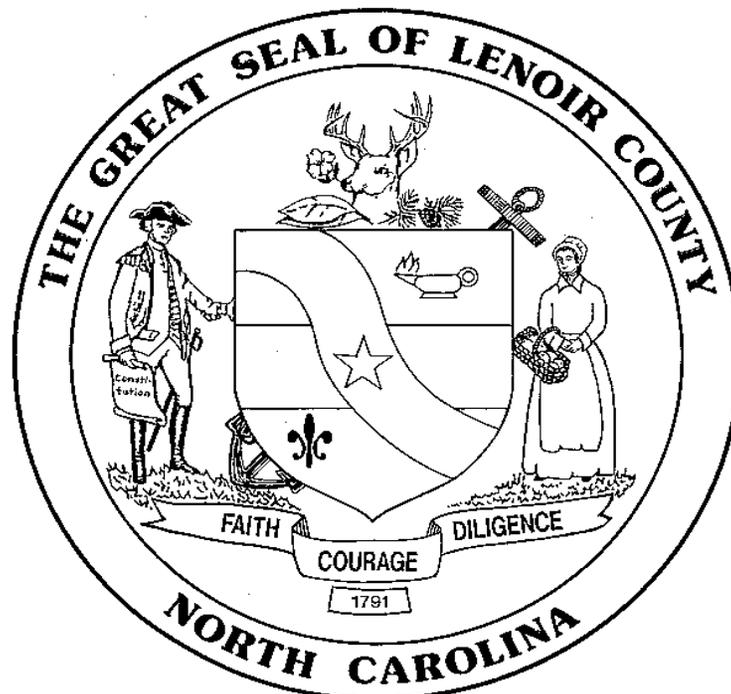


**LENOIR COUNTY
NORTH CAROLINA
FISCAL YEAR 2013-14
ADOPTED BUDGET**



THE COUNTY GOVERNMENT OF LENOIR COUNTY

BOARD OF COMMISSIONERS

Reuben Davis, Chairman, At-Large
Jackie Brown, Vice-Chairman, District 4
Roland Best, District 5
J. Mac Daughety, District 1
Craig Hill, District 3
Eric Rouse, District 2
Linda Rouse Sutton, At-Large

COUNTY MANAGER

Michael W. Jarman

ASSISTANT COUNTY MANAGER

Thomas L. Hollowell

FINANCE OFFICER

Martha Martin

COUNTY ATTORNEY

Robert W. Griffin

COUNTY CLERK

Martha H. Martin

ELECTED DEPARTMENT MANAGERS

Christopher C. Hill, Sheriff (Interim)
Pam Rich, Register of Deeds

APPOINTED DEPARTMENT MANAGERS

Tom Miller, Solid Waste Director
Joey Bryan, MIS and Transportation Director
Roger Dail, Emergency Services Director
Tammy Kelly, Cooperative Extension Director
Joey Huff, Health Director
Mark Pope, Economic Development Director
Susan Moore, Social Services Director
Dana King, Board of Elections Supervisor
Gary O'Neal, Director of Planning and Inspections
Darrell Parrish, Tax Administrator
Jack Jones, Human Resources Director

Prepared By:

All County Departments
And Agencies

Submitted Budget: June 3, 2013

COUNTY OF LENOIR

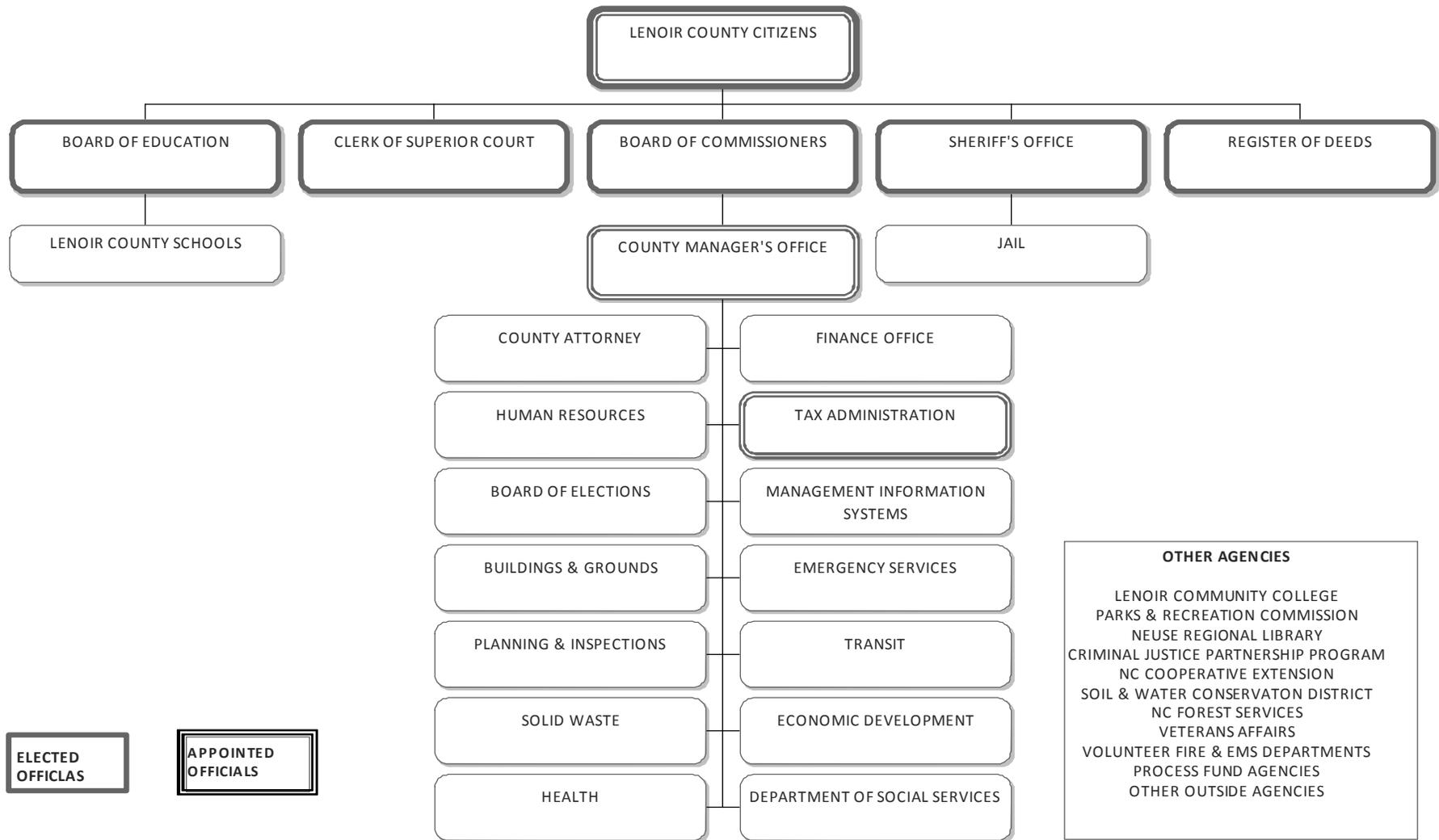


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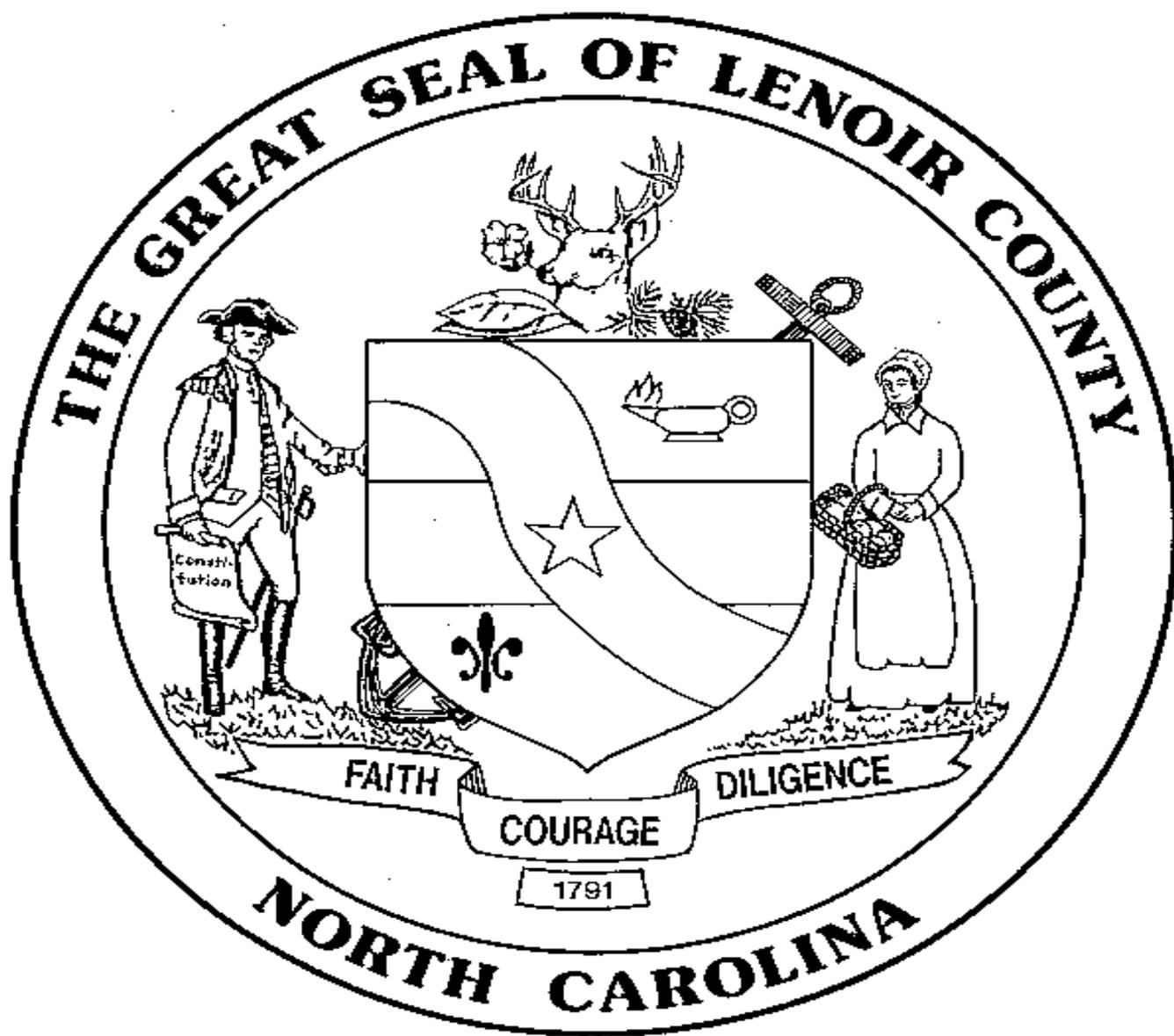
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PREFACE

The Submitted Budget for FY13-14 was delivered electronically to the Board on May 24, 2013. Preliminary budget work sessions were conducted on February 4, April 1, May 6, and May 20, 2013. The Board and County Administration conducted a final budget work session on May 30, 2013. Copies of the minutes of these work sessions are included in the appendix to this Adopted Budget.

This budget document contains the Budget Ordinance, which was approved on June 3, 2013, by a five (5) to two (2) vote. The only change between the Submitted Budget and this document, the Adopted Budget, is a Board approved increase of \$28,279 in the General Fund. This increase is budgeted as an additional appropriation to assist the voluntary fire departments located outside of the municipal limits of Kinston. General Fund fund balance (savings) is appropriated to fund this increase.

BUDGET MESSAGE

Mr. Chairman & Members of the Board:

We respectfully deliver and recommend for adoption the FY 13-14 Lenoir County Budget.

SUMMARY

The FY 13-14 General Fund Budget of **\$64,185,379** is in balance with a tax rate of **\$.835** per \$100 of assessed valuation. This tax rate represents an increase of three and one half cent (\$.035). This increase is necessary due to the County's decision in 2009 to decrease the tax rate four cent (\$.04) and deviate from the long term School Bond debt repayment plan agreed upon with the Local Government Commission. Additionally, the N.C. General Assembly has reduced the allocation of Education Lottery Proceeds available to Lenoir County for School Bond Debt Service by \$600,000 per year. The reduction of the tax rate along with the reduction in lottery proceeds has resulted in Lenoir County having \$4,000,000 of revenue per year allocated for School Bond Debt Service. The Debt Service payment for school bonds for FY 2013-2014 is \$5,786,826. These Debt Service payments remain in excess of \$5,000,000 for the next six (6) fiscal years.

Other funds are also in balance. The **appropriation** from the Fund Balance of the General Fund is \$1,978,140. We again show the appropriation from fund balance to balance the budget as has been our practice. This practice limits the amount of increase to the tax rate and/or prevents unnecessary reduction in services available to our citizens. Each year we have been able to hold expenditures down and not use our savings. We must all be aware that when we actually use the unassigned appropriations from the fund balance we will need to take corrective action. Using unassigned savings to balance the budget would not be a sustainable practice.

The FY 13-14 General Fund Budget is \$964,952 more than the FY 12-13 adopted budget. This represents a one and five tenths percent (1.5%) increase. The majority of this increase is due to reinstating the yearly replacement of law enforcement and EMS vehicles, which were removed last year, a 2% COLA for employees, and the merger of the Lenoir and Jones County Emergency Communication Systems.

Referring to the "Summary of Expenditures Table":

- ◆ County General Fund Departments increased by (1.67%) or \$602,542 from FY 12-13 adopted budget to FY 13-14 submitted budget
- ◆ Other Than County Departments: General Fund decreased by .44% or \$107,815 from FY 12-13 adopted budget to FY 13-14 submitted budget

On the **revenue side**, comparing FY 12-13 to FY 13-14, the key points are:

Property Taxes – up \$1,795,999

Sales Taxes – up \$500,000

Sales, Services, and Other Revenues – up \$334,654

Inter-Governmental Revenues – up \$335,552

Additional highlights of key changes in the General Fund Budget from one year to the next included.

Governing Body – down 11.32%

Finance – down 3.2%

Human Resources – down 15% due to eliminating one position

Tax – down 4.56%

Buildings and Grounds – down 2.11%

Elections – up 8.02% due to municipal Elections

Register of Deeds – down 4.11% due to eliminating one full time position

Sheriff – up .46%

Central Communications – up 12.32% due to Lenoir/Jones County Communication merger

Jail – up 5%
Emergency Management - up 11.07% due to new VOIP Phone System
Emergency Medical Service – down 0.31%
Health – up 7.60% (County appropriation has been reduced)
Public Assistance – up .36%
Lenoir County Schools – no change
Lenoir Community College – no change
Recreation – no change

It should be noted that nearly all County departments were able to hold their General Fund Operating Expenditures steady while absorbing increased operating cost. Covering these increases at current funding levels restricts our ability to provide extra services. County employees should be commended for “holding the line.”

KEY BUDGET MOVERS

Our local economy is not generating sufficient “**recurring revenues**” (property taxes, sales taxes, fees, etc). Our General Fund revenues indicate a 5.6% increase in property tax revenues. The increase in property tax revenue is mainly a result of the \$.035 cent tax rate increase.

We hope to continue this trend.

Hopefully the worst local economic declines are behind us and can continue to rebound from this recession.

We have been fortunate in FY 02-03, FY 03-04, FY 04-05, FY 05-06, FY 06-07, FY 07-08, FY 08-09, FY 09-10, FY 10-11, and FY 11-12 in that the Department of Social Services has significantly under-spent. Funds not spent roll into fund balance (savings). These under-runs then help push our “crisis” year as indicated in our five (5) year forecast further into the future. This allows additional time to grow our tax base and/or find additional revenue sources.

As we noted in last year’s message, we do have adequate fund balances in all our funds to serve their individual purposes.

We were fortunate this year that we did not have to increase health insurance premiums for employees’ nor the County as employer. We will, however, have to look closely at our post employment benefits.

We are self-insured so this situation can change quickly due to:

- Increasing age of our workforce
- Significant claims
- Increasingly high drug cost
- Increasing medical/hospitalization cost
- Mandates of the Affordable Health Care Act

BUDGET PROCESS/HISTORY

This budget is a **plan**, which incorporates of policies, set by the Board of Commissioners to generate revenue and allocate resources to provide services to the citizens of Lenoir County.

On February 8, 2013, departments and other agencies were provided budget instructions and a budget calendar. All agencies were urged to hold constant and / or reduce their operational and capital expenditure requests, and to hold personnel costs to a zero (0) increase. In most cases - we were able to hold to this criteria. Everyone was made fully aware of revenue constraints. All departments have been very realistic and professional in their budget preparation.

In the budget work session held February 4th, the Board agreed on several basic parameters:

1. No need to increase employer nor employee contributions to Employee Health Insurance Fund;
2. To provide stable funding for essential government services.
3. Hold operating expenditures (non-payroll) to as close to a zero increase as feasible;
4. No property tax increase

The Commissioners also agreed on the following "Financial/Budget Philosophy: FY 13-14 Budget":

FINANCIAL / BUDGET

- View Expenditure - Revenue Decisions in Each Fiscal Year From a Five (5) Year Perspective
- Increase Annual Recurring Revenues, Where and When Necessary, to Pay for Existing Annual Recurring Expenses
- Rebuild Unassigned Fund Balance to a Twenty Percent (20%) Minimum Level of General Fund Expenditures
- Minimize Future Tax Increases by Reducing Expenditures
- Use Pay-As-You-Go Financing (Savings) - Capital Projects - Capital Improvements Program
- Employee Pay Based on: Market Conditions, Job Standards, Workload, Merit
- Adequately Fund Education - Operationally and Capital-Wise
- Increases, if any, in Funding any Operation, Shall be Tied to Increases to Ad Valorem Growth, i.e., Pay-As-You-Grow
- Use Fees to Offset Costs of Operations
- Enterprise Funds Shall be Supported by Fees, Not Taxes
- Begin Long-Range Planning..... - and its Implementation

BUDGET POLICIES & STRATEGIES

In the budget's construction, the above-referenced policy guidelines are provided below, coupled with responses to address each.

POLICY 1: View Expenditure - Revenue Decisions in Each Fiscal Year from a Five (5) Year Prospective:

Response: Prepared 5-year Financial Forecast/CIP Plan; reviewed; need to review again at future budget work sessions. Without growth or additional revenues there will be a day when the General Fund Fund Balance is actually consumed and cost under-runs will not carry us.

POLICY 2: Increase Annual Recurring Revenues, Where and When Necessary, to Pay for Existing Annual Recurring Expenditures:

Response: Explore opportunities for additional fees for service.

POLICY 3: Rebuild Unassigned Fund Balance to a Twenty Percent (20%) Minimum Level of General Fund Expenditures:

Response: Currently at 14.5%; We will use Assigned Fund Balance as an appropriation to balance the budget.

POLICY 4: Minimize Future Tax Increases by Reducing Expenditures:

Response: Reducing expenditures means reducing services in some areas; Does the Board want to do that?

POLICY 5: Use Pay-As-You-Go Financing (Savings) - Capital Projects / Capital Improvements Program:

Response: Capital Projects/Capital Improvements Program: General Fund Designated Fund Balance will be used for Capital Improvements programs, Vehicle Replacement, Debt Service (as much as possible).

POLICY 6: Employee Pay Based On: Market Conditions, Job Standards, Workload, Merit:

Response: There is a 2% COLA increase included in this budget; we continue to be behind the market average in salaries.

POLICY 7: Adequately Fund Education- For Operational and Capital Improvements:

Response: An additional \$3,686,826 over the budgeted operation appropriation of \$9,900,000 is appropriated to the Lenoir County Public Schools for Capital (Used for Bond Debt Services)

POLICY 8: Increases, if any, in Funding any Operation, Shall be Tied to Increases in Ad Valorem Growth, i.e., Pay-As-You-Grow:

Response: Increases in Ad Valorem growth fluctuate with the average at 1% to 2% (2012 we experienced a 1.0% increase)

POLICY 9: Use Fees to Offset Costs of Operations:

Response: Inspections is doing this; Environmental Health, EMS are not.

POLICY 10: Enterprise Funds shall be supported By Fees, Not Taxes:

Response: Solid Waste fees were increased in FY 2010-2011.

POLICY 11: Continue to Implement Long-Range Planning:

RECOMMENDED VS. REQUESTED LISTS: FY 13-14

The Board is made aware of the decisions which were made in attaining the submitted balanced budget by the following list of appropriations which **are not included**:

Unit / Agency	Recommended	Requested	Difference
Lenoir Community College – Operations	\$2,235,000	\$2,451,430	\$216,430
Lenoir Community College - Capital	\$100,000	\$100,000	0
Lenoir County Public Schools	\$9,900,000	\$10,066,000	\$166,000
SPCA Operations	\$115,000	\$175,00	\$60,000
SPCA Capital	\$10,000	0	\$10,000
Library	\$740,500	\$752,498	\$11,998
Parks and Recreation Operating	\$799,000	\$813,000	\$14,000
Parks and Recreation Capital	\$75,000	\$75,000	0
Community Council for the Arts	\$7,500	\$10,000	\$2,500

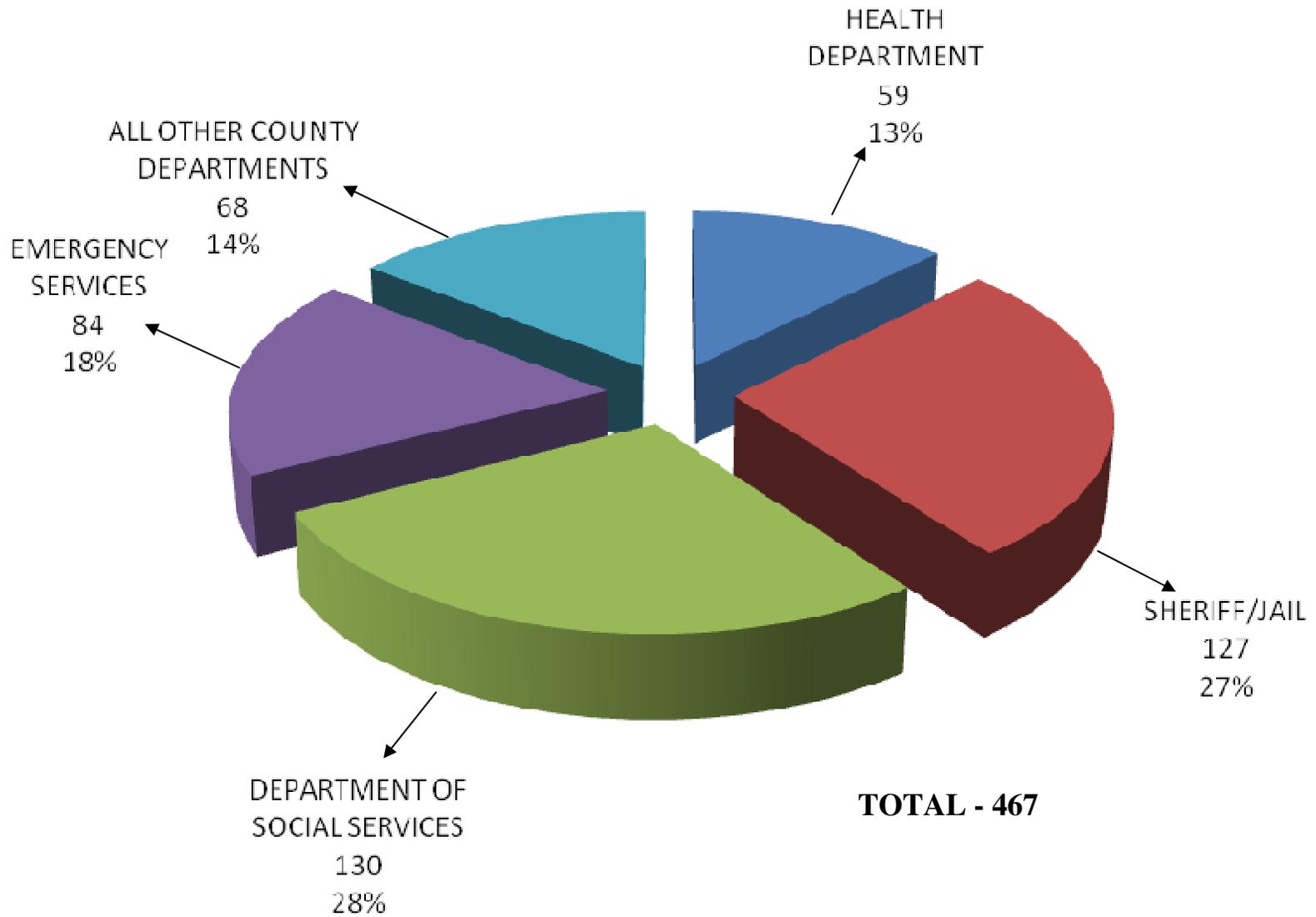
For the most part, the above list includes **recurring** expenditures. This list is not all inclusive. Also, many departments simply do not request more than the budgetary parameters which are established by the Board earlier in the process.

FUND BALANCE (S)

There are "fund balances" in every fund, but it is necessary to understand the "role" or functions for each fund balance.

1. **General Fund:** Unassigned Fund Balance: Projected **\$8,909,366** (6/30/14) - This serves as working capital to assist the County in paying bills during "lean" revenue months or during hurricane events. Currently this balance would equate to 13.97% of recommended budget expenditures or slightly more than seven (7) weeks working capital.
2. **Employee Insurance Fund:** Projected **\$1,100,000** (6/30/14)
3. **Vehicle Replacement Fund Balance:** Projected **\$65,000** (6/30/14) - This fund was created in FY 99-00 without a General Fund Transfer. Unspent funds "rollover" from one fiscal year to the next.
4. **Public School Capital Fund:** Projected **\$4,500,000** (6/30/14) - This fund balance can only be used for Schools capital projects/expansions.
5. **Emergency - 911 Fund Balance:** Projected **\$600,000** (6/30/14) – Use of these funds is highly restricted by the state.
6. **Revaluation Fund Balance:** Projected **\$15,000** (6/30/14) – Used for county-wide revaluation of real property.
7. **Automation Preservation Fund:** Projected **\$65,000** (6/30/14) - Register of Deeds will continue to "build up" this fund for major automation projects in the Register's office.
8. **Capital Improvements Program Fund:** Projected **\$1,200,000** (6/30/14) - **The entire fund balance is always carried over in the new year to support existing or future projects; not used as "working capital".**
9. **Solid Waste Management Fund Balance:** Projected **\$2,800,000** (6/30/14) – This Fund Balance needs to grow to offset the cost of a new MSW cell, to meet future post/closure obligations, and the purchase of new equipment.

SUMMARY OF AUTHORIZED POSITIONS



SUMMARY OF AUTHORIZED POSITIONS

General Fund Departments	FY 2006-07 Full-time/ Part-time	FY 2007-08 Full-time/ Part-time	FY 2008-09 Full-time/ Part-time	FY 2009-10 Full-time/ Part-time	FY 2010-11 Full-time/ Part-time	FY 2011-12 Full-time/ Part-time	FY 2012-13 Full-time/ Part-time	FY 2013-14 Full-time/ Part-time
Board of Commissioners	1	1	1	1	1	1	1	0
County Manager	1.5	1.5	2	2	2	2	2	2
Finance	4.5	4.5	5/5	5/5	5/1	3	3	3
Human Resources						2/2	2/2	2/1
Court Facilities/Public Buildings	4	4	4	4	4	4	4	4
Register of Deeds	5/5	5/5	5/5	5/5	5	5	5	5
Tax	17	16	16	16	16	15/1	15/2	15/2
Sheriff	62	61	61	70	70	70	69/6	70/6
Jail	35	37	37	37	37	37	57	57/7
Emergency Management/E-911	3	3	4	4	5	5	5	5
E-911	2	2	1	1	0	0	0	0
Communications	19/3	18/1	18/1	18/1	21/1	21/1	21/1	23/1
Emergency/Medical Services	59/11	61/11	56/11	45/11	58/12	58/12	56/13	56/15
Planning and Building Inspections	5	5	5	5	5	5	5	3
Board of Elections	4	4	4	4/5	4 / 200	4/189	4/170	4/185
Health Department	62	61	59	54/4	58/1	58/1	59/3	59/3
Social Services Department	135	130	131	133	135	133	132	130
Management Information Systems	7	8	8	8	8	8	8	8
Economic Development Department	4	4	4	4	4	4	4	3
Transportation Department	2	2	7/10	4/10	4/26	4/30	4/33	4/33
Veterans Affairs	1	1	1	1	1	1	1	1
Soil Conservation	2	2	2	2	2	2	2	2
Solid Waste	11.5/3	11.5/2	11.5/2	11.5/2	12/35	11/34	11/36	11/36
Criminal Justice Partnership	2	2	2	2	2	2	0	0
Grand Total - All Funds	447.5/15.5	444.5/14.5	445.5/29	439.5/34	459/276	455/270	470/261	467/289

STAFFING / PERSONNEL

The following are highlights in changes in personnel and staffing during FY 12-13 and proposed for FY 13-14:

1. Sheriff's Office added one (1) position
2. Communications added two (2) positions due to merger with Jones County E-911 Service
3. Governing Body abolished (1) position
4. Human Resources abolished (1) part time position
5. Social Services abolished two (2) positions
6. Economic Development abolished one (1) position
7. Inspections Department abolished two (2) unfunded positions
8. Net changes: added three (3) positions and abolished six (6) positions
9. Total positions funded by the General Fund decreased by three (3) from FY 12-13
10. As indicated in the Summary of Authorized Regular Positions FY 13-14 pie chart, 86% of all County positions are concentrated in four (4) departments: DSS (28%); Sheriff/Jail (27%); Emergency Services (18%); and Health Department (13%)

Note: Additional changes to be implemented during FY 13-14

1. Tax Department will abolish one (1) part time position
2. Human Resources will abolish one (1) part time position
3. Board of Elections will reclassify one (1) full time position to a part time
4. Register of Deeds will reclassify one (1) full time position to a part time

FUTURE PLANNING AND EVALUATION

Here are a few issues which the Board must evaluate. Action may be required on some items.

