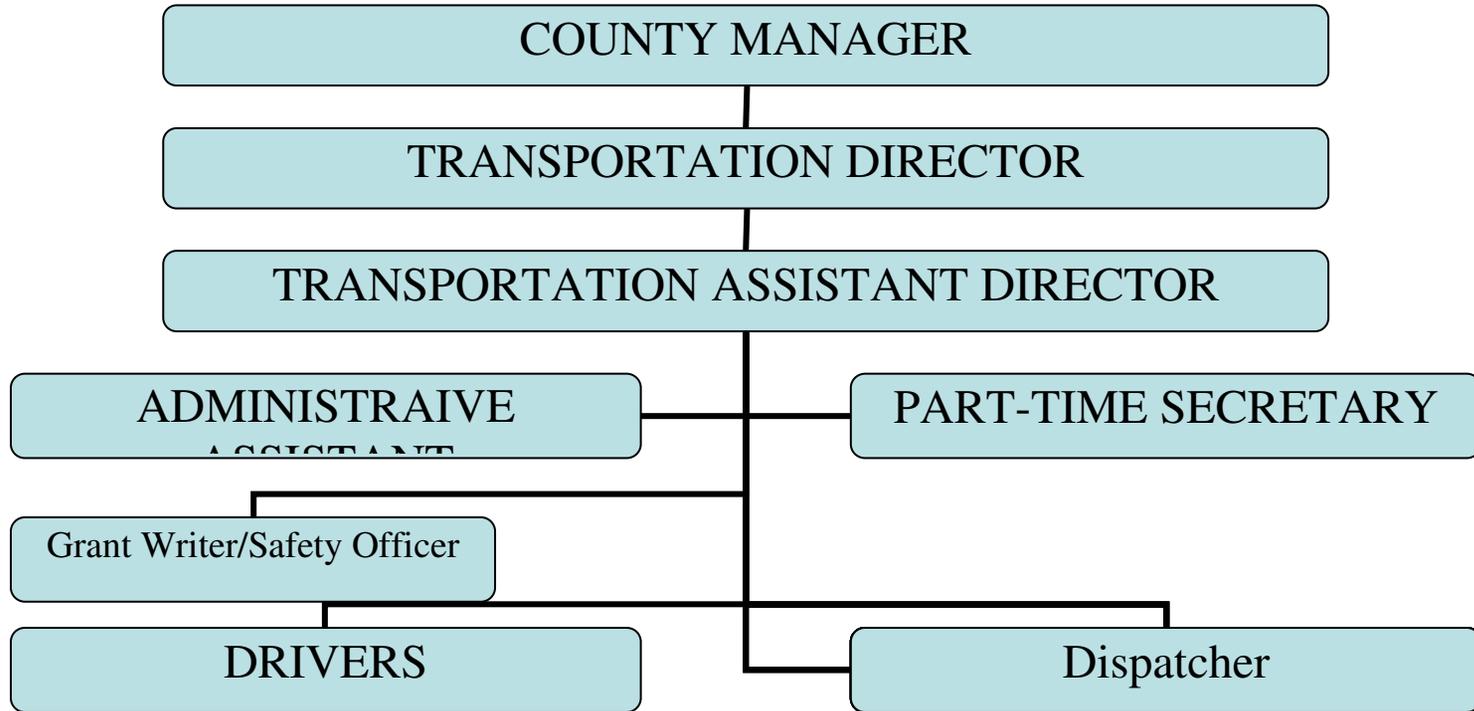
FUND TYPE: SPECIAL REVENUE

PROJECTED EXPENDITURES FOR FY 10-11 AND BEYOND:

May 2, 2006 a referendum was passed by the citizens of Lenoir County for a \$69,700,000 School Bond with is to be used for school construction. During FY 07-08 School General Obligation Bond Construction projects were transferred to Fund 41 (School Bond Construction Fund).

EXPENDITURES	Actual FY 2008-09	Original Budget 2009-10	Revised FY 2009-10	Adopted FY 2010-11
Debt Service – Principal	0	0	0	0
Debt Service - Interest	0	0	0	0
Special Capital Improvements	500,539	140,000	4,447,667	0
Capital Reserve/Debt Service	0	0	0	130,000
Series 07' School Construction	0	0	0	0
Transfer to General Fund – Debt Service	3,233,557	1,500,000	1,500,000	1,500,000
TOTAL	3,734,096	1,640,000	5,947,667	1,630,000

TRANSPORTATION DEPARTMENT



Notes:

Organizational Chart is for Transportation Department Administration & Operations.

Transp. Asst. Director, Admin. Assit., P/T Secretary, and Grant Write/Safety Officer are NCDOT funded positions. Drivers, and Dispatcher are Transportation Funded positions

AUTHORIZED POSITIONS

FY 2008-09	FY 2009-10	FY 2010-11
Admin. – 2.3	Admin. – 3.3	Admin. – 3.3
Operations F/T - 2	Operations F/T - 2	Operations F/T - 2
Drivers P/T – 19	Drivers P/T – 22	Drivers P/T – 25

TRANSPORTATION DEPARTMENT FUND

FUND TYPE: SPECIAL REVENUE

FY 2009-2010 DESCRIPTION: In October 1994, the Lenoir County Board of Commissioners created the Lenoir County Transit Advisory Board as well as the Transportation Department, commonly referred to by the general public as LCT (Lenoir County Transit) to provide coordinated human service transportation. During the first year of operations LCT began with six (6) vehicles and provided 13,367 trips through the use of Demand Responsive routes. In October 2000, LCT implemented a Rural General Public (RGP) transportation program through assistance from the NCDOT/Public Transportation Division's Rural Operating Assistance Grant (ROAP). General Public transportation in Lenoir County has grown significantly since the implementation of the RGP program. Today, LCT has expanded not only operations to include subscription routes and service to the general public, but has also increase the vehicle fleet to (15) and providing an average of 71,598 passenger trips traveling 682,345 miles annually based on the FY 08-09 monthly statistical reports. This is the most trips and miles LCT has ever done. LCT's current fleet consists of eight (8) lift-equipped conversion vans, two (2) standard vans, one (1) 20ft Light Transit Vehicle, two (2) 22ft Light Transit Vehicles, one (1) 25ft Light Transit Vehicle, and one (1) 28ft Light Transit Vehicle. The diversity of vehicles is an integral part in providing services and accessibility to all passengers. LCT continually strives to provide safe, efficient and reliable transportation options to all passengers using the system. The system continues to grow and expand. LCT will continue "Project Transit" a Deviated Fixed Route operating five (5) days a week from 6:55am – 1:30am and expanding our services to Lenoir Community College. Beginning March 10, 2008, LCT brought Operations in-house and became a County Agency and relocated to a large facility to house both Administration and Operations. Contracted services are provided to the following human service agencies located in Lenoir County: Department of Social Services, Council on Aging, Health Department, Mental Health, and Vocational Rehabilitation.

FY 09-10 WORK PLAN HIGHLIGHTS: 1) Lenoir County Transit (LCT) will continue to be a County Agency; 2) The Grant Writer/Safety and Training Officer position for LCT has been filled; 3) LCT increased ridership to 71,598 trips totaling 682,345 miles. The most LCT has ever done; 4) LCT is currently transporting additional riders from Lenoir County to Pitt County for East Carolina School of Medicine; 5) LCT received additional funding from NCDOT Elderly Individuals and Individuals with Disabilities, Job Access and Reverse Commute, and New Freedom; 6) Retired and replaced 3 vehicles; 7) Expanded Vehicle Fleet to 18 with ARRA Funding; 8) Expanded by 1 additional Vehicle with Job Access and Reverse Commute Funding; 9) LCT to continued to be a ticket selling location for the \$3.00 Rural General Public tickets.

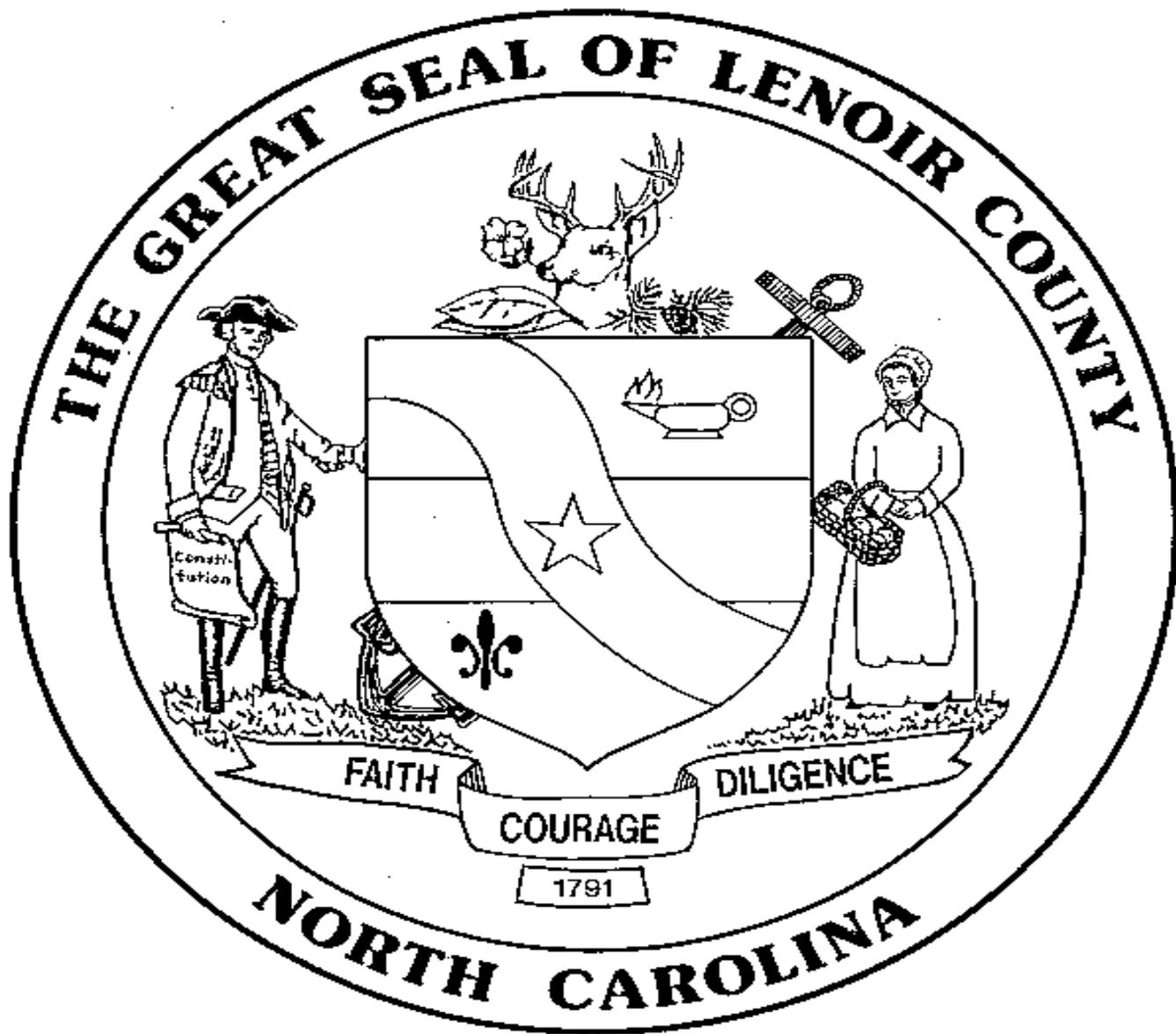
FY 10-11 GOALS: 1) LCT to continue to operate as a County Agency; 2) LCT to expand Demand Response, Subscription Routes and Deviated Fixed Route to Saturdays; 3) Continue to receive additional funding from NCDOT for Elderly Individuals and Individuals with Disabilities, Job Access and Reverse Commute, and New Freedom; 4) Install 15 Bus Stop Shelters on our Deviated Fixed Route with Stimulus Funding; 5) Received three (3) additional expansion vehicles with ARRA Funding; 6) LCT to continue to increase in ridership and miles; 7) NCDOT sends out the second version of ARRA, LCT will apply for additional funding at 100% and no local match; 8) LCT to begin to offer transportation to East Carolina University Students and Pitt Community College Students that reside in Lenoir County for a flat fee on trips that are currently being made to Pitt County for medical appointments sponsored by Department of Social Services and Council on Aging; 9) Retire and replace four (4) lift-equipped vehicles; 10) Continue to promote the transit system by attending community fairs and speak with groups and agencies; 11) Safety goal of zero vehicle accidents/personal injuries.

TRANSPORTATION DEPARTMENT FUND**FUND TYPE: SPECIAL REVENUES****SUMMARY OF REVENUES**

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget*		Recommended 2010-11
2,337	0	21,833	EDTAP	21,833
14,186	0	12,498	EDTAP Supp	12,498
0	0	32,750	EDTAP-Council on Aging	32,750
0	0	18,748	EDTAP Supp-Council on Aging	18,748
155,478	188,652	181,551	NCDOT State Grant	210,337
8,232	11,000	11,000	Capital Reserve - Surcharge	15,000
57,392	57,392	50,713	Grant Rural General Public	50,713
30,100	30,422	44,598	Grant - RGP Discretionary	44,598
25,395	27,000	27,000	Rural General Public Ticket Sales	29,000
42,290	45,000	45,000	Loop Fares	40,500
0	27,038	48,669	Elderly Individuals & Ind w/ Disab	54,076
0	5,139	5,139	Grant-JARC	20,556
0	28,698	28,696	New Freedom	57,395
10,278	10,278	10,142	Employment Transportation	10,142
8,223	8,223	12,584	Employment Supplemental	12,584
427,810	340,000	340,000	Agency Sponsored Trips	497,129
6,919	17,150	525,845	Other Revenue	171,784
180,071	108,878	108,878	Reimb - State - Vehicles	208,097
18,700	30,000	38,250	Reimb - State - Vehicle Insurance	31,875
0	0	11,007	Reimb - State - Rent	11,007
0	41,044	184,916	Fund Balance Appropriated	89,515
987,411	975,914	1,759,817	Total	1,640,137

TRANSPORTATION DEPARTMENT FUND**FUND TYPE: SPECIAL REVENUES****SUMMARY OF EXPENDITURES**

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Recommended 2010-11
388,263	383,460	393,082	Salaries	462,520
51,446	82,906	75,406	Benefits	79,458
297,954	388,573	662,491	Operating	717,175
87,483	120,975	628,838	Capital Outlay	380,984
825,146	975,914	1,759,817	Total	1,640,137



SCRAP TIRE DISPOSAL FUND**FUND TYPE: SPECIAL REVENUE**

DESCRIPTION: Effective January 1, 1990, all new tires purchased in North Carolina or purchased for use within the state have been subject to a 1% state scrap tire disposal fee. This fee is collected by tire retailers and remitted to the State Department of Revenue on a monthly basis. Each quarter, the Department distributes the proceeds of the 1% state fee, less the cost of administration, as follows:

- ◆ 10% of the net proceeds is transferred to the Solid Waste Management Trust Fund; and
- ◆ 90% is distributed to county governments on a per capita basis.

Proceeds of the fee, which are distributed to county governments, must be used to solely defray the costs of scrap tire disposal incurred by the county.

FY 09-10 HIGHLIGHTS: Lenoir County has designated a portion of its landfill as the disposal site and requires that tires be delivered to the landfill where they are held for later shipment (under contract with a commercial hauler) to a processing facility.

FY 10-11 GOALS: 1) To collect and properly dispose of scrap tires; 2) To dispose of tires only using revenues received for this purpose; 3) To apply for state grants to properly offset tire collection / disposal costs as well as any costs associated with illegal tire dumps. A major goal is to aggressively obtain state grants to offset hauling/contracting costs so this fund does not need supplements from the Solid Waste Management Fund.

SUMMARY REVENUES:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget*		Adopted 2010-11
\$62,629	\$65,000	\$65,000	Tire Disposal - State	\$65,000
0	0	0	Interest on Investments	0
\$20,930	\$15,000	\$15,000	Tire Grants	\$20,000
\$35,000	\$50,000	\$50,000	Transfer from Landfill	\$45,000
\$118,559	\$130,000	\$130,000	Total	\$130,000

SUMMARY EXPENDITURES:

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget*		Adopted 2010-11
\$123,591	\$130,000	\$130,000	Operating	\$130,000

E-911 Special Emergency Fund

Fund Type: Special Revenue

DESCRIPTION: To make available enhanced 911 services to all County residents. This critical service allows Telecommunicators to identify the caller's location without the necessity of the caller verbally explaining the location of the incident.

HISTORY: In 1989, the General Assembly authorized counties and cities to put a separate charge on telephone subscribers to pay for certain costs associated with 911 services. Lenoir County adopted an E-911 Ordinance on May 21, 1990. The charge is collected by the local telephone company and remitted to the County. The monies may be used either for the non-recurring costs of establishing a system, such as the lease, purchase, or maintenance of emergency telephone equipment, including necessary computer hardware, software, and database provisioning, or to pay the charges imposed by the telephone company for operation of service. Effective July 1, 1999 based on Board approval in FY98-99, the monthly charge increased from \$0.25 to \$1.00. Effective January 1, 2008, the North Carolina State Legislature passed a General Statute whereby the State of North Carolina 911 Board will receive all monies from Wireline and Wireless carriers and disburse those monies out to each County based on several factors. The monthly collection for both Wireless and Wireline carriers is \$0.70. This fund now operates as a true "enterprise fund" without General (Tax) Fund Subsidy. (Salaries, benefits and other operating expenses of the telecommunicators are included elsewhere under the General Fund's Communications' Division budget.)

FUTURE TRENDS: The County will annually evaluate the Fund's "financial health". The N.C. General Assembly may expand the uses of the telephone charges.

FY 2009-2010 HIGHLIGHTS: Capital Outlay purchases included: 1) Upgraded mapping system for the Communication Division; 2) continued to upgrade the E-911 Center with capabilities to ensure accurate and timely dispatches for the Wireless Phase II; 3) upgraded the CAD servers, both hardware and software to include SQL server upgrade and Neverfail software; 4) upgraded recorder; 5) added 2 additional furniture positions to have a total of 6 fully functional 911 stations; 6) continued the maintenance phase of emergency service number project; 7) updated the Emergency Services G.I.S. coverage.

FY 2010-2011 GOALS: This division plans to 1) continue with the maintenance on the mapping system for the Emergency Services Department; 2) upgrade the E-911 center with capabilities to ensure accurate and timely dispatches.

E-911 FUNDS**FUND TYPE: SPECIAL REVENUE****SUMMARY REVENUES**

ACTUAL 2008-2009	ORIGINAL 2009-2010 BUDGET	REVISED 2009-2010 BUDGET		ADOPTED 2010-2011 BUDGET
0	0	0	WIRELINE 911 FUND BALANCE	
0	0	0	WIRELESS 911 FUND BALANCE	
747,738	600,000	565,066	E-911 REVENUE - STATE	572,880
0	0	0	GENERAL FUND LOAN	
14,512	0	34,795	MISCELLANEOUS	
18,828	0	0	INTEREST	
0	0	286,475	FUND BALANCE APPROPRIATED	
781,078	600,000	886,336	TOTAL	572,880

SUMMARY EXPENDITURES

ACTUAL 2008-2009	ORIGINAL 2009-2010 BUDGET	REVISED 2009-2010 BUDGET		ADOPTED 2010-2011 BUDGET
34,122	34,123	8,531	SALARIES	9,787
12,272	12,456	3,114	BENEFITS	3,456
185,039	419,162	453,957	OPERATING	559,637
247,352	134,259	420,734	CAPITAL OUTLAY	0
478,785	600,000	886,336	TOTAL	572,880

REVALUATION FUND

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: This fund is designed to pay for the costs of revaluating all real property, on eight (8) or four (4) year cycles.

The next revaluation is scheduled for 2009 and will be completed within existing staffing levels. This fund is totally supported by a transfer from the General Fund.

FY 2008-2009 WORK PLAN HIGHLIGHTS: Completion of the 2009 revaluation and the informal appeal process.

FY 2010-2011 GOALS: Continue land reconciliation process to correct acreage discrepancies between tax records and GIS information.

08-09 ACTUAL	ORIGINAL 09-10 BUDGET	REVISED 09-10 BUDGET *		ADOPTED 2010-2011
38,962	33,175	33,175	SALARIES	34,385
14,767	13,130,7,591	13,130	BENEFITS	12,920
21,735		7,591	OPERATING	6,600
1,099			CAPITAL OUTLAY	
76,563	53,896	53,896	TOTAL	53,905

AUTOMATION PRESERVATION FUND

FUND TYPE: SPECIAL REVENUE FUND

DESCRIPTION: The Automation Enhancement and Preservation Fund is a fund that was created in January 2002 pursuant to General Statute 161-11.3 for the Office of Register of Deeds. Ten percent of certain fees collected by the Register of Deeds Office are to be set aside in this fund annually. These funds are to be used to help with the expense of computer and imaging technology in the Office of the Register of Deeds. This fund can also be used to preserve the records (births, deaths, marriages, etc.) from deterioration of age or public use. By accounting for these revenues and expenditures in a special revenue fund, any unused monies will carry over to the next year.

FY 2009-10 HIGHLIGHTS: Software was purchased to update the computer system used for real estate in the Register of Deeds.

FY 2010-11 GOALS: The Automation Enhancement and Preservation Fund will be used to purchase hardware/computers and equipment needed with the new software and to purchase a wide format scanner/copier for maps.

REVENUES

2008-09 ACTUAL	ORIGINAL 09-10 BUDGET	REVISED 09-10 BUDGET		ADOPTED 2010-2011
\$23,241	\$30,000	\$20,000	Fees Collected	\$20,000
\$2,873	2,500	\$500	Interest on Investments	\$500
0	2,500	14,500	Fund Balance App.	\$14,500
\$26,114	\$35,000	\$35,000	Total	\$35,000

EXPENDITURES

2008-09 ACTUAL	ORIGINAL 09-10 BUDGET	REVISED 09-10 BUDGET		ADOPTED 2010-2011
0	\$32,500	\$32,500	Capital Outlay-Equipment	\$32,500
0	\$2,500	\$2,500	Operating	\$2,500
0	\$35,000	\$35,000	Total	\$35,000

Fund Balance as of 6/30/07 \$ 92,833
Fund Balance as of 6/30/08 \$ 126,502
Fund Balance as of 6/30/09 \$ 152,617
Fund Balance as of 6/30/10 \$ 162,000 Estimated
Fund Balance as of 6/30/11 \$ 162,000 Estimated

CAPITAL IMPROVEMENT FUND

FUND TYPE: CAPITAL FUND

DESCRIPTION: This fund provides for significant, long-term improvements to the County's infrastructure, and also provides monies for the purpose of increasing economic development through industrial recruitment of new industries, retention of existing manufacturing companies, and community development opportunities.

HISTORY: The fund was initiated in FY 99-00. Projects are identified and highlighted because of their high dollar impact and the long-term benefits that they reap. The Board votes publicly on all projects.

OUTLOOK: Over the next five- (5) years, including this fiscal year, \$12,229,509 is projected for this fund.