1. Lenoir County Public Schools; how do we meet future needs?
Lenoir Community College how do we meet future needs?
2. Future School Bond Debt Service is a major issue (\$1,786,826 short in 2013-14).
 - Impact of State taking lottery proceeds and ADM Funds.
3. Do Board members have any suggestions for **additions / deletions** to recurring expenditures in any cost center which a Board member feels needs further exploration?
4. Will Board members continue to take an active Economic Development role in order to help keep the local economy moving?
5. Current economic growth may stress our infrastructure and ability to provide services.
6. Quarter-cent sales tax could be used for future needs in lieu of property tax.
7. Renting jail space could provide additional revenue
8. Other Budgetary shifts by State and/or Federal Government

The above are a few **key** questions we must deliberate in this and probably future budgetary years.

FINANCIAL/PROGRAMMATIC POLICIES & GOALS

Near term (next twelve (12) months):

- ◆ Build new subtitle D MSW cell or continue to transport MSW to Regional Landfill for disposal
- ◆ Work for additional State/Federal revenue (non-property tax based)
- ◆ Continue market/merit based approach to pay for all positions
- ◆ Emergency Medical Services - *continue to improve service and revenue collections*
- ◆ Administer Land Use Plan, Subdivision, and Junkyard Ordinances
- ◆ Improve financial solvency of Employee Health Insurance Fund to minimize burden on employees
- ◆ Prioritize County Capital Facilities'/Buildings' upgrades
- ❖ Support commercial air service
- ❖ Support all Economic Development initiatives
- ❖ Smithfield Way Extension
- ❖ Work with LGC to refund additional current bonded debt if market is favorable

Mid term (next five (5) years):

- ◆ Properly administering eight year revaluation of all real property
- ◆ Work for completion of Crescent Road and other highways in the Transportation Improvements Plan (TIP)
- ◆ Build another Shell Building at the Global TransPark (GTP) and actively assure the GTP is a success
- ◆ Continue to make cost effective improvements in all County service areas and share savings with employees and citizens alike
- ◆ Funding future Debt Service obligations

Long term (next ten (10) years):

- ◆ Constant vigil to improve local economy
- ◆ Improving per capita income status of all residents
- ❖ County-wide sewer

CLOSING COMMENTS

It is a privilege to serve the Lord, the citizens, and the employees of Lenoir County. Lenoir County has truly been blessed and we should continually give thanks in all circumstances.

A special thanks to all of the Department heads and key staff personnel who developed this FY 13-14 budget.

Respectfully,

Michael W. Jarman
County Manager

Thomas L. Hollowell
Assistant County Manager

BUDGET ORDINANCE



BOARD OF COMMISSIONERS

LENOIR COUNTY

INTRODUCED BY: Michael W. Jarman, County Manager

BUDGET ORDINANCE FOR THE FISCAL YEAR BEGINNING

JULY 1, 2013

BE IT ORDAINED by the Board of Commissioners of Lenoir County, North Carolina:

Section 1 A. (Fund 10) The following amounts are hereby appropriated in the **General Fund** for the operation of the County Government and its activities for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Governing Body	201,793
County Manager	277,122
Finance	192,306
Human Resources	196,775
Tax Office	773,628
Legal	62,500
Court Facilities/Public Buildings	1,163,013
Elections	371,136
Register of Deeds	278,053
Non-Departmental	1,228,950
Process Funds	818,571
Outside Agencies	129,500
Management Information Systems	917,862
Sheriff/Jail	8,073,246
Emergency Services	5,911,298
Fire Protection	28,279
Planning and Inspections	218,793
Medical Examiner	40,000

Economic Development	276,225
Veterans Service Office	33,241
N.C. Cooperative Extension Service	390,984
N.C. Coop. Ext-Kate B. Reynolds Grant	74,255
N.C. Coop. Ext-Prevention Grant	53,444
Soil Conservation	113,355
Health Department	3,934,540
Mental Health	245,715
Public Assistance	13,612,535
Lenoir County Schools Current Expense	9,900,000
Community College-Current Expense	2,235,000
Public Library	740,500
Recreation	799,000
Debt Service	7,989,715
Transfer to:	
Capital Improvements Fund	2,542,324
Vehicle Replacement Fund	340,000
Contingency	50,000
Total Expenditures	64,213,658

Section 1 B. It is estimated that the following revenues will be available in the **General Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Property Taxes	33,676,420
Sales Tax	6,150,000
Intergovernmental Revenues	14,760,532
Service Fees and Other Revenues	7,620,287
Appropriated Fund Balance	2,006,419
Total Revenues	64,213,658

Section 1 C. There is hereby levied a tax at the rate of eighty cents/.835 per one hundred dollars (\$100) valuation of property listed as of January 1, 2013, for the purpose of raising revenue included in "Property Taxes" in the General Fund in Section 1 B of this ordinance. This rate of tax is based on an estimated total valuation of property for the purpose of taxation of \$4,018,500,000 and an estimated collection rate of 94.85%.

Section 2 A. (Fund 11) The following amounts are hereby appropriated in the **Employee Insurance Fund** for the needs of the County for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Claims Paid-Health Insurance	3,360,000
Premiums Paid-Life Insurance	80,000
Administrative Costs	530,000
Total Expenditures	3,970,000

Section 2 B. It is estimated that the following revenues will be available to the **Employee Insurance Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Payroll Deductions-From General Fund	3,360,000
Deductions –Life Insurance	80,000
Fund Balance Appropriated	428,000
Refunds/Interest on Investments	102,000
Total Revenues	3,970,000

Section 3 A. (Fund 14) The following amounts are hereby appropriated in the **Vehicle Replacement Fund** for the purchase of replacement vehicles for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Capital Outlay - Vehicles	340,000
Capital Reserve	10,000
Vehicle Auction Expense	0
Total Expenditures	350,000

Section 3 B. It is estimated that the following revenues will be available to the **Vehicle Replacement Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Transfer from General Fund	340,000
Sale of Vehicles	10,000
Fund Balance Appropriated	0
Total Revenues	350,000

Section 4 A. (Fund 15) The following amounts are hereby appropriated in the **Federally Seized Property Fund** for the operation of the Sheriff's Department Drug and Controlled Substance Programs for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Federally Seized Property Program	20,000
Total Expenditures	20,000

Section 4 B. It is estimated that the following revenues will be available to the **Federally Seized Property Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Forfeited Drug Proceeds	10,000
Interest	125
Fund Balance Appropriated	9,875
Total Revenues	20,000

Section 5 A. (Fund 16) The following amounts are hereby appropriated in the **State Controlled Substance Program Fund** for the operation of the Sheriff's Department Drug and Controlled Substance Programs for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Controlled Substance Program	20,000
Total Expenditures	20,000

Section 5 B. It is estimated that the following revenues will be available to the **State Controlled Substance Program Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Controlled Substance Tax	2,000
Interest	75
Fund Balance Appropriated	17,925
Total Revenues	20,000

Section 6 A. (Fund 21) The following amounts are hereby appropriated in the **School Capital Fund** for the expenditures associated with the debt service and other school capital projects funded by the State and County for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Transfer to General Fund – Debt Service	2,500,000
Public School Building Capital	338,100
PSBC-Local Match	112,700
Capital Reserve	150,000
Total Expenditures	3,100,800

Section 6 B. It is estimated that the following revenues will be available to the **School Capital Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Sales Tax-Art 40	525,000
Sales Tax-Art 42	1,075,000
Public School Building Capital Funds	338,100
Interest on Investments	0
Fund Balance Appropriated	1,162,700
Total Revenues	3,100,800

Section 7A. (Fund 22) The following amounts are hereby appropriated in the **Transportation Fund** for the maintenance of the County’s Transportation system for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Transportation Program	1,624,336
------------------------	-----------

Section 7 B. It is estimated that the following revenues will be available to the **Transportation Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Reimb-State-Vehicles	196,175
Grant-State	275,423
Grant-Rural General Public	46,689
Supplemental RGP	30,093
Rural General Public-Ticket Sales	40,000
Grant-EMP and Supplemental	23,830
Grant-EDTAP and Supplemental	63,721
Loop Fares and Other Trips	628,605
Other Revenue	19,800
Fund Balance Appropriated	0
Total Revenues	1,324,336

Section 8 A. (Fund 23) The following amounts are hereby appropriated in the **Scrap Tire Disposal Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Tire Disposal	135,000
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Section 8 B. It is estimated that the following revenues will be available to the **Scrap Tire Disposal Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Tire Disposal - State Fees	60,000
State Grant – Tire Disposal	25,000
Transfer from Solid Waste Fund	50,000
Total Revenue	135,000

Section 9 A. (Fund 24) The following amounts are hereby appropriated in the **E911 Fund** for the emergency telephone system during the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

E911 Appropriation	347,412
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Section 9 B. It is estimated that the following revenues will be available to the **E911 Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

E911 Revenue – State	347,412
Total Revenues	347,412

Section 10 A. (Fund 25) The following amounts are hereby appropriated in the **Revaluation Fund** for the revaluation of property in Lenoir County for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Revaluation	54,549
-------------	--------

Section 10 B. It is estimated that the following revenues will be available to the **Revaluation Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Property Tax Revenues 2013 Levy	54,549
Total Revenues	54,549

Section 11 A. (Fund 27) The following amounts are hereby appropriated in the **Automation-Preservation Fund** for the fiscal year beginning July 1, 2013 and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Automation-Preservation	21,600
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Section 11 B. It is estimated that the following revenues will be available to the **Automation-Preservation Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014.

Automation – Preservation Fees	21,500
Interest on Investments	100
Fund Balance Appropriated	0
Total Revenues	21,600

Section 12 A. (Fund 40) The following amounts are hereby appropriated in the **Capital Improvements Program Fund** for the capital projects for the fiscal year beginning July 1, 2013 and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Economic Development	
Hangar Agreement	0
Smithfield-Deli	100,000
West Company	200,000
Dupont-Sorona-County	125,000
Sanderson Processing	300,000
Sanderson Hatchery	40,000
Sanderson Feed Mill	65,000
Dopaco II	113,000
Electrolux II	134,000
Spirit Aerosystems - Alpha	424,304
Spirit Aerosystems - Beta	354,651
Spirit Aerosystems - Delta	77,000
Smithfield - Norman	180,000
Masterbrand Cabinets II	18,600
West Pharmaceuticals #3	56,000
Shell Building #3 Interest/Principal	154,769
Subtotal	2,342,324
Community Development	
Lenoir Community College-Capital	100,000
Parks & Recreation-Capital	75,000
Hwy 70 Corridor Project	25,000
Subtotal	200,000
Buildings & Grounds	
Building Upgrades	0
Re-Roofing HVAC	0
Subtotal	0
Total Expenditures	2,542,324

Section 12 B. It is estimated that the following revenues will be available to the **Capital Improvements Program** **Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Transfer from General Fund	2,542,324
Total Revenues	2,542,324

Section 13 A. (Funds 50-60) The following amounts are hereby appropriated in the **Fire District Funds** for the operation of volunteer fire departments for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Fire Districts	1,347,606
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Section 13 B. It is estimated that the following revenues will be available to the **Fire District Funds** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

North Lenoir	388,107
Southwood	138,901
Sandy Bottom	178,102
Deep Run	141,632
Seven Springs	17,631
Hugo	121,102
Sand Hill	68,299
Cherry Tree	88,351
Mosely Hall	96,233
Wyse Fork	23,415
Grifton	16,357
Global Transpark-Kinston	69,476
Total Revenues	1,347,606

Fund 50. There is hereby levied a tax at the rate of four and one-half cents/.045 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **North Lenoir Fire District** for the purpose of supplementing the revenues of the **North Lenoir Fire Department**.

Fund 51. There is hereby levied a tax at the rate of seven cents/.07 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **Southwood Fire District** for the purpose of supplementing the revenues of the **Southwood Fire Department**.

Fund 52. There is hereby levied a tax at the rate of eight cents/.08 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **Sandy Bottom Fire District** for the purpose of supplementing the revenues of the **Sandy Bottom Fire Department**.

Fund 53. There is hereby levied a tax at the rate of six cents/.06 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **Deep Run Fire District** for the purpose of supplementing the revenues of the **Deep Run Fire Department**.

Fund 54. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **Seven Springs Fire District** for the purpose of supplementing the revenues of the **Seven Springs Fire Department**.

Fund 55. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **Hugo Fire District** for the purpose of supplementing the revenues of the **Hugo Fire Department**.

Fund 56. There is hereby levied a tax at the rate of seven cents/.07 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **Sand Hill Fire District** for the purpose of supplementing the revenues of the **Sand Hill Fire Department**.

Fund 57. There is hereby levied a tax at the rate of eight cents/.08 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **Cherry Tree Fire District** for the purpose of supplementing the revenues of the **Cherry Tree Fire Department**.

Fund 58. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **Mosely Hall Fire District** for the purpose of supplementing the revenues of the **Mosely Hall Fire Department**.

Fund 59. There is hereby levied a tax at the rate of six and one-half cents/.065 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013 located within the **Wyse Fork Fire District** for the purpose of supplementing the revenues of the **Wyse Fork Fire Department**.

Fund 60. There is hereby levied a tax at the rate of three cents/.03 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **Grifton Fire District** for the purpose of supplementing the revenues of the **Grifton Fire Department**.

Fund 62. There is hereby levied a tax at the rate four and one-half cents /.045 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2013, located within the **Global Transpark Fire District** for the purpose of supplementing the revenues of the **Kinston Fire Department**.

Section 14 A. (Fund 66) The following amounts are hereby appropriated in the **Solid Waste Management Fund** for the operation of the collection and disposal of solid waste for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Solid Waste Management	3,436,974
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Section 14 B. It is estimated that the following revenues will be available to the **Solid Waste Management Fund** for the fiscal year beginning July 1, 2013 and ending June 30, 2014:

Landfill Fees	1,900,000
Household User Fees	1,008,000
Recycling and Other Revenues	10,000
White Goods Tax Distribution	17,500
White Goods Grant	15,000
Solid Waste Disposal Tax	26,000
Sale of Scrap Metal	25,000
Miscellaneous	3,200
Interest on Investment	5,000
Retained Earning Appropriated	427,274
Total Revenues	3,436,974

Section 15 A. (Fund 70) The following amounts are hereby appropriated in the **Smart Start-Family Caregiver Fund** for the operation of the Family Caregiver Program for the fiscal year beginning July 1, 2013, and ending June 30, 2014, in accordance with the chart of accounts heretofore established for this County:

Family Caregiver Program	101,723
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Section 15 B. It is estimated that the following revenues will be available to the **Smart Start-Family Caregiver Fund** for the fiscal year beginning July 1, 2013, and ending June 30, 2014:

Smart Start Revenues	101,723
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Section 16. The Budget Officer is hereby authorized to transfer appropriations as contained herein under the following conditions:

- a. He may transfer amounts between line item expenditures within a department without limitation and without a report being required. These changes should not result in increases in recurring obligations such as salaries.
- b. He may transfer amounts up to \$2,500 between departments, including contingency appropriations, within the same fund. He must make an official report on such transfers at the next regular meeting of the Board of Commissioners.
- c. He may not transfer any amounts between funds, except as approved by the Board of Commissioners in the Budget Ordinance as amended.

Section 17. Copies of this Budget Ordinance shall be furnished to the Clerk to the Board of Commissioners and to the Budget Officer and Finance officer to be kept on file by them for their direction in the disbursement of funds.

AMENDMENTS:

MOVED _____ SECONDED _____

APPROVED _____ DENIED _____ UNANIMOUS _____

YEA VOTES: Davis _____ Brown _____ Best _____ Daughety _____

Hill _____ Rouse _____ Sutton _____

Reuben J. Davis, Chairman _____
Date

Attest-Clerk to Board of Comm. Date

County Manager

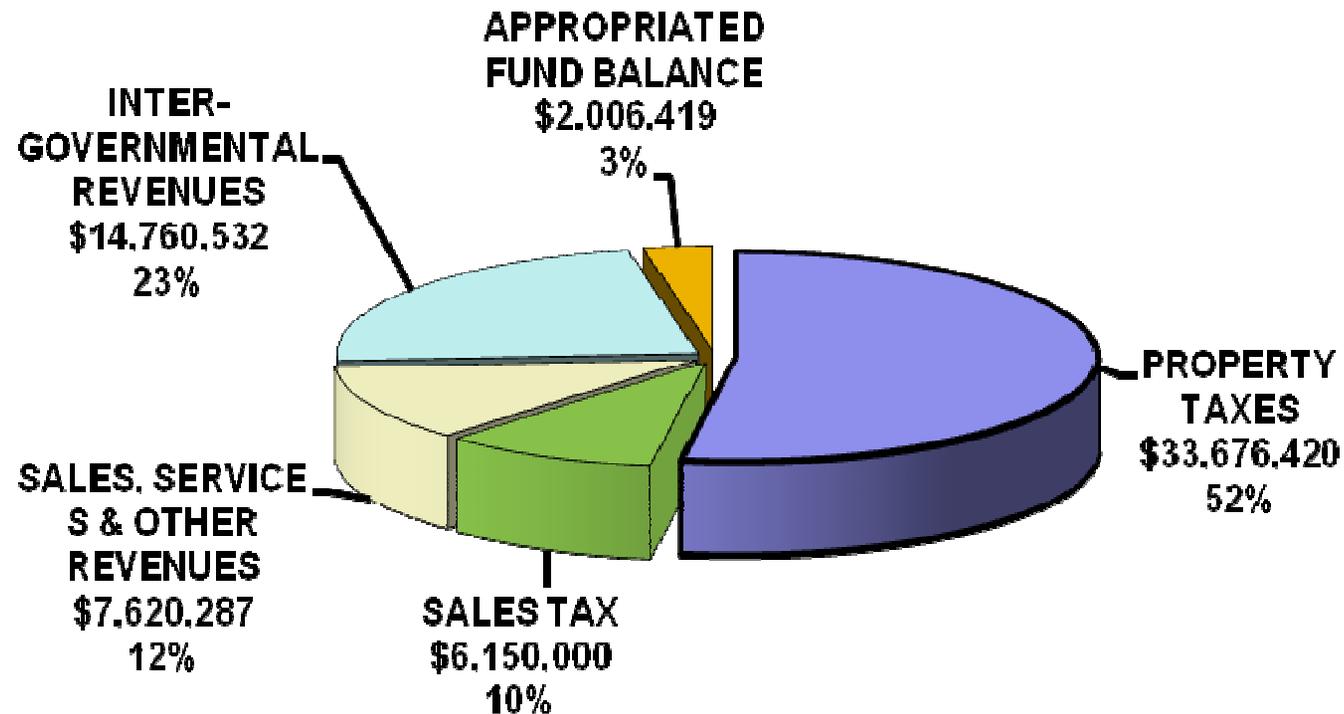
General Fund Revenues

The General Fund is used to account for resources traditionally associated with “general government” which are not required legally or by sound financial management principles, to be accounted for in another fund (special revenues, capital, enterprise).

General Fund revenues include the major categories of: property taxes, sales taxes, intergovernmental revenues, fees charged to offset costs of general governmental revenues, fees charged to offset costs of general government services and appropriated fund balance.



SUMMARY OF REVENUE - GENERAL FUND



TOTAL REVENUES: \$64,213,658

SUMMARY REVENUES

GENERAL FUND

REVENUE SOURCES	FISCAL YEAR 2011-12 ACTUAL	ORIGINAL FISCAL YEAR 2012-13 BUDGET	REVISED FISCAL YEAR 2012-13 BUDGET (AS OF 12/31/12)	ADOPTED FISCAL YEAR 2013-14 BUDGET
PROPERTY TAXES	\$ 31,916,707	\$ 31,880,421	\$ 31,885,958	\$ 33,676,420
SALES TAX	\$ 6,316,738	\$ 5,650,000	\$ 5,650,000	\$ 6,150,000
SALES, SERVICES & OTHER REVENUES	\$ 9,863,717	\$ 7,285,633	\$ 7,304,993	\$ 7,620,287
INTER- GOVERNMENTAL REVENUES	\$ 13,446,786	\$ 14,424,980	\$ 14,847,620	\$ 14,760,532
APPROPRIATED FUND BALANCE	\$ -	\$ 3,979,393	\$ 4,285,090	\$ 2,006,419
TOTAL REVENUES	\$ 61,543,948	\$ 63,220,427	\$ 63,973,661	\$ 64,213,658

PROPERTY TAXES

DESCRIPTION: Ad Valorem property taxes are those taxes assessed and collected on real and personal property, as well as motor vehicles.

HISTORY: The property tax base for FY 13-14 is projected to be \$4,018,500,000 or \$34,586,000 more than the actual revised tax base for FY 12-13 of \$3,983,914,000. This is a plus (.87%) growth rate". At the adopted tax rate (\$.835 per \$100 of assessed valuation) and a collection rate of (94.85%), this equates to a **gain** of \$1,596,481 in current year property tax revenues associated with the county's tax base "growth". This gain is mainly attributable to increases in the tax base from new industry growth and a 3.5 cent property tax rate increase.

OUTLOOK: Except for revaluation years, the tax base has been basically flat, with moderate increases or decreases of approximately 1% to 2%. With several recent economic development announcements, management is optimistic regarding tax base growth in future fiscal years.

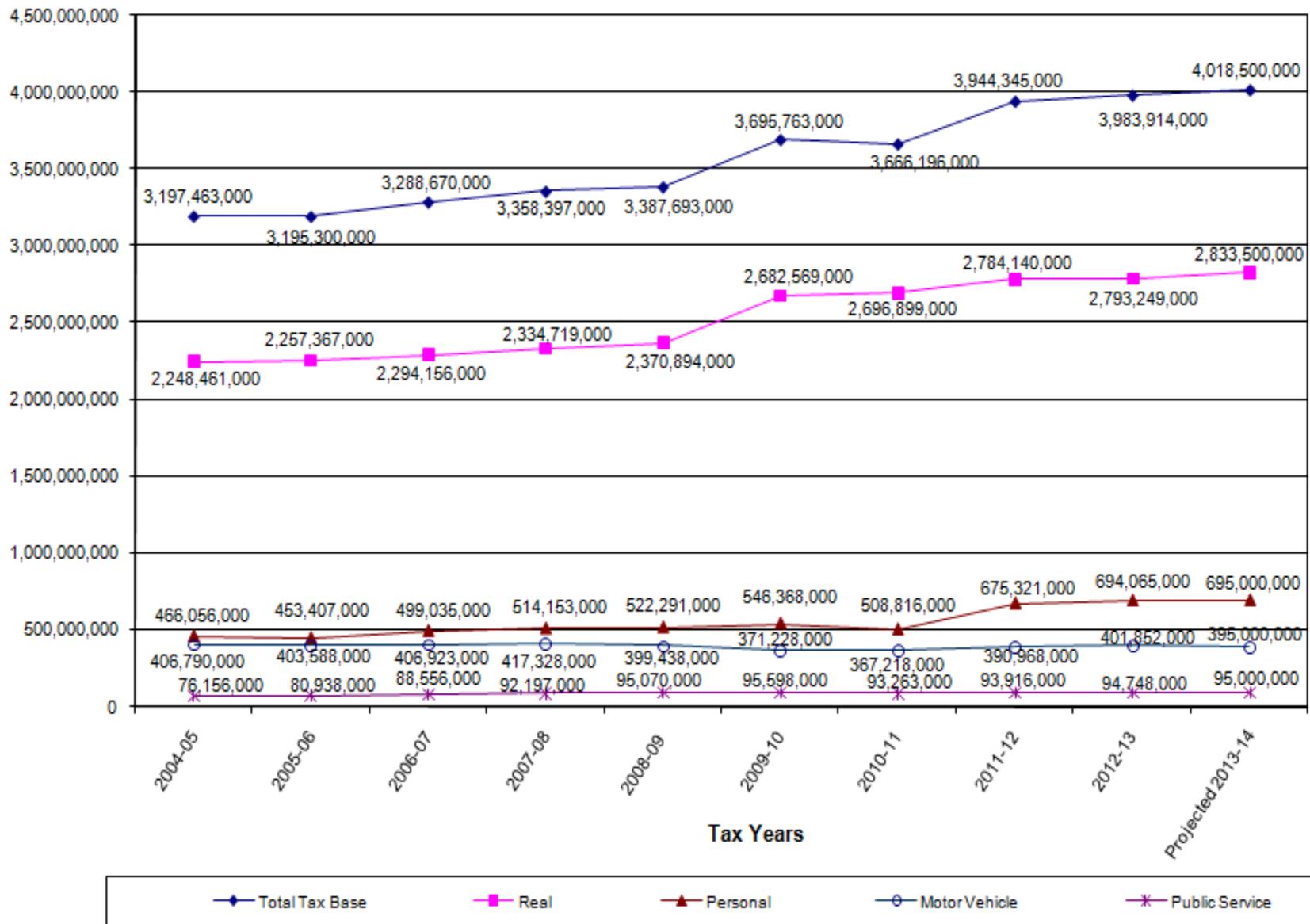
ASSUMPTIONS: The estimated net taxable value for FY13-14 is \$4,018,500,000. With a tax rate of \$.835 per \$100 of assessed valuation and a collection rate of 94.85%, the projected current year total property tax revenue, including taxes on motor vehicle rentals and heavy equipment rentals is \$31,871,420. This calculation is achieved using the following formula:

$$\begin{array}{rcccccccl}
 \text{PROPERTY TAX BASE} & \times & \frac{\text{TAX RATE}}{100} & \times & \text{COLLECTION \%} & + & \text{RENTAL TAXES} & = & \text{CURRENT YEAR} \\
 & & & & & & & & \text{PROPERTY TAXES} \\
 \$4,018,500,000 & \times & .00835 & \times & X .9485 & + & \$45,000 & = & \$31,871,420
 \end{array}$$

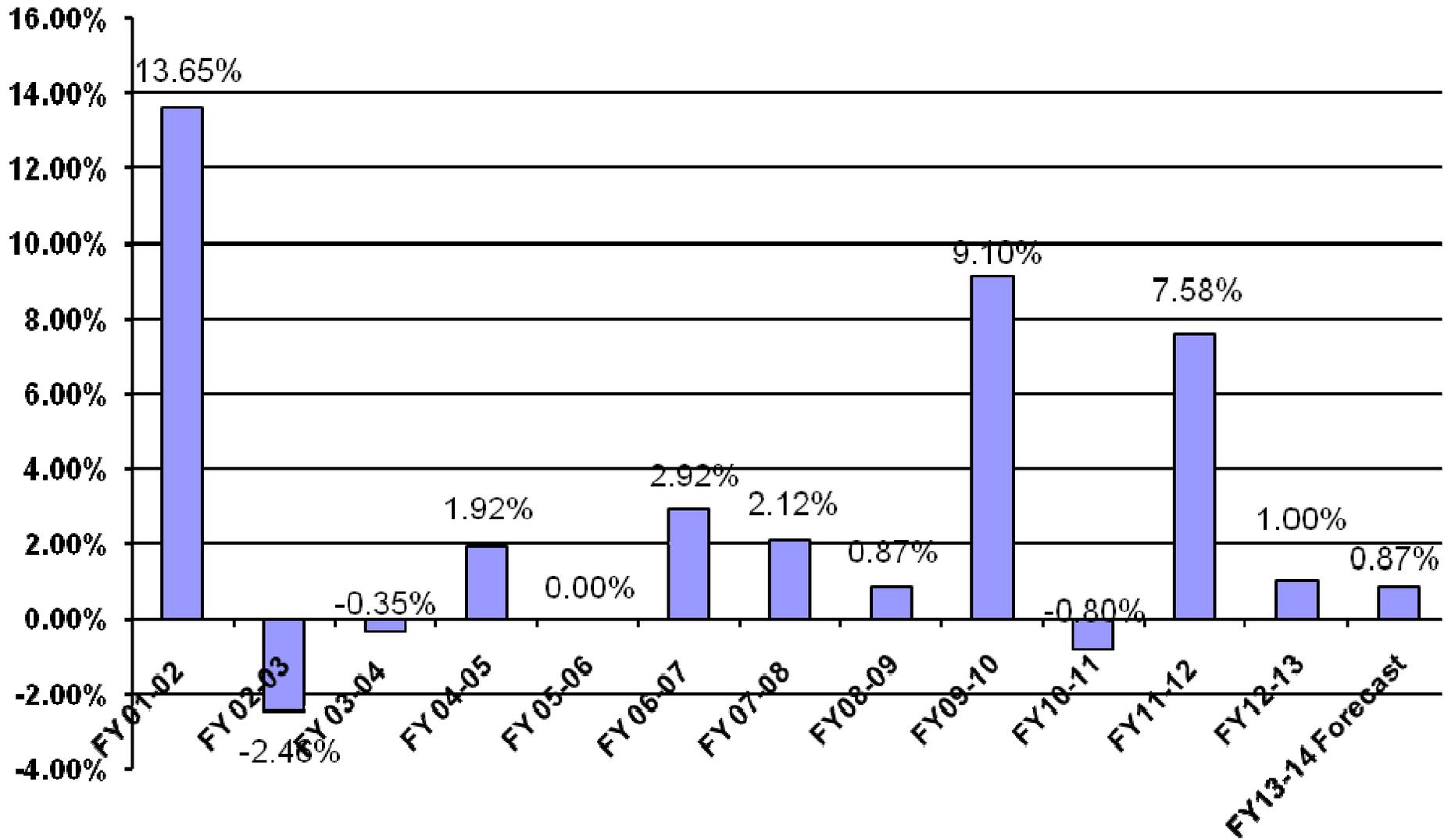
FUNDING LEVELS:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
\$29,973,895	\$30,150,421	\$30,155,958	CURRENT YEAR	\$31,871,420
\$1,535,938	\$1,380,000	\$1,380,555	PRIOR YEARS	\$1,380,000
\$406,874	\$350,000	\$350,000	PENALTIES & INTEREST	\$425,000
\$31,916,707	\$31,880,421	\$31,885,958	TOTAL	\$33,676,420

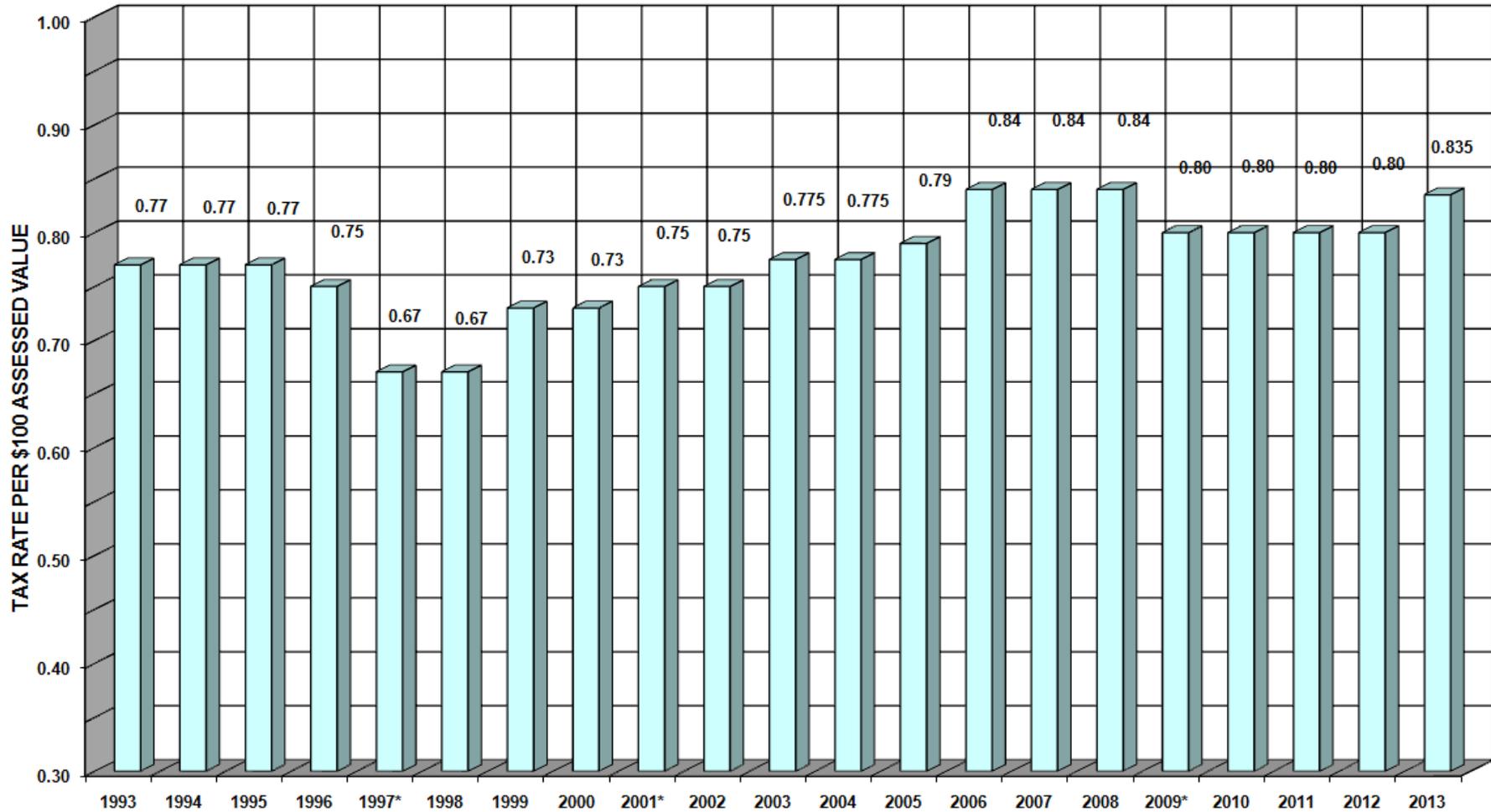
Tax Information - 10 Years



PROPERTY TAX BASE ANNUAL RATE OF INCREASE



COUNTY PROPERTY TAX RATES



□ FISCAL YEAR (* Denotes Reval Year)

RECOMMENDED FY 13-14 RATE = \$.835 / \$100 ASSESSED VALUATION

SALES TAX REVENUE

DESCRIPTION: Sales tax revenues are received by the County from the State of North Carolina based on ad valorem distributions. Article 39, the County 1% local sales tax, is utilized in its entirety for General Fund operations. Article 40 (commonly known as "schools' 1/2 cent") sales tax was initiated in part to help fund local school capital projects, with a mandatory transfer of 30% of these revenues to the schools. Article 42 (commonly known as "schools' additional 1/2 cent") sales tax was also initiated in part to help fund local school capital outlay projects, with a mandatory transfer of 60% of these revenues to the schools. Article 44, 1/2 cent local option sales tax is now retained by the State of North Carolina as part of comprehensive Medicaid reform legislation. Implementation of Article 46, a 1/4 cent local option sales tax which could be used by the County for any lawful purpose was rejected by the citizens of the County in a referendum held in November 2012. Therefore, it is not a revenue option for the County at this time.