OPERATIONAL IMPACT: Projects which **expand** the County's infrastructure, generally **increase** operational costs; projects which **renovate or rehabilitate** existing facilities tend to **decrease** annual maintenance costs. The economic development (recruitment / retention) projects listed require minimal additional operating costs because industries / businesses generally pay more in taxes than the services they require. Capital improvements and debt service for the Lenoir Community College and Parks and Recreation facilities generally have as goals to reduce operating and maintenance costs.

LENOIR COUNTY CAPITAL IMPROVEMENTS PROGRAM

APPROPRIATIONS IN FUTURE FISCAL YEARS

	ECONOMIC DEVELOPMENT 40-4920-	Adopted 2009-10	Revised Budget 2009-10	Adopted 2010-11	2011-12	2012-13	2013-14	2014-15	5-Year Totals
3500	Industrial Park Imps.	25,000	(1) 25,000	(1) -	25,000	(1) 25,000	(1) 25,000	(1) 25,000	100,000
5817	Dopaco	13,750	(1) 13,750	(1) -					-
5821	Water/Sewer Infrastructure	100,000	(1) 115,500	(1,6,7) -	100,000	(1) 100,000	(1) 100,000	(1) 100,000	400,000
5830	Hangar Agreement	40,000	(1) 83,301	(1) 40,000	(1) 40,000	(1) 40,000	(1) 40,000	(1) 40,000	200,000
5842	West Co. - State Grant		75,000	(5) -					-
5846	Smithfield	100,000	(1) 250,000	(1) 100,000	(1) 100,000	(1) 100,000	(1) 100,000	(1) 100,000	500,000
5847	West	200,000	(1) 200,000	(1) 200,000	(1) 200,000	(1) 200,000	(1) 200,000	(1) 200,000	1,000,000
5850	Existing Industries Program	-	-	-	-	-	-	-	-
5851	Lenox #3	-	(1) 44,480	(1) -	-	-	-	-	-
5854	Ferguson	-	(1) 9,288	(1) -	-	-	-	-	-
5862	DuPont Sorona	125,000	(1) 125,000	(1) 125,000	(1) 125,000	(1) 125,000	(1) 125,000	(1) 125,000	625,000
5863	Electrolux	100,000	(1) 102,000	(1) 100,000	(1) 100,000	(1) -	-	-	200,000
5864	A.G. Machining	11,000	(1) 22,000	(1) -	-	-	-	-	-
5865	SIS - County	13,400	(1) 23,800	(1) 11,900	(1) 10,300	(1) -	-	-	22,200
5868	Coharie Farms	5,000	(1) 11,550	(1) -	-	-	-	-	-
5869	Commerce Overseas	25,000	(1) 25,000	(1) -	-	-	-	-	-
5870	Premier Trailers	8,800	(1) 8,800	(1) 12,200	(1) 4,000	(1) -	-	-	16,200
5871	West Co. II	145,000	(1) 196,500	(1) 125,000	(1) 100,000	(1) 100,000	(1) -	-	325,000
5872	Sanderson Processing			-	300,000	(1) 300,000	(1) 300,000	(1) 300,000	1,200,000
5873	Sanderson Hatchery			-	40,000	(1) 40,000	(1) 40,000	(1) 40,000	160,000
5874	Sanderson Feed Mill			-	65,000	(1) 65,000	(1) 65,000	(1) 65,000	260,000
5876	Fields Control	8,000	(1) 8,720	(1) 8,000	(1) -	-	-	-	8,000
5883	Select Vending		25,000	(1) 20,000	(1) -	-	-	-	20,000
5884	Best Diamond			15,000	(1) 15,000	(1) 20,000	(1) -	(1) -	50,000

LENOIR COUNTY CAPITAL IMPROVEMENTS PROGRAM

APPROPRIATIONS IN FUTURE FISCAL YEARS

5885	Mother Earth Brewery				4,866	(1)	4,867	(1)	4,867	(1)		(1)		14,600		
5886	Dopaco II		18,000	(1)	90,000	(1)	97,000	(1)	107,000	(1)	113,000	(1)		407,000		
5887	SIS-Grant-State One NC		25,000	(5)										-		
5888	Electrolux II				30,000	(1)	63,000	(1)	98,000	(1)	134,000	(1)	175,000	(1)	500,000	
5889	Spirit - Alpha				41,241	(1)	206,100	(1)	436,168	(1)	424,304	(1)	398,760	(1)	1,506,573	
5890	Spirit - Beta				31,298	(1)	180,570	(1)	363,664	(1)	354,651	(1)	340,943	(1)	1,271,126	
5891	Spirit - Delta				-		1,945	(1)	55,556	(1)	134,005	(1)	123,248	(1)	314,754	
5892	Spirit - Epsilon						-		31,298	(1)	180,570	(1)	363,664	(1)	575,532	
5893	Spirit - Gamma						-		11,169	(1)	15,899	(1)	13,795	(1)	40,863	
5900	Industrial Development: Engineering Design	5,000	(1)	14,500	(1)	5,000	(1)	5,000	(1)	5,000	(1)	5,000	(1)	5,000	(1)	25,000
5903	GTP Sewer Ext.	25,000	(1)	100,000	(1)	-	25,000	(1)	25,000	(1)	25,000	(1)	25,000	(1)	100,000	
7203	Shell Bldg #3 Interest	50,800	(1)	50,800	(1)	50,800	(1)	50,800	(1)	50,800	(1)	154,769	(1)	172,492	(1)	479,661
Totals		\$ 1,000,750		\$ 1,572,989		\$ 1,010,305		\$ 1,858,582		\$ 2,303,522		\$ 2,536,198		\$2,612,902		10,321,509

Last Payment

* New

KEY: 1 General Fund Transfer 2 Land Reimbursement 3 Fund Interest 4 Sales of Assets 5 Grants 6 Donations/Contributions 7 CIP Fund Balance Appropriated 8 Bonds/Loan Proceeds

	Community Development 40-4930	Adopted 2009-10	Revised Budget 2009-10	Adopted 2010-11	2011-12	2012-13	2013-14	2014-15	5-Year Totals					
5100	Lenoir Community College : Capital	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	500,000
5101	Parks & Recreation / Capital	75,000	(1)	75,000	(1)	83,000	(1)	75,000	(1)	75,000	(1)	75,000	(1)	383,000
5109	Visitors Center: Construction	-		-		-		-		-		-		-

5110	Hwy 70 Corridor	20,000	(1)	20,000	(1)	25,000	(1)	-	-	-	-	-	25,000
5111	Recreation-Train Project			-									-
5113	Website Development			-									-
5114	Hwy 70 Boat Ramp			-									-
5115	Soccer Complex	100,000	(1)	125,000	(1)	100,000	(1)						100,000
5116	Community Revitalization	-		35,000	(1)	-							-
5117	Dog Park Constr.	-		22,255	(1)								-
5118	Cap Bldg-East Region Flex			10,000	(5)								-
5119	Nature Center Campsites			9,587	(1)								-
7100 7200	Lenoir Community College - Debt Service	420,000	(1)	420,000	(1)	-	-	-	-	-	-	-	-
7101 7202	Battlefield Visitors Center Debt Service	-		-		-	-	-	-	-	-	-	-
	Total Community Development	\$ 715,000		\$ 816,842		\$ 308,000		\$ 175,000	\$ 175,000	\$ 175,000		\$ 175,000	\$ 1,008,000

Last Payment

	Buildings & Grounds 40-4935	Adopted 2009-10	Revised Budget 2009-10	Adopted 2010-11	2011-12	2012-13	2013-14	2014-15	5-Year Totals				
5800	Re-roofing / HVAC	100,000	(1)	110,000	(1)	-	100,000	(1)	100,000	(1)	100,000	(1)	400,000
5801	Building Upgrades	100,000	(1)	110,000	(1)	-	100,000	(1)	100,000	(1)	100,000	(1)	400,000
5804	EMS Station Project	-		8,361	(1)	-	-	-	-				-
5807	Mgr/Fin/MIS/COC			25,000	(1)	-	25,000	(1)	25,000	(1)	25,000	(1)	100,000
5851	Acquisition-Land			10,000	(1)								-
5980	Jail Project	-		-		-	-	-	-				-
	Total Buildings & Grounds	\$ 200,000		\$ 263,361		\$ -	\$ 225,000	\$ 225,000	\$ 225,000		\$ 225,000		900,000
	Total - All Projects	\$1,915,750		\$2,653,192		\$1,318,305	\$2,258,582	\$2,703,522	\$2,936,198		\$3,012,902		\$12,229,509

Last Payment

KEY: 1 General Fund Transfer 2 Land Reimbursement 3 Fund Interest 4 Sales of Assets 5 Grants 6 Donations/Contributions 7 CIP Fund Balance Appropriated 8 Bonds/Loan Proceeds

DOPACO, INC. EXPANSION-NO. 2

DESCRIPTION: Dopaco, Inc., a manufacturer of paper products for the fast food industry announced plans in the fall of 2008 to install additional machinery and equipment in its current facility in Lenoir County. This expansion represents a non-depreciated capital investment in excess of \$25,376,000 and will create an additional one hundred twenty-three (123) full-time jobs over the next four years.

HISTORY: Dopaco, Inc., headquartered in Pennsylvania, owns and operates eight facilities in North America. Dopaco, Inc., located in Lenoir County in August 1993. The company began operations in a 30,000 SF temporary facility while constructing a new 150,000 SF building located in the Hwy 70 West Industrial Park. In 1995, they expanded the 150,000 SF facility to 300,000 SF. Dopaco, Inc., manufacturers folding cartons, beverage cups, lids, carriers, nested cartons and dispensers, clamshells, food trays and paper plates for the fast food industry. Major customers include McDonald’s, Burger King, Jack in the Box and Wendy’s. This expansion comes on the heels of an announcement in September 2007 to add \$2.35 million in capital investment and 10 new jobs.



OUTLOOK: Based on a projected non-depreciated investment of \$25,376,000, the County will recover its performance based incentive grant of \$425,000 in four years. This Performance Agreement will expire December 31, 2013.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years’ Funding	FY 10-11	FY 11-12	FY 12-3	FY 13-14	FY 14-15	Total
General Fund	\$18,000	\$90,000	\$97,000	\$107,000	\$113,000	\$-0-	\$425,000.00

HANGAR AGREEMENT

DESCRIPTION: In FY 00-01, Lenoir County and the Global TransPark Authority (GTP) entered into a 40-year contract known as the “Hangar Agreement”. The GTP borrowed the funds to construct a hangar to serve Segrave Aviation. Segrave would expand operations, including a minimum \$10 million increase in investment. Under the terms of the agreement, Lenoir County pays \$40,000 per year to the GTP (\$30,000 to cover debt and \$10,000 for hangar maintenance).



HISTORY: The hangar was constructed and leased to Segrave. This performance agreement is based upon the number and value of planes listed in Lenoir County on January 1st each year by Segrave.

OUTLOOK: If the performance objectives are achieved, the County receives approximately \$75,000/year in taxes and pays out \$40,000/year, thereby “netting” \$35,000/year on this contract

OPERATIONAL IMPACT: The operation and maintenance of the hangar is performed by the GTP.

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$296,835.76	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$496,835.76

SMITHFIELD PACKING COMPANY

DESCRIPTION: On October 13, 2004, Smithfield Packing Company, Inc. announced plans to construct a new food processing facility to be located in the Hwy 70 West Industrial Park. This new facility represented a total-non depreciated investment of over \$80,000,000 in real and personal property and created over 206 new jobs in Lenoir County.

HISTORY: Smithfield Packing Company has been a vital part of Lenoir County’s manufacturing community for more than 20 years. Smithfield Packing Company formerly operated a ham processing facility at 2602 West Vernon Avenue in Kinston.



OUTLOOK: Based on a projected investment of \$80 million, the County will recover its \$3,050,000 investment in seven years. This grant is based on a Performance Agreement that will expire December 31, 2015.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years’ Funding	FY10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$2,250,000.	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$2,750,000.00

WEST PHARMACEUTICALS—NO. 1

DESCRIPTION: After an explosion in January 2003 destroyed their original manufacturing facility in Lenoir County, West Pharmaceuticals Services, Inc. elected to stay and rebuild its manufacturing operations in the Hwy 70 West Industrial Park.



HISTORY: In 1975, West Pharmaceutical Services, Inc. opened an 80,000 SF manufacturing facility in Lenoir County to produce molded rubber products for the pharmaceutical industry. In 1985, a 55,000 SF addition was constructed at the initial facility. In January 2003, an explosion destroyed this manufacturing facility, which at the time, employed over 200 people and had a property tax value of \$16 million. Realizing the value of West Pharmaceutical Services to our community, Lenoir County provided to them a \$2,200,000 Economic Development Grant to re-invest and grow in Lenoir County. West Pharmaceuticals purchased an industrial shell building and 23 acres of land from Lenoir County for \$2,000,000 and rebuilt their manufacturing facility.

OUTLOOK: Based on a projected re-investment of \$16 million, the County will recover its \$2,200,000 investment in approximately 10 years. This grant is based on a Performance Agreement with a final payment in 2015.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$1,000,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$2,000,000.00

WEST PHARMACEUTICAL EXPANSION – No. 2

DESCRIPTION: In October 2007, West Pharmaceuticals announced an \$18.7 million expansion plan and the creation of 154 new jobs at their current facility in Lenoir County.

HISTORY: In 1975, West Pharmaceutical Services, Inc. opened an 80,000 SF manufacturing facility in Lenoir County to produce molded rubber products for the pharmaceutical industry. In 1985, a 55,000 SF addition was constructed at the initial facility. In January 2003, an explosion destroyed this manufacturing facility, which at the time, employed over 200 people and had a property tax value of \$16 million. Realizing the value of West Pharmaceutical Services to our community, Lenoir County provided to them a \$2,200,000 Economic Development Grant to re-invest and grow in Lenoir County. West Pharmaceuticals purchased an industrial shell building and 23 acres of land from Lenoir County for \$2,000,000 and rebuilt their manufacturing facility.

In addition to Lenoir County's Economic Development Grant for expansion No 2 in the amount of \$500,000, other partners include: NC Department of Commerce; NC's Eastern Region; Lenoir Community College and Lenoir Committee of 100, Inc. This agreement will not interfere or contradict any portion of Agreement No. 1 executed on June 19, 2003.

OUTLOOK: Based on a projected non-depreciated investment of \$18.7 million the County will recover its \$500,000 investment in five years. This grant is based on a Performance Agreement that will expire December 31, 2012.

OPERATIONAL IMPACT: Other than "normal" services to this industry and its employees, no other additional costs will be borne by the County.



Funding Source	Prior Years' Funding	FY10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$108,500.	\$125,000	\$100,000	\$100,000	\$-0-	\$-0-	\$500,000.00

E. I. DUPONT COMPANY

DESCRIPTION: In November 2005, E. I. DuPont de Nemours and Company announced plans to expand its production capabilities at its Kinston manufacturing facility to produce a new polymer product made from corn named “Sorona”. The company installed industrial machinery, equipment and made improvements to manufacture “Sorona” polymer at its facility on NC 11 North, representing a total-non depreciated investment in excess of \$55,000,000. Over a four year period, this expansion created 66 new high-paying jobs in Lenoir County. The Lenoir Committee of 100, Inc. invested \$50,000 in this project in 2006. Other grants applied for on behalf of this project were: Golden Leaf Foundation, NC’s Eastern Region Flex Grant, and NC DOT Rail Grant and One NC.



HISTORY: DuPont came to Lenoir County in 1953 and once was the County’s largest employer and tax payer. Prior to the “Sorona” polymer project expansion, the company had down-sized its employment from 3,500+ to 33. A primary objective of this expansion was to keep DuPont operational in Lenoir County and possibly have an alternative crop option for the many farmers in our area. DuPont Sorona has the potential for strengthening Lenoir County’s long-term economy and is an especially exciting opportunity for a tobacco-dependent community to grow into the Bio-Tech industry in North Carolina.

OUTLOOK: Based on a projected investment of \$55 million, the County will recover its \$1,250,000 investment in five (5) years. This grant is based on a Performance Agreement that will expire December 31, 2016.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$300,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$925,000.00

ELECTROLUX NO. 1

DESCRIPTION: In September 2005, Electrolux announced an expansion of its Lenoir County dishwasher production plant, investing \$18 million in machinery and equipment and creating 97 new jobs over a three year period.



HISTORY: Electrolux Home Products began manufacturing dishwashers in Kinston/Lenoir County in 1989. Since 1989, their name has changed from WCI, to Frigidaire and most currently Electrolux. Their current Lenoir County facility is approximately 500,000 SF. This expansion involved the production of a new high-end residential product line. Lenoir County was able to beat-out competition from China and Mexico for this expansion and also maintain the 700 existing manufacturing jobs already in place at this facility.

OUTLOOK: Based on a projected non-depreciated investment of \$18,000,000 the County will recover its \$500,000 investment in six (6) years. This grant is based on a Performance Agreement that will expire December 31, 2011.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$298,000	\$100,000	\$100,000	\$-0-	\$-0-	\$-0-	\$498,000.00

ELECTROLUX NO. 2

DESCRIPTION: In May 2009, Electrolux announced an expansion of its Lenoir County dishwasher production plant, investing \$55 million over a five year period.



HISTORY: Electrolux Home Products began manufacturing dishwashers in Kinston/Lenoir County in 1989. Since 1989, their name has changed from WCI, to Frigidaire and most currently Electrolux. Their current Lenoir County facility is approximately 500,000 SF. In September 2005, Electrolux invested \$18 million and created 97 new jobs at its Lenoir County facility to produce a new high-end residential line of dishwashers. This new \$55 million expansion involves the creation of a new competitively priced residential product line. Competition for this expansion was Mexico, China, and other North American locations of Electrolux Home Products.

OUTLOOK: Based on a projected non-depreciated investment of \$55,400,000, Lenoir County will recover its \$500,000 investment in four (4) years. This grant is based on a Performance Agreement that will expire December 31, 2014.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$-0-	\$30,000	\$63,000	\$98,000	\$134,000	\$175,000	\$500,000.00

Spatial Integrated Systems, Inc. (SIS)

DESCRIPTION: In July 2006, Spatial Integrated Systems, Inc. (SIS), announced plans to locate in a leased 20,000SF manufacturing facility at the NC Global Transpark, invest \$2,750,000 in machinery and equipment, and create 37 new full-time jobs.

HISTORY: Spatial Integrated Systems, Inc. specializes in information technologies, engineering services, and software solutions for the US Navy and aviation industries. Annual salaries for the 37 newly created positions will range from \$35,000 to \$100,000. SIS is being supported, not only by Lenoir County, but also by the NC Global TransPark Foundation, the Neuse River Development Authority's Defense Ventures Fund, and the Governor's Office which will back the enterprise with \$100,000 from the One North Carolina Fund.



OUTLOOK: Based on a projected non-depreciated investment of \$2,750,000, Lenoir County will recover its \$46,000 investment in four (4) years. This grant is based on a Performance Agreement that was originally drafted to expire December 31, 2011, but due to construction delays, the expiration date was extended to December 31, 2012. In 2008, the NC Department of Commerce also granted a one-year extension of its agreement due to the construction delays.

OPERATIONAL IMPACT: Other than "normal" services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$1,560	\$11,900	\$10,300	\$-0-	\$-0-	\$-0-	\$23,760

PREMIER TRAILER, INC.

DESCRIPTION: On January 31, 2008, Premier Trailer, Inc. announced that it planned to investment \$464,000 and create 55 new jobs over the next three years in Lenoir County to manufacture a new line of aluminum horse trailers.



HISTORY: The owners of Double D, a privately held corporation manufacturing horse trailers in Pink Hill, N.C., decided to pursue a joint venture to manufacture an all aluminum product as a private label. This new all aluminum line of trailers will broaden their current product mix and increase market share. Premier Trailer revitalized the former Univar Building on Neuse Road to manufacture their new product line. In addition to Lenoir County, other partners include the North Carolina Department of Commerce, NC Rural Center; Lenoir Community College, and Lenoir Committee of 100.

OUTLOOK: Lenoir County's \$25,000 investment is based upon the *Less Than \$2.5 Million Incentive Policy* previously approved by the Commissioners. This grant is based on a Performance Agreement that will expire December 31, 2011

OPERATIONAL IMPACT: Other than "normal" services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$5,984.00	\$12,200	\$4,000	\$-0-	\$-0-	\$-0-	\$22,184.00

FIELD CONTROLS EXPANSION

DESCRIPTION: Effikal, LLC of Orion, Michigan, announced on September 17, 2007 that it would move its operation to Lenoir County and locate within the Field Controls LLC's existing facility investing \$1.1 million and creating 35 new jobs over a three-year period.

HISTORY: Field Controls, LLC is a privately held corporation that has been in Lenoir County for nearly 30 years. Field Controls is an industry leader in the manufacturing of barometric dampers, humidifiers, air boosters, and draft controls. The owners of Fields Controls, LLC purchased Effikal, LLC of Orion, Michigan, and combined this operation within its existing facility in Lenoir County. It should be noted, the facility in Michigan could have accommodated both operations. It is also worthy to note, that not only did this expansion/acquisition create 35 new jobs, it also preserved 93 existing jobs at Fields Controls, LLC. Other partners include: North Carolina Department of Commerce, North Carolina's Eastern Region, Lenoir Community College and Lenoir Committee of 100.



OUTLOOK: Based on a projected non-depreciated investment of \$1.165 million the County will recover its \$25,000 investment in four years. This grant is based on a Performance Agreement that will expire December 31, 2010.

OPERATIONAL IMPACT: Other than "normal" services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$15,480.	\$8,000	\$-0-	\$-0-	\$-0-	\$-0-	\$23,480.00

SELECT VENDING COMPANY, INC.

DESCRIPTION: On October 6, 2008, Select Vending Company, a warehouse/distribution operation, announced that it would invest in excess of \$2.4 million and create 52 new jobs in Lenoir County over the next three years.



HISTORY: Jeff Minges, of the Minges Bottling Group, and Gordon Vermillion have been successful entrepreneurs in Lenoir County for many years. The Minges family has owned/operated a Pepsi Bottling company and Vermillion has owned/operated a vending & food service distribution company. Select Vending is a joint venture created by the two companies and located its operations in the Hwy 70 West Industrial Park.

OUTLOOK: Based on a projected non-depreciated investment of \$2,430,800, the County will recover its \$45,000 investment in three years. This grant is based on a Performance Agreement that will expire December 31, 2010.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	\$23,500	\$20,000	\$-0-	-0-	-0-	-0-	\$43,500

BEST DIAMOND PACKAGING

DESCRIPTION: On February 9, 2009, Best Diamond Packaging announced that it would move its operations from the Highway 70 West Industrial Park to a larger location at 2500 Airport Road (the former Bassett Walker facility) investing \$4.5 million in non-depreciated capital investment in building renovations, machinery and equipment and creating 12 new full-time positions over the next three years.



HISTORY: Best Diamond Packaging is a joint venture company owned by BTB Holdings, LLC and Dopaco, Inc. . Best Diamond Packaging began its manufacturing operation in Lenoir County in 2003 in a 25,000 SF space within the Dopaco, Inc. facility producing premium consumer packaging for quick serve restaurants and casual dining.