The Board of Commissioners, in cooperation with the Board of Education, earmarked a portion of sales tax allocated for school capital purposes to assist in paying Series 2007 and 2008 School Bond debt service. Mandatory requirements for the distribution to the schools of the sales tax for Article 40 and 42 had a 2011 "sunset" provision to eliminate this transfer to the schools, but the NC General Assembly lifted the sunset prior to its taking affect. Capital needs for schools continue to grow with the replacement and repairs of existing facilities.

ASSUMPTIONS: In 2007, the General Assembly enacted comprehensive Medicaid funding reform. The cornerstone of this legislation was the State of North Carolina assuming the Counties' Medicaid costs over a three-year period. As a trade-off, the Counties' authority to levy Article 44, 1/2 cent local option sales tax was eliminated on July 1, 2009 and the State now retains Article 44 sales tax revenues. Recent legislation has changed the allocation methods of Articles 39, 40 and 42. The long term financial impact of this legislation on Lenoir County's sales tax revenue is undetermined at this time. It now appears that the nation is rebounding slightly from the current recession and consumers are altering their spending habits. FY11-12 sales tax revenues were up \$439,405 (7.5%) from actual FY10-11 figures. Staff took a conservative and cautious approach to budgeting sales tax in the 5-year Revenue Forecast. Sales tax revenues will be monitored closely each month for positive or negative trends.

The County continues to contract with Tax Reduction Specialists to conduct an ongoing sales tax audit to assure that all sales tax revenue due to Lenoir County from the State of North Carolina is being properly disbursed to Lenoir County.

FUNDING LEVELS:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget *		Adopted 2013-14
\$3,800,572	\$3,550,000	\$3,550,000	Article 39 (1% County)	\$3,750,000
1,616,591	1,300,000	1,300,000	Article 40 (70%)	1,600,000
890,221	800,000	800,000	Article 42 (40%)	800,000
9,354	0	0	Article 44 (1/2% County)	0
\$6,316,738	\$5,650,000	\$5,650,000	Total	\$6,150,000

* Revised as of 12/31/12

SALES, SERVICES & OTHER REVENUES

DESCRIPTION: Revenues in the sales, services, and other category encompass a wide range of local revenue sources. This category is important to the overall financial strength of the County because it includes revenue from quasi-"self-supporting", general governmental activities, such as building inspections, register of deeds, emergency and non-emergency medical fees, and court facility functions. Some functions of Lenoir County government are appropriately funded by fees, because they apply to a certain group of citizens, such as development-related services (septic tank permits, building permits, etc). The philosophy of the governing body is to have these services fund the direct cost of the provision of the services. In some cases, the fees may recover a portion of the indirect cost.

HISTORY: This category totals \$7,620,287, an increase of \$334,654 (4.6%) from the FY 12-13 adopted budget.

Major changes include:

Sheriff-Concealed Weapons Fees – up \$10,000

Reason – Increase in permits

Jail – Commission on Pay Phones - up \$35,000

Reason – Increase in phones and inmates in new jail facility

Sheriff-Reimbursement from LaGrange – down \$41,057

Reason – Prior year included reimbursement for the purchase of 2 new patrol vehicles for the Town of LaGrange.

Transfer from School Capital Fund – Up \$500,000

Reason – Drawing down additional \$500,000 from Article 40 & 42 School Sales Tax to assist in School Bond Debt

RZEDB-Rebate on interest for jail bonds- down \$40,089

Reason – Federal Government “Sequestration” took 8.7% away from rebate

Sheriff-Fees- up \$20,000

Reason – Increased service of papers

OUTLOOK: Management will continue to look for opportunities to generate fees and other offsetting revenues to fund programs that benefit certain segments of the population or where demand exists to support fees.

ASSUMPTIONS: Sales, services, and other revenues were forecast with input from department managers, grant sources, and historical data. Each revenue line item was considered separately and forecast from a zero base, although recent three (3) year data was heavily relied upon.

SALES, SERVICES & OTHER REVENUES

	2011-12 Actual	2012-13 Original Budget	2012-13 Revised Budget as of 12/31/12	2013-14 Adopted
Sales and Service Fees				
Cablevision Fees	1,371	1,000	1,000	1,300
Privilege License	10,209	13,000	13,000	12,000
Jail Fees/ FICA Benefits	2,610	0	0	0
Arrest Fees	66,877	70,000	70,000	70,000
Fines-Fire Code Violations	600	200	200	200
Court Facility Fees	114,134	110,000	110,000	110,000
Register of Deeds Fees	202,600	200,000	200,000	200,000
Real Estate Transfer Fees	85,527	80,000	80,000	80,000
Sheriff Fees	90,113	70,000	70,000	90,000
Sheriff-Vehicle Storage	1,835	3,000	3,000	3,000
Sheriff-Civil Process Fees	63,953	60,000	60,000	65,000
Sheriff-Reimb Food Service	0	70,000	70,000	30,000
Sher-Concealed Weapon-County	21,105	10,000	10,000	20,000
Sheriff Fees-Tax Executions	0	1,000	1,000	1,000
Sheriff-Reimbursement-LaGrange	446,384	497,194	497,194	456,137
Inspections-Permit Fees	176,975	182,000	182,000	150,000
Planning Fees	2,524	3,000	3,000	3,000
Emergency Med. Services-Fees	2,122,887	2,000,000	2,000,000	2,000,000
Non-Emergency Transport	365,301	400,000	400,000	400,000
Reimb from Trans-Vehicle Insurance	20,250	23,000	23,000	23,000
Indirect Costs-From Landfill	54,153	60,000	60,000	60,000
Rent-Multi-Purpose Facility	31,200	30,000	30,000	30,000
Rent-Hwy 11/55	400	400	400	400
Rent-Livestock Arena	-50	0	0	0
Rent-Farmland	800	800	800	800
Rent-Hannibal-Coastal Horizons	5,775	6,300	8,325	9,000
Rent-Hannibal-State D.O.C.	0	0	0	0
Rent-Mental Health-Eastpointe	100,000	100,000	100,000	100,000
Rent-Bowen Properties	12,170	3,600	3,600	3,600
Rent-Resource Dev Bldg-Trans	12,950	12,950	12,950	12,950
Continued Next Page				

Sales and Service Fees Continued				
Occupancy Tax-5% Collect Fee	10,006	10,000	10,000	9,000
Collection 1%-LaGrange Tax	9,669	9,000	9,000	6,400
Collection 1%-Pink Hill Veh	2,574	2,800	2,800	1,700
Collection 1%-Kinston Taxes	144,768	135,000	135,000	95,000
Collection 1%-Grifton Veh	61	100	100	100
Miscellaneous	197,301	10,000	10,000	10,000
File Fees-Elections	2,811	0	0	2,000
Tax Dept-Copy Sales	200	500	500	200
Floyd Buyout/ Land Lease	0	100	100	100
Commission-Jail Phone	46,939	40,000	40,000	75,000
Commission-Pay Phone	0	0	0	0
Sheriff-Vehicle Useage Fee	165	500	500	200
Commission-Inmate Acct Fund	12,439	15,000	15,000	20,000
Indirect Costs from Trans Fund	12,800	12,800	12,800	12,800
Subtotal	\$4,452,386	\$4,243,244	\$4,245,269	\$4,163,887
Other				
Interest on Investment	21,484	50,000	50,000	30,000
Jail Medical Attention	0	500	500	200
FEMA Reimb-Hurricane Irene	2,608,038	0	0	0
Insurance Proceeds-Hurricane Irene	124,037	0	0	0
Sale of Fixed Assets-Equipment	600	500	500	500
Sale of Land-Industrial Park	0	0	0	0
Sale of Fixed Assets-Land	27,575	0	0	0
Rebate-RZEDB-Jail	511,988	486,389	486,389	420,700
Insurance-Miscellaneous	31,509	5,000	11,256	5,000
Lease Proceeds	86,100	0	0	0
Transfer from Cap Improvements	0	0	11,079	0
Hospital Annual Payment	500,000	500,000	500,000	500,000
Transfer from School Cap Fund	1,500,000	2,000,000	2,000,000	2,500,000
Subtotal	5,411,331	3,042,389	3,059,724	3,456,400
Total Sales, Services & Other	9,863,717	7,285,633	7,304,993	7,620,287

INTERGOVERNMENTAL REVENUES

DESCRIPTION: Intergovernmental Revenues consist of beer and wine tax distributions, ABC bottle taxes, ABC profits, and various categorical grant funds. Small grant funds to help support general fund operations such as revenues for emergency services, veterans, soil conservation, and community based alternatives are included in this category. Separate funds are received by the Health and Social Services Departments from both State and Federal sources-each detailed in respective departmental expenditure budgets. (Mental Health's State-Federal revenues are not budgeted in the General Fund, but are included directly in the Eastpointe Mental Health Regional Center).

HISTORY: Intergovernmental revenues are difficult to budget from year-to-year. Grantee agencies, such as the State and Federal governments, often tie funding to a certain match, or reduce the level of funding in the subsequent years in hopes that local governments will assume funding of the program. Federal and State revenues for Social Services and Health make up the largest portions of this category. In FY11-12 Social Services intergovernmental revenues totaled \$9,001,357 and Health intergovernmental revenues totaled \$1,743,296. Non-discretionary "process funds" (which are merely a pass-through) also make up a portion of revenues in this category. In FY11-12, Lenoir County received \$1,141,897 in "process funds".

OUTLOOK: With the exception of Beer / Wine Taxes, all prior state reimbursement revenues were replaced by Article 44 Sales Tax revenues (see sales tax section); however, as part of a sweeping Medicaid relief plan adopted by the State, Article 44 Sales Tax distributions to all counties were phased-out over a 3-year period. All Article 44 Sales Tax revenues were retained by the State in FY10-11. Also in FY10-11, the NC General Assembly proposed a phase-out of Beer / Wine tax distributions to counties. This was not adopted, but remains a concern for future county budgets. Social Services (Federal-State) revenues are up \$119,789 (1.3%) from the adopted FY12-13 budget. Health (Federal-State) revenues are up \$179,696 (11.2%) from FY12-13 adopted levels.

INTERGOVERNMENTAL REVENUES

	2011-12	2012-13	2012-13	2013-14
	Actual	Original Budget	Revised Budget	Adopted
			as of 12/31/12	
Intergovernmental				
Video Service Tax-State	110,323	100,000	100,000	105,000
ABC Local Bottle Tax	13,149	0	0	12,500
Beer/Wine Taxes	148,205	140,000	140,000	140,000
Gas Tax Refund	1,067	1,300	1,300	1,200
Grant-NCEDA Training	0	650	650	650
Safe Roads - DWI	7,731	8,500	8,500	8,500
Grant-Hidta / Ocdef	11,584	0	0	0
Grant-Ice	1,471	0	0	5,000
Grant-Kate B. Reynolds	76,572	0	0	74,255
Grant-Coop Ext-Prevention Block	48,002	48,119	48,119	53,444
Grant-Rafi	1,129	0	0	0
Reimburse-Emergency Mgmt	20,625	18,000	18,000	18,000
Reimburse-Soil Conservation	48,312	25,500	25,500	26,000
Reimburse-Veterans Office	1,452	1,400	1,400	1,400
Reimb-Elections-City of Kinston	68,456	0	0	40,000
Reimb-Elections-Town of LaGrange	4,881	0	0	4,000
Reimb-Elections-Town of Pink Hill	1,692	0	0	1,600
School Resource Officer	162,933	163,000	163,000	163,000
Grant-HAVA 2012	6,660	0	0	0
Housing Authority-City of Kinston	15,790	4,000	4,000	15,000
Grant-Parenting Matters	35,194	0	35,194	0
Sheriff-Concealed Weapons-State	22,413	11,000	11,000	20,000
SCAAP-Sheriff	10,089	9,000	0	0
Sheriff-Misdemeanant Confinement	3,481	132,400	132,400	257,000
JAG Reimbursement-City of Kinston	0	0	0	0
Sheriff-Federal Prisoners	0	50,050	50,050	0
Sheriff-Other County Prisoners	0	273,000	273,000	456,250
EMS-Medicaid Reimbursement	439,957	300,000	300,000	300,000
JLECC-Reimbursement-Jones County	0	0	0	208,187
Reimb-DENR-UST-107 McLewean	0	0	19,800	0
Eastpointe-CJPP	20,000	20,000	20,000	0
Grant-CJPP	105,382	0	0	0
Lottery Proceeds-School Debt	0	1,100,000	1,100,000	600,000
ABC Profits	160,778	100,000	100,000	125,000
Law Enforcement Reserve	12,908	13,000	13,000	13,000
Intergovernmental-Subtotal	\$1,560,236	\$2,518,919	\$2,564,913	\$2,648,986

Process Funds-Intergovernmental				
State-Special Vehicle Interest	44,933	45,000	45,000	0
Peg-Tacc 9	33,078	33,500	33,500	33,500
Peg-LCBOE	33,078	33,500	33,500	33,500
Fines	361,628	380,000	380,000	350,000
Forfeitures	0	3,000	3,000	3,000
Grant-Coop Ext - Ship	4,158	0	0	0
Grant-Tobacco Trust Fund - LCFM	15,000	0	0	0
Grant-Coop Ext - CYFAR	1,504	0	0	0
Grant-NCDOT-Sandy Botton VFD	25,000	0	0	0
EMPG Supplemental	14,287	0	0	0
JCPC Grant-Advisory	5,000	0	5,000	0
JCPC-Teen Court	33,029	0	33,029	0
JCPC Psychological	0	0	0	0
JCPC Programs (For Budgeting Only)	0	206,571	0	206,571
Grant-Structured Day / Restitution	136,578	0	133,348	0
Grant-Gang Positive Behavior	12,524	0	0	0
Grant-8th Judicial Dist Comm Inter	226,959	0	156,000	0
Grant-DJPP MacArthur Foundation	2,000	0	0	0
ROD-Floodplain Mapping Fee	3,020	11,000	11,000	12,000
Grant-Battlefield Acq-37-09-CW-171	0	0	0	0
Occupancy/Tourism-3%	190,121	200,000	200,000	180,000
Process Funds-Subtotal	\$1,141,897	\$912,571	\$1,033,377	\$818,571
Health Intergovernmental	\$1,743,296	\$1,606,780	\$1,835,194	\$1,786,476
Social Services Intergovernmental	\$9,001,357	\$9,386,710	\$9,414,136	\$9,506,499
Total Intergovernmental	\$13,446,786	\$14,424,980	\$14,847,620	\$14,760,532

GENERAL FUND APPROPRIATED FUND BALANCE

DESCRIPTION: The adopted FY13-14 Budget does appropriate fund balance (savings) in order to achieve a balanced budget. The necessity of having a fund balance is to provide adequate cash flow, given the erratic revenue cycle of the County's operations. According to the North Carolina Local Government Commission, a local government entering a fiscal year with less than 8% unassigned fund balance available will not have sufficient resources to meet its obligations until it begins receiving property taxes (in December-January). Lenoir County is above this minimum requirement. With an estimated \$64.2 million operating budget, the County's existing unassigned fund balance provides approximately seven (7) weeks working capital.

HISTORY: The following table shows the **unassigned fund balance** over the last eleven (11) years and the projected fund balance for the fiscal years which end June 30, 2013 and 2014. Note: This projected fund balance is based on budgetary assumptions being accurate and budgetary recommendations being approved.

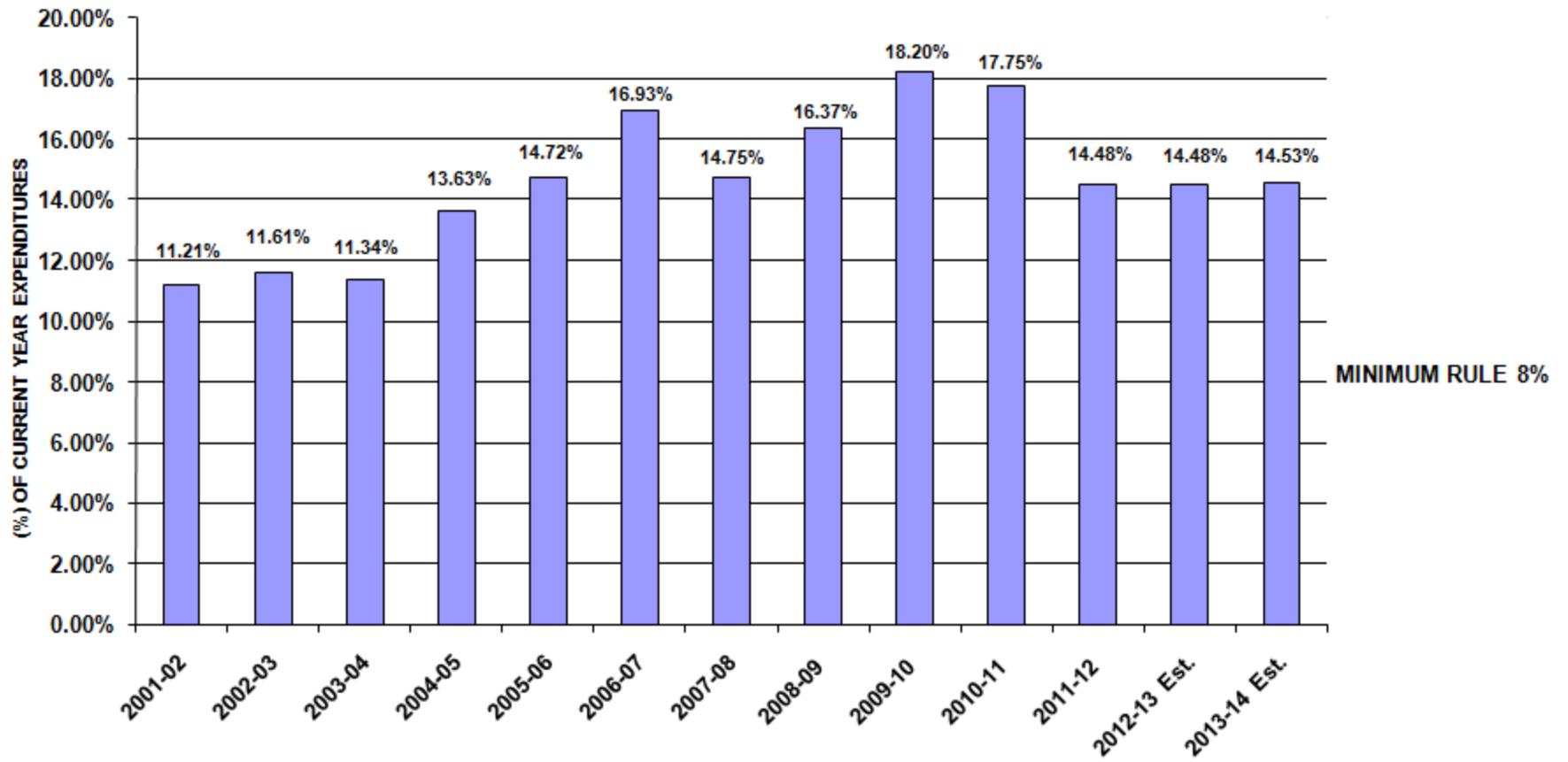
Year Ending	Unassigned Fund Balance	Fund Balance as Percent (%) Of Current Year Expenditures
June 30, 2002	\$4,663,662	11.21%
June 30, 2003	\$4,781,836	11.61%
June 30, 2004	\$4,827,151	11.34%
June 30, 2005	\$6,344,224	13.63%
June 30, 2006	\$6,845,044	14.72%
June 30, 2007	\$8,723,521	16.93%
June 30, 2008	\$8,371,724	14.75%
June 30, 2009	\$9,581,420	16.37%
June 30, 2010	\$9,831,240	18.20%
June 30, 2011	\$9,818,692	17.75%
June 30, 2012	\$8,909,366	14.48%
June 30, 2013 (Est.)	\$8,909,366	14.48 %
June 30, 2014 (Est.)	\$8,909,366	14.53%

OUTLOOK: The County estimated the fund balance available for appropriation using the audited financial statements for FY11-12 and predicting the operating results for FY12-13. From FY01-02 through FY10-11, the County was able to preserve and slowly grow its unassigned general fund fund balance toward the goal of 20% established by the Board. In FY09-10 the Board lowered the property tax rate by 4 cents, which eliminated the funding source for school bond debt and resulted in the usage of savings to make the payments. The FY13-14 budget does appropriate \$2,006,419 in "assigned" fund balance to balance the budget. After this action, \$5,861,231 in "assigned" fund balance will remain, over and above, the total \$8,909,366 unassigned fund balance.

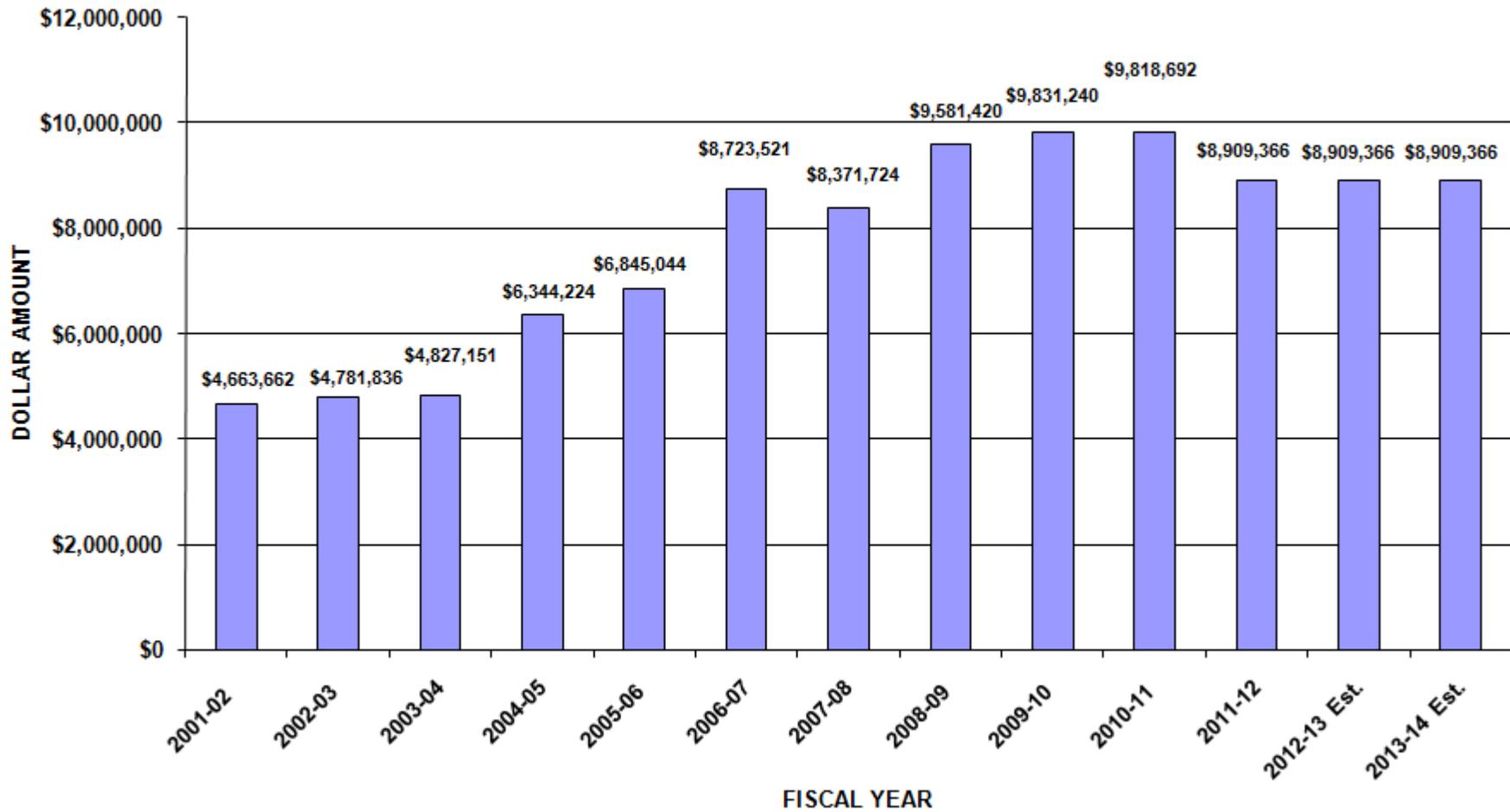
2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget *	Appropriated Fund Balance	Adopted 2013-14
\$3,173,450	\$3,979,393	\$4,285,090		\$2,006,419