OUTLOOK: Based on a projected non-depreciated capital investment of \$4.5 million, the County will recover its \$50,000 investment in three years. This grant is based on a Performance Agreement that will expire on December 31, 2012

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	-0-	\$15,000	\$15,000	\$20,000	\$-0-	-0-	\$50,000.00

MOTHER EARTH BREWERY, LLC

DESCRIPTION: On February 16, 2009, Mother Earth Brewery, LLC, a production craft brewery, announced that it would invest \$1,480,000 in real property, machinery, and equipment and create six new full-time positions over the next three years.

HISTORY: Craft breweries are defined by the industry as small breweries which produce less than 15,000 barrels of beer annually and distribute their beer for off-premise consumption. A production craft brewery is a small brewery that sells beer in bottles or kegs to retailers. Today, there are approximately 1,400 craft breweries operating in the United States. Mother Earth Brewery, LLC purchased an existing downtown Kinston building located at 311 N. Heritage Street. The company utilized the Pride of Kinston’s downtown revitalization program by renovating an existing building that had been vacant for several years. The City of Kinston is also a participating partner with this project.



MOTHER EARTH BREWERY
CONCEPTUAL EXTERIOR PERSPECTIVE
JANUARY 19, 2009
DUNN & DALTON ARCHITECTS

OUTLOOK: Based on a projected non-depreciated investment of \$1,480,000, the County will recover its \$14,600 investment in two years. This grant is based on a Performance Agreement that will expire December 31, 2012.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund	-0-	\$4,866	\$4,867	\$4,867	-0-	-0-	\$14,600.00

INDUSTRIAL DEVELOPMENT: ENGINEERING DESIGN

DESCRIPTION: A Lenoir County project created to fund key engineering/technical aspects of potential projects in order to facilitate their success.

HISTORY: In past years, this effort was funded from the budget of the Lenoir County Economic Development Department. In recent years funding has been transferred from the County’s General Fund to the Capital Improvements Fund. Unexpended funds in any one fiscal year are rolled forward into the next fiscal year to be utilized on future projects.



OUTLOOK: Various industrial clients are recruited to Lenoir County. In order to obtain accurate cost estimates, it is sometimes necessary to incur up-front engineering costs. The annual appropriation to this account is \$5,000 per year.

OPERATIONAL IMPACT: Not applicable

Funding Source	Prior Years' Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Total
General Fund		\$5,000	5,000	5,000	5,000	5,000	\$25,000.00

LENOIR COUNTY SHELL NO. 3

DESCRIPTION: Lenoir County completed construction of Industrial Shell Building No.3 during FY09-10. A total of \$1,324,000 in cash and borrowed funds from the North Carolina’s Eastern Region (previously called the Global TransPark Commission) were utilized to construct the 40,000 square foot shell building located in the Hwy. 70 West Industrial Park.

HISTORY: An estimated 85% of companies relocating or expanding to a community go into an existing building. Lenoir County was successful with Shell Building No. 1, now owned/occupied by Lenox China; and Shell Building No. 2, now owned/occupied by West Pharmaceuticals. Other partners assisting Lenoir County on this project were the Lenoir Committee of 100 and the City of Kinston.



OUTLOOK: The availability of an existing shell building is an essential tool to attract new and expanding industries to Lenoir County.

OPERATIONAL IMPACT: None direct.

Funding Source	Prior Years' Funding	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	Total
General Fund	\$80,023.70	\$50,753.52	\$50,753.52	\$50,753.57	\$129,368.37	\$172,491.16	\$534,143.79

LENOIR COMMUNITY COLLEGE: CAPITAL IMPROVEMENTS

DESCRIPTION: In accordance with General Statute 115D-32, plant funds provided by Lenoir County are used for the following: acquisition of land; erection of buildings; alterations and additions to buildings; purchase of motor vehicles; purchase or rental of all equipment necessary for the maintenance of buildings and grounds and operation of plants; and purchase of all furniture and equipment not provided for administrative and instructional purposes.

HISTORY: All facilities/structures are evaluated annually. For fiscal year 2008-2009, work completed with county funds include: 1) renovation of machining lab (\$43,000); 2) renovation of Emergency Medical Service lab (\$7,600); 3) Aviation building repairs (\$4,000); 4) construction of polysomnography lab (\$4,000); 5) renovation of Waller office complex (\$1,700); 6) campus communication system (\$24,000); 7) carpet extractor/ready space machine (\$5,200); 8) lawn mower (\$4,300); 9) minor equipment – burnishers and vacuums (\$2,200); and 10) signage project (\$50,800 – to match third party funds). Total equals \$146,800.

OUTLOOK: Lenoir Community College is well into the construction and renovation of facilities on the main campus, supplementing county funds with monies available from the 2000 statewide bond referendum. In addition to the usual annual allotment of \$100,000, Lenoir Community College is requesting an additional \$150,000 for a major paving project.

OPERATIONAL IMPACT: Plant funds are vital in renovating aging structures. These funds will allow significant improvements to the function and efficiency of buildings on main campus. Lenoir Community College continues to experience record enrollment growth. With that growth come challenges of providing adequate facilities that are safe and well maintained.

Funding	FY 10-11	FY 11-12	FY 13-14	FY 14-15	FY 15-16	Total
General Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

PARKS AND RECREATION: CAPITAL

DESCRIPTION: This project account funds: 1) grant matches to supplement federal/state or local resources and 2) “one-time” capital improvements to support Parks & Recreation activities.

HISTORY: FY 09-10 work completed was: 1) Purchased new equipment at Mock Gym (\$7,500); 2) Purchased two new scoreboards (\$5,000); 3) Upgraded sports equipment (\$9,000); 4) Built a dinosaur dig at the Neuseway Park (\$8,500); 5) Replaced dirt on all county ball fields (\$7,500); 6) Replaced exhibits at the Neuseway Planetarium (\$15,000); 7) Purchased ball field/prep machine (\$5,000); 8) Constructed a handicapped car on the miniature train (\$5,000); 9) Replaced lights on county ball fields (\$11,000); and 10) Repaired picnic shelter at Neuseway Park (\$4,500).



TOTAL: \$75,000

OUTLOOK: FY 10-11 the following is scheduled: 1) Expand the playground at the Neuseway Nature Park (\$30,000); 2) Purchase scoreboards at Southwood and Banks (\$6,000); 3) Replace bleachers at county gyms (\$10,000); 4) Add additional exhibits at the Neuseway Nature Park (\$10,000); and 5) Make the final lease payment on the prep machine and purchase a new mower for county maintenance (\$19,000)

TOTAL: \$75,000

ORGANIZATIONAL IMPACT: Parks and Recreation facilities require major upgrades, similar to county buildings, as they age. Also, recreation equipment needs to be replaced annually and a county vehicle and a mower are also needed. This should limit the county’s liability and increase citizen’s satisfaction with parks and recreation.

Funding Source	Prior Year’s Funding	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	5 Year Total
General Fund	653,100	\$83,000	\$75,000	\$75,000	\$75,000	\$75,000	\$383,000

RE-ROOFING/HVAC

DESCRIPTION: This capital project fund involves the repair and or replacement of major roofs or heating ventilating air conditioning (HVAC) systems of county owned facilities.

HISTORY: Roofs and HVAC systems need to be replaced as they reach the end of their life cycles. In FY 99-00, the roofs of the buildings, which house the Health Department and the Social Services Department, were repaired at an approximate cost of \$30,000. The MIS building's roof was also replaced. In FY 01-02, the DSS roof was completely replaced and a new HVAC system in the Resource Development Building was installed. In FY 04-05 \$68,250 was spent to replace the roof of the Multi-Purpose building which houses the ABC store and Board of Elections. In FY 06-07 the roof of the original courthouse was replaced. In FY 07-08 the 60-ton chiller on the courthouse was replaced. In FY 08-09 the 80-ton chiller was replaced. Roofs on the Gordon Street complex and the fire station museum were repaired and replaced in FY 08-09. In FY 09-10 the heat pumps in the livestock arena were replaced and the main chiller at the Administration Building was repaired.

OUTLOOK: Management continues to be concerned with the old steam boiler in the basement of the courthouse.

OPERATIONAL IMPACT Replacing worn out HVAC units with efficient units, on a preventive maintenance basis, prevents future unplanned major expenditures.

Funding Source	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	Total
General Fund	\$100,000	\$0	\$100,000	100,000	100,000	\$400,000

UPGRADES OF BUILDINGS

DESCRIPTION: This capital project fund includes major facilities' replacement in excess of \$5,000, such as carpet replacement, windows, caulking, major painting, and woodwork repair.

HISTORY: All facilities/structures are evaluated annually. In FY09-10 the broken and damaged insulated glass in the courthouse curtainwall was replaced; renovations to jail doors in the downstairs jail were completed; numerous deteriorated window sills in the old section of the courthouse were repaired and painted; repaired water damage in the old section of the courthouse; and repaired the fire alarm system in the courthouse.

OUTLOOK: Possible renovations may be necessary if different accommodations are required in the courthouse



OPERATIONAL IMPACT: Neglect of these “master maintenance” items will only mean customer dissatisfaction and higher costs “down the road.”

Funding Source	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	Total
General Fund	\$110,000	\$0	\$100,000	\$100,000	\$100,000	\$410,000

SCHOOL CONSTRUCTION FUND

FUND TYPE: CAPITAL PROJECT

DESCRIPTION: The school construction fund was created in FY 07-08 to track all revenues and expenditures related to the general obligation school bond construction projects.

PREVIOUS YEARS' HIGHLIGHTS: In May of 2006, the voters of Lenoir County passed a \$69.7 million school bond referendum for the construction of three new elementary schools and renovations to four other elementary schools. In February of 2007, the County sold \$30 million general obligation series 2007 school bonds. In May 2008, the County sold \$39.7 million general obligation series 2008 school bonds to continue the construction projects started in FY 06-07. In FY 07-08 to better track all revenues and expenditures related to the school bond construction projects, the County transferred all revenues and expenditures from the School Capital Fund (Fund 21) to this Capital Project Fund (Fund 41). During fiscal year 2008-2009, Pink Hill School and Contentnea/Savannah were completed and the students moved into the new schools.

FY 09-10 HIGHLIGHTS: The renovations/additions at LaGrange and Northeast School (Bynum/Teachers) were completed during fiscal year 2009-2010. The contracts for the work at Moss Hill and Banks have been awarded and work has begun on them – hopefully they will be completed by October 2010.

FY 10-11 GOALS: To monitor the construction progress and account for the revenues and expenditures for the remaining two construction projects, Moss Hill Elementary and Southeast Elementary.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2009-10 Estimated	Estimated Revenues FY 2010-11
Bond Proceeds-Series 2007/Series 2008	\$ 69,700,000.00	\$ 69,700,000.00	\$ 0.00	\$ 0.00
Bond Premium	\$ 867,929.84	\$ 867,929.84	\$ 0.00	\$ 0.00
Interest	\$ 1,973,191.59	\$ 2,034,561.25	\$ 18,299.00	\$ 500.00
TOTAL	\$ 72,541,121.43	\$ 72,602,491.09	\$ 18,299.00	\$ 500.00

SUMMARY OF EXPENDITURES

	Original Project Authorization	Prior Years Actual	2009-10 Estimated *	Est. Expenditures FY 2010-11
CONSTRUCT/ARCHITECT/ENGINEER	\$ 71,896,044.42	\$ 59,179,522.87	\$ 8,230,150.00	\$ 4,565,540.21
ISSUANCE COSTS	\$ 145,077.01	\$ 145,077.01	\$ 0.00	\$ 0.00
ARBITRAGE REBATE RESERVE	\$ 500,000.00	\$ 3,600.00	\$ 650.00	\$ 495,750.00
TOTAL	\$ 72,541,121.43	\$ 59,328,199.88	\$ 8,230,800.00	\$ 5,062,290.21

* As of 4/30/10

INDUSTRIAL PROJECT SHELL BUILDING FUND

FUND TYPE: CAPITAL PROJECT

DESCRIPTION: In 2006, the Board of Commissioners authorized County Administration to proceed with the construction of the Industrial Shell Building #3. An industrial shell building is an excellent tool to attract industries to locate in the County.

PREVIOUS YEARS' HIGHLIGHTS: In September of 2006, the County applied to the Local Government Commission for authority to borrow funds from North Carolina's Eastern Region Development Authority. The Bids for construction were received and opened on August 21, 2008. The County received the loan proceeds from the Eastern Region in November 2008 and also received \$100,000 from the Committee of 100 in December 2008. The architectural firm, Dunn and Dalton was hired by the County to design and attain necessary permits to begin construction. The construction contract was signed with Heaton Construction and construction was begun.

FY 09-10 HIGHLIGHTS: The shell building was completed during fiscal year 2009-10.

FY 10-11 GOALS: To market and sell the shell building.

SUMMARY OF REVENUES

	Revised Project Authorization	Prior Years Actual	2009-10 Estimated	Estimated Revenues FY 2010-11
TRANSFER FROM GENERAL FUND	\$ 70,000.00	\$ 70,000.00	\$ 0.00	\$ 0.00
INSTALLMENT LOAN PROCEEDS	\$ 1,300,000.00	\$ 1,450,100.00	\$ 0.00	\$ 0.00
COMMITTEE OF 100	\$ 100,000.00	\$ 99,625.81	\$ 0.00	\$ 0.00
TOTAL	\$ 1,620,100.00	\$ 1,619,725.81	\$ 0.00	\$ 0.00

SUMMARY OF EXPENDITURES

	Revised Project Authorization	Prior Years Actual	2009-10 Estimated *	Est. Expenditures FY 2010-11
ARCHITECT/ENGINEER	\$ 86,343.00	\$ 82,063.00	\$ 4,280.00	\$ 0.00
MISCELLANEOUS	\$ 25.00	\$ 24.00	\$ 0.00	\$ 0.00
CONSTRUCTION/ARCHITECT	\$ 1,533,732.00	\$ 1,030,566.00	\$ 498,321.00	\$ 0.00
TOTAL	\$ 1,620,100.00	\$ 1,112,653.00	\$ 502,601.00	\$ 0.00

* As of 3/01/10

INDUSTRIAL PROJECT JAIL EXPANSION

FUND TYPE: CAPITAL PROJECT

DESCRIPTION: Lenoir County has discussed the necessity of building a new jail since November of 1994. The issue of overcrowding has been an issue for almost every month since that time. With the increased cost of housing inmates in other facilities and the cost of transporting them to and from the other facilities, the County's expenses in this area have continued to rise dramatically. During a budget work session on March 17, 2008, the Commissioners gave Administration the authorization to begin the design phase of a 200-bed facility. The Commissioners also authorized Administration to determine financing and begin the planning stages. On October 20, 2008, the Commissioners agreed to an "Option to Purchase" on property located adjacent to the Courthouse. Then in November of 2008, a resolution was approved, appropriating \$2,487,450. for the architect/engineering fees, environmental testing and land acquisition.

PRIOR YEARS' HIGHLIGHTS: The County entered into a contract with Brennan and Associates on September 29, 2008, for them to design the 200-bed jail facility. The purchase of the land adjacent to the Courthouse was closed on January 7, 2009.

FY 09-10 HIGHLIGHTS: Completed the design phase of the jail and explored different financing options.

FY 10-11 GOALS: To have the project ready to go out for bids and begin construction.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2009-10 Estimated	Estimated Revenues FY 2010-11
TRANSFER FROM GENERAL FUND	\$ 2,487,450.00	\$ 2,487,450.00	\$ 0.00	\$ 0.00
TOTAL	\$ 2,487,450.00	\$ 2,487,450.00	\$ 0.00	\$ 0.00

SUMMARY OF EXPENDITURES

	Original Project Authorization	Prior Years Actual	2009-10 Estimated *	Est. Expenditures FY 2010-11
ARCHITECT/ENGINEER	\$ 1,082,250.00	\$ 508,658.00	\$ 480,832.00	\$ 92,670.00
ENVIRONMENTAL TESTING	\$ 5,850.00	\$ 11,975.00	\$ 0.00	\$ 0.00
CONSTRUCTION MANAGEMENT	\$ 632,631.00	\$ 144,156.00	\$ 204,144.00	\$ 268,192.00
MISCELLANEOUS	\$ 10,000.00	\$ 9,878.00	\$ 10,136.00	\$ 0.00
LAND ACQUISITION	\$ 756,719.00	\$ 756,719.00	\$ 0.00	\$ 0.00
TOTAL	\$ 2,487,450.00	\$ 1,431,386.00	\$ 695,112.00	\$ 360,952.00

* As of 4/30/10

INDUSTRIAL PROJECT MSW LANDFILL CELL #2

FUND TYPE: CAPITAL PROJECT

DESCRIPTION: Lenoir County opened its second MSW landfill cell on July 1, 2004. At that time, this particular cell had a projected life use of five years, which put it at full capacity around June of 2009. At the last inspection done by NCDENR on June 9, 2008, it was determined the cell had approximately 2 ¼ years left before reaching full capacity. Due to the approximate one year time frame of being able to get all of the environmental permits,, the Board of Commissioners authorized County Administration to proceed with the engineering portion of a new cell on July 21, 2008. These permits are a necessary process for the construction of the third MSW Landfill Cell. This will enable the County to begin construction of the new cell and hopefully complete it before the second cell reaches full capacity.

PRIOR YEARS' HIGHLIGHTS: The County entered into a contract with Municipal Engineering to obtain the necessary permits for the construction of the Phase 3 MSW landfill cell.

FY 09-10 HIGHLIGHTS: The County has opened up its old transfer station and has contracted with a hauler to transport the County's trash to Sampson County until the new cell has been constructed.

FY 10-11 GOALS: To receive all of the necessary permits for beginning the construction of the new Phase 3 MSW landfill cell, send out RFP's for construction and near completion of the new cell.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2009-10 Estimated	Estimated Revenues FY 2010-11
TRANSFER FROM SOLID WASTE FUND	\$ 225,000.00	\$ 225,000.00	\$ 0.00	\$ 0.00
TOTAL	\$ 225,000.00	\$ 225,000.00	\$ 0.00	\$ 0.00

SUMMARY OF EXPENDITURES

	Original Project Authorization	Prior Years Actual	2009-10 Estimated *	Est. Expenditures FY 2010-11
ARCHITECT/ENGINEER	\$ 225,000.00	\$ 101,250.00	\$ 112,500.00	\$ 11,250.00
TOTAL	\$ 225,000.00	\$ 101,250.00	\$ 112,500.00	\$ 11,250.00

* As of 3/01/10

INDUSTRIAL PROJECT GAS LINE CONSTRUCTION PROJECT

FUND TYPE: CAPITAL PROJECT

DESCRIPTION: On April 25, 2008, Sanderson Farms, Inc. announced its plans to invest approximately \$121.4 million in Lenoir County to construct a state-of-the-art poultry complex comprised of a new poultry processing plant, feed mill, hatchery and spray field. This investment will create approximately 1650 new jobs, and it will also require 130 new contract poultry producers, who will add an additional \$98 million investment. It was discovered that adequate natural gas service was not available for the feed mill and the processing facility. In order to provide the necessary gas line infrastructure, a new line will have to be constructed from an existing facility off of Hwy 58 near LCC, along a 7.5 mile stretch down US Hwy 70. The County has applied for grant funding from different sources, with awards being made to date from a CDBG Economic Development Grant in the amount of \$1,000,000. and an IDF Industrial Development Fund Grant of \$500,000

FY 09-10 HIGHLIGHTS: Received an award of \$1,000,000. from CDBG Economic Development on April 7, 2010 and an award of \$500,000. From the IDF Industrial Development Fund on April 23, 2010.

FY 10-11 GOALS: To continue to search for additional grant funding, and to complete the construction of the natural gas pipe line as soon as possible.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2009-10 Estimated	Estimated Revenues FY 2010-11
GRANT CDBG-ED 09-E-2047	\$ 1,000,000.00	\$.00	\$.00	\$ 1,000,000.00
GRANT IDF U-399	\$ 500,000.00	\$.00	\$.00	\$ 500,000.00
TOTAL	\$ 1,500,000.00	\$.00	\$.00	\$ 1,500,000.00

SUMMARY OF EXPENDITURES

	Original Project Authorization	Prior Years Actual	2009-10 Estimated	Est. Expenditures FY 2010-11
ADMINISTRATION	\$ 25,000.00	\$.00	\$ 10,000.00	\$ 15,000.00
ARCHITECT/ENGINEER	\$ 379,600.00	\$.00	\$ 175,000.00	\$ 204,600.00
CONSTRUCTION	\$ 1,095,400.00	\$.00	\$.00	\$ 1,095,400.00
TOTAL	\$ 1,500,000.00	\$.00	\$ 185,000.00	\$ 1,315,000.00

HWY 70 INDUSTRIAL PARK WATER PROJECT**FUND TYPE: SPECIAL REVENUE**

DESCRIPTION: The Hwy 70 Industrial Park Water Project is designed to install water lines/improvements to the West Pharmaceutical company for its expansion within the Hwy 70 Industrial Park. This project is composed of two grant sources and a local match from the County. The Rural Center approved a grant amount of \$275,633.60 on February 9, 2009. On January 5, 2009, the Commissioners approved a resolution requesting an Industrial Development Fund Grant from the Department of Commerce in the amount of \$253,174.00. The County's match for the grants is \$22,460.00. This project will replace a water tank, well and a closed line with one source with one feed with sixteen inch, twelve inch and 6 inch water lines that create a two way feed. Currently, if a water line is severed, the entire plant has to be shut down. This second line will provide a backup supply and will also enable the plant to connect to the NRWASA's sixteen inch line along Hwy 70.

PRIOR YEARS' HIGHLIGHTS: The preliminary work was done to determine the needs of the West Pharmaceutical Company and the future needs of companies at the Hwy 70 Industrial Park.

FY 09-10 HIGHLIGHTS: On October 19, 2009, the commissioners voted to approve Ormond Utilities as the construction contractor for the Hwy 70 Industrial Park water project. Then on December 7, 2009, H. C. Harris Engineering and Surveying was selected as the construction inspector of this project.

FY 10-11 GOALS: To complete the Hwy. 70 Industrial Park Water project.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2009-10 Estimated	Estimated Revenues FY 2010-11
RURAL CENTER GRANT	\$ 275,633.60	\$ 0	\$ 0	\$ 275,633.60
INDUSTRIAL DEVELOPMENT FUND	\$ 253,174.00	\$ 0	\$ 53,174.00	\$ 0
LOCAL MATCH	\$ 22,460.00	\$ 0	\$ 22,460.00	\$ 0
TOTAL	\$ 551,267.60	\$ 0	\$ 275,634.00	\$ 275,633.60

SUMMARY OF EXPENDITURES

	Revised Project Authorization	Prior Years Actual	2009-10 Estimated	Est. Expenditures FY 2010-11
ENGINEERING / INSPECTIONS	\$ 29,739.00	\$ 0	\$ 29,738.25	\$.75
CONSTRUCTION ADMINISTRATION	\$ 26,952.00	\$ 0	\$ 22,440.00	\$ 4,512.00
CONSTRUCTION	\$ 494,576.60	\$ 0	\$ 225,778.71	\$ 268,797.89
TOTAL	\$ 551,267.60	\$ 0	\$ 277,956.96	\$ 273,310.64

Cumulative Project Expenditures as of 6/30/09

\$ 277,957 Est.

Cumulative Project Expenditures as of 6/30/10

\$ 551,268 Est.

LENOIR COUNTY FIRE DISTRICTS

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: For many years there have been eleven (11) fire districts with individual volunteer fire departments. Each has a separate tax rate and tax base. Rates range from three cents (\$.03) in the Grifton District to eight cents (\$.08) in the Cherry Tree and Sandy Bottom Districts. These volunteers protect approximately 30,000 to 35,000 residents and many businesses and industries who occupy the unincorporated areas of the county. For FY10-11 two (2) majors changes will occur within the Lenoir County Fire Districts. First, a new Global TransPark (GTP) Fire District will be created to provide fire protection within the boundaries of the GTP. The City of Kinston will provide this coverage and the property boundaries of the GTP will be treated as a twelfth (12th) Fire District within Lenoir County. Secondly, the Hugo Fire Department will provide fire protection to all areas of the Grifton Fire District located within the boundaries of Lenoir County and outside of the corporate limits of the Town of Grifton. The area will still be called the Grifton Fire District, but all revenues previously generated from property taxes and sales taxes in this district will now go to the Hugo Fire Department.

OVERVIEW: The revenue estimates were prepared by the County's Finance Office by reviewing historical and current year revenue data. The total amount predicted for FY10-11 is \$1,241,755, which is 11.3% more than actual revenues for FY07-08.

FUTURE: It is recommended that the Board continue to conduct a thorough study of the Fire Districts to evaluate their, short, mid, and long-term needs and revenue requirements, both for operating and capital. If tax rates need to be modified as a result, then such action could be undertaken by the Board with more and better data. It is proposed this work continue to be undertaken in the upcoming fiscal year.

LENOIR COUNTY FIRE DISTRICTS

FUND TYPE: SPECIAL REVENUE

SUMMARY OF EXPENDITURES

	ACTUAL 2007-08	ORIGINAL BUDGET 2008-09	APPROVED 2009-10	ADOPTED BUDGET 2010-11
TOTAL EXPENDITURES	\$ 1,315,000	\$ 1,113,035	\$ 1,226,742	\$ 1,241,755

SUMMARY OF REVENUES

	ACTUAL 2007-08	ORIGINAL BUDGET 2008-09	ADOPTED BUDGET 2009-10	ADOPTED BUDGET 2010-11	INCREASE/ DECREASE 08-09 ACTUAL VS 10-11 ADOPTED	RATE
SERVICE AREA						
NORTH LENOIR	\$360,000	\$335,032	\$376,688	\$387,588	\$52,556	.045
SOUTHWOOD	120,000	111,168	126,334	123,292	12,124	.06
SANDY BOTTOM	215,000	159,631	177,935	182,910	23,279	.08
DEEP RUN	105,000	88,663	99,154	101,284	12,621	.04
SEVEN SPRINGS	20,000	15,783	18,368	18,079	2,296	.04
HUGO	170,000	136,974	133,658	134,402	(2,572)	.04
SAND HILL	80,000	65,989	69,056	68,706	2,717	.07
CHERRY TREE	90,000	77,385	88,775	88,648	11,263	.08
MOSLEY HALL	105,000	87,380	96,345	96,522	9,142	.04
WYSE FORK	30,000	22,546	23,258	23,201	655	.065
GRIFTON	20,000	12,484	17,171	16,123	3,639	.03
GTP-KINSTON				1,000		
TOTAL REVENUES	\$ 1,315,000	\$ 1,113,035	\$ 1,226,742	\$ 1,241,755	\$128,720	

SPECIAL GRANT PROJECT FUNDS

This section contains budget of project-based, grant funded, primarily capital-outcome driven programs. No General Fund moneys are included in these projects / grants except on a specific “local match” one time basis. These projects / grants are not included in the annual fiscal year budget ordinance because funding carries over from one year to the next until the projects / programs are completed.



**COMMUNITY DEVELOPMENT BLOCK GRANT
2006 CONCENTRATED NEEDS GRANT**

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: The 2006 Concentrated Needs Community Development Block Grant was awarded to the County on July 31, 2006. This grant focuses on the Willie White Road section of Lenoir County. This area was selected on the basis of its severe need for housing, sewer/septic systems, water and drainage. The project will rehabilitate 7 substandard units, demolish 8 dilapidated units and relocate 5 families. The failing septic systems will be repaired/replaced, units with no bathrooms will have septic systems installed and ditching improvements will be made by the Department of Transportation

PRIOR YEARS HIGHLIGHTS: On October 16, 2006, the Board of Commissioners voted to hire RSM Harris Associates of Goldsboro as the Project Administrator for this project. The commissioners also voted to hire McDavid Associates as the Project Engineer. There have been several major setbacks in trying to complete this project, but RSM Harris Associates have worked diligently to keep the project going.

FY 09-10 HIGHLIGHTS: The project was closed out on September 30, 2009.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2008-09 Actual	Total Revenues Thru FY 2009-10
CDBG 06-C-1515	\$ 700,000	\$ 16,509	\$ 514,572	\$ 516,581
Local Match	\$ 35,000	\$ 35,000	\$ 0	\$ 35,000
TOTAL	\$ 735,000	\$ 51,509	\$ 514,572	\$ 551,581

SUMMARY OF EXPENDITURES

	Revised Project Authorization	Prior Years Actual	2008-09 Actual	Total Expenditures Thru FY 2009-10
ADMINISTRATION	\$ 69,000	\$ 8,579	\$ 57,097	\$ 71,338
ACQUISITION	\$ 75,000	\$ 4,529	\$ 35,426	\$ 39,954
CLEARANCE	\$ 66,000	\$ 0	\$ 30,546	\$ 37,545
RELOCATION	\$ 320,000	\$ 1,961	\$ 185,650	\$ 208,044
REHABILITATION	\$ 205,000	\$ 1,735	\$ 136,737	\$ 194,700
TOTAL	\$ 735,000	\$ 16,804	\$ 445,456	\$ 551,581

Cumulative Project Expenditures as of 6/30/07	\$ 12,911
Cumulative Project Expenditures as of 6/30/08	\$ 16,804
Cumulative Project Expenditures as of 6/30/09	\$ 462,260
Cumulative Project Expenditures as of 6/30/10	\$ 551,581

**COMMUNITY DEVELOPMENT BLOCK GRANT
2009 SCATTERED SITE GRANT**

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: The 2009 Scattered Site Community Development Block Grant was awarded to the County on November 6, 2009. This grant will focus on homes in Lenoir County with severely deteriorated housing. All applicants will have to meet the low/mod income criteria.

FY 09-10 HIGHLIGHTS: Applicants were screened and a total of three (3) beneficiaries and two (2) alternates were chosen. Requests for Proposals for Administrative services were sent out to various firms believed to be interested in administering the project. Only two (2) firms responded, and from those two (2) firms, RSM Harris Associates was awarded the Administrative services contract. Work has begun to clear the old housing to make room for the new housing.

FY 10-11 GOALS: This project must be completed by May 6, 2012. The project administrator will work very diligently to complete as much work as possible by the end of this fiscal year.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2009-10 Estimated	Estimated Revenues FY 2010-11
CDBG 09-C-1997	\$ 400,000	\$ 0	\$ 112,006	\$ 287,994
TOTAL	\$ 400,000	\$ 0	\$ 112,006	\$ 287,994

SUMMARY OF EXPENDITURES

	Revised Project Authorization	Prior Years Actual	2009-10 Estimated	Est. Expenditures FY 2010-11
ADMINISTRATION	\$ 40,000	\$ 0	\$ 10,337	\$ 29,663
CLEARANCE	\$ 30,000	\$ 0	\$ 10,733	\$ 19,267
RELOCATION	\$ 330,000	\$ 0	\$ 90,936	\$ 239,064
TOTAL	\$ 400,000	\$ 0	\$ 112,006	\$ 287,994

Cumulative Project Expenditures as of 6/30/10 \$ 112,006 Est.

**NORTH CAROLINA HOUSING FINANCE AGENCY
SFR 0719 PROJECT**

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: The 2007 Single Family Rehabilitation Program was awarded to the County on June 1, 2007. This program will focus on homes in Lenoir County whose owners are below 80% of the area median income, are elderly or disabled and meet certain other criteria. This program will benefit approximately eight (8) households. The Wooten Company is the project administrator for this program. This project will need to be completed by April 1, 2009. Advertisements were posted in the paper, applications were sent to interested parties and completed applications were forwarded to Brendan Nolan of The Wooten Company for him to determine program eligibility.

PRIOR YEARS' HIGHLIGHTS: Five units met all of the eligibility requirements and were bid out for rehabilitation services. Those five units have been completed and now meet the SFR07 Rehabilitation Standards, which mirror HUD's Section 8 Housing Quality Standards.

FY 09-10 HIGHLIGHTS: Completed the closeout process with the State.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2009-10 Actual	Estimated Revenues FY 2010-11
SFR 0719	\$ 392,000	\$ 202,723	\$ 150,686	\$ 0
TOTAL	\$ 392,000	\$ 202,723	\$ 150,686	\$ 0

SUMMARY OF EXPENDITURES

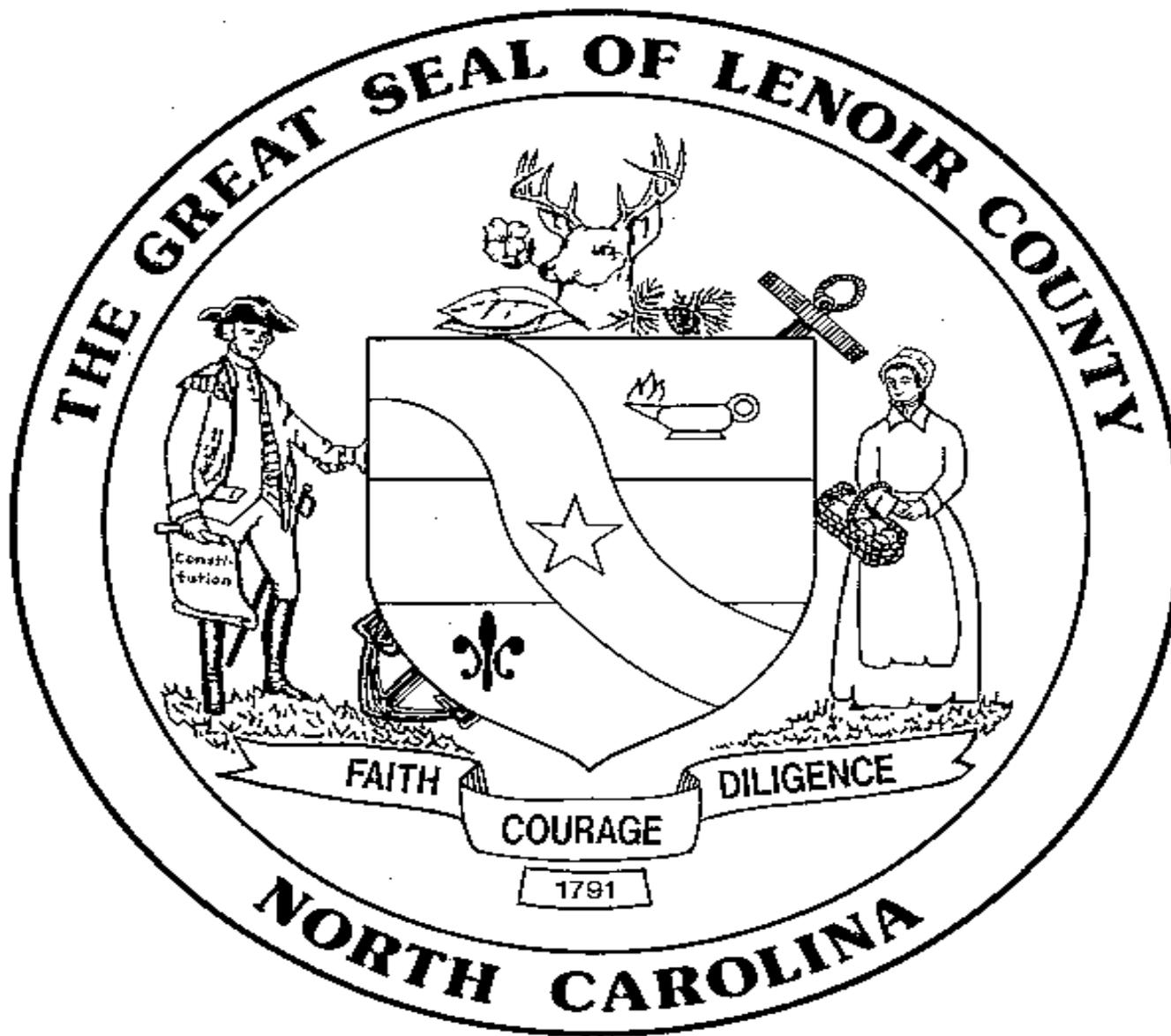
	Revised Project Authorization	Prior Years Actual	2009-10 Actual	Est. Expenditures FY 2010-11
ADMINISTRATION	\$ 32,000	\$ 27,856	\$ 737	\$ 0
REHAB SOFT COSTS	\$ 40,000	\$ 33,793	\$ 884	\$ 0
RELOCATION	\$ 8,000	\$ 0	\$ 0	\$ 0
REHABILITATION	\$ 312,000	\$ 250,391	\$ 39,749	\$ 0
TOTAL	\$ 392,000	\$ 312,040	\$ 41,370	\$ 0

Cumulative Project Expenditures as of 6/30/07	\$ 0
Cumulative Project Expenditures as of 6/30/08	\$ 30,453
Cumulative Project Expenditures as of 6/30/09	\$ 312,040
Cumulative Project Expenditures as of 6/30/10	\$ 353,410

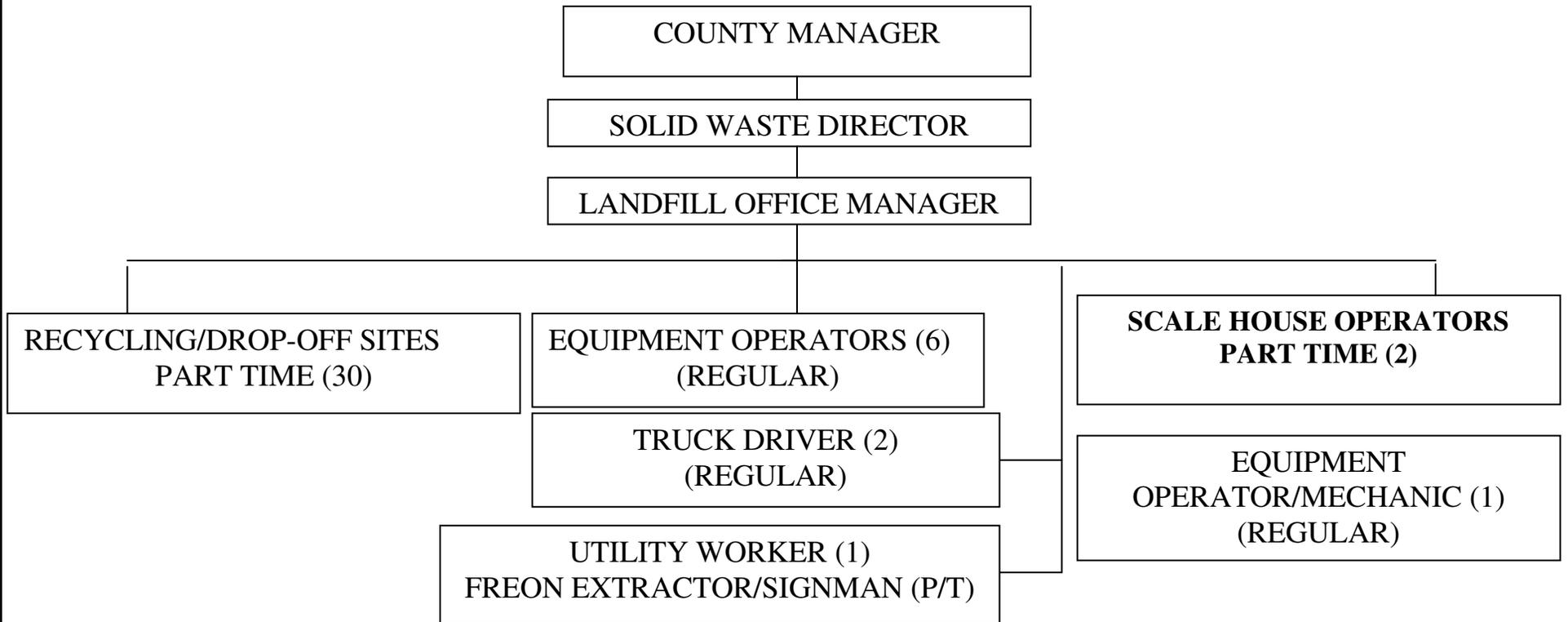




ENTERPRISE FUND



SOLID WASTE MANAGEMENT



Authorized Positions

Fiscal Year 2008-09	Fiscal Year 2009-10	Fiscal Year 2010-11
12/3	12/3	12/33

SOLID WASTE MANAGEMENT

DESCRIPTION: This service area, operates as an enterprise fund (with no general fund subsidy) and is responsible for the collection, hauling, and proper disposal of approximately 36,000 to 46,000 tons per year of solid waste in the county, including recyclable material. The department operates nine (9) recycle/trash drop-off sites, a Subtitle D Municipal Solid Waste (MSW) Landfill and separate internal landfills which accept construction/demolition and clearing debris, and asbestos.

FY 2009-2010 HIGHLIGHTS: 1) Took over the 9 convenience sites located though out the county; 2) Purchased a lawn mower to keep grounds at Landfill and sites maintained; 3) Ground LCID and used mulch for erosion control; 4) Foam filled tires on backhoe and loader to prevent constant tire repair; and 5) Obtained permit and began utilizing the transfer station

FY 2010-2011 Goals: Solid Waste Management plans to: 1) Properly and legally operate the new Subtitle D MSW Landfill; 2) Competitively bid out and grind LCID waste (limbs, trees, etc.); 3) Continue to fight against illegal dump sites; 4) use prison labor when available for clean ups; 5) Continue selling Metal/White Goods to benefit County; 6) Purchase Big Wheel Loader for transfer station operation and 7) Emphasize safety and accident prevention to all Solid Waste employees (Safety meeting every 4-6 weeks)

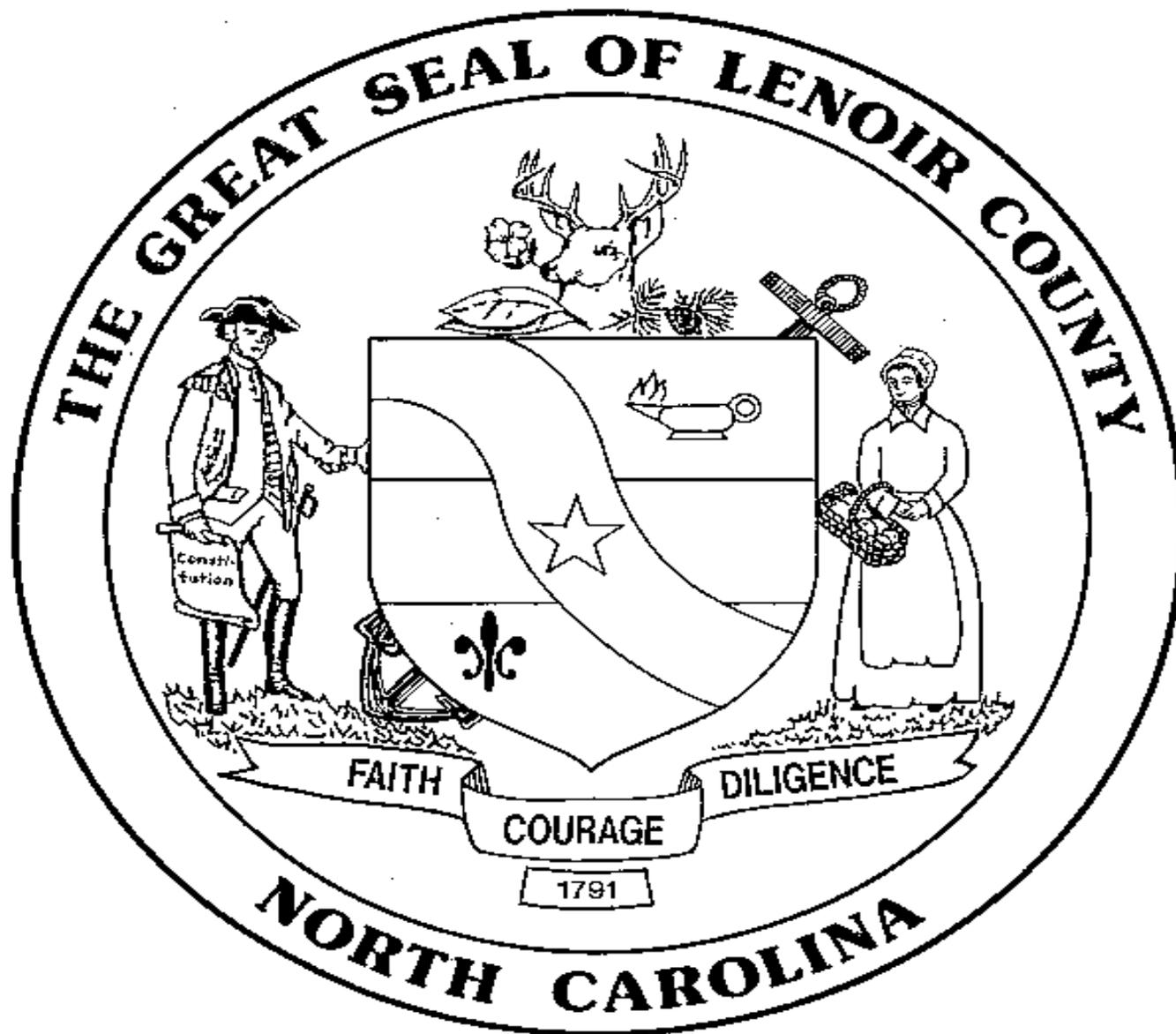
SOLID WASTE MANAGEMENT

SUMMARY OF REVENUES

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
1,965,113	1,950,00	1,950,000	Landfill Fees	1,969,500
6,184	10,000	10,000	Recycling	10,000
41,804	30,000	30,000	State (White Goods)	\$30,000
14,795	3,200	22,063	Miscellaneous	4,200
74,482	20,000	20,000	Interest	5,000
706,136	710,000	720,000	User Fees (Households)	1,000,000
11,187	9,000	15,000	Solid Waste Disposal Tax Dist.	2,000
0	0	240,000	Retained Earning Approp.	0
23,296	20,000	20,000	Sale of Scrap Metal	20,000
2,842,997	2,752,200	3,027,063	Total	3,040,700

SUMMARY OF EXPENDITURES

2008-09 Actual	Original 2009-10 Budget	Revised 2009-10 Budget		Adopted 2010-11
416,488	428,699	428,699	Salaries	695,129
142,444	152,843	152,843	Benefits	178,542
2,655,052	2,107,602	2,128,521	Operating	2,072,582
0	63,056	77,000	Capital Outlay	94,447
157,408	0	0	Debt Service	0
225,000	0	0	Trnsf to Cap Project Fund	0
3,596,392	2,752,200	2,787,063	Total	3,040,700



SPECIAL PROJECT FUNDS



LENOIR/GREENE PARTNERSHIP FOR CHILDREN - SMART START

DESCRIPTION: Funding is provided to help children begin school healthy and ready to succeed. Funds have been used as follows:

Children served	166
Latino Families Enrolled	45
Home Visits	884
Families	115
Screenings	40
Information Packets	3,000 (Newsletters – Head Start and brochures)
Referrals	20 (Community Resources, Pre-K Services, Mental Health, Family Literacy CCR&R and DSS-Day Care Vouchers)
Workshops Offered	20 (Play Groups, Group Meetings and Workshops)

FY 09-10 HIGHLIGHTS: The Parents As Teachers Program for 2009-2010 resulted in the following impacts: 1) 85% of children whose families participate in Parents As Teachers will have parents who put into practice new skills knowledge or behaviors learned through services to meet the needs of the members of their household; 2) 85% of children whose families participate in PAT will have parents who report satisfaction with the services received; 3) the developmental progress will be greater than normal development for 85% of all participating children, as measured by the Ages & Stages Developmental screening. (I.e., if a child is re-screened after 12 months, he/she will have developed an equivalent of 13 or more months). Any child needing a referral will be referred; 4) 60% of all families referred for health services will receive additional services beyond PAT services as determined through follow-up by PAT Staff. Example of Health Services include: DEC Evaluation, Early Childhood Intervention Services, Developmental Delay Preschool Services, and Vision, Hearing and/or Dental Screening Services.