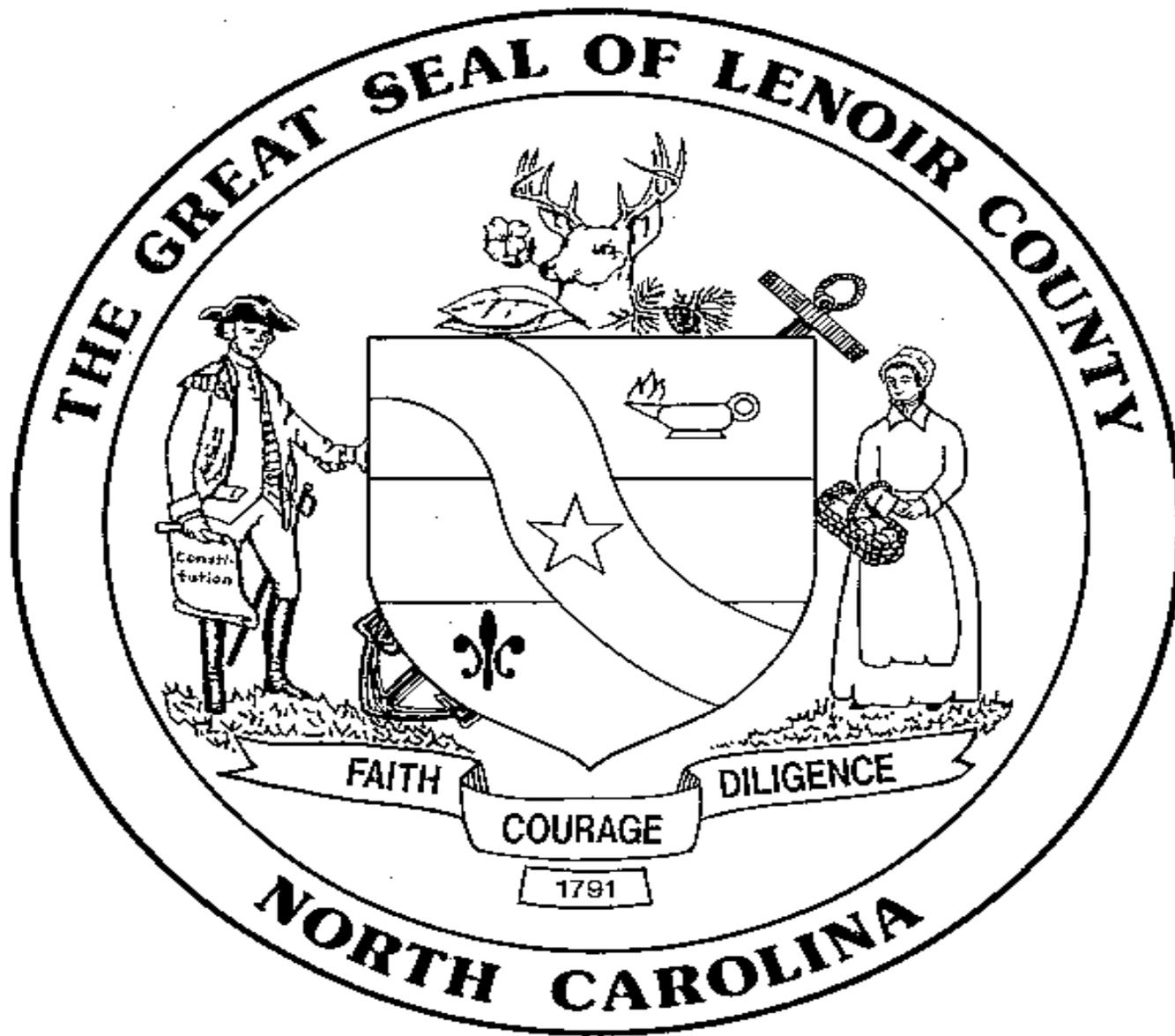
*Revised as of 12/31/12

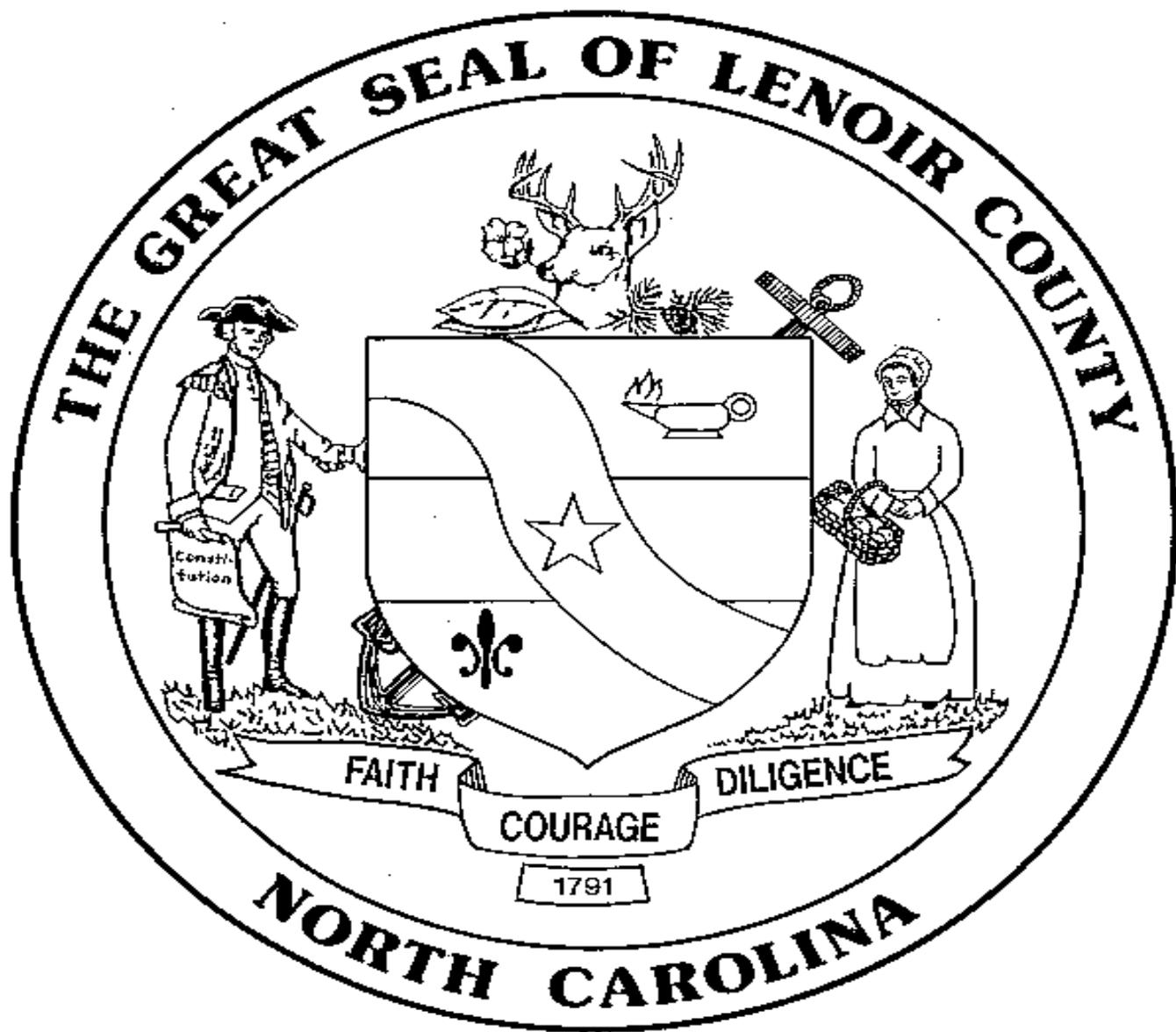
**UNASSIGNED FUND BALANCE HISTORY
PERCENT OF CURRENT YEAR EXPENDITURES
(GENERAL FUND)**



UNASSIGNED FUND BALANCE (GENERAL FUND)



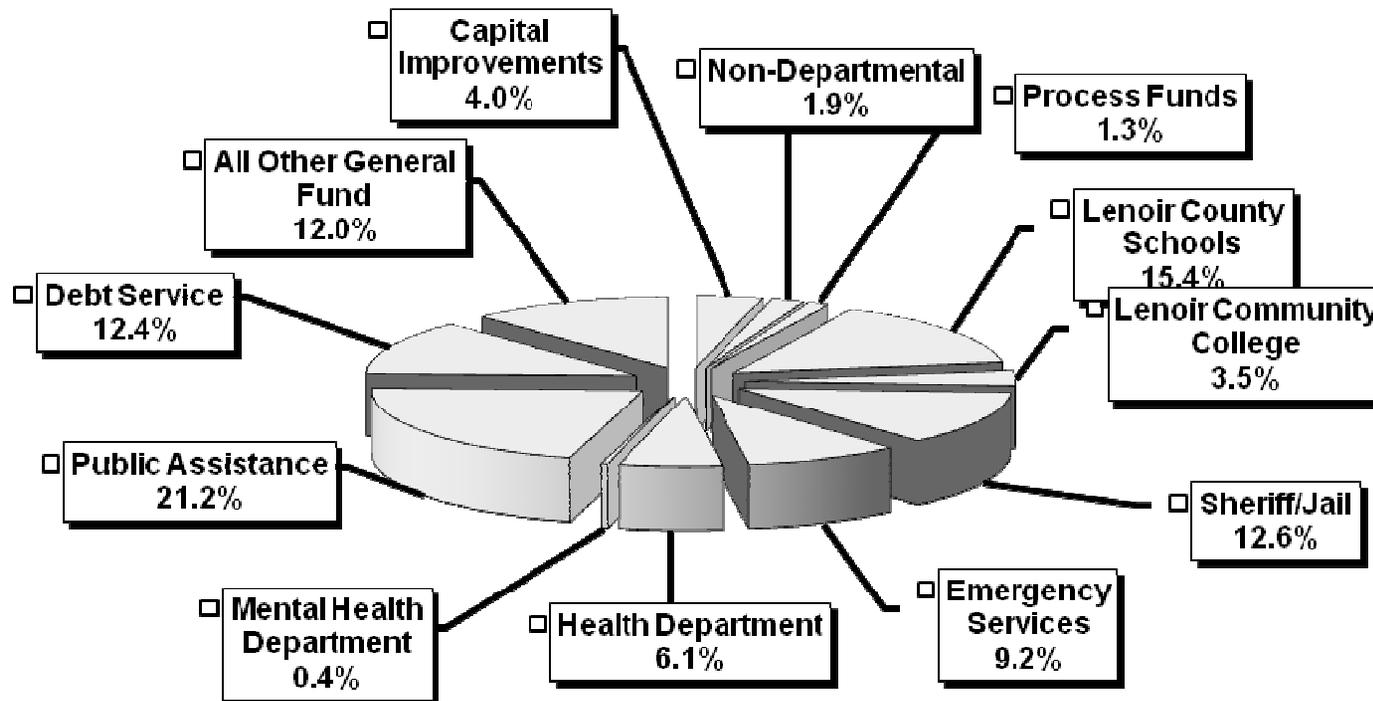




GENERAL FUND EXPENDITURES

General Fund expenditures finance governmental activities such as law enforcement; general administrative functions; grant-funded activities; and services mandated by the state, such as schools, social services, and health. Transfer to other funds support activities that are appropriately accounted for in single and multi-year special funds, enterprise funds, and capital funds.

FY 13-14 GENERAL FUND APPROPRIATIONS



\$64,213,658

SUMMARY OF EXPENDITURES

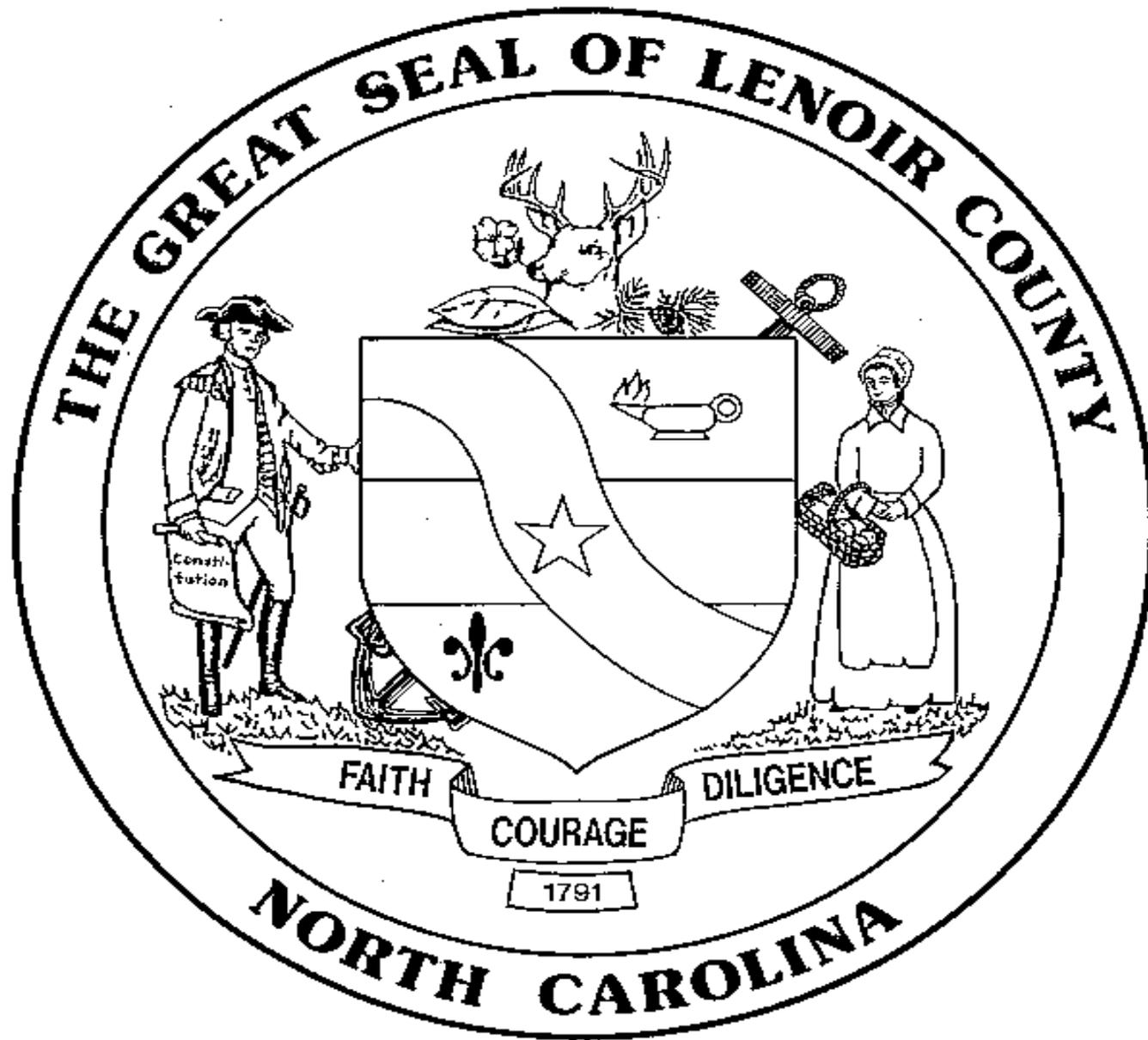
GENERAL FUND	FY 2011-12	BUDGET FY 2012-13	BUDGET FY 2012-13	BUDGET FY 2013-14	FY 12-13 ORIGINAL VS FY 13-14 ADOPTED
COUNTY DEPARTMENTS	ACTUAL	ORIGINAL	REVISED	ADOPTED	
GOVERNING BODY	191,478	227,557	227,557	201,793	-11.32%
COUNTY ADMINISTRATION	264,016	272,984	272,984	277,122	1.52%
FINANCE	190,893	198,801	198,801	192,306	-3.27%
HUMAN RESOURCES	205,121	231,611	231,611	196,775	-15.04%
TAX	780,369	810,610	810,610	773,628	-4.56%
LEGAL	43,705	62,500	62,500	62,500	0.00%
BUILDING & GROUNDS (CT FAC & PUB BLDGS)	878,447	1,188,074	1,188,074	1,163,013	-2.11%
ELECTIONS	329,550	343,572	343,572	371,136	8.02%
REGISTER OF DEEDS	274,186	289,960	289,960	278,053	-4.11%
MANAGEMENT INFORMATION SYSTEMS	948,039	934,842	934,842	917,862	-1.82%
SHERIFF	4,242,245	4,437,788	4,559,790	4,458,306	0.46%
SHERIFF-CIVIL PROCESS	0	0	35,525	65,000	100.00%
CENTRAL COMMUNICATIONS	1,196,143	1,235,640	1,243,640	1,387,913	12.32%
JAIL	2,664,378	3,380,276	3,380,276	3,549,940	5.02%
EMERGENCY MANAGEMENT	396,118	384,474	384,474	427,040	11.07%
EMERGENCY MEDICAL SERVICE	3,622,791	3,754,731	3,764,116	3,743,074	-0.31%
NON-EMERGENCY TRANSPORT	428,309	349,213	349,213	353,271	1.16%
PLANNING AND INSPECTIONS	209,649	215,631	215,631	218,793	1.47%
MEDICAL EXAMINER	38,950	40,000	40,000	40,000	0.00%
ECONOMIC DEVELOPMENT	240,235	319,014	319,014	276,225	-13.41%
HEALTH DEPARTMENT	3,483,022	3,656,770	3,885,184	3,934,540	7.60%
MENTAL HEALTH	245,715	245,715	245,715	245,715	0.00%
CJPP-DAY REPORTING CENTER	127,663	0	0	0	-100.00%
PUBLIC ASSISTANCE	12,853,181	13,564,235	13,591,661	13,612,535	0.36%
SUB-TOTAL	33,854,203	36,143,998	36,574,750	36,746,540	1.67%

SUMMARY OF EXPENDITURES

GENERAL FUND	FY 2011-12	BUDGET FY 2012-13	BUDGET FY 2012-13	BUDGET FY 2013-14	FY 12-13 ORIGINAL VS FY 13-14 ADOPTED
OTHER THAN COUNTY DEPARTMENTS	ACTUAL	ORIGINAL	REVISED	ADOPTED	
NON-DEPARTMENTAL	1,073,484	1,039,550	1,045,087	1,228,950	18.22%
PROCESS FUNDS	3,837,123	912,571	1,066,488	818,571	-10.30%
OUTSIDE AGENCIES	111,911	129,500	129,500	129,500	0.00%
FIRE PROTECTION	48,340	48,340	48,340	28,279	-41.50%
VETERANS OFFICE	24,660	33,241	33,241	33,241	0.00%
NC COOPERATIVE EXTENSION SERVICE	478,312	440,068	549,517	518,683	17.86%
SOIL CONSERVATION	111,110	121,047	121,047	113,355	-6.35%
LENOIR COUNTY SCHOOLS	9,900,000	9,900,000	9,900,000	9,900,000	0.00%
LENOIR COMMUNITY COLLEGE	2,185,000	2,235,000	2,235,000	2,235,000	0.00%
PUBLIC LIBRARY (CULTURAL)	740,500	740,500	751,579	740,500	0.00%
RECREATION	760,000	799,000	799,000	799,000	0.00%
DEBT SERVICE	8,406,900	8,215,513	8,215,513	7,989,715	-2.75%
SUB-TOTAL	27,677,340	24,614,330	24,894,312	24,534,794	-0.32%
TRANSFERS TO:					
CIP FUND	2,295,932	2,412,099	2,429,599	2,542,324	5.40%
REVALUATION FUND	0	0	0	0	0.00%
INDUSTRIAL DEV PROJECT-SHELL #3	0	0	0	0	0.00%
INSURANCE FUND	200,000	0	0	0	0.00%
VEHICLE REPLACEMENT FUND	230,000	0	0	340,000	100.00%
CAPITAL RESERVE FUND-DEBT SERVICE	0	0	0	0	0.00%
TRANSPORTATION FUND	0	0	0	0	0.00%
CAPITAL PROJECTS	459,413	0	0		
CAPITAL PROJECTS-JAIL	0	0	0	0	0.00%
CDBG #11-C-2375	0	0	25,000		
SUBTOTAL	3,185,345	2,412,099	2,454,599	2,882,324	19.49%
CONTINGENCY	0	50,000	50,000	50,000	0.00%
TOTAL / GENERAL FUND	64,716,888	63,220,427	63,973,661	64,213,658	1.57%

SUMMARY OF EXPENDITURES

OTHER FUNDS	FY 2011-12 ACTUAL	BUDGET FY 2012-13 ORIGINAL	BUDGET FY 2012-13 REVISED	BUDGET FY 2013-14 ADOPTED	FY 12-13 ORIGINAL VS FY 13-14 ADOPTED
EMPLOYEE INSURANCE	4,465,252	3,905,000	3,905,000	3,970,000	1.66%
VEHICLE REPLACEMENT	324,984	0	0	350,000	100.00%
SHERIFF-FEDERALLY SEIZED PROPERTY	45,407	38,000	93,776	20,000	-47.37%
SHERIFF-STATE CONTROLLED SUBSTANCE	0	20,000	34,974	20,000	0.00%
CAPITAL RESERVE FUND	0	0	0	0	0.00%
SCHOOL CAPITAL FUND	1,926,923	2,404,067	2,404,067	3,100,800	28.98%
TRANSPORTATION	1,224,909	1,164,517	1,366,649	1,324,336	13.72%
TIRE DISPOSAL	141,734	135,000	135,000	135,000	0.00%
E-911	757,461	359,451	359,451	347,412	-3.35%
REVALUATION	50,661	54,384	54,384	54,549	0.30%
AUTOMATION-PRESERVATION	0	24,000	144,000	21,600	-10.00%
DEBT SERVICE-MSW LANDFILL	0	0	0	0	0.00%
CAPITAL IMPROVEMENTS	2,407,457	2,412,099	4,908,580	2,542,324	5.40%
SERIES 2007 / 2008 SCHOOL BOND PROJECTS	48,124	0	72,623,867	0	0.00%
CAPITAL PROJECTS	12,769,238	0	36,055,617	0	0.00%
CDBG & SFR GRANTS	274,415	0	3,588,688	0	0.00%
FIRE DISTRICTS	1,338,938	1,336,101	1,336,101	1,347,606	0.86%
DEEP RUN WATER & SEWER	0	0	0	0	0.00%
SOLID WASTE MANAGEMENT	3,991,113	3,419,089	3,419,089	3,436,974	0.52%
FAMILY CAREGIVER - SMART START	104,724	136,951	101,723	101,723	-25.72%
SUB-TOTAL	29,871,340	15,408,659	130,530,966	16,772,324	8.85%
GRAND TOTAL - ALL FUNDS	94,588,228	78,629,086	194,504,627	80,985,982	3.00%

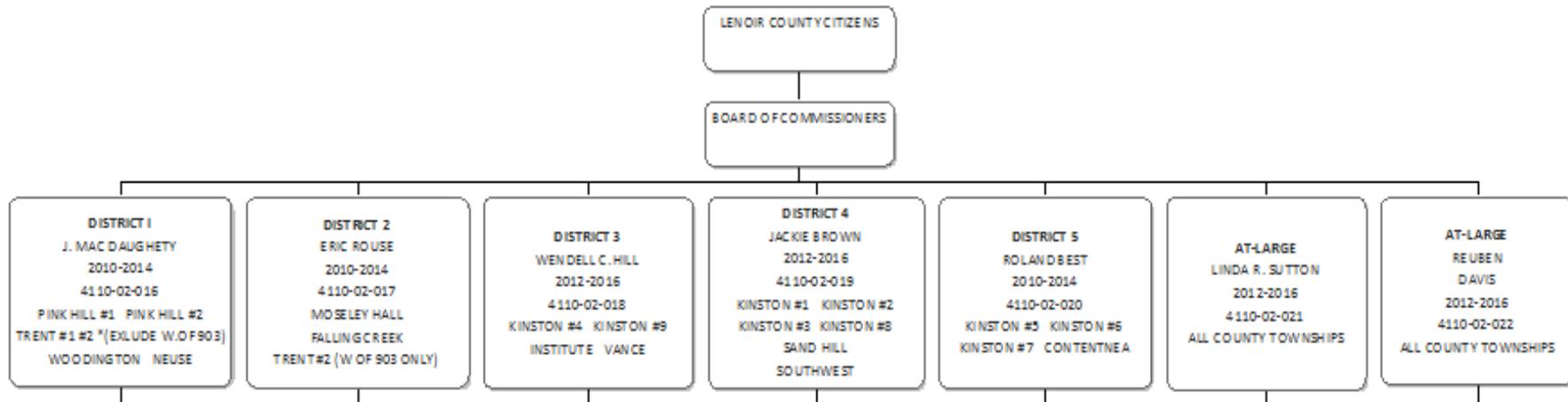


GENERAL FUND
EXPENDITURES BY DEPARTMENT

This section contains more detailed information about General Fund Departments/programs, including organizational charts, FY 12-13 highlights, and goals for FY 13-14.



LENOIR COUNTY BOARD OF COMMISSIONERS



AUTHORIZED POSITIONS

FY 2011-12	FY 2012-13	FY 2013-14
8	8	7

Effective the first meeting in December, 2012 Mr. Reuben Davis and Ms. Jackie Brown were elected by fellow Commissioners as Chairman and Vice Chairman, respectively. Based upon the 2010 census and the approved re-districting plan, the above chart reflects the distribution of precincts for each district effective with the 2012 elections. In 2014 Districts 1, 2 and 5 are up for election. The Clerk to the Board position was abolished in FY 13-14.

BOARD OF COMMISSIONERS/ GOVERNING BODY

DESCRIPTION: The seven (7) member Board is the official policy-making body for Lenoir County Government. The Chairman, presiding officer of the Board, serves as the official and ceremonial leader of the County and as a voting member. The Chairman (Mr. Rebuen Davis) and Vice-Chairman (Ms. Jackie Brown) were selected by the Board members in December, 2012 and will serve one (1) year terms in these capacities. Five (5) of the Board members reside in five (5) different districts; these Board members are elected by citizens who also reside in the respective district. Two (2) Board members are elected at-large by the registered voters of the County. Partisan elections are held in even-numbered years. Four positions will be up for election in 2012. All official actions by the Board are made at public meetings, normally held on the first (morning) and third (afternoon) Mondays of each month. Each meeting has an agenda and citizens are allowed to make presentations. The Board also conducts special meetings and work sessions on the County's budget and other issues of special interest.

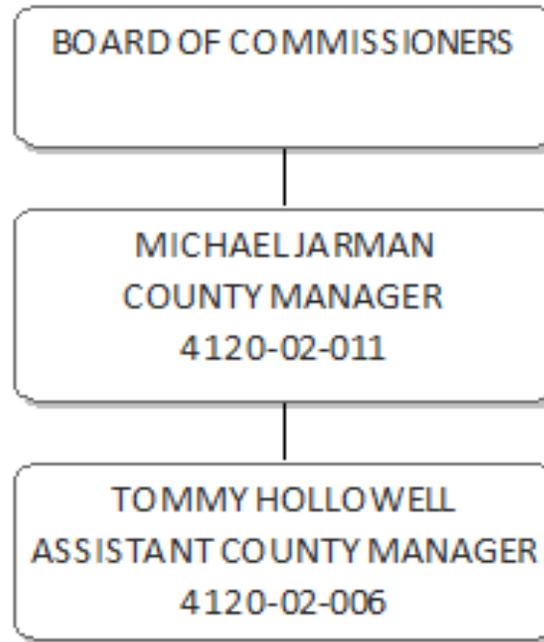
FY 12-13 HIGHLIGHTS: The Board: 1) Completed construction of a 192 bed detention facility; and 2) Continued cooperative efforts with municipalities, state officials, and federal agencies for the benefit of all Lenoir County citizens.

FY 13-14 GOALS: The Board will: 1) Make key economic development decisions and allocate resources in order to promote growth; 2) Evaluate potential cost reductions to counteract reductions in state & federal funding and increasing recurring costs; 3) Discuss additional revenue sources for school bond debt; 4) Continue to evaluate the transportation needs of the County; 5) Continue long-range (five-ten year) strategic, financial and capital improvement planning; and 6) Evaluate and continue to improve land use regulations.

FUNDING LEVELS:

2011-2012 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 12-13
\$118,775	\$137,400	\$137,400	SALARIES	\$126,013
\$12,603	\$20,572	\$20,572	BENEFITS	\$13,280
\$60,100	\$69,585	\$69,585	OPERATING	\$62,500
0	0	0	CAPITAL OUTLAY	0
\$191,478	\$227,557	\$227,557	TOTAL	\$201,793

COUNTY ADMINISTRATION



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
2	2	2

COUNTY ADMINISTRATION

DESCRIPTION: County Administration is responsible for overall leadership and administration of all County programs, policies and operations. County Administration also assists the Board by providing recommendations and background materials on programs, trends, and issues of concern to the Board, departments and citizens. The County Manager serves as the County's Budget Officer.

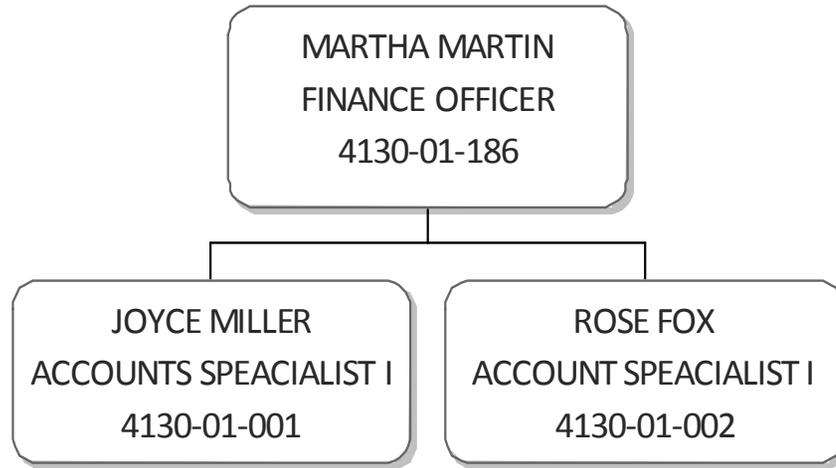
FY 12-13 HIGHLIGHTS: County Administration: 1) Prepared FY13-14 budget, five (5) year financial forecast, and other financial documents; 2) Assisted with economic development performance contracts and multiple economic development projects; 3) Managed construction of the new jail facility; 4) Negotiated new hauling contract for the landfill; 5) Worked with Emergency Management and Jones County to seek approval of grant funding to merge Lenoir and Jones Counties' E-911 Center; and 6) Issued Series 2013 General Obligation refunding bonds to reduce debt service payments on school bonds.

FY 13-14 GOALS: County Administration will: 1) Manage FY13-14 Budget and Capital Improvements Plan; 2) Continue to play an active role in inter-agency meetings beneficial to improving communication and goal setting county-wide; 3) Assist with economic development projects including improvements to infrastructure (water, sewer, roads) and securing grants; 4) Coordinate bids, awards, and purchases of major services and/or equipment; 5) Oversee and initiate improvements to specific county operations to improve efficiency and effectiveness; and 6) Seek additional revenue sources for school bond debt.

FUNDING LEVELS:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
\$196,918	\$197,434	\$197,434	Salaries	\$201,375
\$51,182	\$51,650	\$51,650	Benefits	\$52,627
\$15,916	\$23,900	\$23,900	Operating	\$23,120
-0-	-0-	-0-	Capital Outlay	-0-
\$264,016	\$272,984	\$272,984	Total	\$277,122

FINANCE



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
3	3	3

FINANCE

DESCRIPTION: The Finance Department supports the financial activities of the County by establishing and maintaining fiscal integrity and accurately reporting the financial condition of the County. The department is responsible for general accounting, accounts payable, accounts receivable, issuing receipts and disbursements, fixed assets accounting, payroll, benefits administration, cash management, financial reporting, budgetary compliance, internal control, financial management of numerous state and federal grants, preparation of the annual independent audit, and numerous special projects.

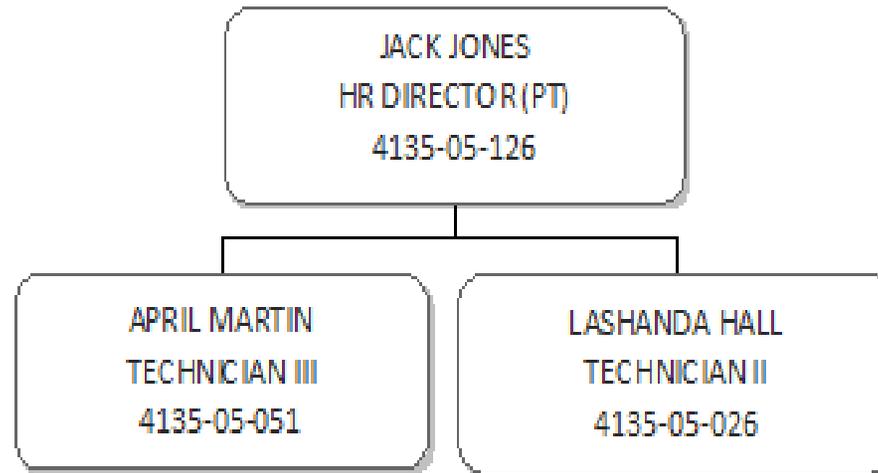
FY 2012-2013 HIGHLIGHTS: (1) As reported in the annual audit, there were no over-expenditures or significant non-compliance findings in any department; (2) Worked with all departments to computerize financial reporting forms; (3) Assisted in streamlining the budget process and preparing the FY 13-14 budget.

FY 2013-2014 GOALS: (1) Continue education and training of employees in all computer functions; (2) Re-organize department and duties of staff and continue cross-training of all employees; (3) Explore options for better enhancement of the purchase order process and centralization of purchasing; (4) Implement additional electronic banking services including on-line wire transfers; (5) Assist in preparation of the FY14-15 budget.

FUNDING LEVELS

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
\$138,366	\$138,837	\$138,837	Salaries	\$134,973
\$45,751	\$46,564	\$46,564	Benefits	\$44,333
\$6,776	\$11,400	\$11,400	Operating	\$11,500
\$0	\$2,000	\$2,000	Capital Outlay	\$1,500
\$190,893	\$198,801	\$198,801	Total	\$192,306

HUMAN RESOURCES



AUTHORIZED POSITIONS

FY 2011-12	FY 2012-13	FY 2013-14
3	3	2.5

HUMAN RESOURCES

DESCRIPTION: The Lenoir County Department of Human Resources was newly established in FY 2012 by consolidating and reassigning staff and responsibilities from the Lenoir County Finance Office and from the Department of Social Services. Over half of the North Carolina Counties now have a professional HR Department. The Lenoir County HR Department was established with 4 positions – two full-time and two part-time positions constituting a Full time Equivalency of only 3 FTE. Unfortunately, as a result of a Reduction-in-Force in the new Fiscal Year, the positions in HR will be reduced to 3 positions with a total FTE of 2.5%. In Lenoir County, we continue to struggle in developing uniform, consistent and compliant personnel policies and practices amidst a complex maze of multi-departments and a variety of chains-of-command and the lines of authority in County Government. But, developing a professional HR Department for Lenoir County was both a strategic, innovative and positive move forward for Lenoir County. HR has reorganized and many of the duties and responsibilities are with Finance and County Administrative staff. Additional manpower and/or technology will be needed in the future. However, such requests for resources and funding have not been made in this Budget. In providing personnel services for the County, the new HR Department produces goods and services that promote the recruitment, retention and development of an educated, trained, competent, capable, and talented workforce while reducing and mitigating employer liability. The Department highlights and goals for FY 2013 are as follows.

FY 12-13 WORK PLAN HIGHLIGHTS:

- 1) The County HR Department has reassigned duties and responsibilities effective March of 2013 and will do so again July 1, 2013;
- 2) The Department continues to follow its Strategic Plan developing and implementing best HR practices in Lenoir County;
- 3) The Department continues to be inundated with a Payroll system that is cumbersome, time consuming and inefficient;
- 4) Major accomplishments thus far include the Pay and Classification System, a Single County Application and a Position Management System;

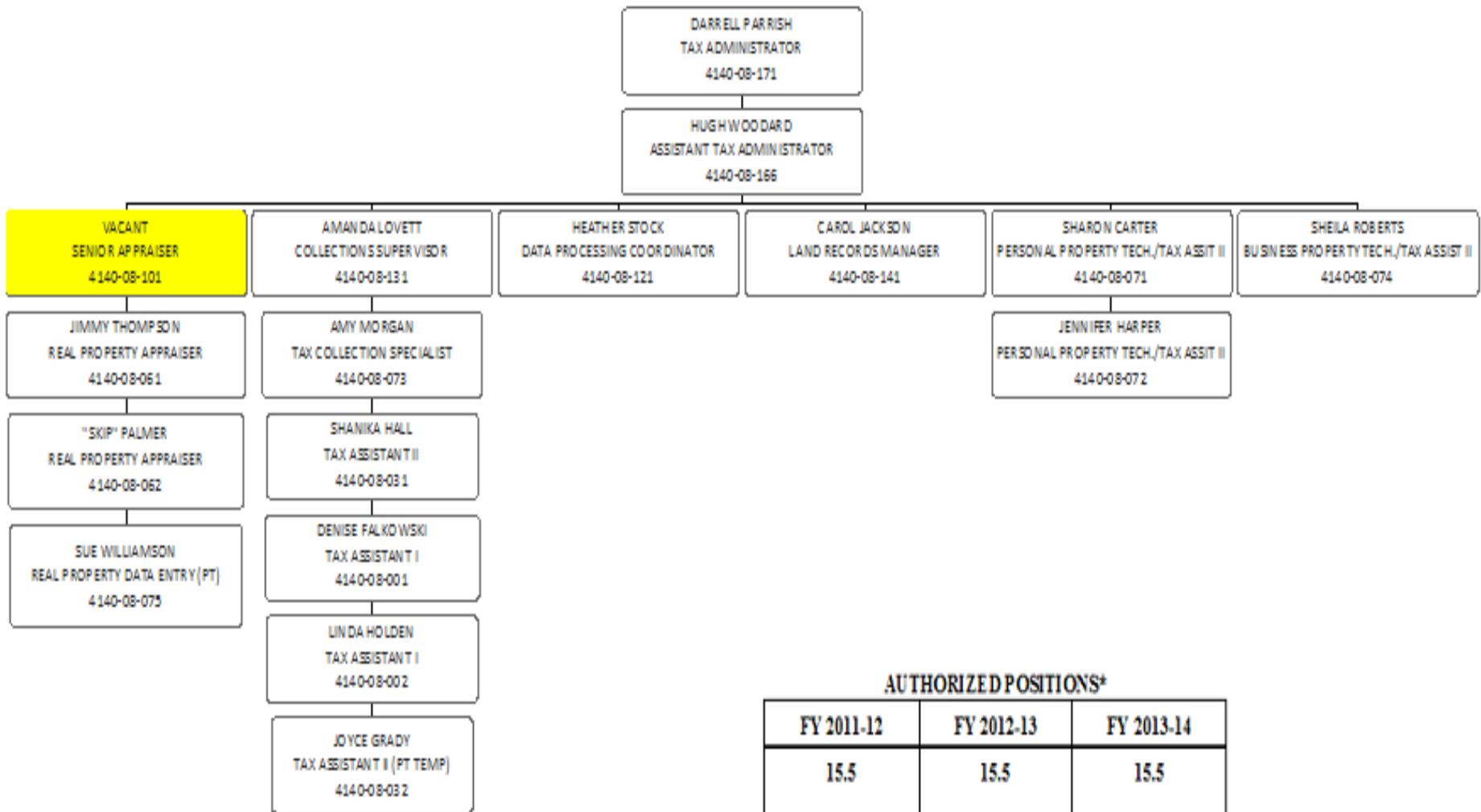
FY 13-14 GOALS:

- 1) To meet Federal and State, Laws, Rules and Regulations regarding employment law;
- 2) To implement the findings of the salary study and to improve our remuneration packages as needed if possible!
- 3) To develop and implement a Progression Pay Plan for all County employees;
- 4) To improve the recruitment and retention of knowledgeable, Skilled and Talented employees;
- 5) To continue the development of a uniform, centralized and consistent HR Operation and to reduce and mitigate Employer Liability.

FUNDING LEVELS

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
\$148,436.95	\$159,486	\$159,486	Salaries	\$131,986
\$33,406.19	\$34,598	\$34,598	Benefits	\$32,789
\$23,278.07	\$34,799	\$34,799	Operating	\$32,000
\$0	\$2,728	\$2,728	Capital Outlay	
\$205,121.21	\$231,611	\$231,611	Total	\$196,775

TAX OFFICE



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
15.5	15.5	15.5

TAX OFFICE

DESCRIPTION: The Tax Office is charged with the duty of the listing, appraisal, and assessment of all property in the county in accordance with the provisions of law. The office maintains records of real estate, personal property, property transfers, property tax exemptions, exclusions, deferrals, and billing information. Land record information includes cadastral mapping of the entire county maintained through a Geographic Information System. Assessments and bills are created and collected for all special taxing jurisdictions such as fire districts, municipal service districts, drainage districts, etc. Assessment and collection of solid waste fees and privilege licenses are administered by the Tax Office along with permits for moving mobile homes.

FY 2012-2013 HIGHLIGHTS: Tax 1) collected \$653,845 through the Lenoir County Taxpayer Search, View, & Pay website
 2) completed approximately 51% of Business Personal Property Tax audits resulting in net tax collected of nearly \$239,000.
 3) increased collection rate to 94.85%.

FY 2013-2014 GOALS: Tax will 1) continue auditing business personal property accounts 2) continue review of single-wide mobile home accounts and 3) strive to attain a 95% collection rate.

11-12 ACTUAL	ORIGINAL 12-13 BUDGET	REVISED 12-13 BUDGET *as of 2/28/13		ADOPTED 2013-2014
489,032	483,732	483,732	\$	493,593
189,805	194,138	194,138	BENEFITS	181,695
96,792	128,000	128,000	OPERATING	92,400
4,740	4,740	4,740	CONTRACTED SER	5,940
780,369	810,610	810,610	TOTAL	773,628

COUNTY ATTORNEY/LEGAL

BOARD OF COMMISSIONERS

ROBERT GRIFFIN
COUNTY ATTORNEY

AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
NA	NA	NA

COUNTY ATTORNEY/LEGAL

DESCRIPTION: The County Attorney provides legal advice and assistance, as it pertains to the conduct and official duties of the Board of Commissioners, County Administration, and County Departments. The County Attorney is appointed by and serves at the pleasure of the Board of Commissioners. Mr. Robert W. Griffin, a private attorney of the law firm Griffin & Griffin, currently serves as the County Attorney. Mr. Griffin is compensated as County Attorney under a retainer of \$22,500 per year. As legal advisor, the County Attorney prepares and reviews legal documents; informs the Board and departments of changes in laws affecting county operations; assists in the development of programs and procedures to ensure compliance with local, State and Federal laws; and assists in the review and enforcement of county resolutions, ordinances, and contracts. For more complex legal issues or litigation, the County contracts with other attorneys who specialize in the applicable areas of law.

FY 12-13 HIGHLIGHTS: Mr. Griffin attended regularly scheduled Board meetings and performed the above-described duties. Mr. Griffin continues to serve the Board on a month to month basis.

FY 13-14 GOALS: This function will continue to be provided by this private attorney and his law firm. The above-referenced description continues to be used as a “road map” of tasks for the upcoming year.

FUNDING LEVELS:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget*		Adopted 2013-14
	0	0	SALARIES	0
	0	0	BENEFITS	0
\$43,705	\$62,500	\$62,500	OPERATING	\$62,500
0	0	0	CAPITAL OUTLAY	0
\$43,705	\$62,500	\$62,500	TOTAL	\$62,500

*Revised as of 12/31/12

COURT FACILITIES/PUBLIC BUILDINGS



AUTHORIZED POSITIONS

FY 2011-12	FY 2012-13	FY 2013-14
3 FTE	3 FTE 1 PTE	4 FT

Court Facility/Public Buildings

DESCRIPTION: The Building and Maintenance Department supports eighteen County-owned buildings. Responsibilities include light maintenance, preventive maintenance, cable routing, furniture moving and custodial duties. The department also oversees contracts with private companies for janitorial service, grounds maintenance, HVAC systems, and elevator service. The majority of usable office space in the Courthouse is dedicated to housing courtrooms and court related facilities. The largest two line items are utilities and maintenance/repairs, which constitute approximately 65% of the total departmental budget.

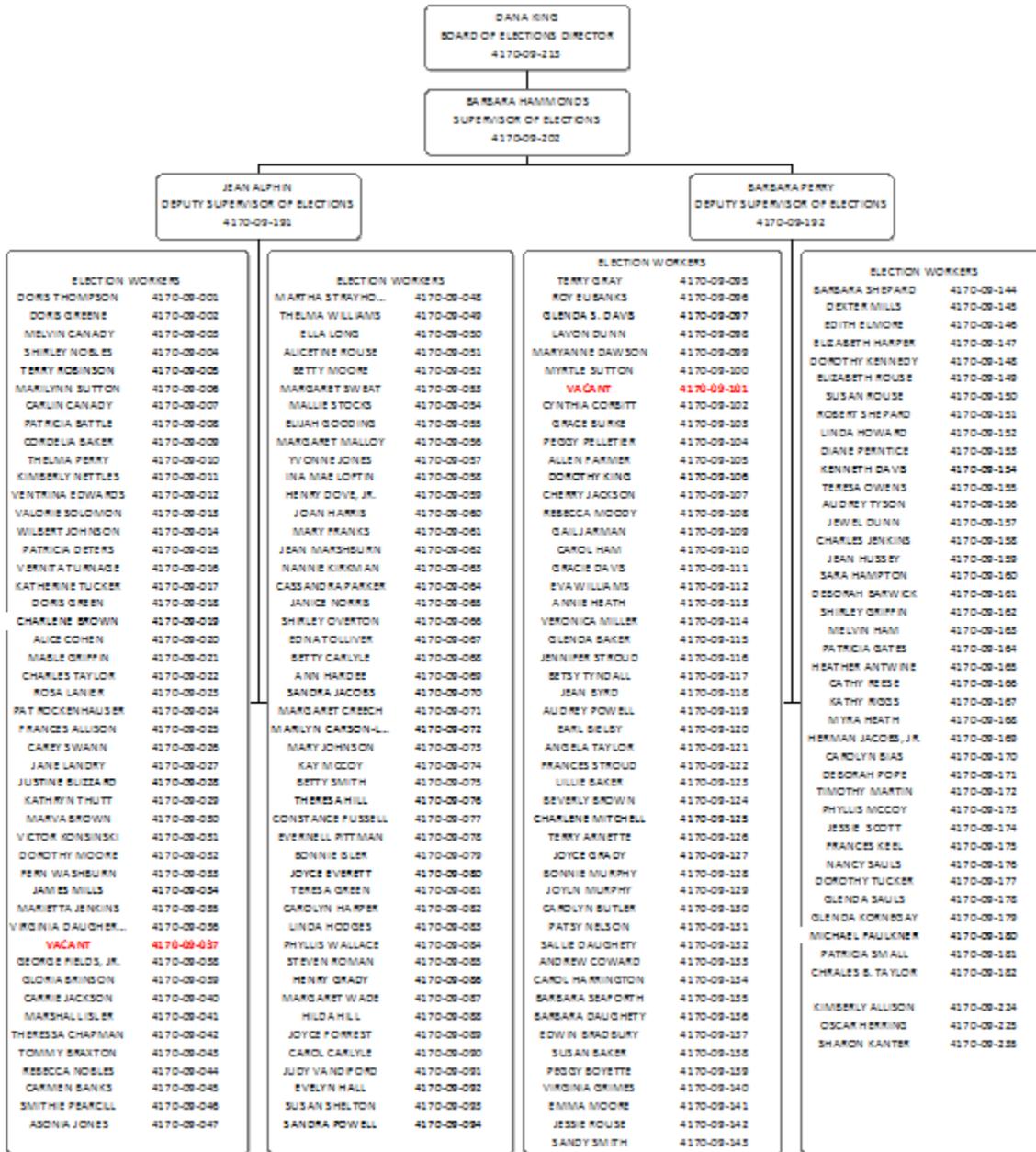
FY 2012-13 WORK PLAN HIGHLIGHTS: In addition to routine maintenance and custodial services, some of the larger projects completed this fiscal year included the following: 1) Relocated County Administration and MIS Departments, 2) Supervise replacement of roof on main Library building, 3) Coordinated parking for judges, handicapped, employee and citizens during ongoing Jail Project, 4) Worked with jail construction management to complete construction and cleaning of new jail, 5) Hired new employee to oversee all jail systems and maintenance, 6) Consulted with engineer on structural concerns of Caswell Fire Station Museum, and 7) Coordinated demolition of building at 105 S. McLewean Street.

FY 2013-14 GOALS: The Department plans to: 1) Make safety and American Disability Act improvements in buildings where necessary, 2) Repair deteriorating granite wall around the perimeter of the Courthouse, pending availability of funding, 3) Complete painting of District Courtrooms, 4) Repair and resurface McLewean Street parking lot, pending availability of funding, 5) Construct storage room at Board of Elections for voting machines and demolish current storage at Bright Street and Gordon Street, and 6) Continue to implement courthouse security measures as funding allows.

FUNDING LEVELS:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
91,483	103,177	103,177	Salaries	94,952
31,402	45,397	45,397	Benefits	39,161
755,562	1,037,500	1,037,500	Operating	1,026,900
0	2,000	2,000	Capital Outlay	2,000
878,447	1,188,074	1,188,074	Total	1,163,013

BOARD OF ELECTIONS



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
4 FTE	4 FTE	4 FTE
=	=	=
170 PT Employees	182 PT Employees	182 PT Employees

BOARD OF ELECTIONS

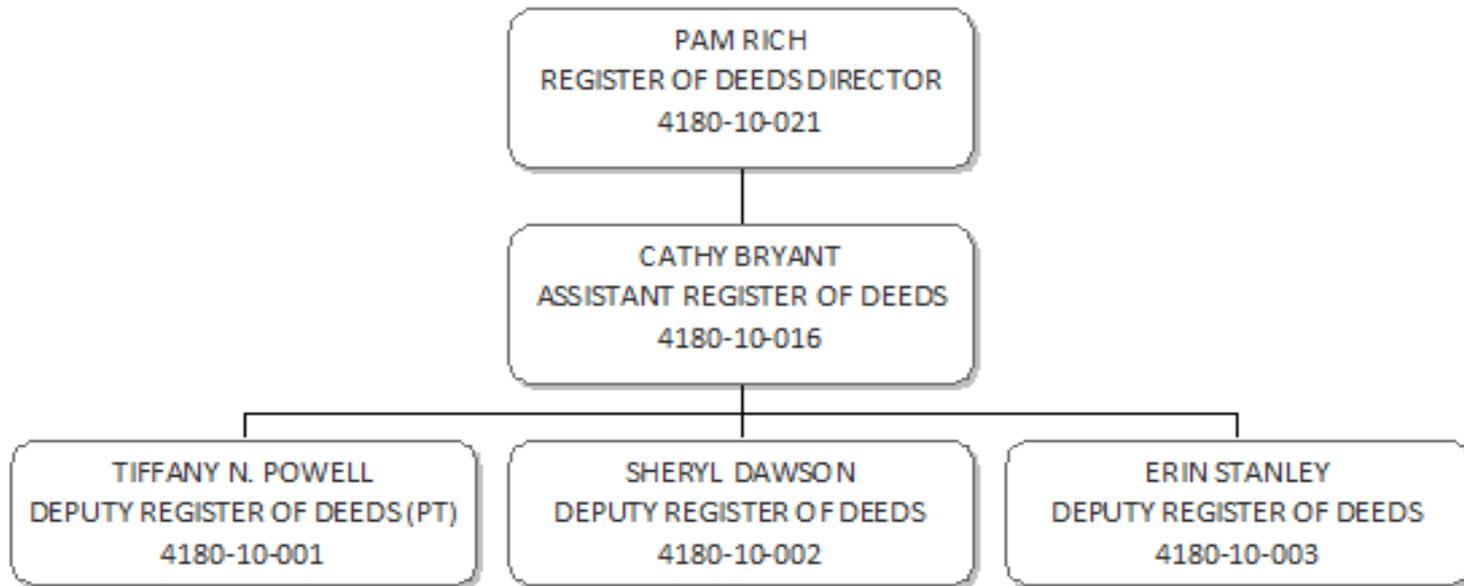
DESCRIPTION: The Board of Elections conducts Federal, State, County, Municipal and all special Elections. Lenoir County has 22 precincts and utilizes approximately 200 precinct workers during County wide elections. The State Board of Elections is the Governing Authority for the Lenoir County Board of Elections.

FY 2012-2013 HIGHLIGHTS: The Board achieved the following: 1) Held a Second Primary Election in July 2012. 2) Conducted a General Election in November 2012. Involving National, State and local candidates. (3) Utilized the Absentee System for elections. 4) Utilized No-Excuse, One Stop Voting for two weeks for elections. 5) Completed List Maintenance to update the registered voters files and inactive voters files. 6) Completed NCOA (National change of address) Mailings to update changes in voter registration.

FY 2013-2014 GOALS: The Board of Elections will undertake the following: 1) Properly conduct Municipal General Elections in November 2013 for the City of Kinston, Town of LaGrange and Town of Pink Hill. 2) We conduct a Primary in May 2014 and a possible Second Primary in June 2014. These elections will be County Wide Elections. 3) Continue to work on new applications, changes and cancellations.

12-13 ACTUAL PRIOR	CURRENT 12-13 BUDGET	CURRENT 12-13 ACTUAL		ADOPTED 2013-2014
139,698	155,843	100,289	SALARIES	206,297
51,784	57,038	34,721	BENEFITS	49,939
138,069	151,538	159,307	OPERATING	114,900
	(Capital <5000)	Capital <5000)	CAPITAL OUTLAY	
329,551	364,419	294,317	TOTAL	371,136

REGISTER OF DEEDS



AUTHORIZED POSITIONS

FY 2011-12	FY 2012-13	FY 2013-14
5	5	4 FT 1 PT

REGISTER OF DEEDS

DESCRIPTION: The Register of Deeds office is a Custodian and a “Records Manager”. The office maintains the real estate record transfers, loans, mortgages, vital statistical records and other records in an archival (100+/-years) fashion. The office maintains, preserves and issues birth, death and marriage certificates. For persons getting married in North Carolina, marriage licenses are issued. The office microfilms real estate records and other documents that are maintained in the register of deeds. Records that are recorded/filed are maintained forever. There is a very limited number/type of records that can ever be removed/destroyed from the office.

FY 2012-13 HIGHLIGHTS:

1. Recorded and indexed over 5,800 Real Estate documents
2. Issued over 6,985 vital record certificates
3. Scanned and placed on internet all images of real estate from 1976 thru present
4. Scanned and placed on internet all map images from 1980 thru present
5. Redacted from all real estate images placed on internet all Social Sec. Numbers
6. Vital Records that have been scanned: Births from 1964 to 2012, Marriages from 1959 to present and Deaths from 1943 to 2011
7. Register retired November 30, 2012, new Register took office December 2012
8. Standard recording fee implemented for recording real estate and misc. documents

FY 2013-14 GOALS:

1. Continue scanning back files of Births, Deaths, & Marriage Records
2. Index and scan military records

2011-12 ACTUAL	ORIGINAL 2012-13 BUDGET	REVISED 2012-13 BUDGET		ADOPTED 2013-14 BUDGET
\$162,472	\$162,828	\$161,328	SALARIES	\$151,830
\$64,062	\$67,132	\$67,132	BENEFITS	\$65,223
\$69,600	\$60,000	\$61,500	OPERATING	\$61,000
0	0	0	CAPITAL OUTLAY	0
\$296,134	\$289,960	\$289,960	TOTAL	\$278,053

NON DEPARTMENTAL

Non-Departmental expenditures support the operations of the entire County and cannot readily be allocated to specific work areas. An explanation of the cost centers funded through the Non-Departmental Department follows:

Independent Audit: The County contracted with Pittard, Perry & Crone to perform the annual independent audit, including continuing disclosure requirements, at a total cost of \$44,400. Of this total, DSS, Health, and the Landfill are directly charged their portion of the total audit cost. The remaining unallocated cost of approximately \$22,000 is budgeted here in Non-Departmental.

Group Insurance for Retirees: \$250,000 is budgeted in this category for the employer portion of health coverage for approximately 38 retirees. This line does not include the claims paid for these retirees.

Unemployment Compensation Benefit Cost: \$100,000 is budgeted in this category for FY13-14. This represents a 233% increase over the prior year allocation of \$30,000. This huge increase is the result of a mandate from the NC General Assembly requiring counties to establish an “Unemployment Insurance” (UI) account with the state. Counties are now required to fund this state UI account equal to 1% of the County’s net taxable wages. Unemployment benefits will be paid by the state from this account. Counties will be required to maintain their UI account balance at the 1% level in future years.

Property and Casualty Insurance: This category includes general liability, property, vehicles, workers’ compensation coverage for catastrophic claims, commercial umbrella, flood, public officials’ bonds, and other miscellaneous insurance. The County contracts with local agents for insurance coverage. Recommended budget for Non-Departmental insurance coverage is \$410,100. This represents an increase of approximately 19% over the prior fiscal year adopted budget. This increase is due to rate increases for wind reclassification of our area by the insurance commission, annual increase in values of county owned property to maintain appropriate coverage, the addition of the new jail to our building coverage, and estimated rate increases initiated by the insurance underwriters.

Other Areas: Workers compensation claims and administration, county taxpayer refunds, State concealed weapons fees, the contracted preparation of the Indirect Cost Allocation Plan, the Actuarial Study of post employment retiree benefits (OPEB), metered postage machine lease, and other miscellaneous expenses have a total budget of \$412,000 within this category.

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
\$1,073,484	\$1,039,550	\$1,045,087	Appropriation	\$1,228,950

PROCESS FUNDS

The County serves as the “receiving/disbursing” agency for funds which are passed along (for use) by various agencies. These programs have dedicated revenue sources and **do not include any local tax monies**. In general, these are State and/or Federal revenues which are allocated to specifically designated organizations. The County has no discretion in expending the funds, other than not to participate as the conduit. As such, the County serves “to process” the funds, and for simplicity, appropriations on this page are termed “process funds.” Created in FY 99-00, this budgetary category is intended to help better illustrate the relationship between these appropriations and their corresponding revenue sources.

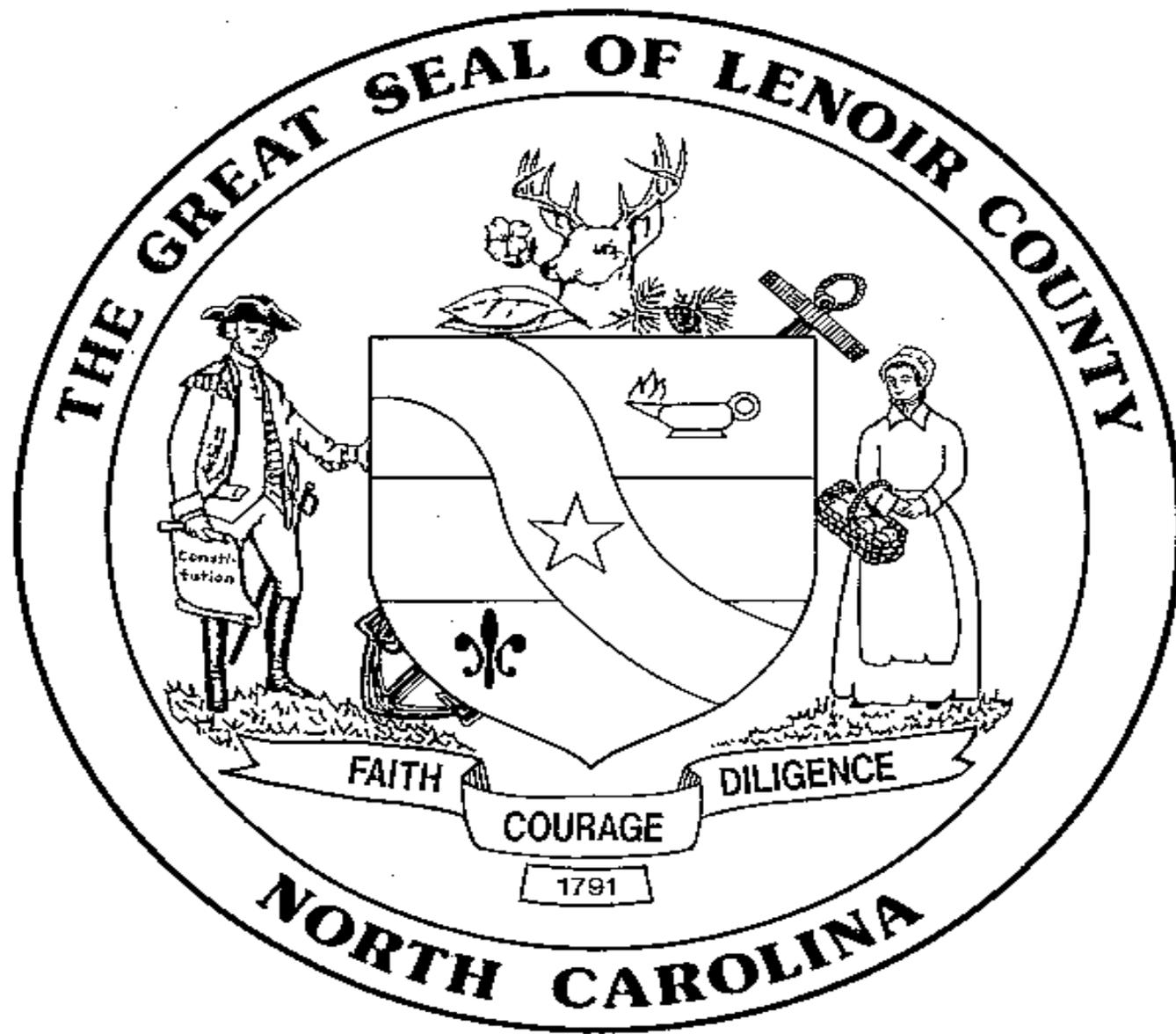
This category, in the General Fund, includes the following accounts: 1) Fines and Forfeitures for schools (in some county budgets, these funds do not even process through the General Fund, but go directly to the schools); 2) Occupancy and Tourism Tax (3%) to the Tourism Authority; 3) JCPC Programs; and 4) Special programs receiving specific grants.