FY 10-011 PROGRAM GOALS: (1) every child has access to a high quality early childhood program; 2) early childhood education is available to every child who needs it; 3) early childhood programs are affordable for all families who want and need them to support the emotional, intellectual and physical development of their children.



WORKLOAD STATISTICS



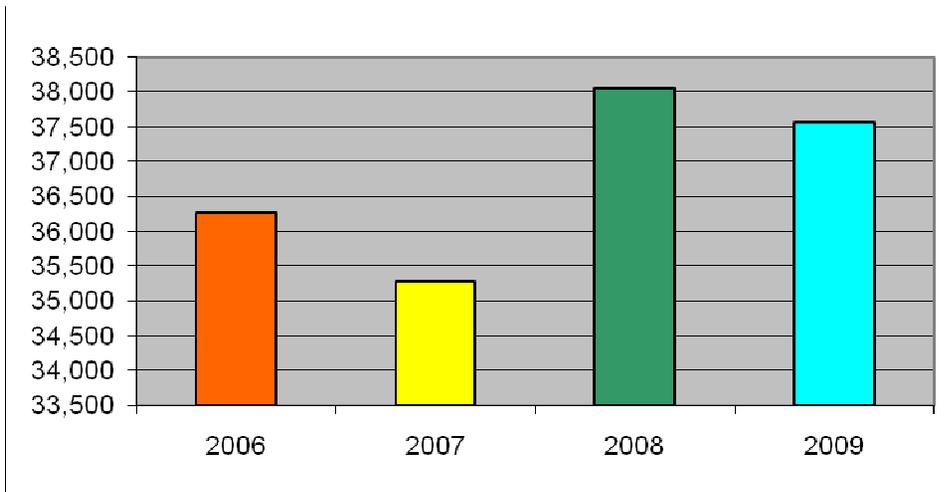
WORKLOAD STATISTICS

FINANCE

	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Number of Computer Checks Written	13,663	12,783	12,117	12,111	12,675	13,356	12,843	11,708
Number of Accounting Transactions	70,850	67,750	65,479	66,880	64,785	65,198	67,108	64,127

TAX OFFICE	<u>FY 05-06</u>	<u>FY 06-07</u>	<u>FY 07-08</u>	<u>FY 08-09</u>	<u>FY 09-10</u>
Number of Mobile Homes (SW)	4,264	4,002	4,091	4,027	3,923
Number of Bills (Motor Vehicles)	59,953	59,919	59,045	57,983	56,566
Number of Bills	36,124	36,551	36,428	36,453	36,440
Number of Parcels	34,528	34,599	34,708	35,068	35,257
Number of Senior Citizens Exemption	1,137	1,124	1,021	1,037	1,166
Number of Business Accounts	2,747	2,623	2,565	2,485	2,501
Number of Deeds Processed	1,725	1,464	1,690	1,223	1,354
Number of Building Permits	3,250	3,479	3,623	2,774	2,649
Date Tax Bills Run	8-9-05	8-11-06	8-13-07	8-4-08	9-8-09

DEPARTMENT / AGENCY BOARD OF ELECTIONS	Workload Statistics Calendar Year			
	2006	2007	2008	2009
Total Registered Voters	36,255	35,277	38,050	37,559
Voters Added	1,261	1,697	5,065	1,717
Voters' Name, Address, Party Change	1,182	1,411	4,787	1,672
Voters Removed: Legal Reasons	1,107	2,658	2,229	2,136
Duplicate Applications	78	90	333	102
Declination Applications	357	5,051	3,289	3,582
Total Registered Voters	36,255	35,277	35,277	37,559

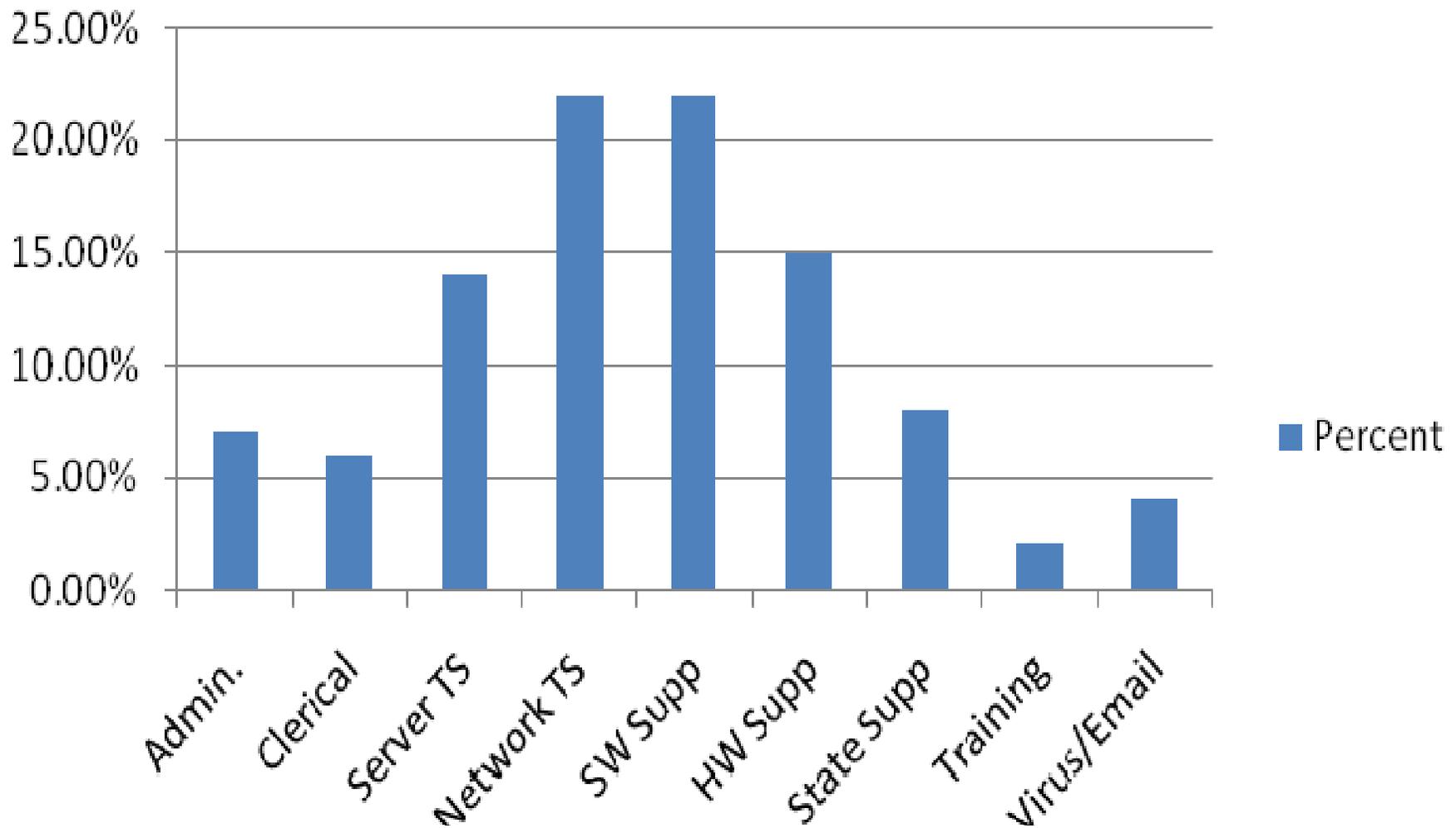


REGISTER OF DEEDS

	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Approx. Documents Recorded/Processed/Reviewed	9,198	9,950	8,200	7,813	6,062
Maps	194	164	154	213	163
Marriage Licenses Issued	421	372	337	342	316
Notaries Sworn In	233	197	211	181	182
Miscellaneous Copies Made For/By Public	97,950	103,000	98,129	93,718	84,684
Certified Vital Records Certificates	8,260	9,013	9,350	8,808	7,955

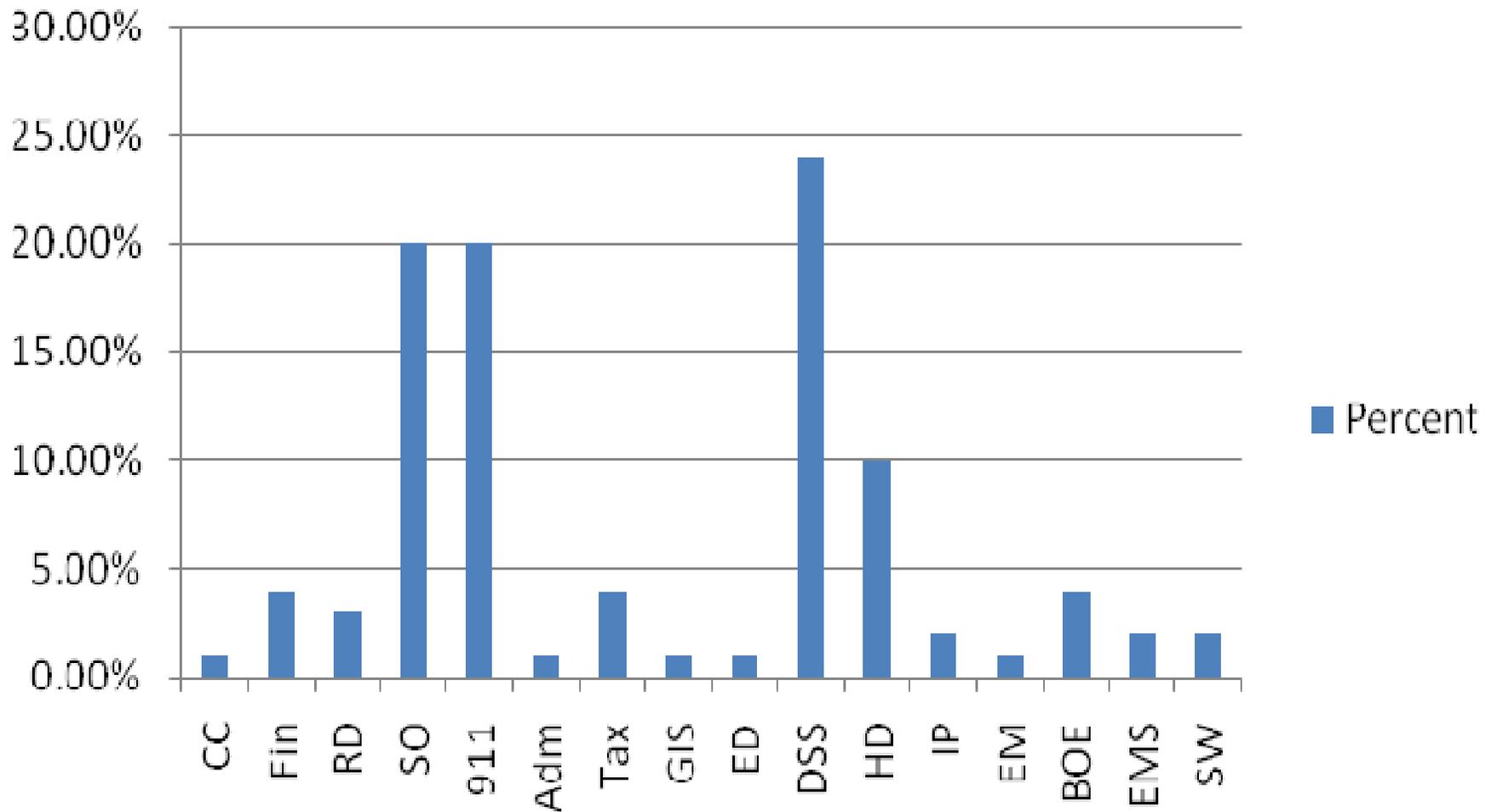
MANAGEMENT INFORMATION SYSTEMS- MIS

2009/2010 MIS Workload by type

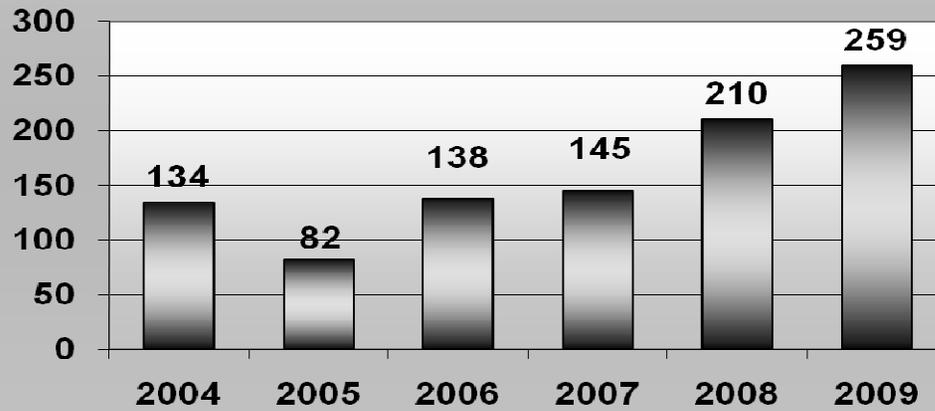


MANAGEMENT INFORMATION SYSTEMS- MIS

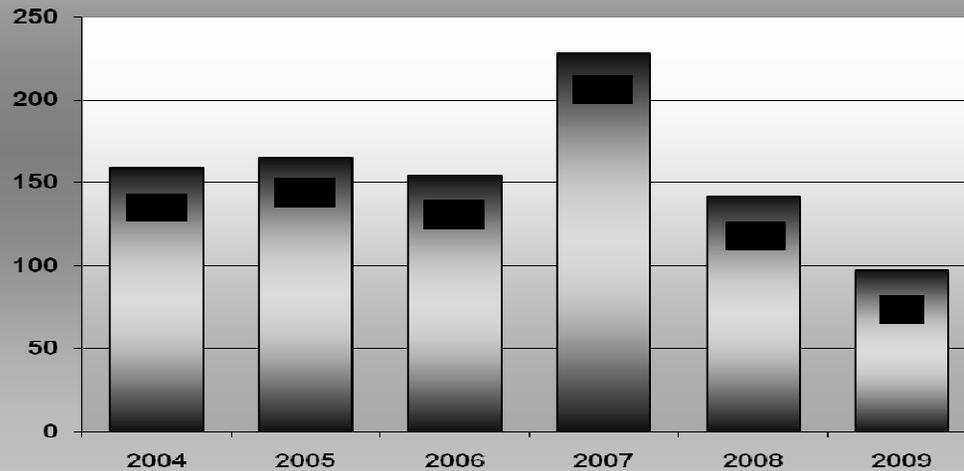
2009/2010 MIS Workload by Dept



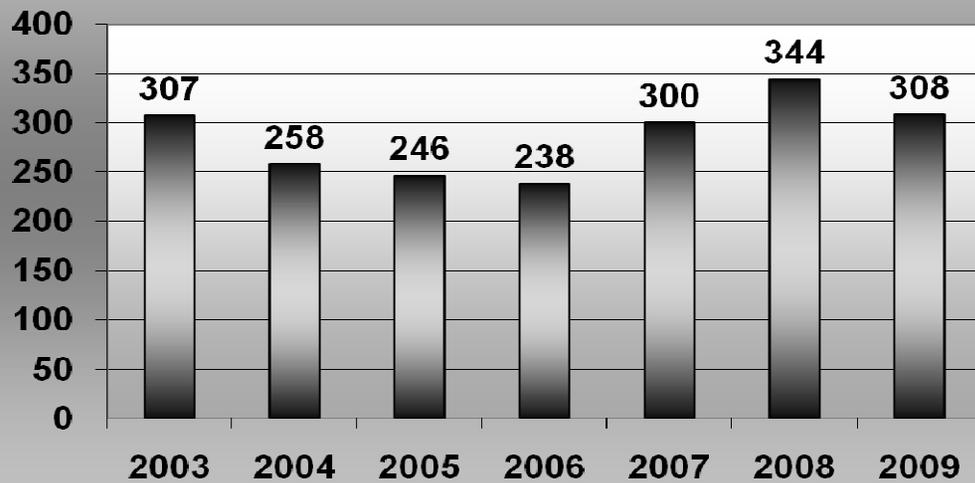
Carry Concealed Weapon Permits Issued and Renewed By Year in Lenoir County



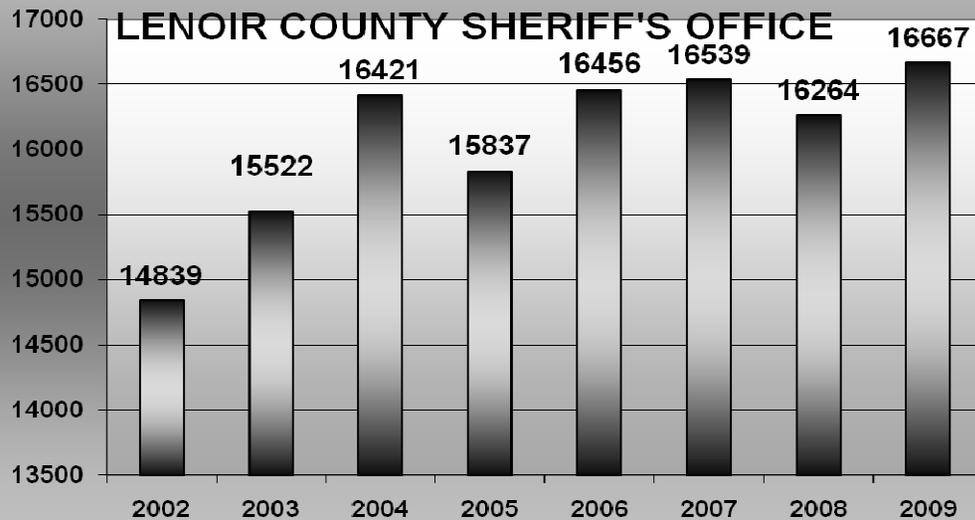
DNA BLOOD SAMPLES TAKEN FROM CONVICTED FELONS IN LENOIR COUNTY



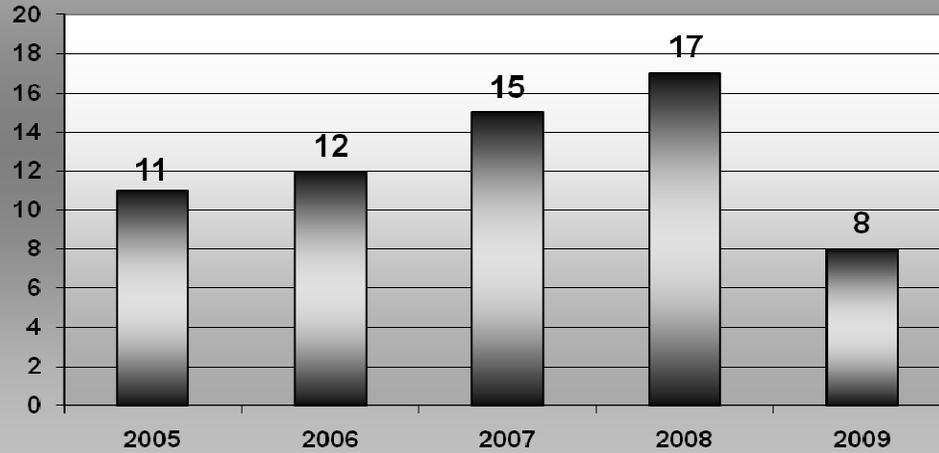
**Felony Arrests by Year
Lenoir County Sheriffs Office**



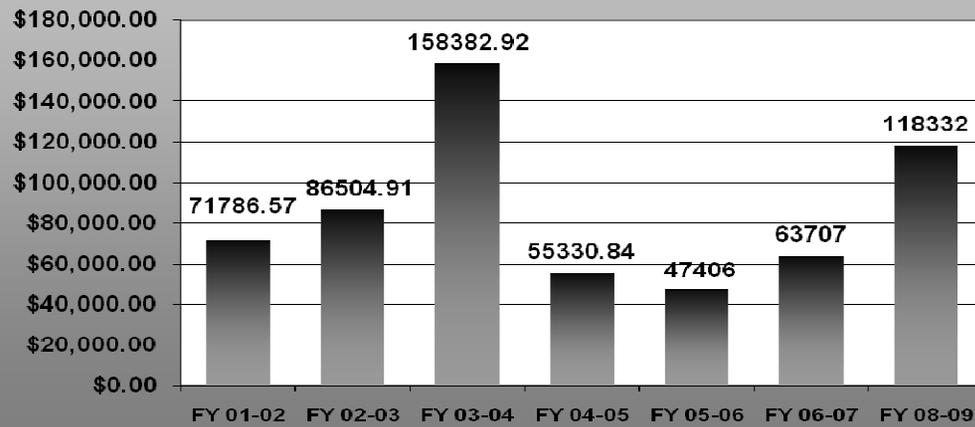
**CALLS FOR SERVICE ASSIGNED TO
THE
LENOIR COUNTY SHERIFF'S OFFICE**



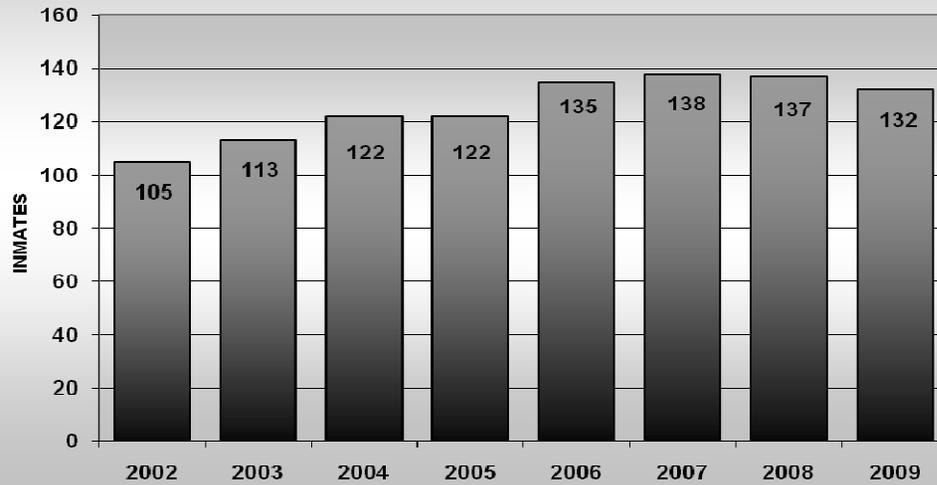
**Sex Offenders Registering in
Lenoir County by Year
Total Registered Sex Offenders:
108 Offenders**



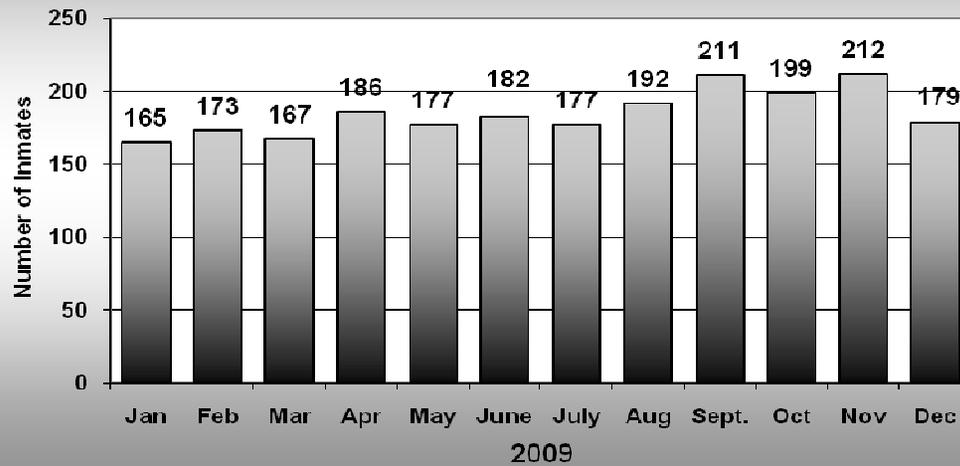
**Jail Revenues
(Derived from the DOC, Commissary & Inmate Phones)**



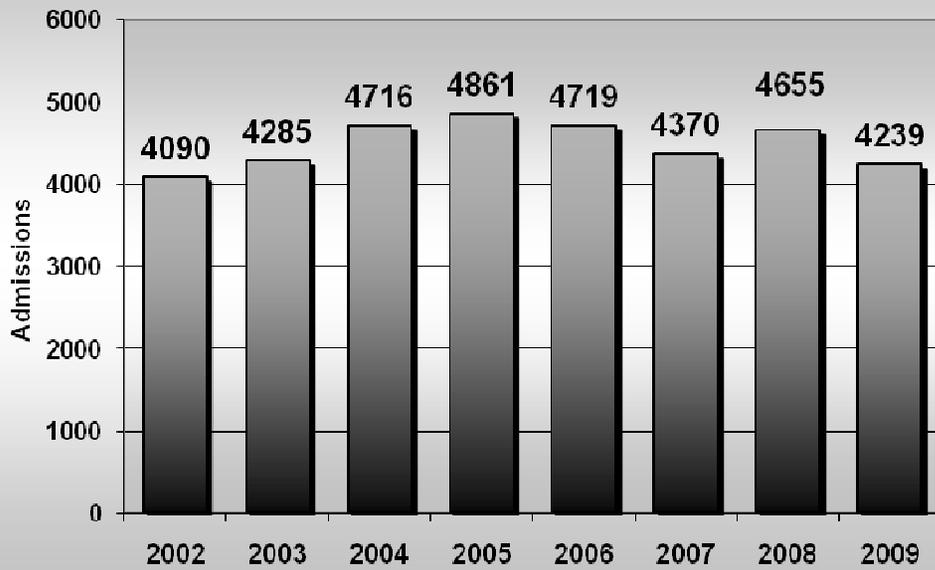
**AVERAGE DAILY POPULATION (ADP) BY YEAR
After Population Control Measures**



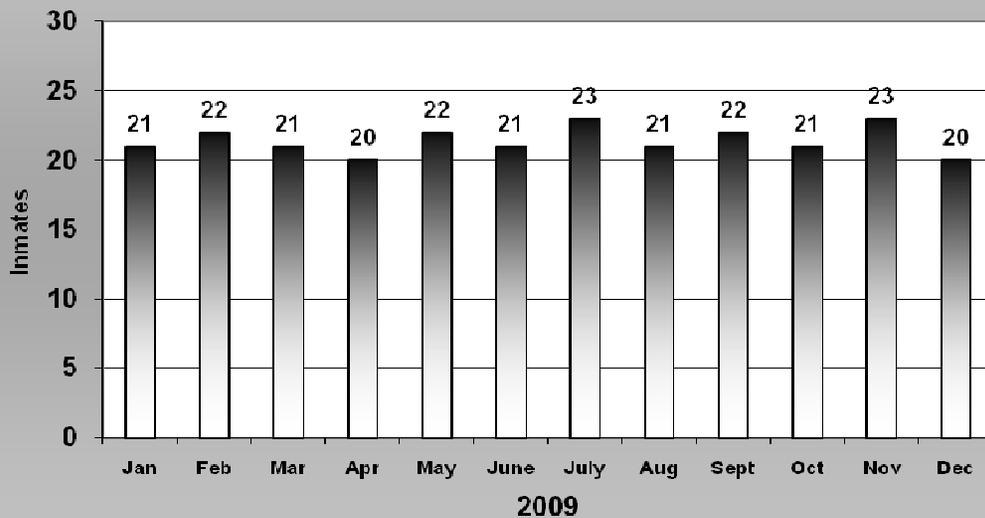
**Average Daily Population (ADP) by Month in 2009
Includes Inmates Held in
Other Jails, Safekeeping, and on House Arrest
Total Annual Average: 185 Inmates**



Jail Admission Totals by Year

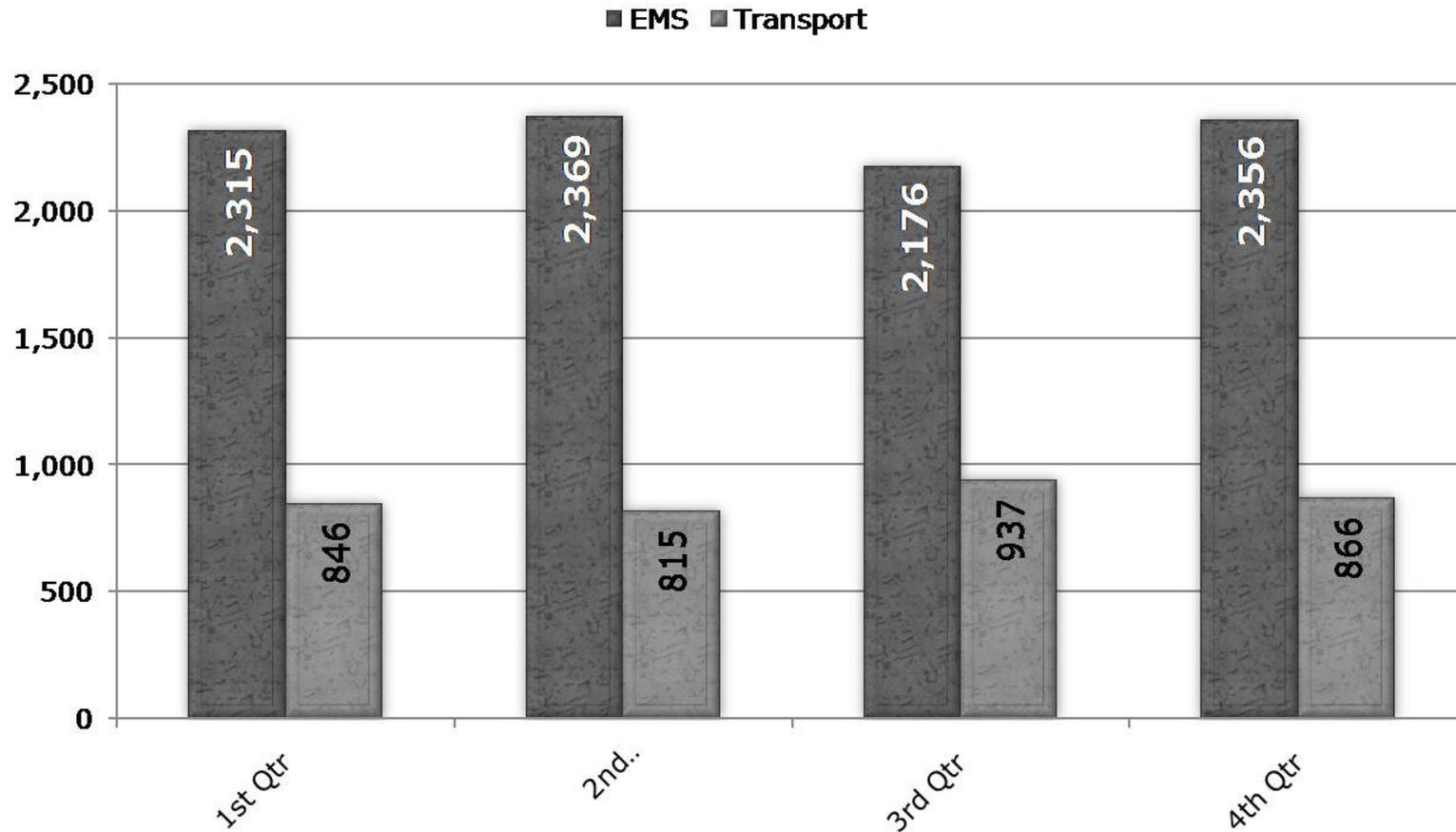


Average Number of Inmates Placed on Electronic Monitoring by Month



Lenoir County Emergency Services Department
Emergency Medical Services Division

Totals



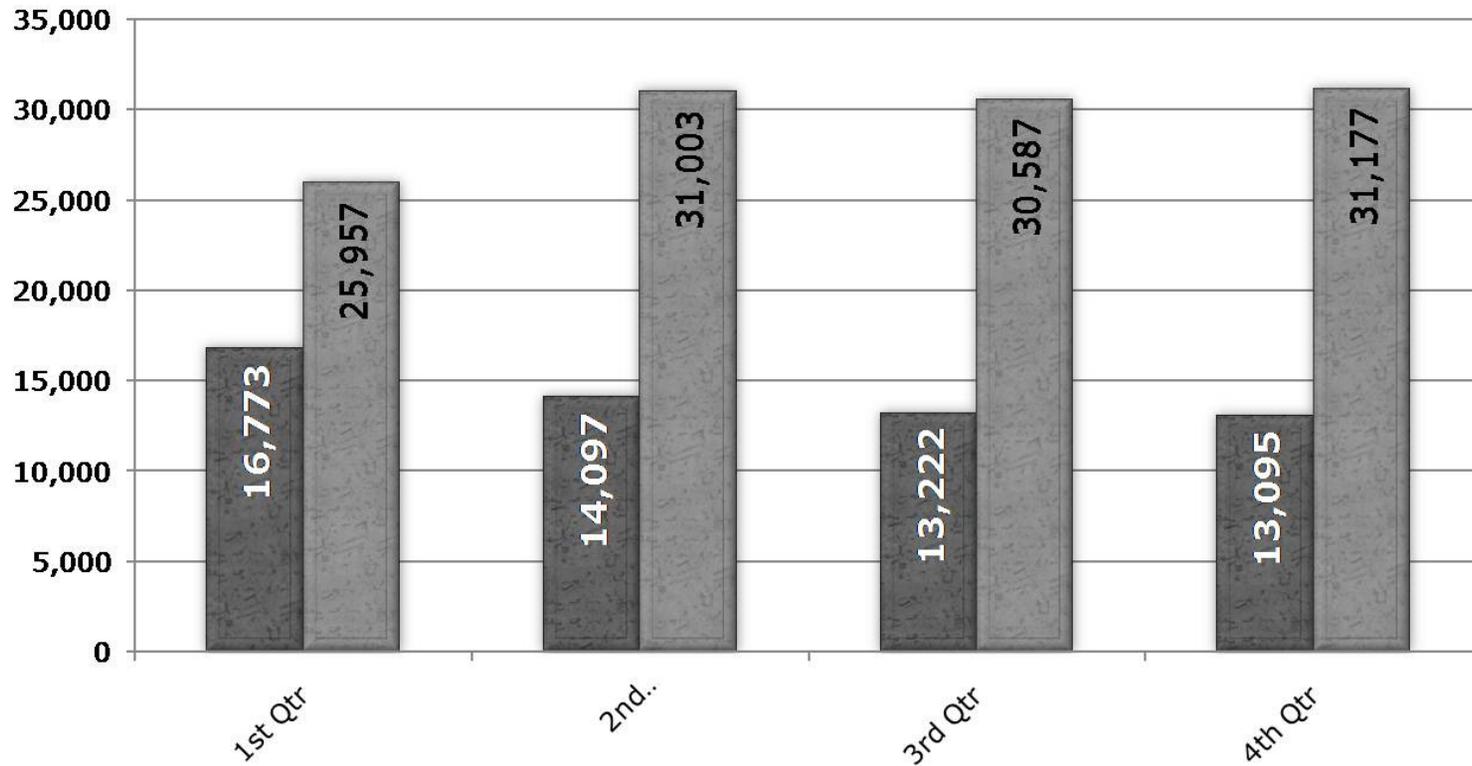
Lenoir County Emergency Services Department
E-911 Communications Division

Total Call Volume

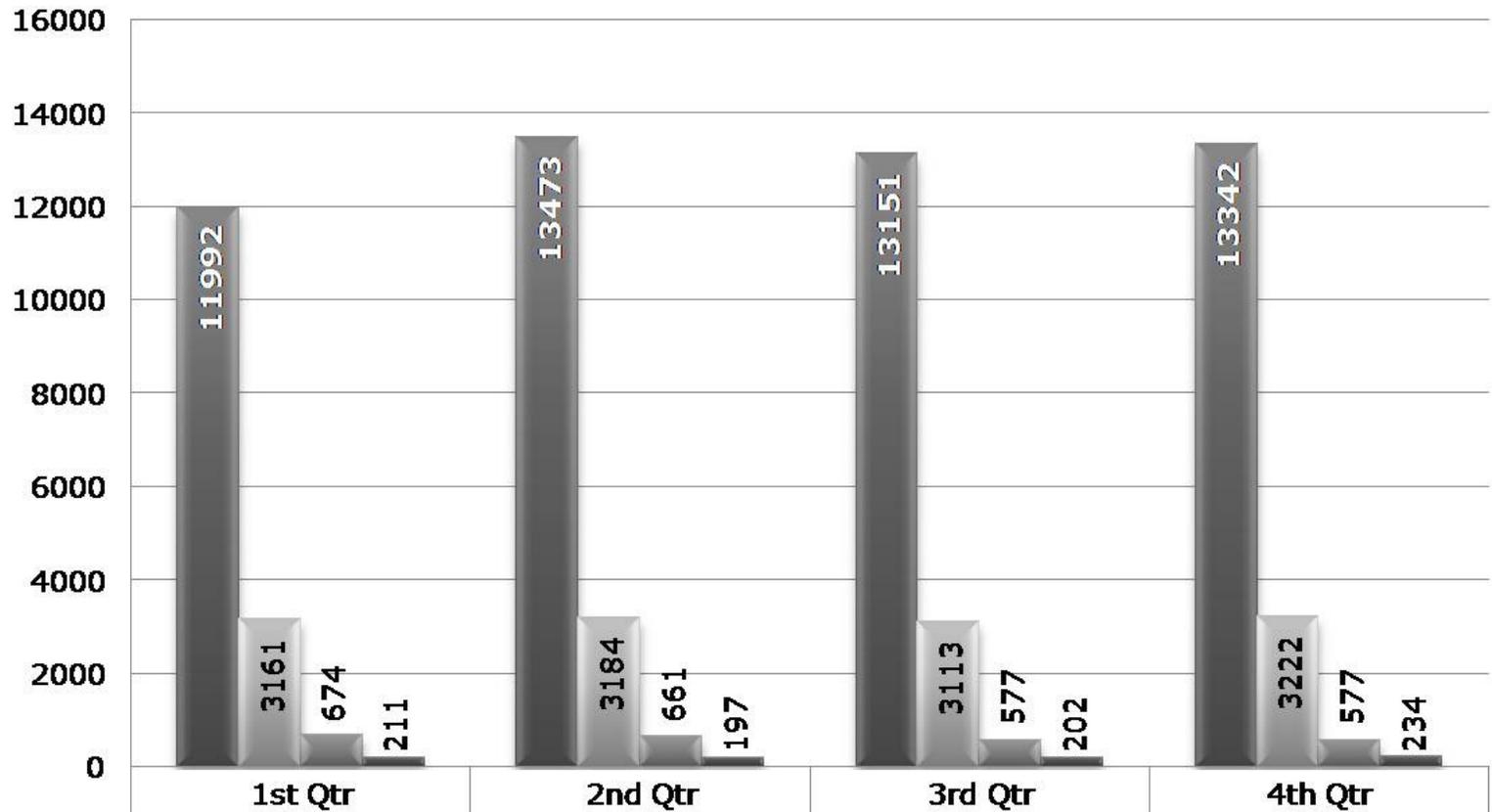
Lenoir County Emergency Services Department
E-911 Communications Division

Total Call Volume
FY 2009

■ Emergency ■ Administrative



Lenoir County Emergency Services Department E-911 Dispatches FY 2009



■ Law Enforcement	11992	13473	13151	13342
■ EMS	3161	3184	3113	3222
■ County Fire	674	661	577	577
■ City Fire	211	197	202	234

LENOIR COUNTY PLANNING & INSPECTIONS

WORKLOAD STATISTICS (CALENDAR YEAR)

ACTIVITIES	2005	2006	2007	2008	2009
RESIDENTIAL BLDG PERMITS	156	138	169	128	131
COMMERCIAL BLDG PERMITS	32	30	74	18	22
ELECTRICAL PERMITS	594	604	661	489	467
PLUMBING PERMITS	249	241	242	149	150
MECHANICAL PERMITS	377	371	409	357	311
INSULATION PERMITS	72	75	90	75	64
OTHER PERMITS	192	252	233	233	176
SINGLEWIDE M/H PERMITS	137	124	140	109	74
DOUBLEWIDE M/H PERMITS	69	79	78	52	43
ZONING COMPLIANCE CERTIFICATES	220	293	238	200	150
SPECIAL USE PERMITS	4	10	7	1	0
VARIANCE CASES	1	0	1	0	0
APPEAL CASES	0	0	0	0	0
REZONING CASES	0	1	0	2	0
FLOOD DEVELOPMENT PERMITS	9	10	5	7	4
MAJOR SUBDIVISION REVIEWS	1	3	2	0	0
MINOR SUBDIVISION REVIEWS	195	188	148	28	31
MANUFACTURED HOUSING PARKS REVIEWS	0	0	1	0	0
LAND USE ORDINANCES ENFORCEMENTS	5	7	11	5	2
TOTALS:	2360	2313	2426	1853	1625

NC Cooperative Extension – Lenoir County Center Workload Statistics

<u>4-H PROGRAM</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
Total hours of instruction received by youth enrolled in educational programs	2400	2300	2375	3855	4040
Youth participating in educational events (county fair, projects, presentations, Youth livestock show)	5455	6706	6509	5521	3775
Hours contributed to the 4-H program by volunteers	4100	4250	2000	3292	1500
<u>FAMILY & CONSUMER EDUCATION</u>					
Citizens receiving assistance from the SHIP (Senior Health Insurance Information Program)			350	810	840
Citizens learned skills to assist in water and energy conservation			200	12,500	14,200
Citizens learned skills to assist in stress management			120	321	288
Business participants who completed ServeSafe			20	75	55
Citizens learned skills to decrease the risk of disease related to diet & lifestyle	1235	1351	729	1319	2217
Citizens learned skills for effectively managing family resources	93	88	50	103	88
Youth received education to reduce their risk of chronic disease related to diet and inactivity through school enrichment and special interest programs	810	550	623	698	2188
Hours contributed by Extension and Community Association	2700	3600	168,435	9646	7945
Parents participating in Parent Training				30	42
<u>AGRICULTURE</u>					
Tobacco producers improved production practices	35	45	11	16	11
Farmers certified or re-certified to use restricted-use pesticides	182	400	237	234	257
Farmers implementing no-till practices (acreage)	10,000	13,500	6000	5000	3000
Increased Gross Farm Income	\$530,000.00	\$475,000	\$477,000	\$840,000	\$550,000.00
Small Farmers receiving free computers by participating in FACT			35	11	12
Animal Waste Operators, certified or recertified			205	235	310
Dollars saved by animal waste operators			\$ 35,000	\$75,000	\$85,000.00
Livestock School Enrichment		315	150	390	
Improved Pasture (acreage)			1750		
Forage Marketed for Drought Relief			\$13,550		
Master Gardeners trained	0	11	8	0	11
Hours contributed by Master Gardener volunteers	2133	2431	3,105	2720	3000
Dollar value of Master Gardener Service	\$28,862.00	\$48,990	\$57,300	\$53,047	\$55,200.00
Dollars saved through improved livestock practices				\$25,000	\$15,000.00
<u>TOTAL STAFF EDUCATIONAL CONTACTS</u>					
News articles or releases written	322	256	312	330	322
Program area newsletters distributed	15,832	14,480	15,380	15,300	15,000
Workshops conducted	284	246	241	110	120
Hours of instruction	1439	2458	2,100	2947	2,200
Workshop attendance	5530	5519	4,888	2964	3,660
Face-to-Face contacts	25,122	33,867	29,188	22,139	33,225
Television appearances	58	54	68	65	71
Parents-As-Teachers referrals	36	6	14	18	20

Lenoir Soil and water Conservation

The Lenoir SWCD partnered with the Natural Resources Conservation Service handles a diverse conservation program workload. The following programs represented the actual number of contracts being funded with practices being implemented.

Program Contracts by Program Spent	05-06	06-07	07-08	08-09	09-10	Approx. \$
North Carolina Ag. Cost Share Program	69	48	13	14	11	\$ 693,633.00
Environmental Quality Incentive Program	25	20	12	3	9	\$1,156, 840.00
Conservation Reserve Enhancement Program	40	25	2	3	0	\$ 146,919.00
Conservation Reserve Program	3	3	0	0	0	\$ 45,000.00

With all of the current changes in agriculture, participation in cost share, incentive and annual payment programs has decreased as well as some increases. New Best Management Practices are being introduced in the above programs to encourage farmers to participate in these programs to continue good conservation.