For FY 13-14 this category totals \$818,571.

PROCESS FUNDS

	Program	Actual 2011-12	Original 2012-13 Budget	Revised 2012-13 Budget	Adopted 2013-14 Budget
6010	Schools – Fines	\$361,628	\$380,000	\$380,000	\$350,000
6012	County Schools – Forfeitures	0	3,000	3,000	3,000
6013	Special Vehicle Interest Tax	44,933	45,000	45,000	0
6014	ROD – Floodplain Mapping	14,017	11,000	11,000	12,000
6020	Battlefield Acquisition Grant 37-09-CW-1715	0	0	0	0
6031	Pesticide Trust Grant ‘05	0	0	14	0
6033	Pesticide Trust Grant ‘06	0	0	1,782	0
6034	Cooperative Extension SHIIP Grant	4,491	0	16,709	0
6036	NC Agriculture Cost Share Program	1,553	0	0	0
6037	Cooperative Extension-21 st Century Grant	844	0	0	0
6038	PEG – TACC9	33,078	33,500	33,500	33,500
6039	PEG - LCBOE	33,078	33,500	33,500	33,500
6040	Tobacco Trust Fund-Farmers’ Market	15,000	0	0	0
6041	Grant – Coop Extension - CYFAR	1,504	0	0	0
6107	Kinston-Lenoir Tourism Auth; Occup & Tourism Tax	211,629	200,000	200,000	180,000
6340	Juvenile Crime Prevention Council (JCPC) Programs	0	206,571	0	206,571
6344	Structured Day / Restitution	136,578	0	133,348	0
6352	JCPC – Teen Court	33,029	0	33,029	0
6356	JCPC Admin/Advisory Council	4,998	0	5,000	0
6362	Gang Grant – Positive Behavior	10,707	0	0	0
6363	8 th Judicial Dist Community Intervention	226,959	0	156,000	0
6364	DJJDP MacArthur Foundation	1,332	0	0	0
6403	EMPG Supplemental	19,393	0	21,098	0
6901	Grant – NCDOT – Sandy Bottom VFD	25,000	0	0	0
Total Process Funds: General Fund		\$1,179,751	\$912,571	\$1,072,980	\$818,571

***Note:** Partnership for Children is in the General Fund, but in a separate department, all its own, but the County still only “processes” the funds.



SCHOOLS - FINES - \$350,000 CO. SCHOOLS - FORFEITURES - \$3,000

DESCRIPTION: Traffic fines collected and certain forfeitures are returned to the Lenoir County School System to assist with operations. The revenues are appropriated in the General Fund; the above-referenced accounts appropriate corresponding expenditures.

FY 12-13 HIGHLIGHTS: These funds, processed by the County, have remained relatively constant over the past several years.

FY 13-14 GOALS: Increases or decreases in these accounts **do not** affect operations or funding of other county departments. These are process (pass-through) moneys. Lower or fewer revenues in these areas translate into fewer dollars for public schools' operations.

	<u>FINES</u>	<u>FORFEITURES</u>	
FY 06-07	\$493,992	\$ 0	Audit
FY 07-08	\$564,810	\$11,660	Audit
FY 08-09	\$622,808	\$ 0	Audit
FY 09-10	\$496,433	\$12,005	Audit
FY 10-11	\$385,686	\$ 3,654	Audit
FY 11-12	\$361,628	\$ 0	Audit
FY 12-13	\$397,250	\$ 0	Estimated

KINSTON-LENOIR COUNTY TOURISM DEVELOPMENT AUTHORITY

DESCRIPTION: The purposes of the Kinston-Lenoir County Tourism Development Authority and VisitKinston.com are to expand and develop tourism in Kinston/Lenoir County through advertising, sponsoring and promoting tourist-oriented events and activities, and sponsoring tourist-related capital projects. Receipts from the occupancy and tourism tax, estimated to be \$180,000 for FY 13-14, are processed through the County budget to fund 50 percent of the Tourism Development Authority's budget. Through the same tax, the City of Kinston funds the remaining balance. During the past year, some of the organizations and projects sponsored by the Authority were: Pride of Kinston; CCA Jazz Music Series; CSS Gunboat Assoc.; Lenoir Cty Battlefield Commission, Lenoir County Farmers Market; Kinston Music Society, Lenoir County Sportsman's Skeet Range; Preservation of Grainger Hill Performing Arts Center; BBQ Festival on the Neuse; Kinston Drag Strip; Neuse River Music Fest; various Parks and Recreation activities; and the Lenoir County Visitor's Welcome Center.

FY 12-13 HIGHLIGHTS: 1) Provided marketing strategies to include billboards, brochures, postcards, table tents, banners, numerous tourist magazine advertisements throughout North Carolina including Our State Magazine; 2) Published Kinston-Lenoir County Visitor's guide and distributed the guide throughout NC and beyond; 3) Updates to the www.visitkinston.com website which includes a brochure library, the hospitality key card program, featured tourist attraction display homepage banner; the visitors guide and tourist packaging options; 4) Participated in Regional Tourism Conferences; 5) Continued Second Saturdays program to include multi-day weekend travel events; 6) Awarded SETRAC grants to assist in tourism projects sponsored by area organizations; 7) Assisted with marketing the Freedom Classic Baseball series at Historic Grainger Stadium; 8) Marketed the City of Kinston's 250th anniversary celebration.

FY 13-14 GOALS: To promote Kinston and Lenoir County as a North Carolina travel destination by supporting and expanding tourism with continued marketing and promotion through VisitKinston.com: 1) Continue partnership with the African American Heritage Music Trail effort; 2) Expand tourism development packages to recruit regional conferences, symposiums and reunions for multi night stays in Kinston and Lenoir County; 3) Promote local events and destination tourism locations through postcards, tent cards, radio and TV marketing Lenoir County as the regional hub for heritage and cultural tourism. 4) Award SETRAC grants to organizations with tourism development projects focusing on capital improvement; 5) Continue Hospitality Key Card Program to include additional businesses, restaurants and attractions throughout the county; 6) Continue to promote the "Side Trip Ideas" program.

TOTAL FY 13-14 PROCESS FUNDS: OCCUPANCY AND TOURISM TAX: \$180,000 (EST.)

TOTAL FY 13-14 AGENCY BUDGET: \$360,000

JUVENILE CRIME PREVENTION COUNCIL: \$206,571

DESCRIPTION: The 1998 Juvenile Justice Reform Act was designed to prevent at-risk juveniles from being further involved in the juvenile justice system, and to provide intervention services so that youth can be served in their communities. The primary intent was to develop community-based alternatives to training schools and to provide quality intervention and prevention programs that best meet the risk factors identified in the community. Programs should provide non-institutional dispositional alternatives that will protect the community and juveniles. Also from this legislation were formed Juvenile Crime Prevention Councils (JCPC) that are responsible for assessing the needs in the community, prioritizing risk factors, and developing a funding plan that will best address the risks and needs in the community. The JCPC was appointed by the County Commissioners on 2-1-99 and is reappointed every two years.

FY 12-13 WORK PLAN HIGHLIGHTS: Lenoir County's FY 12-13 appropriation was used to target identified needs in the community for structured day programs, restitution/community services, intensive monitoring programs, teen court, parent responsibility classes and psychological services. Program funds were approved and allocated as follows: Structured Day/Intensive Monitoring/ Juvenile Restitution programs combined \$133,348; Teen Court, \$33,029; Cooperative Extension/Parenting Matters, \$35,194; and JCPC Administrative Expense, \$5,000.

FY 13-14 GOALS: The Lenoir County JCPC has recommended funding, subject to the approval of the County Commissioners, as follows: Structured Day/Restitution programs combined, \$133,348; Teen Court, \$33,029; Cooperative Extension/Parenting Matters, \$35,194 and JCPC Administrative Expense, \$5,000. Total state funding for JCPC activities is \$206,571. The Council will strive to monitor selected programming for expected outcomes, as well as, expand its data collection and risk and needs process throughout the year. We will also endeavor to increase public awareness of the County's annual plan completed by the JCPC, with the hope of increasing resources for adjudicated and at-risk youth within our community.

OUTSIDE AGENCIES

OVERVIEW: “Outside Agencies” is a budgetary category which “lumps together” appropriations from the County’s General Fund and provides these to various non-profit agencies. These organizations provide services for and on behalf of Lenoir County’s residents and visitors. County funding of these organizations is somewhat **discretionary**; wherein, there is **some degree of choice** on the County’s part as to the level(s) of funding and services to be provided. For this reason, under this budget category, the “amounts requested” by the various agencies are shown in the summary “Outside Agencies Table” on the following page.

Organizations funded under this budget category are, for the most part, non-recreational. (Recreation agencies are funded in the Recreation Department’s budget or the Parks & Recreation Capital Project Account in the CIP). The agencies operate to provide a wide variety of programs and services to many, including: in-home aide / congregate meals / home delivered meals, cultural arts, assistance to men, protection of forests, and assistance to entrepreneurs.

2011-12 Actual*	Adopted 2012-13 Budget*	Requested 13-14*	Adopted 2013-14*
\$111,911	\$129,500	\$137,107	\$125,500

* General Fund appropriations only

OUTSIDE AGENCIES

	Actual FY 11-12	Original 2012-13 Budget	Revised 2012-13 Budget	Adopted 2013-14 Budget
Community Council for Arts	\$7,500	\$7,500	\$7,500	\$7,500
Council on Aging - Local	\$22,500	\$22,500	\$22,500	\$22,500
Flynn Home	\$7,500	\$7,500	\$7,500	\$7,500
N.C. Forest Resources	\$71,911	\$92,000	\$92,000	\$92,000
National Guard	\$2,500	0	0	0
Total	\$111,911	\$129,500	\$129,500	\$129,500

COMMUNITY COUNCIL FOR THE ARTS

DESCRIPTION: The Community Council for the Arts (CCA) serves as a conduit for the arts & cultural events, programs and special projects for the citizens of Lenoir County and the region. Its premier facility as well as the organization enjoys a solid & very positive relationship with the North Carolina Arts Council, a funding agency, and many other numerous arts organizations in the state and thereby promotes the community. The Community Council for the Arts (CCA) in its newly developed 21st century mission statement is defined as “the regional center unifying community ties through exposure to the arts and providing rich cultural experiences while promoting tourism, economic development and educational opportunities for all”. The CCA’s premier community facility & organization enjoys a very positive relationship with the North Carolina Arts Council, a funding/resource agency, and many other arts/non-arts organizations in the community & region and across the state. The CCA, known as one of the best arts councils in North Carolina, has developed numerous community partnerships, through which the work of the arts council or the work of the partner is accomplished through the arts. Additionally, the building, a hallmark of reuse, is listed on the National Register of Historic Places with its very presence establishing a link to Kinston’s heritage and drawing 80,000+ visitors to the community.

FY 2012-13 HIGHLIGHTS: The CCA is known for its cutting edge programs that are always community oriented and for its ability to do more with less. Large projects in public art, education and heritage – such as the African American Music project are entirely funded through grants. This year, as in years past, the CCA has written grants for the provision of programs in the schools that also have professional development workshops associated with them. We have presented \$60,000 in grant funded arts programs for the schools in FY 2012-2013. In addition, leveraged through the public art projects and the African American Heritage Music project an additional \$150,000 in funding from Golden LEAF and \$258,000 from NC Dept of Transportation via the NC Arts Council will fund projects in Lenoir Co. We have the distinction of being the only public art program east of Raleigh – meaning that with the 37 pieces of artworks in the forms of benches, sculptures and murals – at a variety of locations including Caswell Center, Lenoir Memorial Hospital, the Nature Center/Planetarium, and the Woodmen Center we are providing community enhancement that interprets into retention of citizens and recruitment of new citizens while also providing special places in our community for education, entertainment and recreation experiences thus contributing to the quality of life enjoyed in this county while also attracting visitors & tourists.

FY 2013-14 GOALS: The CCA will continue education programs both onsite and off that will mirror those of last year. The CCA plans to extend its public art projects enhancing spaces throughout the community while providing educational and recreational spaces; continue its Grassroots Arts sub grant program – putting \$10,000 into community nonprofit arts organizations or nonprofit organizations with arts programs; continue to further develop the African American Heritage Music local project and build the public art tourism project; operate and maintain the current facility understanding there are costly needs of replacing an aging (25+ years) HVAC and telephone system ever endeavoring to accomplish upgrades; continue to present programs within the Arts Center and in the community; operate daily Tues through Saturday free to the public; provide rental space for community events and programs along with other events; continue as an anchor for economic development through our facility and programs; identify new and build existing community partnerships; search for funding options; build traffic patterns through programming and facility use; engage in organization capacity building; and further formulate and implement a comprehensive plan for resource development to ensure the future of the Arts Council.

TOTAL FY 13-14 REQUESTED FUNDING: \$10,000

TOTAL FY 13-14 COUNTY RECOMMENDED FUNDING: \$7,500

TOTAL FY 13-14 BUDGET: \$390,000

LENOIR COUNTY COUNCIL ON AGING, INC.

DESCRIPTION: The Lenoir County Council on Aging (LCCOA) provides services that sustain and improve the health and well-being of older adults in Lenoir County. Services currently provided prevent the need for more costly public services, promote a positive attitude towards aging, and foster cooperation among community partners in the interest of the elderly. To encourage and improve the health of older adults, LCCOA provides congregate nutrition weekly for up to 94 seniors in the communities of Kinston, Pink Hill, and LaGrange. In addition to on-site meal service, approximately 38 home bound seniors receive home delivered meals to sustain their health and independence. In partnership with Lenoir County Transit, as many as 400 rides per month are provided to eligible clients. Transportation extends the benefits of health care, physical activity, nutrition, and socialization to at risk elderly populations. Approximately 115 frail and elderly residents, who are at risk of assisted living placement, maintain independence with the support of weekly in-home aide services. To prolong or avoid the need for more intensive support services, LCCOA provides education and activities to help seniors maintain cognitive capacity and management of their affairs, assistance with accessing health care and other valuable resources, and opportunities to increase their strength and health.

FY 12-13 HIGHLIGHTS: LCCOA was certified as a Center of Excellence by the Division of Aging and Adult Services. This represents provision of exemplary services and opportunities to the community and service as a model to other developing centers. This title was accomplished through voluntary self-evaluation and review by aging professionals in five major operational areas: outreach and access to services; programs and activities; planning, evaluation, and input from older adults; staffing; and operations. In addition to attaining this accolade and with the aid of Local Government Funding, the Council expanded Home Delivered Meal service to include many residents in the northern region of Lenoir. Continued support from the town of LaGrange has been secured for the nutrition site there, including a generous space in their future recreation facility designated for use by seniors in the area. The town of Pink Hill continues to show great interest and generates impressive volunteerism for meal delivery to its home bound elderly population. There continue to be unmet needs for transportation due to cost inflation and asymmetrical growth in funding.

FY 13-14 GOALS: To enhance the strong framework of service in place in the coming program year, LCCOA will be working on partnerships with other entities in Lenoir County, such as the Chamber of Commerce, Community College, Parks and Recreation, Health Service Providers, Departments of County Government and Non-profits to accomplish shared goals of education, wellness, and prosperity for the residents of the County. LCCOA plans includes; research and advisement to local governments on wellness and support of older adults, improved management of volunteer resources, and restructuring considerations to better meet the needs of Lenoir County's growing older adult population. To sustain funding amidst the country's economic disparity, LCCOA Administration will engage in advocacy at the state and federal level.

FY 13-14 Budget Request: \$25,000

Total FY 13-14 Agency Budget \$496,117

FLYNN HOME

DESCRIPTION: The County has historically provided funds to support the Flynn Home. The purpose of the Flynn Home is to serve the community by providing a home for men of all races, creed or color, destitute or not, who are recovering from substance abuse. Flynn Home will strive to stabilize, rehabilitate and give them the tools to sustain their personal recovery.

FY 12-13 HIGHLIGHTS: The Home: 1) Provided a home, at one time or another, for 15 men in 2012. The average was seven men per day; 2) Organized a fundraiser for community awareness of substance abuse; 3) Enhanced the growth of residents by increasing the responsibilities of the residents to attend recovery meetings; 4) Kept the house open, providing support and encouragement to the residents and 5) Replaced a heating unit for the upstairs.

FY 13-14 GOALS: The Home plans to: 1) Increase the number of residents in the house through increasing community awareness of the home and its purpose; 2) Organize a fundraiser for community awareness of substance abuse; 3) Paint the house and make necessary repairs and 4) Develop a web-site for the Flynn Home.

TOTAL FY 13-14 BUDGET REQUEST: \$10,000

TOTAL FY 13-14 COUNTY RECOMMENDED FUNDING: \$7,500

TOTAL FY 13-14 AGENCY BUDGET: \$66,452.60

NORTH CAROLINA DIVISION OF FOREST RESOURCES

DESCRIPTION: The mission of the N.C. Division of Forest Resources is to develop, protect, and manage the multiple resources of North Carolina's forests through professional stewardship, enhancing the quality of life for our citizens while ensuring the continuity of these vital resources. Services are provided in three (3) basic areas: 1) Forest Management—writing woodland management plans, at no charge, with recommendations for timber sales, tree planting, thinnings, site preparation, insect and disease problems maintaining water quality, etc.; 2) Forest Stewardship—how to participate in the program which emphasizes forest management, wildlife, aesthetics, soil and water quality; and 3) Forest Fire Control—prevention, pre-suppression and suppression of forest fires. The Division has a new 700 John Deere crawler tractor/plow unit and new lowboy (purchased entirely with state funds) at the Kelly's Pond Headquarters for fire control. The County Ranger and Assistant County Ranger have 3/4 ton, 4 wheel-drive pickup trucks equipped with 150 gallon water/foam tanks, reels and 200' of hose each for fire control.

FY 12-13 HIGHLIGHTS: The Division accomplished the following: 1) 64 Forest Management Plans written for Lenoir County landowners at no charge (involving 2,629 acres); 2) 577 acres of forest regeneration; 3) 26 inspections of forestry operations (Forest Best Management Practices) affecting 789 acres. The above amounts are calculated from July 30, 2012, to present and do not cover the entire fiscal year.

FY 13-14 GOALS: The Division plans to: 1) write 65 Forest Management Plans in Lenoir County; 2) conduct 777 acres of forest regeneration in Lenoir County; 3) Inspect 77 tracts for Forest Water Quality; and 4) pursue construction of a new, entirely state -funded Lenoir County Forestry Headquarters.

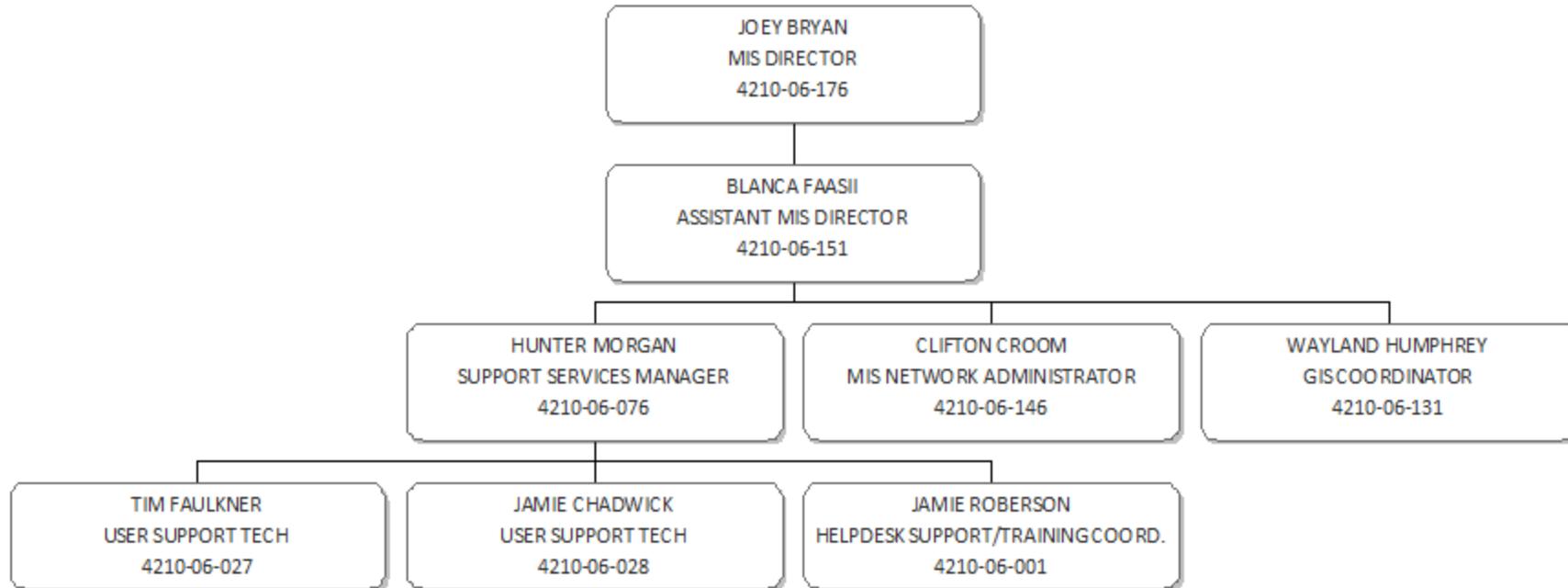
FY 13-14: N.C. Division of Forest Resources requests \$94,607

FY 13-14 AGENCY BUDGET: TOTAL = \$236,519

COUNTY FUNDING LEVELS

2009-2010 Budget	2010-2011 Budget	2011-2012 Budget	2012-2013 Budget	2013-2014 Adopted Budget
\$92,000	\$92,000	\$92,000	\$92,000	\$92,000

MANAGEMENT INFORMATION SYSTEMS- MIS



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
8	8	8

MANAGEMENT INFORMATION SYSTEMS- MIS

DESCRIPTION: Management Information Systems (MIS) is responsible for the on-going operations of existing County systems, as well as for the support and implementation of new initiatives. MIS primarily serves 5 major areas: (1) Training; (2) Information Technology and Telephony Standards; (3) Data Access; (4) On-Going Operations and Support for both local and state areas; (5) and Geographic Information Systems (GIS) support to all departments and agencies.

FY 2012-2013 HIGHLIGHTS: The year presented some major projects that the MIS/GIS implemented including:

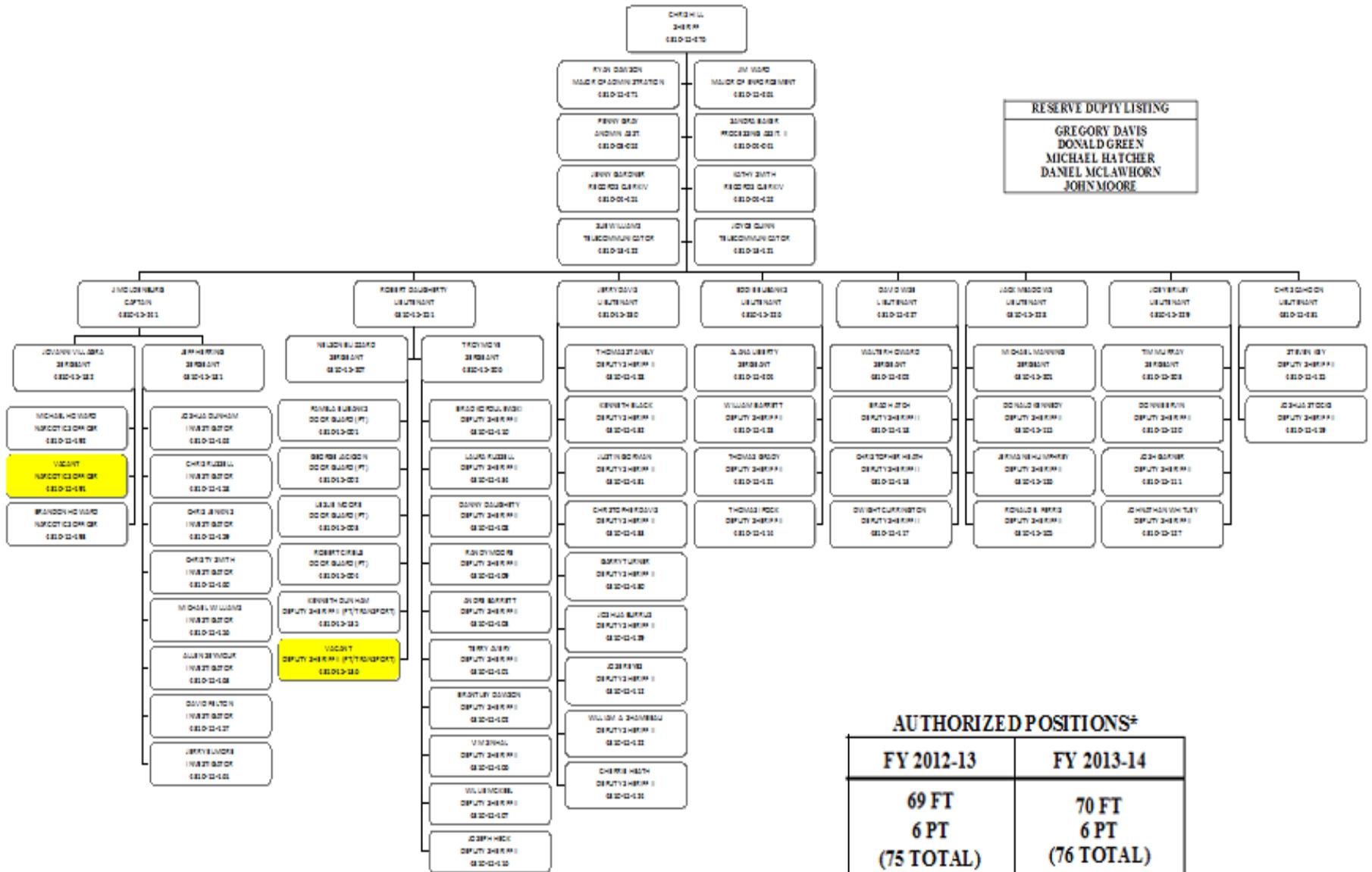
1. Installed the Desktop Refresh on leased pc's for entire of the county.
2. Switched entire county from Pegasus Mail to the new Google mail service.
3. Installed new scanning system at DSS to allow for paperless environment to work with NCFAST install.
4. Did 3 major upgrade to the CAD/911, RMS/Sheriff and FBR/Sheriff servers and desktops.
5. Installed all new equipment and infrastructure for new Jail and worked with getting that live for data, video and phones.

FY 2013-2014 GOALS: Goals for upcoming year will include moving forward with Jones County 911 Consolidation Project, Fiber Connection to 911 Center, and the upgrade to our phone system via tech refresh program. Install new UPS and Generator for MIS equipment Room. We will be researching the feasibility of doing a tech refresh on our virtual server farm as well. As always we will be working extensively with DSS implementing NCFAST and also the tablet systems into CPS and AS as well.

2011-2012 ACTUAL	ADOPTED 2012-2013 BUDGET	AMENDED 2012-2013 BUDGET *		ADOPTED 2013-2014
363,898	363,948	363,948	SALARIES	388,777
139,367	140,904	140,904	BENEFITS	126,067
186,503	248,990	248,990	OPERATING	250,440
258,271	181,000	181,000	CAPITAL OUTLAY	152,578
948,039	934,842	934,842	TOTAL	917,862

*Revised as of 4/2/13

OFFICE OF SHERIFF



LENOIR COUNTY SHERIFF'S OFFICE

DESCRIPTION: The Office of Sheriff is a constitutional position elected by the people. Responsibilities include the enforcement of State laws, county ordinances, the service of all warrants issued by the courts, civil process issued by the Clerk's Office, courtroom and courthouse security, jail operations, sex offender registry management, pistol permit issuance, and concealed weapon permit management. However, the Sheriff's primary responsibility is insuring the safety and well being of all citizens within Lenoir County. This office is community oriented and embraces the belief that excellence is a result of education, training, skill, professionalism, and community interaction.