LIBRARY**FY 07-08****FY 08-09****FY 09-10***

Circulation:

Kinston-Lenoir County Public Library	292,221	319,473	337,364
La Grange Library	52,264	47,982	52,419
Pink Hill Library	29,593	28,752	31,051
Total (Lenoir County)	374,078	396,207	420,834

Attendance:

Kinston-Lenoir County Public Library	225,254	260,590	287,523
La Grange Library	59,264	61,282	67,375
Pink Hill Library	36,443	36,190	39,308
Total (Lenoir County)	320,961	358,062	394,206

Reference Questions:

Kinston-Lenoir County Public Library	176,748	180,193	191,818
La Grange Library	26,345	26,228	27,718
Pink Hill Library	24,734	25,594	27,831
Total (Lenoir County)	227,827	232,015	247,367

Attendance for Adult Programs	4,333	8,594	13,588
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Attendance for Children's Programs	17,133	17,245	19,118
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Volumes Added (system total)	28,358	31,931	34,308
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Volumes Withdrawn (system total)	40,290	34,830	29,497
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Total Volumes (system total)	250,058	244,411	270,545
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*Projected through June 30, 2010 based on 8 months performance.

**LENOIR COUNTY HEALTH DEPARTMENT
CALENDER YEAR ACTIVITY REPORT**

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
Adult Health							
Physicals (BCCCP)	40	12	25	19	25	22	25
BCCCP (mammograms)	23	18	25	39	32	23	24
Modified			19	15	17	24	33
Animal/Rabies Control							
Request for service	1133	1019	1218	1242	974	941	1248
Cases of rabies	8	6	4	4		2	8
Bites investigated	110	88	85	38	54	54	78
Rabies vaccinations	6843	7645	7567	7943	8193	8143	8847
Animals impounded	2610	3240	3917	3553	3361	3490	3616
Animals euthanized	1751	2228	2578	2135	1895	1943	2141
Child Health							
Well-child visits	673	628	632	685	684	738	680
Patients, unduplicated	476	462	527	537	562	588	592
Immunizations, clinic doses	3285	3032				390	745
Immuniz, 6 th grade doses	1328	787	84	----			
Lead follow-up	48	18	17	17	16	16	34
Child Serv. Coord, enrollees	86	0	0	15	43	38	42
CSC, active months/units	541	0	0	120	230	805	724
Newborn Assessment				5	12	19	7
Communicable Disease							
PPD, TB skin tests	877	968	905	1018	1296	1041	977
STD Screenings	724	792	930	910	1003	992	975
HIV tests	862	1074	990	1570	1369	1580	1665
HIV, posttest counseling	578	425	628	457	851	74	7
HIV, pretest counseling	1690	1316	1618	1312	2099	1582	1476
Flu vaccine, doses	830	2738	2610	1108		950	3340

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
Communicable Disease Cont.							
Pneumonia vaccine, doses	84	6	136			50	50
Tetanus vaccine, doses	184	141	312			959	799
Hepatitis B vaccine, doses	271	285	377			219	176
Other vaccines	296	118	103				
Syphilis, reported cases	7	6	17	13	17	14	11
Gonorrhea, reported cases	146	203	2	173	196	163	114
HIV, reported positives	33	15	26	21	21	23	12
AIDS, reported cases	6	6	17	13	15	11	11
Tuberculosis, reported cases	6	3	2	7	5	4	2
Chlamydia, reported cases	300	361	353	296	317	296	324
Environmental Health							
On-site Wastewater							
Applications, new lot evals	320	247	259	344	286	157	157
Site visits	1563	1197	1248	1310	1363	1057	1040
Site evals conducted	364	306	288	376	304	205	203
Improvement permits, new	245	206	189	254	200	124	116
Improvement permits, repair	42	37	35	27	28	5	4
Improvement permits, denied	4	1	0	4			
Operations permits	303	249	226	212	211	156	164
Complaints investigated	30	19	14	13	7	6	26
Food and Lodging							
Inspections quarterly	1111	1167	1139	1145	844	634	776
Permits issued	98	107	107	110	115	96	85
Site visits	272	257	405	383	408	349	262
Complaints investigated	30	32	40	30	38	46	31
Lead investigations	2	5	1	1	2	4	4
Methamphetamine Labs							2
Other visits	111	110	22				
Family Planning							
New patients	190	219	415	247	212	148	151
Continuation patients	1,044	837	625	793	803	822	810
Visits	2308	2091	1872	1966	1937	1798	2056

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
Health Education/Promotion/Outreach							
Tobacco			3				26
Physical Fitness			5				15
Nutrition/Overweight/Obesity			7	1			41
Chronic disease presentations	5	7					396
STD/HIV/AIDS presentations	61	30	11	5			146
Laboratory							
Pregnancy test	1040	1017	1019	943	1058	1210	1060
Gonorrhea cultures	2204	1263	831	815	961	1294	958
Cholesterol tests	146	112	123	137	153	67	n/a
Glucose tests	509	538	546	440	450	307	362
Hemoglobin tests	3669	3768	3839	3882	3762	3610	3729
Urinalysis/micro	1713	1986	2705	2318	2347	1928	2085
Patients, unduplicated	8452	8609	7819	8188	8729	7759	7794
Reference lab	5694	5780	6770	6543	7083	6517	6266
Total tests/Specimens Collected	21,312	21,519	21,283	20,640	21,496	24,766	21,056
Maternity							
Low risk, patients	148	207	251	185	182	138	109
High risk, patients	150	175	91	80	75	57	59
Patients, unduplicated	218	265	248	227	204	151	155
Total visits	1326	1409	1970	1235	1140	869	958
MCC, new patients	104	78	76	56	52	49	51
MCC, subsequent patients	291	389	276	417			
MCC, units	996	954	960	850	588	635	719
MCC, encounters	599	504	470	473	306	403	418
Pregnancy counseling	247	594	305	265	301	291	209
WIC							
Caseload, unduplicated	3908	4264	4220	4554	5170	5399	5688

PARKS & RECREATION

	(Ages)	2005	2006	2007	2008	2009
Tee Ball	5-6	430	400	415	390	387
Rookie Baseball	7-8	280	265	230	210	208
Bambino Baseball	9-12	380	438	393	328	222
Babe Ruth Baseball	13-15	175	170	162	44	52
Midget Girls Softball	9-12	210	220	260	285	296
Jr. Girls Softball	13-15	90	95	80	75	85
Termite Basketball	7-9	280	265	240	275	252
Midget Basketball	10-12	220	200	195	190	230
Prep Basketball	13-14	120	100	88	72	166 (Prep/Jr. Combined)
Jr. Basketball	15-16	75	75	68	66	85
Flag Football	7-9	120	110	122	118	111
Midget Football	10-12	145	125	155	149	170
Cheerleading	9-12	105	90	126	65	80
Summer Day Camp	9-12	220	280	375	435	886
Pink Hill Soccer	5-12	280	250	190	170	139
Moss Hill Soccer	5-12	200	180	140	132	130
Southwood Soccer	5-12	100	120	105	118	125
Barnet Soccer (Fall/Spring)	4-16	380	370	870	775	790
Adult Basketball (SW)	Adult	-----	-----	-----	105	130
Volleyball	9-12	-----	-----	-----	-----	155
Sr. Basketball	17-18	<u>50</u>	<u>40</u>	<u>29</u>	<u>31</u>	<u>112</u>
TOTAL:		3860	3793	4243	3928	4168

TRANSPORTATION DEPARTMENT

	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09
MILES	304,608	325,000	237,396	246,748	288,744	324,173	454,658	686,437
TRIPS	56,496	58,000	44,560	41,287	42,625	47,168	53,836	71,823
COST/MILE	\$1.22	\$1.34	\$1.41	\$1.43	\$1.39	\$1.39	\$1.70*	\$1.60

*Increase in Cost/Mile due to increase in Gas Prices for FY 2007-08.

DIVISION OF VETERAN AFFAIRS

Contacts in Person 3661

Contacts by Phone 5520

Federal dollars brought into Lenoir County:

- Approximately \$18,345,000 (compensation & pension)
- Approximately \$ 5,646,000 (medical expenditures)
- Approximately \$ 820,000 (education & vocational rehabilitation)
- A TOTAL OF 42 NCDVA SCHOLARSHIP APPLICATIONS FOR THIS DISTRICT five scholarships were awarded to Lenoir County students

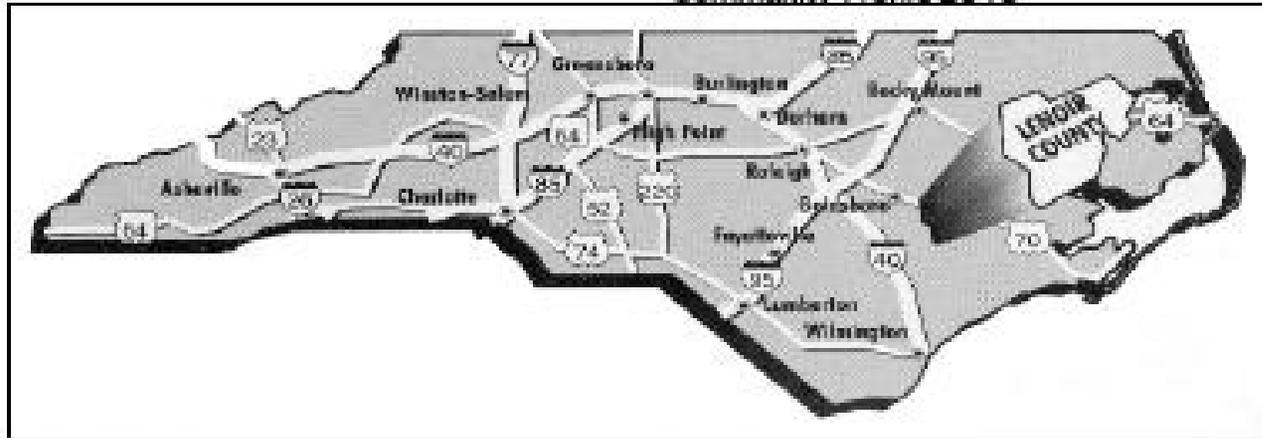
This District Office of the North Carolina Division of Veterans Affairs covers seven counties and serves a total veteran population of approximately 35,000 based on the latest figures available from the Office of the Actuary of the US Department of Veterans Affairs. Lenoir County Veterans number approximately 5,145 (this figure does not include spouses, widows, and dependents who are also served in this office). We processed out approximately 18,730, original letters with over 36,020 attachments. The major portion of correspondence includes compensation and pension claims for veterans, widow and dependents of veterans with a smaller but significant amount of correspondence concerning medical benefits, educational benefits, insurance, burial benefits and Department of Defense records and benefits.

In addition to correspondence sent out of this office, we also receive into our office in excess of 42,700 pieces of correspondence with attachments sent annually by the VA Regional Office in Winston Salem and the six other counties in our district. These applications for benefits letters with attachments, decision letters, request for information, duty to assist letters and numerous other types of correspondence have to be processed, copied, sorted and distributed to the six other Counties in this District. This requires numerous files be pulled and refiled daily to deal with this correspondence in addition to the in-office appointments by local veterans and/or their families for assistance.

APPENDICES

Lenoir County, North Carolina

Community Profile 2010



FAST FACTS

Location

Driving time to metropolitan city (min/miles)	
Raleigh	90/75
Wilmington	120/100

Population (Census)

	1990	2000
Lenoir Co.	57,274	59,648
Male	26,648	28,312
Female	30,626	31,336
White	34,288	33,685
Black	22,595	24,115
Other	391	1,848

2008 Certified Population Estimates

Source: NC State Data Center	57,521
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2007 Per Capita Income

	\$ 29,600
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Source: NC State Website 05/20/10

2007 Farm Income

Total Cash Receipts from marketing (\$000)	\$ 174,704
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Source: US Dept. of Commerce, Bureau of Economic Analysis 05/10

Recruitable Labor

Lenoir County ESC Job Applicants, February 2010	13,534
High School Graduates FY 2007-08**	556
# Entering Labor Force	38
# Continuing Education	484
# Entering Military	29

Source: ** NC ESC Website Online Job Applicants by County 05/20/10
 ** NC Dept. of Public Instruction, 2009 Co. Profile 05/20/10

Work Force Mix (3rd. Qtr. 2008)	Number	%
Private Industry	19,321	76.63%
Government	5,892	23.37%
Total All Industry	25,213	100.00%
Manufacturing	3,331	13.21%
Agriculture, Forestry, Fishing & Hunting	448	1.78%
All Other Industry	21,434	85.01%
TOTAL	25,213	100.00%

Source: ESC Website 05/10

Labor Force

	2007	2008	*2009
Labor Force	28,651	27,074	27,682
Employment	27,173	25,068	24,378
Unemployment	1,478	2,016	3,303
Rate %	5.2	7.4	11.9

Source: ** ESC Website 05/20/10, ESC Staff Annual Calculations

Median Age

	1990	2000	2008
Median Age	34.56	38.19	39.08

Source: NC State Demographics (1990, 2000) 05/20/10

Taxable Sales (New reporting methodology as of July 05)

FY08-09	\$ 457,801,972
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Source: NC Dept. of Revenue, Sales & Use Tax Division 05/20/10

**LENOIR COUNTY GOVERNMENT
BUDGET CALENDAR: FY 10-11**

	TASK	DATE
1	Commissioner Budget Planning Work Session	February 1, 2010
2	Financial / Budget Philosophy Reviewed	February 1, 2010
3	Budget Request Instruction Book Provided to Departments	February 17, 2010
4	Outside Agencies Advised By Letter & Form of Budgetary Time Frame	February 17, 2010
5	Departmental Budget Requests Returned to County Manager	March 19, 2010
6	Outside Agencies' Budget Requests Returned to County Manager	March 31, 2010
7	Meet With Department/Agencies, as Necessary	March 22, 2010 to April 9, 2010
8	Tax Revenues & Other Revenue Estimates Finalized	April 9, 2010
9	Finalize Budget Requests	April 16, 2010
10	Distribute FY 10-11 Submitted Budget to Board of Commissioners	May 3, 2010
11	Hold Work Session(s) on FY 10-11 Submitted Budget	May 17, 2010
12	Advertise Public Hearing on FY 10-11 Budget	May 24, 2010
13	Hold Public Hearing	June 7, 2010
14	Adopt Budget	June 21, 2010

LENOIR COUNTY FISCAL POLICY

The overall goal of the County's fiscal policy is to improve upon and maintain effective and efficient management of the public's resources. The policy statements which follow provide the "building blocks" for achieving this goal. There are four categories: budgeting, expenditure control, investment of idle funds, and preservation of general fund balance.

Budgeting

A comprehensive budget will be prepared annually for all funds to be expended by the County in accordance with North Carolina General Statute 159-8-13. The budget will be prepared in such a manner as to facilitate its understanding by citizens and elected officials. In addition to required public hearings, the Commissioners will hold work sessions on the budget which will be open to the public. Copies of the proposed budget will be available to citizens and elected officials prior to the work sessions. Budgetary emphasis will focus on providing the maximum level of basic services, to the most citizens, in the most cost-effective manner, with due consideration being given to all costs – economic, fiscal, and social. The budget will provide for adequate maintenance of capital, plant and equipment and for their orderly replacement. The county will avoid budgetary capital financing (one-time revenues for one-time funding of capital assets), special studies, or other non-recurring expenditures. Reports comparing actual revenues and expenditures to budgeted amounts will be prepared monthly and available to the public. Revenue estimates will be incorporated into the annual budget document and will be conservative. The County will not balance the budget on unrealistic revenue projections.

Expenditure Control

County management will employ tools designed to control expenditures to keep the tax rate at its lowest possible level, while maintaining sufficient resources to operate effectively. These tools include formal approval (by resolution) from the Board for all "non-routine" expenditures exceeding \$2,500. This approval will be obtained in addition to the normal budget process. Examples of non-routine expenditures include capital purchases, unplanned large purchases that require shifting of funds between line items, and purchase in which the Board may have special interest. Routine expenditures over \$2,500 include utilities, postage, fuel, etc. County management will also require a purchase order for any purchases over \$100, allowing management to scrutinize the expenditure prior to commitment of County funds. In essence, the benefit of close review offsets the additional paperwork and cost of processing the required documents. Other controls include departmental approval and review by the Finance Officer for all travel, and further approval by the county manager for travel out-of-state.

Investment of Idle Funds

The County will invest its idle funds, in accordance to G. S. 159-30, into: (a) CDs issued by banks using method of collateralization, (b) U.S. Treasury bills, notes, & bonds, and (c) in the North Carolina Capital Management Trust – Cash Account. As CDs mature, the finance office will call for quotes to ensure a competitive rate of return. The finance officer will manage these investments and determine the appropriate terms, percentage distributions, and rates. Board approval will be sought prior to committing to new investment options. The County uses a central depository system to manage its funds. This allows the finance officer to maintain only the amount necessary to cover expenses in the demand account and to invest the remaining funds to achieve greater return.

Preservation of General Fund Balance

The financial strength of the County is measured largely by its available general fund balance. The goal of the County is to maintain a fund balance in the 20% range for the following reasons:

- to ensure that sufficient operating funds are available in light of the County's erratic revenue cycle;
- to provide for adequate funds for immediate relief in case of natural disaster (ie. hurricanes, floods, etc.);
- to provide interest income through the wise investment of these funds to help stabilize the tax rate; and to reduce the cost of debt issuance by establishing a strong financial history.

According to the North Carolina Local Government Commission staff, a local government entering fiscal year with less than 8% undesignated, unreserved fund balance will not have sufficient resources to meet its obligations until it begins receiving property taxes.

Annual Independent Audit

The County will, in accordance to G.S. 159-34, have its financial accounts audited as soon as possible after the close of each fiscal year by a certified accountant or by an accountant certified by the Commission as qualified to audit local government accounts.

Fund Structure and Basis of Budgeting

The County Budget is organized on the basis of funds, each of which is considered a separate accounting and reporting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its revenues and expenditures, as appropriate. The types of funds include: the General Fund, Special Revenue Funds, Capital Funds and Enterprise Funds.

The General, Special Revenue, and Capital Funds are accounted for using the modified accrual basis of accounting, in accordance with G.S. 159-26. Under the modified accrual basis of accounting, revenues are recognized when they become measurable and available as net current assets. Expenditures, under the modified accrual basis of accounting, are generally recognized when the related fund liability is incurred. The County uses the full accrual basis of accounting for the Enterprise (Solid Waste) Fund. Under the full accrual basis of accounting, revenues are recognized when they are earned and expenses are recognized when they are incurred.

Governmental Fund Types

General Fund: This is the primary operating fund of the County and is used for the majority of current operating expenditures of the County Government. This fund provides **inter-fund transfers** for the operations of other funds, which include the Insurance Fund, Capital Improvements Fund, Revaluation Fund, Vehicle Replacement, and E-911.

Special Revenue Funds: These funds are used to account for the proceeds of specific revenues that are legally restricted to expenditure for particular purposes. The Revaluation Fund, County-wide Fire Service District Fund, E-911 Fund, Insurance Fund, Fund, and E-911 are included in these funds. The revenue sources of these funds include federal grants and special ad valorem taxes and fees.

Capital Funds: These funds account for the acquisition and/or construction of major capital assets by the County, except those financed by enterprise funds. Financing is primarily funded by bond issues, State and Federal grants, and transfers from the General Fund. The Vehicle Replacement Fund, Capital Improvements Fund, School Capital Fund are included in these funds.

LENOIR COUNTY – GENERAL DESCRIPTION

Lenoir County is located in the Coastal Plains region of Eastern North Carolina approximately midway between South Carolina and Virginia. Encompassing an area of 399 square miles, the County is an irregular pentagon in shape and is bound on the north by Greene County, on the east by part of Jones, Pitt and Craven Counties, on the south by Jones County and on the west by Wayne and Duplin Counties.

The land is a good land...an eastward-sloping plain crossed by shallow valleys and interrupted by a few gently rolling hills. From an elevation of 125 feet above sea level near the Dawson community in the western section of the county, the land drops to 44 feet at the headwaters of the Trent Rivers in the southeast section. Along the river and a few of the larger creeks are broad lowland areas carved in the distant past as the streams changed course or as water rushed downstream in time of heavy rain or storm. The normally placid Neuse River snakes its way for 75 miles through the center of the county, dividing it into almost two equal parts. The river depth fluctuates with the seasons from a low of two feet to a high water mark of 25 feet. Its width average 50-300 feet. Other streams include Southwest, Contentnea, Break Creek, Falling Creek and Briery Run.

BIRTH OF LENOIR COUNTY

The period following the Revolution was one of corruption and lawlessness in Dobbs County, especially in the far reaches of the area where Greene County is now located. Lack of honest qualified leaders and difficulties in administering justice in the remote sections of the county resulted in an emergency of many individuals who sought riches and power by any means, without regard to law. Government, in some areas, was non-existent, tax collections scant and law and order a farce. In efforts to remedy the situation, a bill was introduced in the General Assembly in December, 1791 to divide Dobbs County into two new counties with courts, prisons and stock in each. An opponent of the bill, General William Graham, declared it was the first time he had ever heard of destroying a government to establish law and order. The new counties were to be named Lenoir and Glasgow. A strong effort was made to name one of the counties for Stephen Cabarrus, then president of the State Senate. The name of Lenoir was stricken from the bill and Cabarrus substituted. Then, following arguments by Lenoir partisans, Cabarrus was stricken and Lenoir re-inserted. Thus, Lenoir County came very close to be Cabarrus County. The act of abolishing Dobbs County and creating Lenoir County was ratified on January 21, 1792 and Kinston was named the County Seat.

Lenoir County's name honors General William Lenoir, described by his contemporaries as a "venerable patriot and soldier," and who played a major role in the affairs of the state of North Carolina.

Source: *Lenoir County – 200 Years of Progress – 1776-1976*
Published by the Lenoir County Board of Commissioners
and the Kinston-Lenoir County Bicentennial Commission

MINUTES
LENOIR COUNTY BOARD OF COMMISSIONERS
BUDGET PLANNING WORK SESSION
Administration Building Conference Room
February 1, 2010

The Lenoir County Board of Commissioners began their scheduled retreat on Monday, February 1, 2010 at 10:30 a.m., at the Administration Building Conference Room, 101 North Queen St., Kinston, NC.

Members present included: Chairman George Graham, Vice-Chairman Claude Stroud and Commissioners, Jackie Brown, Reuben Davis, Chris Humphrey, Tommy Pharo and Linda Rouse Sutton.

Members absent: None

Also present were: Michael W. Jarman, County Manager, Tommy Hollowell, Assistant County Manager, Martha Martin, Finance Officer, Roger Dail, Emergency Services Director, Joey Huff, Health Director, Chris Hill, Sheriff's Department and Lashanda Hall, Clerk to the Board.

Mr. Graham welcomed the Board members to the Budget Work Session.