FY 2012-2013 HIGHLIGHTS:

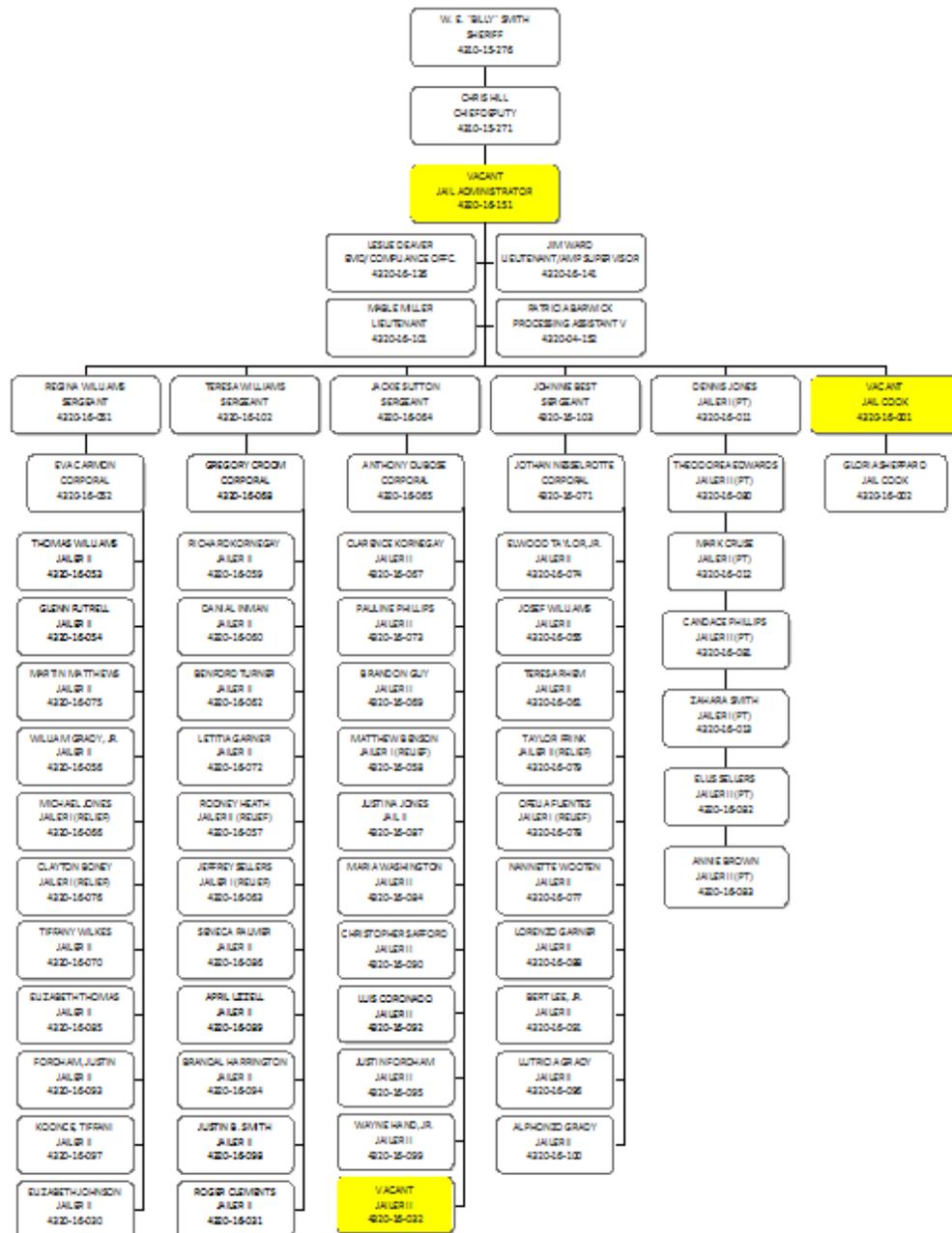
The Justice Assistance Grant (JAG) provided funding to purchase (4) L3 in-car cameras. These cameras were installed in March of 2013. The Community Crime Reduction Team (CCRT) made many great strides by fostering several community watch groups in the county. The citizens in these areas have expressed great gratitude for these programs. Deputies participated in the Medicine Drop initiative, which netted over 95 pounds of unwanted prescription medications for disposal. Sheriff of 24 years, William E. (Billy) Smith retired on March 31, 2013 and Chief Deputy Chris Hill was appointed by the Board of Commissioners as the Interim Sheriff for the remainder of Sheriff Smith's term.

FY 2013-2014 GOALS:

Sheriff Hill intends to receive additional funds from the JAG to continue to purchase additional L3 in-car cameras. The goal is to have a camera in every patrol car. The Sheriff will also relieve some of the pressures of civil process service on patrol officers, who are constantly answering 911 calls and writing incident reports. The Sheriff will use Civil Process funds to hire additional officers to serve civil process, freeing patrol officers to spend more time doing proactive law enforcement work. The goal is to reduce the number of day-time burglaries by quickly solving these crimes and incarcerating the offenders. In addition, Sheriff Hill will step-up the enforcement of narcotic violations, which should have a crime reducing effect in the county. Finally, the Sheriff intends to find the funding to increase patrol's in the elementary schools, which will enhance the safety of children and teachers and provide parents with the peace of mind that their child is safe.

2011-2012 ACTUAL	ORIGINAL 2012-2013 BUDGET	REVISED 2012-2013 BUDGET		ADOPTED 2013-2014
2,702,015	2,745,439	2,745,439	SALARIES	2,845,192
912,941	963,692	963,692	BENEFITS	990,101
573,370	684,797	806,800	OPERATING	606,898
53,919	43,860	43,860	CAPITAL OUTLAY	16,115
4,242,245	4,437,788	4,559,791	TOTAL	4,458,306

LENOIR COUNTY JAIL



RESERVE JAILER LISTING
OLIVUS RILEY
LORA SCARBOROUGH
CONSTANCE COGGINS

AUTHORIZED POSITIONS*

FY 2012-13	FY 2013-14
58 FT 7 PT (65 TOTAL)	58 FT 7 PT (65 TOTAL)

LENOIR COUNTY JAIL

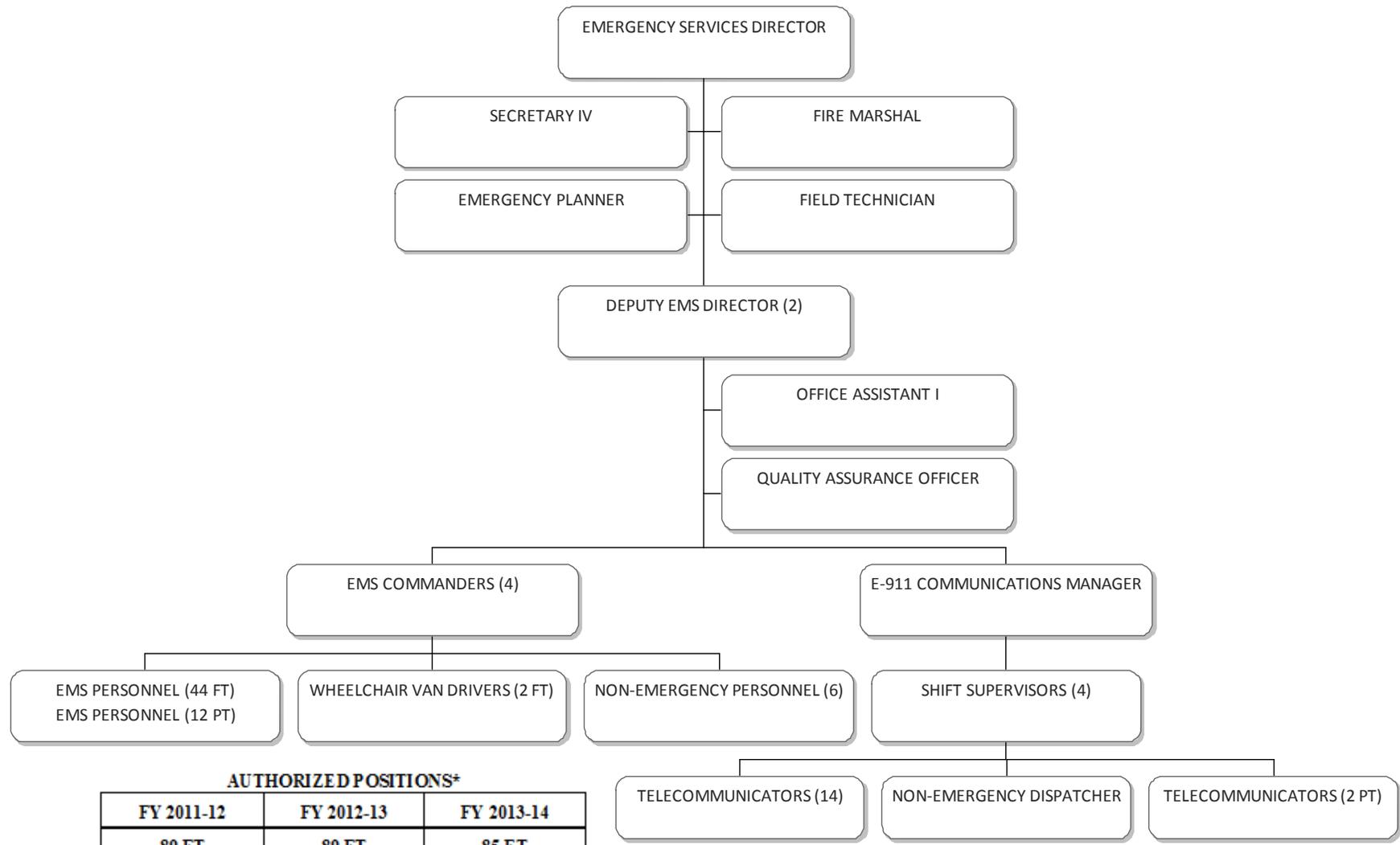
DESCRIPTION: The Lenoir County Jail serves a two-fold purpose: 1) to hold persons for pretrial appearances who cannot afford to post bond; 2) to hold those persons sentenced to less than 60 days confinement in a local facility. While holding these inmates, the jail is responsible for their health, safety, and protection. All inmates are supplied with meals, toilet facilities, hygiene items, uniforms, and bathing supplies. Additionally, this facility contracts with Southern Health Partners to provide health care for the inmates.

FY 2012-2013 HIGHLIGHTS: The most important highlight of the past year was the construction of the new 200 bed jail, which will begin accepting inmates in March of 2013. The new jail will create a revenue source by renting out excess beds to off-set the debt of the new jail, alleviate overcrowding, increase safety of the jail staff, and stop the flow of funds to other agencies who have been holding Lenoir County jail inmates. Meals for inmates were outsourced to ABL management at a cost of \$1.19 per meal, saving the county \$108,000. Centurylink was contracted to provide inmate telephones for the jail system. The revenue created using this vendor should be substantially more than in years past. Keefe Commissary was also contracted to provide commissary products to the inmates, which should also increase revenue to the county in the form of commission fees. The video arraignment system was installed and the courts began using the system just after January of 2012.

FY 2013-2014 GOALS: The primary goal is to fully transition into the new jail and to bring back all Lenoir County inmates being housed in other jails. Another goal is to continue to find and retain detention officers to work in the new jail. It has been a challenge to find (21) additional officers. Finally, it is the Sheriff's goal to create substantial revenue, by filling excess beds with outside county inmates, to off-set the debt on the new jail.

2011-2012 ACTUAL	ORIGINAL 2012-2013 BUDGET	REVISED 2012-2013 BUDGET		ADOPTED 2013-2014
1,167,160	1,717,130	1,717,130	SALARIES	1,807,924
441,080	710,182	710,182	BENEFITS	730,076
1,056,138	952,964	952,964	OPERATING	1,011,940
0	0	0	CAPITAL OUTLAY	0
2,664,378	3,380,276	3,380,276	TOTAL	3,549,940

EMERGENCY SERVICES



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
89 FT	89 FT	85 FT
12 PT	12 PT	14 PT
101 TOTAL	101 TOTAL	99 TOTAL

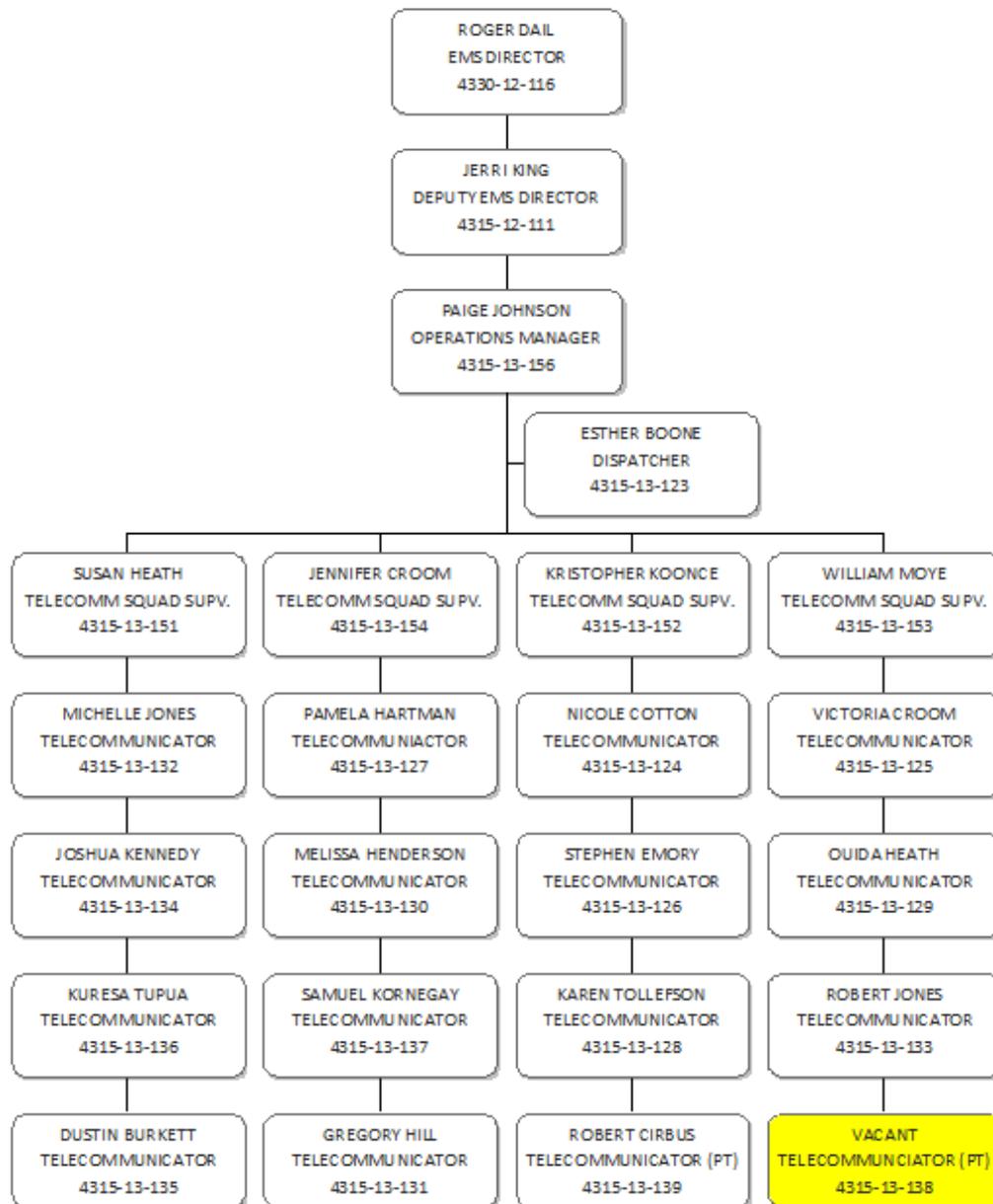
EMERGENCY SERVICES

DESCRIPTION: The Lenoir County Department of Emergency Services is comprised of four (4) divisions: Emergency Management, Emergency Medical Services, Non-Emergency Transport, and Central Communications (911). The Emergency Management Division is tasked with preparedness, mitigation, response, recovery from natural and man-made disasters, fire inspections, investigations, public safety talks, exercise training, and coordinates with our volunteer fire departments. The Emergency Medical Services Division provides quality advanced life support care to all areas of Lenoir County and coordinates with our private ambulance providers. Non-Emergency Transport provides a valuable service to the citizens of the county with medical issues that are not critical or life threatening. The Central Communications Division dispatches all responders in Lenoir and Jones Counties. As a centralized center, law enforcement, fire and EMS are dispatched out of the center.

FY 2012-13 HIGHLIGHTS: The Emergency Services Department 1) Continued to provide mapping with automatic vehicle locators (AVLs) on all EMS vehicles in the EMS division through the Communications mapping system; 2) Certified all Command staff in ICS 300-400; 3) Certified EMS staff in Pediatric Life Support and Advanced Assessment and Treatment of Trauma certifications; 4) Certified EMS and Communications in the State Medical Assistance Team (SMAT); 5) Continued to provide the ultimate EMS service in our community by utilizing double Paramedic response units by increasing the number of Paramedics in the EMS division; 6) Implemented paging software for the County Fire Departments for an immediate/simultaneous notification via alpha-numeric pagers; 7) Continued the FCC mandated UHF/VHF narrow-banding project for a January 2013 completion deadline; 8) Upon the award of NC911 Board grant funding, the Communications Division began the implementation of the merger of the Lenoir and Jones Counties 911 Centers; 9) Began the development of a departmental Continuity of Operations Plan and assisted other agencies to develop similar plans; 10) Worked with NC Emergency Management (NCEM) to develop a regional Hazard Mitigation Plan; 11) Provided NIMS training opportunities to county personnel and response partners to continually increase emergency response quality, efficiency and effectiveness; 12) Continued assisting Jones County in providing fire inspection support; and 13) Certified a total of 22 EMS employees and the Deputy Director in HOT-I and COBRA through training at the Center for Domestic Preparedness training facility in Anniston, Alabama.

FY 2013-14 GOALS: 1) Certify EMS staff in Emergency Medical Patients: Assessment, Care, and Transport (EMPACT); 2) Certify additional personnel in SMAT; 3) Certify additional EMS personnel and the Emergency Services Director in HOT-I/COBRA through the Center for Domestic Preparedness training facility in Anniston, Alabama; 4) Place iPads on EMS response units for purposes of mapping, mobile charts, access to on-line protocols/drug information, and other pertinent on-line forms, also allowing the units to receive “Active 911” calls from the Communications Center, providing address, direction and call information; 5) Remount two- (2) older model EMS units in the vehicle replacement plan; 6) Continue to increase the number of Paramedics in an effort to provide the ultimate service to the community.

EMS – COMMUNICATIONS DIVISION



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
21 FT	21 FT	21 FT
1 PT	2 PT	2 PT
22 TOTAL	23 TOTAL	23 TOTAL

COMMUNICATIONS

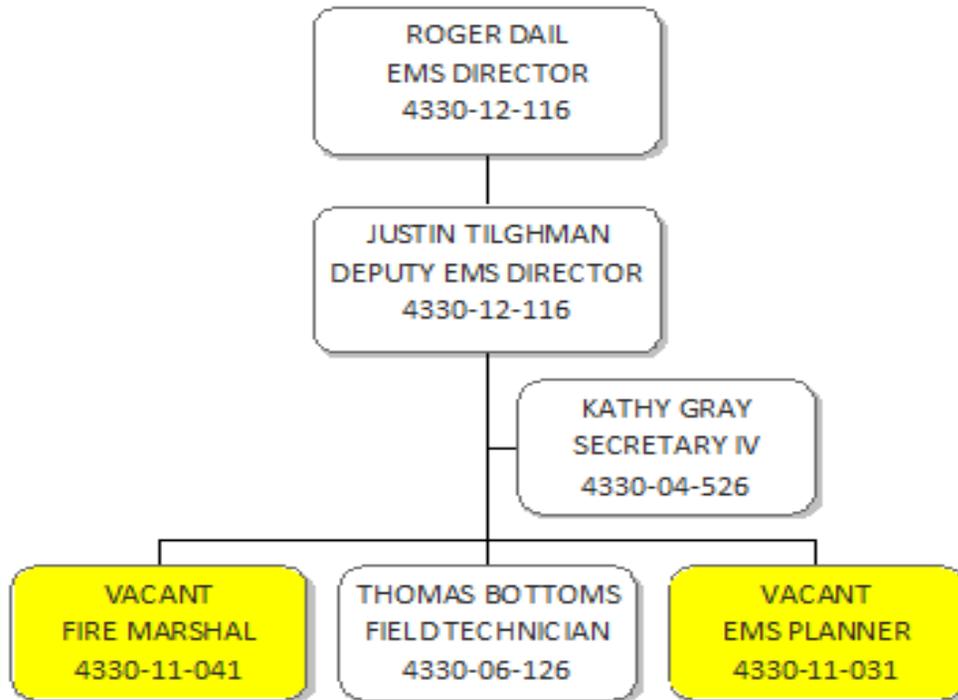
DESCRIPTION: The Communications Division answers calls for service from citizens of Lenoir and Jones Counties and dispatches the appropriate emergency response agency. The Communications Division operates 24 hours a day, 7 days a week. All salaries, benefits and operating expenses of this division are funded here; E-911 related expenses are funded from the E-911 fund.

FY 2012-13 HIGHLIGHTS: The Communications Division: 1) Completed the 800 MHz radio re-banding project and the UHF/VHF Radio Narrow Banding project mandated by the FCC; 2) Implemented an integrated paging system with the CAD, enabling the communications staff to better assist all agencies with locating callers and incidents; 3) Awarded a \$7,400,000.00 grant from the North Carolina 911 Board to allow for consolidation with the Jones County E-911 communication center; 4) Hired of a consulting firm to assist in the overall process of project management of the merger; 5) Leased tower space in Jones County to allow for radio connectivity between the communications center in Lenoir County and responders in Jones County; 6) Contracted an Architectural firm to design the E-911 consolidation project Motorola for the radio upgrade, and 7) Contracted with Motorola for upgrade of radios and equipment for the consolidation.

FY 2013-14 GOALS: 1) Begin dispatching for Jones County responders effective July 1, 2013; 2) Hire two- (2) additional personnel in Communications to assist in the increased workload of dispatching both Lenoir and Jones Counties; 3) Begin construction of the backup center in Jones County and the remodel of the primary center in Lenoir County; 4) Begin upgrade of radio infrastructure; and 5) Addition of two- (2) dispatch consoles.

Actual 2011-12 Budget	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
764,708.00	789,742.00	789,742.00	SALARIES	869,525
279,053.00	289,672.00	289,672.00	BENEFITS	319,065
162,238.00	156,226.00	164,226.00	OPERATING	199,323.00
			CAPITAL OUTLAY	
1,205,999.00	1,235,640.00	1,243,640.00	TOTAL	1,387,913

EMERGENCY MANAGEMENT



AUTHORIZED POSITIONS

FY 2011-12	FY 2012-13	FY 2013-14
5	5	6

EMERGENCY MANAGEMENT

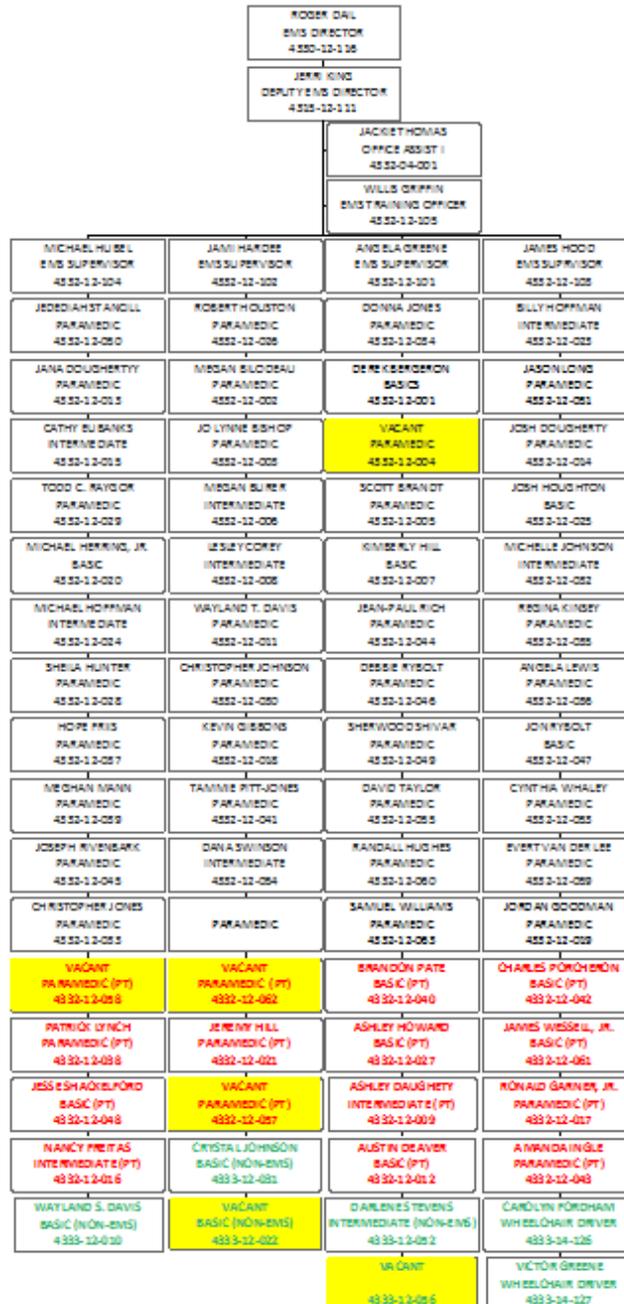
DESCRIPTION: This division is responsible for all coordinated responses to natural and man-made disasters, hazardous materials response, public safety/community education, fire inspections/investigations/reporting, as well as the Dept. of Homeland Security Grant Program, which includes quarterly reports, equipment purchases and conducting exercises. DHS Directive V states that all governments are to be trained in the National Incident Mgmt. System (NIMS)-Incident Command, in which most in Lenoir Co. have obtained the 700 & 800 series, and many are continuing to take the ICS 100-400. The EM Division oversees the County's emergency operations plan, incident reporting, fire department budgets/contracts, standard operating procedures, special-needs registry, maintaining equipment and updating the disaster resource listing. Also, continued to develop the LEPC (local emergency planning committee), exercises and E-plan reporting requirements. The Director, Deputy Director, and Emergency Planner are on call 24/7, 365 days per year and work on a rotational basis.

FY 2012-13 HIGHLIGHTS: The Emergency Management division: 1) Updated the Multi-Jurisdictional Hazard Mitigation Plan and received FEMA and state approval; 2) Developed a new department website, with more community outreach and notification capabilities (i.e. email and text alerts); 3) Continued training for NIMS compliance; 4) Completed EMPG activities to continue to receive federal funds; 5) Conducted county-wide drills in cooperation with public and private partners; 6) Worked with NCEM to facilitate a Hazard/Risk Analysis of County facilities.

FY 2013-14 GOALS: 1) Develop departmental Continuity of Operations Plan and assist other County agencies with development of similar plans; 2) Work with NCEM to develop a regional hazard mitigation plan; 3) Develop a more functional Local Emergency Planning Committee (LEPC) to increase the safety and security of our citizens; 4) Provide NIMS training opportunities to County personnel and response partners to continually increase emergency response quality, efficiency and effectiveness.

Actual 2011-12 Budget	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
201,785.00	201,307.00	201,307.00	SALARIES	213,670.00
71,304.00	71,692.00	71,692.00	BENEFITS	74,336.00
123,247.00	111,475.00	111,475.00	OPERATING	139,034.00
			CAPITAL OUTLAY	
396,336.00	384,474.00	384,474.00	TOTAL	427,040.00

EMERGENCY MEDICAL SERVICES DIVISION



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
56 FT 12 PT 70 TOTAL	56 FT 15 PT 71 TOTAL	58 FT 15 PT 72 TOTAL

EMERGENCY MEDICAL SERVICES DIVISION

DESCRIPTION: The Lenoir County EMS Division was formed July 1, 2001, to provide professional Emergency Medical Care to all citizens of Lenoir County. The EMS division also provides mutual aid to surrounding counties when requested. The EMS division is comprised of 50 personnel; 48 field staff and 2 support staff. This division operates twenty-four hours a day, seven days a week, with five paramedic-level ambulances operating five stations.

FY 2012-13 HIGHLIGHTS: The EMS Division: 1) Certified staff in Pediatric Life Support (PALS) and Advanced Assessment and Treatment of Trauma (ATT); 2) Certified command staff personnel in ICS 300-400; 3) Certified additional personnel in SMAT; 4) Implemented Team Approach (Pit Crew) method of CPR on cardiac arrest patients; 5) Implemented Induced Hypothermia treatment for cardiac arrest patients; 6) Sent 23 personnel, including the Deputy Director, to HOT-I/COBRA training at the Center for Domestic Preparedness in Alabama; 7) Continued improvement of the QA/QI process.

FY 2013-14 GOALS: 1) Continue improvement of QA/QI process; 2) Certify staff in Emergency Medical Patients: Assessment, Care, and Transport (EMPACT); 3) Certify additional personnel in SMAT; 4) Placement of iPads on EMS response units for purposes of mapping, mobile charts, access to on-line protocols/drug information, and other pertinent on-line forms. The iPads also have the capability of receiving “Active911” calls from the Communications Center, allowing EMS to receive address and direction information to calls for service; 5) Remount two- (2) older model EMS units in the vehicle replacement plan; 6) In an effort to provide the ultimate service to the community by utilizing double Paramedic response units, the EMS Division will continue to increase the number of Paramedics on staff by encouraging existing staff to further their education and credentials; 7) Research an APP (Advanced Placement Paramedic) service that would allow a Paramedic on QRV to do welfare checks on citizens with severe medical conditions, as well as, answer calls for service to allow EMS units to stay in service; and 8) Certify additional staff, including the Director, in the HOT-I/COBRA training at the Center for Domestic Preparedness facility in Anniston, Alabama.

Actual 2011-12 Budget	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
2,286,870.00	2,230,236.00	2,230,236.00	SALARIES	2,199,678
756,583.00	748,791.00	748,791.00	BENEFITS	751,405
783,756.00	775,704.00	787,505.00	OPERATING	787,511.00
3,920.00			CAPITAL OUTLAY	4,480.00
3,831,129.00	3,754,731.00	3,766,532.00	TOTAL	3,743,074

EMS-Non-Emergency

DESCRIPTION: The Lenoir County EMS Non-Emergency Division was formed October 31, 2005, to provide professional and courteous Non-Emergency Medical Care to all citizens of Lenoir County. The non-emergency division operates one (1) ambulance eight hours a day, five days a week. It also operates one (1) ambulance twelve hours a day, seven- (7) days a week to provide transport service during daytime hours weekdays, weekends and holidays. Other units are added with part-time staff as needed. It also operates (3) wheelchair Vans.

FY 2012-13 HIGHLIGHTS: This division: 1) Continued in-service training through LCC; 2) Certified personnel in Advanced Assessment and Treatment of Trauma (ATT); 3) Continued using the AVL (automatic vehicle locator) mapping system; 4) in order to remain compliant with Medicare and Medicaid requirements for mileage, this division continued using “Geo-Coding”; and 4) Continued using emsCharts mobile for filing patient care reports.

FY 2013-14 GOALS: 1) Continue with in-service training through LCC; 2) Begin using iPads for purposes of completing emsCharts on patient care in a timely manner, as well as, using the iPad for obtaining calls via “Active911,” that provide address and direction information; 3) Continue the use of “Geo-Coding” and emsCharts mobile.