Mr. Jarman stated the purpose of the work session was to obtain Board input for the upcoming FY 2010-11 budget, this input will be very important in determining funding for the new budget year. Mr. Jarman reviewed information as follows:

Budget Philosophy – Mr. Jarman reviewed the budget philosophy with the Board. The Board agreed to keep the goal for the Unrestricted/Unreserved General Fund Fund Balance at twenty percent (20%). In regards to employee pay, Mr. Davis stated he did not see where the county could afford to give any type of pay increases for the upcoming fiscal year. Mr. Pharo stated he agreed with Mr. Davis and stated he would like for all employees to be able to keep their current positions. Mr. Graham stated the Board should look into giving the employees some type of compensation for the upcoming year such as additional days of vacation. Mr. Dail stated that employees are aware of the tough economy, but additional days of vacation would do more harm in his department. Mr. Dail stated he is currently down 5 to 8 positions, with overtime at an all time high. More vacation days granted would just make the current conditions in his department worse. Management and the Board discussed job vacancies in several departments. Mr. Graham then discussed the need for a Public Information Officer (PIO) and a Human Resource Director (HR) for the county. The Board concluded there would be no funds available for a PIO unless employee's duties were combined to create the position. Mr. Graham stated the county needs to expand its human resources department, and a HR Director would be the proper step. The Board directed administration to include some type of compensation for employee's in the upcoming fiscal year as long as it could be done within the current budget parameters and numbers.

Financial Performance Summary (as of 12/31/09) – Mr. Jarman reviewed the revenues and expenditures with the Board. The County is in line with budgeted numbers. Sales tax for the county is still very low; jail expenditures are high and increasing

Current Year Revenues vs. Expenditures as of January 31, 2010

Revenues Forecast Projected Over-run -\$106,950

Expenditures Forecast Projected Over-Run - \$368,000

Total Projected Under-Run to “The Bad” - -\$261,050

Projected Fund Balance Appropriated - \$871,374

General Fund Fund Balance Projection for the Remainder of FY 09-10

At current \$63,376,257 Amended General Fund Budget (1/31/10); the County has 7.8 weeks or working capital.

Projection: The county will increase the current Appropriated Fund Balance of \$610,324 (as of 1/31/10) by \$261,050 and finish FY 09-10 using \$871,374 of Fund Balance.

School Bond Payments with Lottery – Mr. Jarman reviewed the bond payments for schools. Mr. Jarman reminded the Board of the upcoming shortage in FY 12-13 for school bond payments.

Jail Debt Service – Mr. Jarman stated the estimated debt of the jail is \$17.5 million at 5% interest. Total debt service paid for FY 10-11 will be \$437,500. Mr. Jarman reminded the Board of the jail’s capacity and the on-going overcrowding issue. Mr. Jarman asked the Board if they were still interested in constructing a jail; by common consent the Board stated their interest in jail construction.

ADJOURNMENT

Upon a motion by Mr. Graham and a second by Mr. Stroud, the Board concluded the meeting at 12:15 p.m.

Respectfully submitted,

Reviewed By

Lashanda Aytch
Clerk to the Board

Michael W. Jarman
County Manager

MINUTES
LENOIR COUNTY BOARD OF COMMISSIONERS
BUDGET PLANNING WORK SESSION
Administration Building Conference Room
May 3, 2010

The Lenoir County Board of Commissioners began their scheduled retreat on Monday, February 1, 2010 at 10:30 a.m., at the Administration Building Conference Room, 101 North Queen St., Kinston, NC.

Members present included: Chairman George Graham, Vice-Chairman Claude Stroud and Commissioners, Jackie Brown, Reuben Davis, Chris Humphrey, Tommy Pharo and Linda Rouse Sutton.

Members absent: None

Also present were: Michael W. Jarman, County Manager, Tommy Hollowell, Assistant County Manager, Martha Martin, Finance Officer, Roger Dail, Emergency Services Director, Joey Huff, Health Director, "Billy" Smith, Sheriff's Department, Chris Hill, Sheriff's Department, Jack Jones, Social Services Director, Margaret Seymour, Register of Deeds, Darrell Parrish, Tax Administrator and Lashanda Hall, Clerk to the Board.

Mr. Graham opened the Budget Work Session at 10:40 a.m.

Mr. Jarman stated under direction from the Board following the last Budget Work Session, administration has started the job of creating the FY 010-11 Budget. The purpose of this work session is to obtain Board input relative to these recommendations. Mr. Jarman reviewed information as follows:

Challenges – Mr. Jarman reminded the Board of the request of the Leanest Budget Ever. Currently the county has lost \$1,160,000 in revenues from the previous year; there is an increase in Debt Service of \$400,000; an increase in retirement cost of \$250,000; and utility increases.

Property Tax Revenue 2009-10 - Loss in 2009-2010 = \$92,000,000 Value X .80/100 = \$736,000

Loss Due to Appeals - \$35,000,000	Industrial Property
\$21,000,000	Double Listed
\$6,000,000	Low Income Housing Law
\$5,000,000	Data Entry Errors
\$25,000,000	Residential Property

Property Tax Revenue 2010-11 - \$53,000,000 Decrease mainly due to personal property and motor vehicles –
 \$53,000,000 Value X .80/100 = \$424,000.

The losses from FY 09-10 totaling \$736,000 combined with losses from FY 10-11 totaling \$424,000 = \$1,160,000. This loss equates to a \$0.035 tax rate.

General Fund Expenditure – FY 09-10 total \$60,993,669; FY 10-11 \$60,708,353 resulting in a decrease of \$285,316 or a 5/10 percent reduction.

Summary of Revenues: General Fund

REVENUE SOURCES	FISCAL YEAR 2008-09 ACTUAL	ORIGINAL FISCAL YEAR 2009-10 BUDGET	REVISED FISCAL YEAR 2009-10 BUDGET (AS OF 1/31/10)	ADOPTED FISCAL YEAR 2010-11 BUDGET
PROPERTY TAXES	\$ 29,071,887	\$ 30,395,380	\$ 30,395,380	\$ 29,283,516
SALES TAX	\$ 7,148,007	\$ 5,700,000	\$ 5,905,722	\$ 5,750,000
SALES, SERVICES & OTHER REVENUES	\$ 9,137,972	\$ 11,289,925	\$ 12,167,481	\$ 11,369,875
INTER-GOVERNMENTAL REVENUES	\$ 13,401,728	\$ 13,249,378	\$ 14,297,350	\$ 13,165,757
APPROPRIATED FUND BALANCE	\$ 385,953	\$ 358,986	\$ 610,324	\$ 1,139,205
TOTAL REVENUES	\$ 59,145,547	\$ 60,993,669	\$ 63,376,257	\$ 60,708,353

		ADOPTED		FUND BALANCE		FUND BALANCE
FISCAL YEAR		BUDGET		APPROPRIATED		USED
05-06		49,027,289		1,309,302		0
06-07		55,123,608		2,357,946		0
07-08		56,514,013		2,136,698		0
08-09		60,726,544		2,182,306		385,952
09-10		60,993,669		358,986		?
		RECOMMENDED		RECOMMENDED		
10-11		60,708,353		1,139,205		?

Summary of Expenditures

GENERAL FUND	FY 2008-09	BUDGET FY 2009-10	BUDGET FY 2009-10	BUDGET FY 2010-11	FY 09-10 ORIGINAL VS FY 10-11 ADOPTED
COUNTY DEPARTMENTS	ACTUAL	ORIGINAL	REVISED	ADOPTED	
GOVERNING BODY	218,477	225,710	225,710	225,848	0.06%
COUNTY ADMINISTRATION	257,897	265,612	265,612	271,088	2.06%
FINANCE	240,142	219,508	239,038	246,878	12.47%
TAX	835,452	850,334	850,334	855,200	0.57%
LEGAL	44,539	72,500	72,500	62,500	-13.79%
BUILDING & GROUNDS (CT FAC & PUB BLDGS)	710,858	819,266	839,266	835,571	1.99%
ELECTIONS	323,601	403,477	375,813	346,830	-14.04%
REGISTER OF DEEDS	268,415	313,466	313,466	308,336	-1.64%
MANAGEMENT INFORMATION SYSTEMS	775,976	801,249	801,249	894,437	11.63%
SHERIFF	3,669,802	4,360,085	4,498,463	4,386,342	0.60%
CENTRAL COMMUNICATIONS	1,099,835	1,242,533	1,242,533	1,192,488	-4.03%
JAIL	2,441,454	2,299,539	2,804,749	2,299,418	-0.01%
EMERGENCY MANAGEMENT	316,945	327,442	362,376	373,511	14.07%
EMERGENCY MEDICAL SERVICE	3,347,769	3,469,278	3,473,041	3,611,149	4.09%
NON-EMERGENCY TRANSPORT	431,171	504,564	504,564	494,151	-2.06%
PLANNING AND INSPECTIONS	204,050	210,788	210,788	213,719	1.39%
MEDICAL EXAMINER	39,450	40,000	40,000	40,000	0.00%
ECONOMIC DEVELOPMENT	301,189	307,137	307,137	316,490	3.05%
HEALTH DEPARTMENT	3,141,342	3,453,371	3,714,082	3,552,977	2.88%
MENTAL HEALTH	240,139	236,464	236,464	236,906	0.19%
CJPP-DAY REPORTING CENTER	122,885	124,849	124,851	124,851	0.00%
PUBLIC ASSISTANCE	14,487,037	13,921,746	14,571,229	13,809,709	-0.80%
SUB-TOTAL	33,518,425	34,468,918	36,073,265	34,698,399	0.67%

GENERAL FUND	FY 2008-09	BUDGET FY 2009-10	BUDGET FY 2009-10	BUDGET FY 2010-11	FY 09-10 ORIGINAL VS FY 10-11 ADOPTED
OTHER THAN COUNTY DEPARTMENTS	ACTUAL	ORIGINAL	REVISED	ADOPTED	
NON-DEPARTMENTAL	887,340	928,700	1,289,700	975,800	5.07%
PROCESS FUNDS	1,069,453	897,449	963,917	1,036,571	15.50%
OUTSIDE AGENCIES	119,549	132,000	132,000	132,000	0.00%
FIRE PROTECTION	51,660	50,000	50,000	50,000	0.00%
VETERANS OFFICE	24,479	32,421	32,421	32,421	0.00%
NC COOPERATIVE EXTENSION SERVICE	462,824	425,434	491,411	421,231	-0.99%
SOIL CONSERVATION	107,140	116,355	116,355	120,476	3.54%
LENOIR COUNTY SCHOOLS	9,500,000	9,800,000	9,800,000	9,900,000	1.02%
LENOIR COMMUNITY COLLEGE	1,961,221	2,100,000	2,100,000	2,185,000	4.05%
PUBLIC LIBRARY (CULTURAL)	720,000	730,000	730,000	740,500	1.44%
RECREATION	653,100	695,000	695,000	733,000	5.47%
DEBT SERVICE	3,807,834	6,647,746	6,647,746	6,478,650	-2.54%
SUB-TOTAL	19,364,600	22,555,105	23,048,550	22,805,649	1.11%
TRANSFERS TO:					
CIP FUND	1,815,873	1,915,750	1,915,750	1,310,305	-31.60%
REVALUATION FUND	103,188	53,896	53,896	25,000	-53.61%
INDUSTRIAL DEV PROJECT-SHELL #3	0	0	0	0	0.00%
INSURANCE FUND	0	0	0	0	0.00%
VEHICLE REPLACEMENT FUND	327,947	200,000	450,000	95,000	-52.50%
CAPITAL RESERVE FUND-DEBT SERVICE	1,500,958	1,775,000	1,775,000	1,724,000	-2.87%
TRANSPORTATION FUND	16,523	0	0	0	0.00%
CAPITAL PROJECTS-JAIL	2,487,450	0	0	0	0.00%
E-911-REIMBURSEMENT	10,583		34,796		
SUBTOTAL	6,262,522	3,944,646	4,229,442	3,154,305	-20.04%
CONTINGENCY	0	25,000	25,000	50,000	100.00%
TOTAL / GENERAL FUND	59,145,547	60,993,669	63,376,257	60,708,353	-0.47%

Salary Increase – Mr. Jarman noted the County is already behind market rates in pay when compared to comparable counties. The county cannot afford to get further behind.

- 1 Step Increase implemented January 1, 2011
 - Step = 2.5%
 - \$195,000 = Total County Cost
 - 2007-08 Salary Study (nearly 15% behind comparable counties)
 - No funds to implement study in 08-09 did 5% increase
 - No increase in 09-10
 - Don't need to fall further behind; makes it harder to correct
 - Raising employee salaries to market rates over multiple years eases burden on budgets (and citizens)
 - Loosing good, well trained employees
 - Down seven (7) detention officers now

Lenoir Community College – Mr. Jarman stated the college has had a major increase enrollment; the future needs of the college will have to be addressed soon.

	<u>09-10</u>	<u>Requested</u>	<u>Increase</u>	<u>Recommended</u>
Operating	2,100,000	2,339,319	239,319 (11.4%)	\$85,000
Capital	100,000	150,000	50,000 (50%)	\$100,000

*Increases for retirement and utilities

Lenoir County Schools – Mr. Jarman stated the Board of Education's request this year was adequate to their conditions. The recommendation would have been for the full request if monies had been available.

	<u>09-10</u>	<u>Requested</u>	<u>Increase</u>	<u>Recommended</u>
	\$9,800,000	\$10,094,000	\$294,000 (3%)	\$100,000

Library

<u>09-10</u>	<u>Requested</u>	<u>Increase</u>	<u>Recommended</u>
\$730,000	\$766,500	\$36,500 (5%)	\$10,500

*Increases for retirement and utilities

Parks and Recreation – Mr. Stroud stated he was concerned about recreational activities for Pink Hill; he stated it would become a burden on families to travel outside of the community. Mr. Ellis stated it will cost \$8,000 for FY 10-11 to pay utilities for the gymnasium and ball fields in Pink Hill. Permanent funding must be designated if the service is to continue. Ms. Sutton agreed with Mr. Stroud’s comments and stated recreation should be funded for Pink Hill this year. The Board agreed through common consent.

	<u>09-10</u>	<u>Requested</u>	<u>Increase</u>	<u>Recommended</u>
Operating	695,000	784,800	89,800 (12.9%)	\$733,000
Capital	75,000	125,000	50,000 (66.6%)	\$75,000

- Increases for retirement, utilities and part-time staff
- \$50,000 capital was to light a ball field at the new Contentnea/Savannah School and to operate the Pink Hill Gym

Amount provided in Budget would mean current citizens participating in recreational program at Contentnea and Pink Hill will have to travel to alternate locations

Community Council for the Arts – Mr. Jarman stated the Arts Council is need of major funding in order to keep its doors open. They are still seeking private donations and help from the Board; monies are not available to fund this request. Mr. Jarman distributed a letter from the Arts Council detailing their financial situation. Mr. Jarman recommended the Board meet with the Arts Council to discuss their concerns.

<u>09-10</u>	<u>Requested</u>	<u>Increase</u>	<u>Recommended</u>
\$7,500	\$125,000	\$117,500	\$7,500

*See letter in handout material

Animal Control

	<u>09-10</u>	<u>Requested</u>	<u>Increase</u>	<u>Recommended</u>
Operating	95,000	125,000	30,000 (36.8%)	\$95,000
Capital	20,000	-	-	\$20,000

*Less than \$5,000 Capital expended to date

Animal Control Recommendations – Ms. Sutton and Ms. Brown stated they liked the idea of hiring a manager to be on-site who could also work with SPCA officials. Mr. Huff stated in-house euthanasia will save the county half the funds currently budgeted for this process. Currently it cost \$15 per animal for euthanasia, by doing the procedure in-house the cost will be cut to \$7. Mr. Huff stated this procedure, along with an Animal Shelter Manager, and a triage area will help save the county money.

- Full Time Animal Shelter Manger be Added
 - Employee be County Employee funded through existing allotment
 - Employee’s on light duty due to workers comp could be used at the shelter
 - Manager can work with SPCA on a daily basis so we may all better understand each others responsibilities
- Euthanasia
 - Capital should be spent to facilitate this being done in-house
 - Should reduce cost by about 50%
 - Would eliminate some excess cost due to increased days of impoundment meeting the veterinarians’ schedules
- Triage
 - Capital should be spent to create triage area
 - Would eliminate some unnecessary and non-mandated medical treatments
- Accounting and Cost
 - Insurance should be evaluated for proper coverage and most economical entity to carry (City, County, SPCA)
 - Supplies – Can we buy at better price
 - Trailer Rental – Should we add storage building
 - ETC.

Future Years – Mr. Dail and Sheriff Smith voice their concerns regarding the current radio system. The current system is analogue and outdated; current radio systems available are on digital frequencies. Sheriff Smith stated in the Grifton and Contentnea areas of the County deputies are not able to transmit with other officers or other emergency personnel. Sheriff Smith stated this is a serious safety concern that should be addressed soon. Mr. Jarman stated the Non-EMS budget increased by \$90,000 by adding two employees and an EMS truck on Saturday and Sunday.

- Covering increases (i.e.: retirement and utility) at current funding levels restricts our ability to provide extra services
 - Festival On Neuse - EMS Truck On Site
 - Boy Scout Jamboree - EMS and Sheriff Deputies
 - Football Games - EMS
- Debt Service for Jail
- Debt Service Increase for School Bonds
- Current Economic Development/Growth may tax our Infrastructure and ability to provide services
- Radio System – Current purchased in 1993-Analogue System
- Employee Benefits and Pay

Sales Tax

- Future Education needs (Lenoir County Public Schools & Lenoir Community College) could be met with Sales Tax Revenue and the Property Tax Burden not increased
- A portion of the jail debt service could be paid with Sales Tax instead of property tax
- Possible revenue \$1,000,000
- Percent of revenue could be determined before moving forward with Sales Tax Campaign

Example – LCC	-20%	\$200,000
LCPS	-40%	\$400,000
L. C.	-40%	\$400,000

- Future needs will have to be met. Discussion needs to be had on how to meet needs in the most equitable manner for our citizens

Conclusion/Comments – Mr. Graham stated it is important there be no tax increase this fiscal year. It is the consensus of the Board to have a ½ step increase implemented in January for employees. Mr. Graham cautioned the Board of funding non-governmental entities - it takes a long time to get out of that arrangement. Mr. Graham asked Mr. Jarman to continue with the Budget as presented.

ADJOURNMENT

Upon a motion by Mr. Graham and a second by Mr. Stroud, the Board concluded the meeting at 12:15 p.m.

Respectfully submitted,
Lashanda Aytch
Clerk to the Board

Reviewed By
Michael W. Jarman
County Manager

GLOSSARY

Accrual Accounting: A basis of accounting which revenues and expenses are recorded at the time they are incurred, instead of when cash is actually received or disbursed.

Ad Valorem Taxes: Please see Property Taxes.

Appropriation: An authorization granted by the Board of Commissioners to make expenditures and incur obligations for purposes specified in the Budget Ordinance.

Assessed Valuation: A value established by the Lenoir County Tax Assessor's office for real and personal property to be used as a basis for levying property taxes.

Balanced Budget: When planned expenditures equal anticipated revenues. The North Carolina Local Government Budget and Fiscal Control Act requires the budget, which is submitted to the Board of Commissioners, be balanced.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds.

Budget: A plan of financial operation for the County, which includes estimated revenues and expenditures for a specific fiscal year.

Budget Amendment: A procedure used by the County and Board of Commissioners to revise a budget appropriation.

Budget Calendar: A schedule, which outlines the process of budget preparation, adoption, and administration.

Budget Document: The official document, representing a comprehensive financial program for a specific fiscal year, which is prepared by the County staff and approved by the Board of Commissioners. The document presents policies and various budgetary information which reflects decisions made by the Board of Commissioners.

Budget Message: A general discussion of the budget which provides the Board of Commissioners and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the County Manager.

Budget Ordinance: A document adopted by the Board of Commissioners which lists revenues by source, appropriations by department or fund and levies taxes for the coming fiscal year.

Capital Outlay: Items (such as vehicles, equipment, and furniture) purchases by the County, which have an expected life, which exceeds one year and a unit cost, exceeding \$500.

Cash Accounting: Basis of accounting which recognizes revenues when a government receives cash and costs when its disburses cash.

Cash Management: Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investments, establishing and maintaining banking relationships.

Contingency: Account which funds are set aside for unforeseen emergency expenditures which may become necessary during the year, use of these funds must be approved by the Board of Commissioners before they can be appropriated.

Debt Service: An obligation by the County to pay the principal and interest of all bonds according to a pre-determined payment schedule.

Department: A unit of the County government, which is responsible for performing a primary governmental function.

Delinquent Taxes: Taxes that remain unpaid on and after the due date on which a penalty for non-payment is attached.

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds to set aside or commit funds for future expenditures.

Enterprise Fund: A fund used to account for activities that are financed and operated in a manner similar to business enterprises and for which a fee for services or the availability for services are charged to completely or partially recover the expenses of the operation. Enterprise Funds typically include water and sewer, and solid waste.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by the Board of Commissioners in the Budget Ordinance.

Expenditure: The cost of goods or services received by the County.

Fiscal Year: The time period, which indicates the start and finish for recording financial transactions. The Fiscal Year for the County starts on July 1st and ends on June 30th.

Fixed Assets: Assets of a long-term character which are intended to be held or used, such as land, buildings, machinery, furniture, and equipment.

Fund: A fund is a separate fiscal and accounting entity with a separate set of accounting records that governments segregate to carry on a specific activity.

Fund Balance: The cash and investments which remain at the end of the fiscal year which can legally be appropriated to fund expenditures in the upcoming fiscal year. The Local Government Budget Fiscal and Control Act (LGBFCA) limits the amount of fund balance monies which may be appropriated in the next budget year.

GAAP: Generally Accepted Accounting Principals (GAAP) relates to accounting rules and uniform standards for financial reporting representing generally accepted practices and procedures of the accounting profession. G.M.P. provides a set of minimum standards and guidelines for financial accounting and reporting. Therefore, all GAAP-basis Financial Statements are reasonably comparable, regardless of the legal jurisdiction or geographic location of the government.

General Fund: A Fund established to account for the resources used for the general operation of the County.

General Obligation Bonds: Debt instruments issued by the County which are backed by the full faith and credit of the issuing government.

Intergovernmental Revenue: Revenue received from another government for a specified purpose.

LGBFCA: The Local Government Budget and Fiscal Control Act governs all financial activities of local governments within the State of North Carolina.

Long Term Debt: Debt with a maturity of more than one year after the date of issuance.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Modified Accrual Accounting: A basis of accounting in which expenditures are accrued by revenues are accounted for on a cash basis. This accounting technique is a combination of cash and accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are “measurable” and “available for expenditure.”

Property Taxes (Ad Valorem): Taxes are paid by property owners in the County. These taxes are levied on both real and personal property according to the property’s valuation and the tax rate.

Property Tax Rate: The rate at which real and personal property in the County is taxed in order to produce the necessary revenues to conduct vital governmental activities.

Revenue: Income received from a variety of sources and used to finance government or enterprise operations.

Submitted Budget: The budget document made by the County Manager and presented to the Board of Commissioners.

Tax Levy: The total amount of revenue to be raised by property (ad valorem taxes).