Actual 2011-12 Budget	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
290,151.00	197,402.00	197,402.00	SALARIES	202,801
105,071.00	74,111.00	74,111.00	BENEFITS	75,470
97,300.00	77,700.00	77,700.00	OPERATING	75,000
			CAPITAL OUTLAY	
492,522.00	349,213.00	349,213.00	TOTAL	353,271

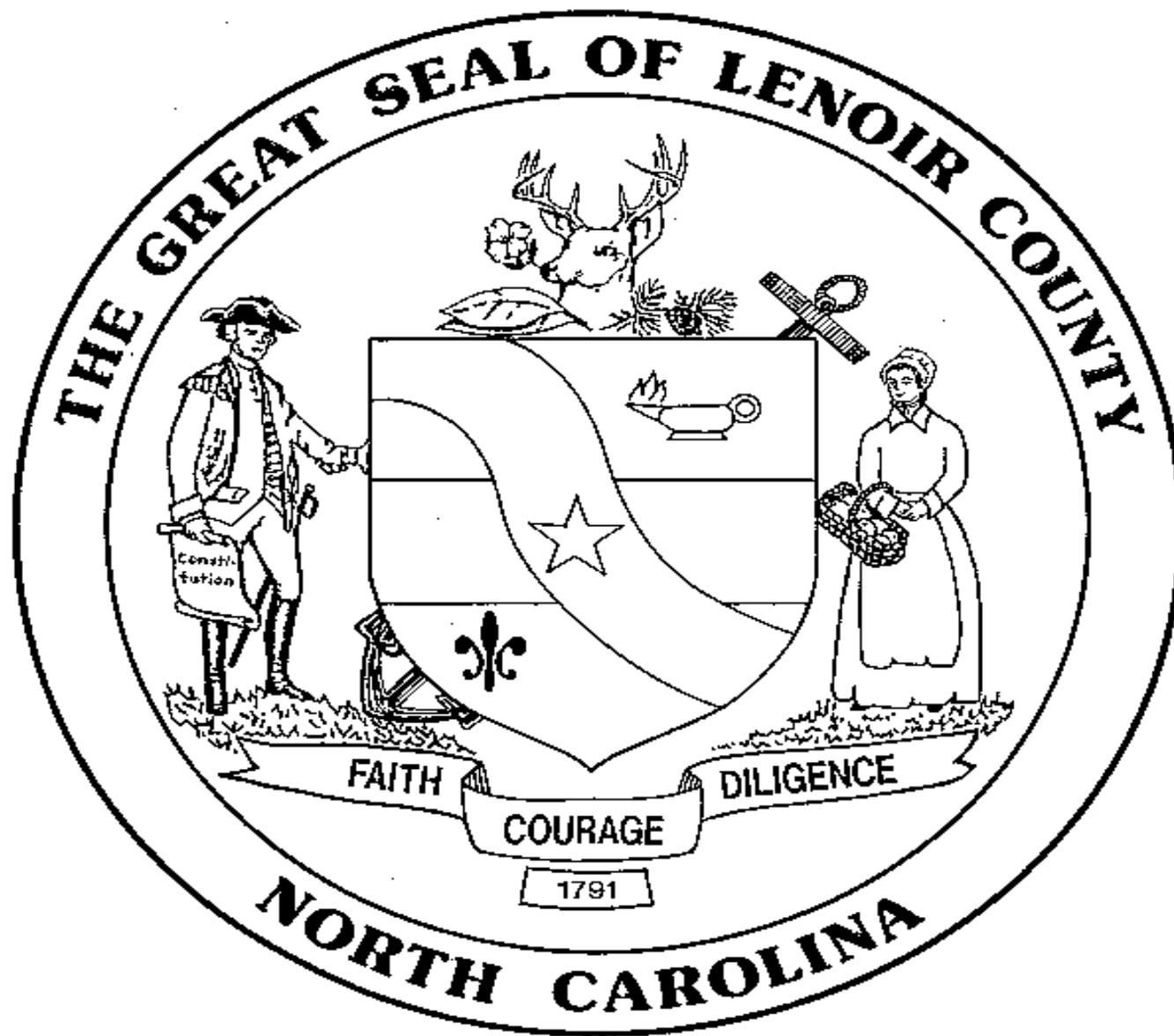
FIRE PROTECTION

DESCRIPTION: This category may allocate additional operating and capital outlay in General Fund Tax Funds (outside of each District's tax base / rates) to the volunteer fire departments which serve the unincorporated areas of the county.

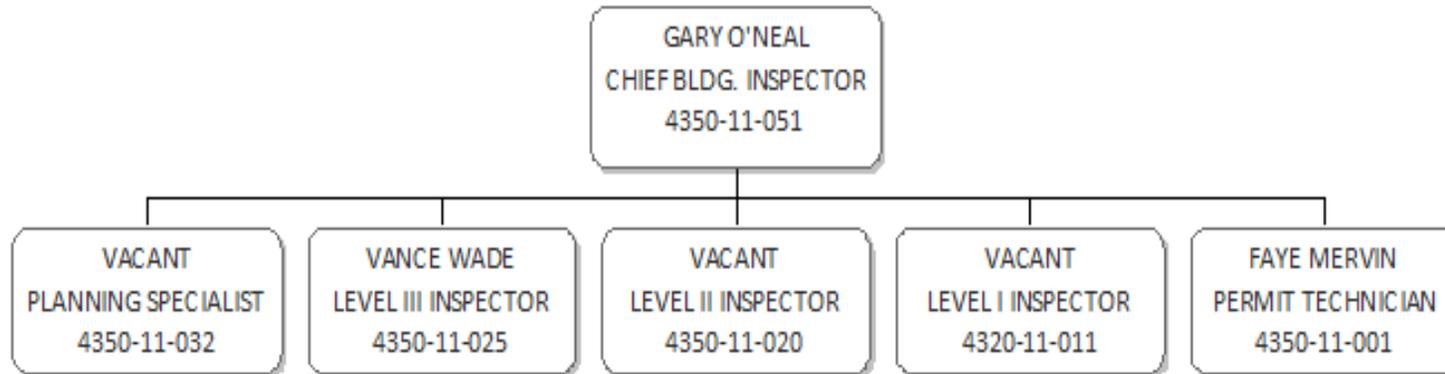
FY 12-13 HIGHLIGHTS: County Commissioners continued support to volunteer fire departments by allocating additional funding from General Fund taxes to aid volunteer fire departments in the County

FY 13-14 GOALS: To allow the departments to modify each individual tax rate in order to adequately fund operating and capital needs. Resolve any lingering problems with the six (6) mile districts. Appoint a liaison to keep the Fire Departments informed of actions that might affect the budgets of the Fire Departments. Due to budget constraints, funding was reduced in this cost center for FY13-14.

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
\$48340	\$48,340	\$48,340	Operating	\$28,279
0	0	0	Capital	0
\$48,340	\$48,340	\$48,340	Total	\$28,279



PLANNING AND INSPECTIONS DEPARTMENT



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
6	6	6
=	=	=
3	3	3

Major Changes: Only three (3) positions are funded. Level I and Level II Inspector jobs are vacant. Planning Specialist is a split position between two (2) employees (Gary O'Neal and Wayland Humphrey).

LENOIR COUNTY PLANNING & INSPECTIONS

DESCRIPTION: The Lenoir County Planning and Inspection Department exists to provide the citizens of Lenoir County with state-mandated inspections for all phases of construction and the administration and enforcement of all Board adopted legislation, including the Land Use Plan, County Zoning, Subdivision, Manufactured Housing and Junkyard ordinances. The issuance of permits, for construction and the provision of inspection services as required under N.C.G.S. 153a-351, will help ensure the public's life, safety, health and welfare in the building and land use environment. The department also enforces the requirements of the National Flood Insurance Program and the Community Rating System for FEMA. The department provides owners and builders with plan review, answers to code-related questions and investigations of complaints.

FY 2012 - 2013 HIGHLIGHTS:

1. Developed and maintained a high quality Planning and Inspection Department for Lenoir County.
2. Successfully maintained a Class 7 Certification from the Community Rating System, provided by the National Flood Insurance Program. A Class 7 Certification entitles the citizens of Lenoir County to a 15 % rate reduction in flood insurance.
3. Director and Planner maintained certification by North Carolina as a Certified Floodplain Manager through required continuing education conferences and seminars.
4. Maintained high level of Inspector Certification through required code refresher courses / seminars / conferences.
5. Successfully enforced, developed and/or revised the Lenoir County Planning and Zoning Ordinances.
6. Gary O'Neal and Wayland Humphrey successfully performed the responsibilities of Planning Specialist.
7. Permit Technician successfully maintained records and minutes for the Planning Board and the Development Review Boards, while maintaining daily secretarial operations for the Lenoir County Planning & Inspection Department.

FY 2013-2014 GOALS:

1. Assure customer satisfaction while maintaining public safety.
2. Continue to enforce the Lenoir County Land and Zoning Ordinances.
3. Maintain Floodplain Manager certification through required continuing education seminars and conferences.
4. Maintain highest possible Inspection Certification through required code refresher courses / seminars / conferences.
5. Work to maintain efficient schedules to offset rising cost of gasoline.
6. Work to reduce the County's Community rating System (CRS) Classification to a 6.
7. Work to provide public health and safety, while ensuring adequate opportunity for economic development growth, by developing regulatory ordinances.
8. Maintain responsibility for the Pink Hill zoning administration and enforcement.

2011-2012 ACTUAL	ORIGINAL 2012-2013 BUDGET	REVISED 2012-2013 BUDGET		Adopted 2013-2014 BUDGET
143,279	143,292	143,292	SALARIES	146,146
46,733	47,439	47,439	BENEFITS	48,147
19,636	24,900	24,900	OPERATING	24,500
0	0	0	CAPITAL OUTLAY	0
209,648	215,631	215,631	TOTAL	218,793



MEDICAL EXAMINER

Funds are budgeted to pay for the contracted services of a medical examiner. The responsibility of the medical examiner is to review and evaluate the causes of suspicious deaths in Lenoir County and to report the findings to the appropriate authorities. The medical conducts independent autopsies were warranted.

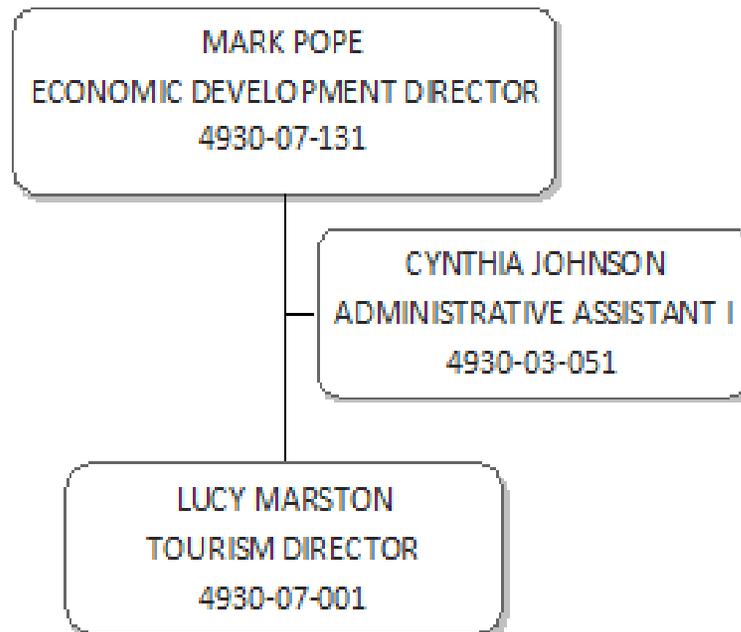
With the possible exceptions of including this cost center in the Sheriff's, Health Department's, or Emergency Service's budgets, there is no logical "home" for it to be budgeted; therefore, it is provided a separate budget page and account number.

HISTORY: The cost of this service remains at \$1,000 per autopsy and \$100 to \$300 for an investigation. Due to budget reductions at the State level, which take effect July 1, 2013, Lenoir County autopsies must be performed in Raleigh. In past years, these autopsies were performed at the Brody School of medicine in Greenville, NC. This change in venue may increase the turn-around time for local law enforcement to receive the results of the autopsy. This is an unpredictable cost center and is monitored closely during the fiscal year.

FUNDING LEVELS:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget*		Adopted 2013-14
\$38,950	\$40,000	\$40,000	Appropriation	\$40,000

ECONOMIC DEVELOPMENT



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
4 FT	5 FT	3 FT
4 TOTAL	5 TOTAL	3 TOTAL

ECONOMIC DEVELOPMENT

DESCRIPTION: The Economic Development Department exists to stimulate and coordinate the creation of “good paying” jobs, expansion of the tax base, growth and retention of businesses and industry, improvements in infrastructure, and assistance in the development of the North Carolina Global TransPark.

FY 12-13 HIGHLIGHTS: Lenoir County Economic Development continues to assist existing and new companies to benefit from the value of being in Eastern NC. In 2012, no new Industry expansion announcements were made. Last year’s announcements; Pioneer Hi-Bred, West Pharmaceuticals, Spirit and Smithfield have moved forward in creating their jobs and the Capital Investment they committed. Pioneer has completed their 26,000 square foot facility and is working hand in hand with our farmers in Research and Development for our farming industry. West Pharmaceutical, is well on their way to completion of their “World Class Facility” with their work in their Research and Development and Clean room settings. Smithfield Foods has completed their expansion and is currently processing hot dogs. The bologna part of the project was completed in April 2013. All 330 new jobs should be created by the end of the 2nd quarter 2013. Spirit continues work on the Airbus project and is now at approximately 400 employees. The Building for the Spirit Gulfstream project has been completed and operational. Spirit continues working toward their \$22 million investment and 150-200 additional jobs for this project. In July, Woodmen of the World officials held their grand opening of the Woodmen Community Center. This more than \$12 million complex will be an icon for the community.

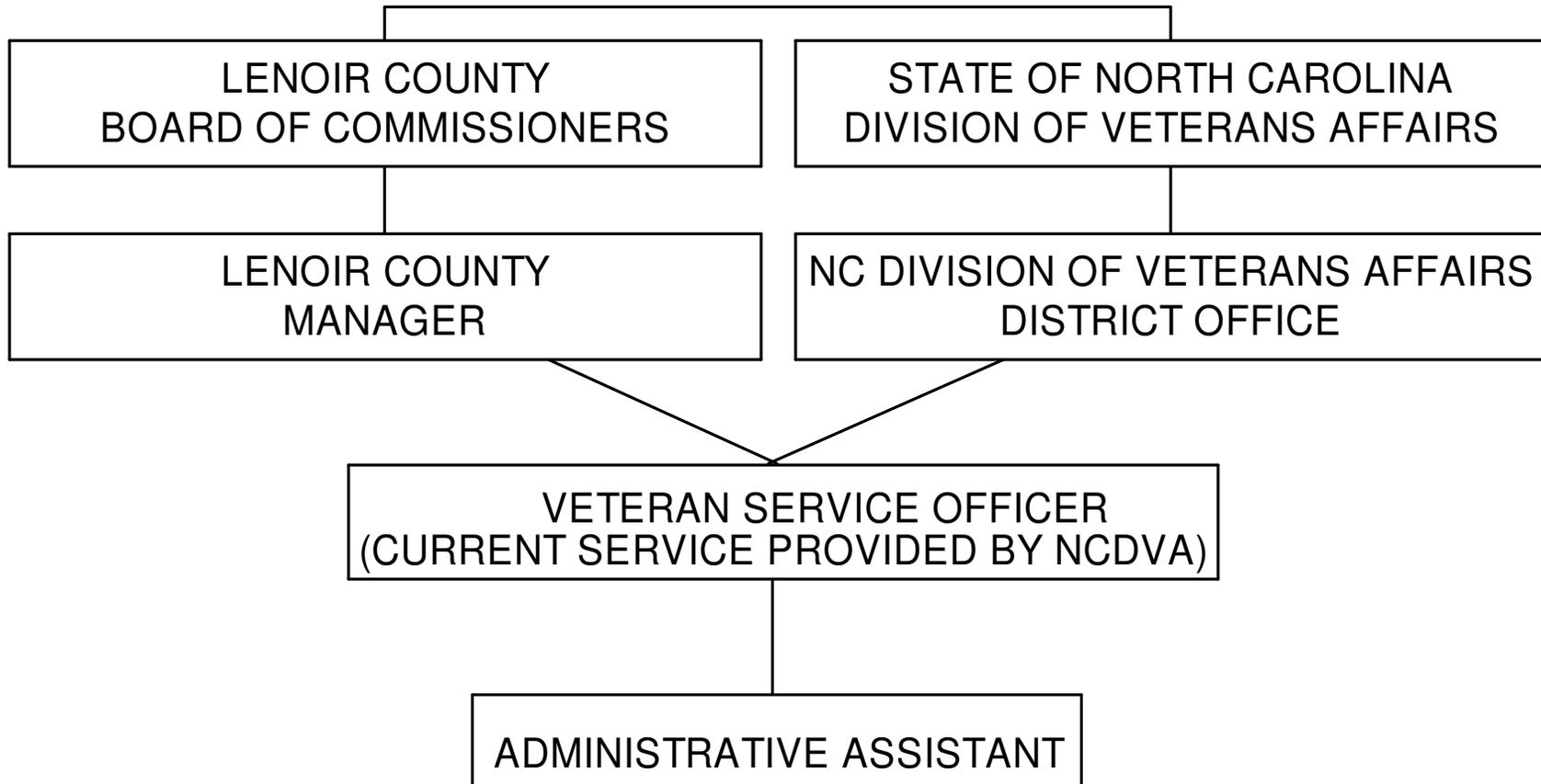
STEM East continues to gain momentum to what has become a regional effort to promote Science, Technology, Engineering and Math in our schools and continues to be a major focus for our leadership and industries. The Savannah/Contentnea Middle School Lab has been a highlight for Lenoir County and the STEM efforts. Sanderson Farms has completed their state-of-the art poultry complex and at full capacity leads our Manufacturers’ list as the largest employer in Lenoir County. The new Veterans’ Skilled Nursing facility had their dedication in December 2012 with job announcement numbers at 175. These projects continue to provide our community with construction jobs and contracts to our local vendors, giving Lenoir County a much needed boost in the retail markets. Downtown Kinston continues to grow with support from Stephen Hill, Ben Knight and many other retail partners. The CSS Neuse Gunboat has finally arrived at its final resting place on Queen Street and the museum will be ready for visitors this summer.

FY 13-14 GOALS: 1) Recruit one or more manufacturing prospects for Lenoir County that will generate at least \$50 million in capital investment and add 100 new jobs. 2) Call on existing industries to build/maintain relationships and encourage retention and expansion in Lenoir County generating at least \$25 million in capital investment and 100 new jobs. 3) Work with the NC Global TransPark to help locate industry. 4) Prepare Lenoir County and its municipalities to effectively compete for economic development projects. 5) Market Lenoir County’s strategic assets to potential economic development prospects and allies. 6) Oversee the marketing of Shell No. 3 (a 40,000 SF basic industrial building in the 70 West Industrial Park) and 7) Assist the Tourism Director as needed in the development of tourism within Lenoir County.

FY 11-12 ACTUAL	ORIGINAL FY 12-13 BUDGET	REVISED FY 12-13 BUDGET		Adopted FY13-14
160,924	210,326	211,193	SALARIES	179,792
49,161	65,347	65,388	BENEFITS	53,133
30,150	43,300	43,300	OPERATING	43,300
-0-	-0-	-0-	CAPITAL OUTLAY	-0-
240,235	318,973	319,881	TOTAL	276,225

NC DIVISION OF VETERANS AFFAIRS

LENOIR COUNTY - NC DIVISION OF VETERANS AFFAIRS
ORGANIZATIONAL CHART



VETERANS AFFAIRS

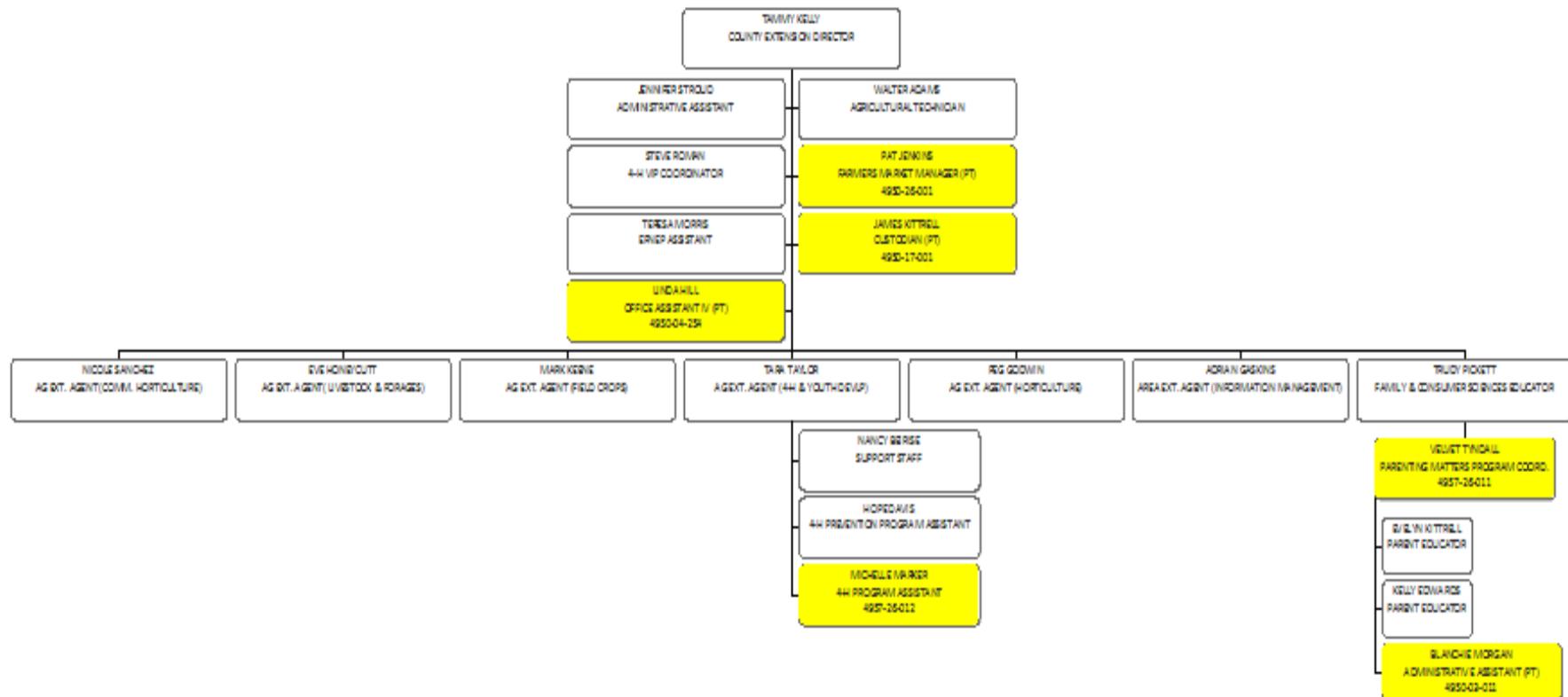
DESCRIPTION: Lenoir County and the North Carolina Division of Veterans Affairs (NCDVA). The NCDVA employs a Service Officer and an Assistant Service Officer to assist Lenoir County Veterans in the presentation, processing, proof, and establishment of claims, privileges, rights, and benefits to which they may be entitled under Federal, State, and Local laws. The VA estimates the population of veterans in Lenoir County who have utilized VA benefits to be in excess of 6,044 (this figure does not include spouses, widows, and children). This population estimate also does not include a number of veterans (many of them military retirees) who live in Lenoir County, but have never applied for VA benefits. The VA estimate of veteran population has increased somewhat due the rise of Reservist and National Guard serving at the present time. Veterans' population is expected to rise in years to come due to the deployment of our Armed Forces for current conflicts and operations as well as Homeland Security. Our department also cooperates and works in conjunction with various government agencies (Department of Defense, Social Security Administration, County Department of Social Services) in seeking to serve veterans and their families. The work is complex and exacting because of numerous Federal and State laws that apply. These statutes cover various benefits such as: compensation, pension, insurance, medical (inpatient / outpatient), home loans, education and certification of benefits. The Veterans' Office focuses on participation in and support of the veterans' organizations of the county, with the goal of open and free lines of communication and a better informed veteran's population.

FY 12-13 HIGHLIGHTS: The State of North Carolina opened the State Veterans Skilled Nursing Home in Lenoir County. The opening of this facility will be of great economic benefit to Lenoir County as well as serving local veterans. This office assisted in achieving expenditures by the U.S. Department of Veterans Affairs in Lenoir County in excess of \$27,240,000 for compensation and pension benefits; \$998,000 in education and vocational rehabilitation and \$7,429,000 in medical expenditures, which come to a total of \$25,960,000. We assisted Lenoir County Veterans to enroll in the VA Health Care System and interviewed and assisted in the application process for the NCDVA College Scholarship Program; 53 children of wartime veterans applied for scholarships in our District; seven of these applicants were from Lenoir County. The North Carolina Division of Veterans Affairs local district office also trains six other County Veterans Service Officers. We have a District Seminar in Lenoir County to keep our district updated with the changing VA laws, regulations, procedures and proper presentation of claims. We participated in local forums outside our office to inform Lenoir County veterans of their benefits. We now have two "walk-in" days so Lenoir County veterans can be served more readily than with an appointment only policy.

FY 13-14 GOALS: This office plans to: (1) Continue training for both District and County Veterans Affairs Service Officers to enhance knowledge of claims and requirements due to constantly changing VA laws and regulations; (2) Train Lenoir County employee with basic knowledge and skills to assist with the increase of our "walk-in" days (3) Enhance awareness of the NCDVA College Scholarship Program for children of certain deceased, disabled or POW/MIA North Carolina War-Time Veterans; (4) Enhance awareness of health benefits available to veterans from WWII, Korea, Vietnam, Afghanistan, and Iraq through the VA Medical Centers in Fayetteville and Durham and Community Based Outpatient Clinics located in Greenville, Morehead City and Jacksonville that are available for all veterans. A new CBOC is being built in Goldsboro which will provide a better opportunity for veterans in Lenoir County to have more local medical care. 5) Hiring of a full time Lenoir County employee for the Veterans Program; renew participation with the County Veterans Service Officers Organization.

2011-2012 Actual	Original 2012-2013 Budget	Revised 2012-2013 Budget*		Adopted 2013-2014
\$11,020	\$19,000	\$7,000	SALARIES	\$0
843	1,454	1,454	BENEFITS	
12,797	12,787	24,787	OPERATING	33,241
\$24,660	\$33,241	\$33,241	TOTAL	\$33,241

Lenoir County Cooperative Extension



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
17.5 FTE	18.45 FTE	18.45 FTE
=	=	=
21 Employees	20 Employees	20 Employees

N. C. Cooperative Extension – Lenoir County Center

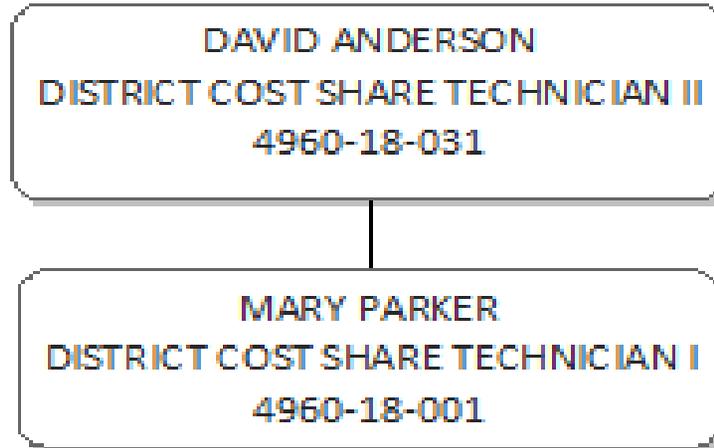
DESCRIPTION: North Carolina Cooperative Extension is an educational organization whose support base is a partnership between North Carolina State University, the State of North Carolina and Lenoir County Government. Lenoir County Cooperative Extension Staff, with the support of university-based subject-matter specialists, conduct informal educational programs within five major program areas: 1) Sustaining agriculture and forestry, 2) Protecting the environment, 3) Maintaining viable communities, 4) Developing strong, healthy and safe families, and 5) Developing responsible youth.

FY 2012-2013 HIGHLIGHTS: Cooperative Extension secured over \$430,330 in grant dollars to support programming efforts. 337 children were impacted by Extension livestock programming efforts in Lenoir County and over \$22,000 dollars were raised for Livestock educational efforts. Animal waste operators saved \$75,000, and 490 operators were certified or recertified. In Lenoir County 4-H, 3,723 youth increased knowledge in science, math, language, and communication skills through participation in educational programs, workshops and demonstrations. Seventy-eight 4-H Adult Volunteers and 91 youth volunteer leaders engaged in program implementation, all trained by Cooperative Extension staff. One of the biggest accomplishments in 2012 was 140 youth presentations being prepared by 5 Lenoir County Extension staff. 74 of these youth went on to compete at the district competition and over 24 medals were earned. 270 area producers participated in workshops related to improved production practices, meat quality assurance, and forage production. Corn producers have adopted new planting systems increasing plant populations generating over \$50,000 increased income. Over 55,000 plastic pesticide containers have been recycled saving Lenoir County an estimated \$220,000 in landfill space. Of the 2612 youth and adults participating in the Expanded Foods and Nutrition Education Program (EFNEP), 100% showed one or more positive dietary changes, 100% showed improved nutrition practices, 98% showed improved food safety practices and 100% youth increased their knowledge of nutrition. Through Parents As Teachers program, 84 families and 120 children have been reached by 583 home visits, 85 % of the parents reported gained knowledge of parenting skills. Lenoir County Master Gardeners have contributed 1,444 volunteer hours and an additional 100 hours of training; including in-kind \$8,518 this is valued at \$37,398. Over 94 Senior citizens have increased their knowledge of nutrition and health practices through instruction at county congregate nutrition sites. During Medicare open enrollment, 312 Medicare recipients were assisted in selecting the best prescription drug plan for their needs. Forty-two parents participated in parent education while their 75 children participated in 4-H youth programs. 100% of parents reported having increased their knowledge of effective discipline, and their overall parenting knowledge. JCPC funded at \$35,194.

FY 2013-2014 GOALS: Strategic priorities for 2013-2014 include; strengthening the economy through profitable, sustainable and safe food, forest and green industry systems. Providing opportunities to protect the environment and natural resources, and empowering youth and families to lead healthier lives and become community leaders. Focus will be placed on supporting the Local Foods initiative.

11-12 ACTUAL	ORIGINAL 12-13 BUDGET	REVISED 12-13 BUDGET		Adopted 2013-2014
\$ 229,528	\$224,499	\$224,499	SALARIES	\$222,344
\$ 61,862	\$70,831	\$70,831	BENEFITS	\$71,769
\$ 98,667	\$96,619	\$96,619	OPERATING	\$96,871
0	0	0	CAPITAL OUTLAY	0
\$ 390,057	\$391,949	\$391,949	TOTAL	\$390,984

Lenoir Soil and Water Conservation District



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
2	2	2

Lenoir Soil and Water Conservation District

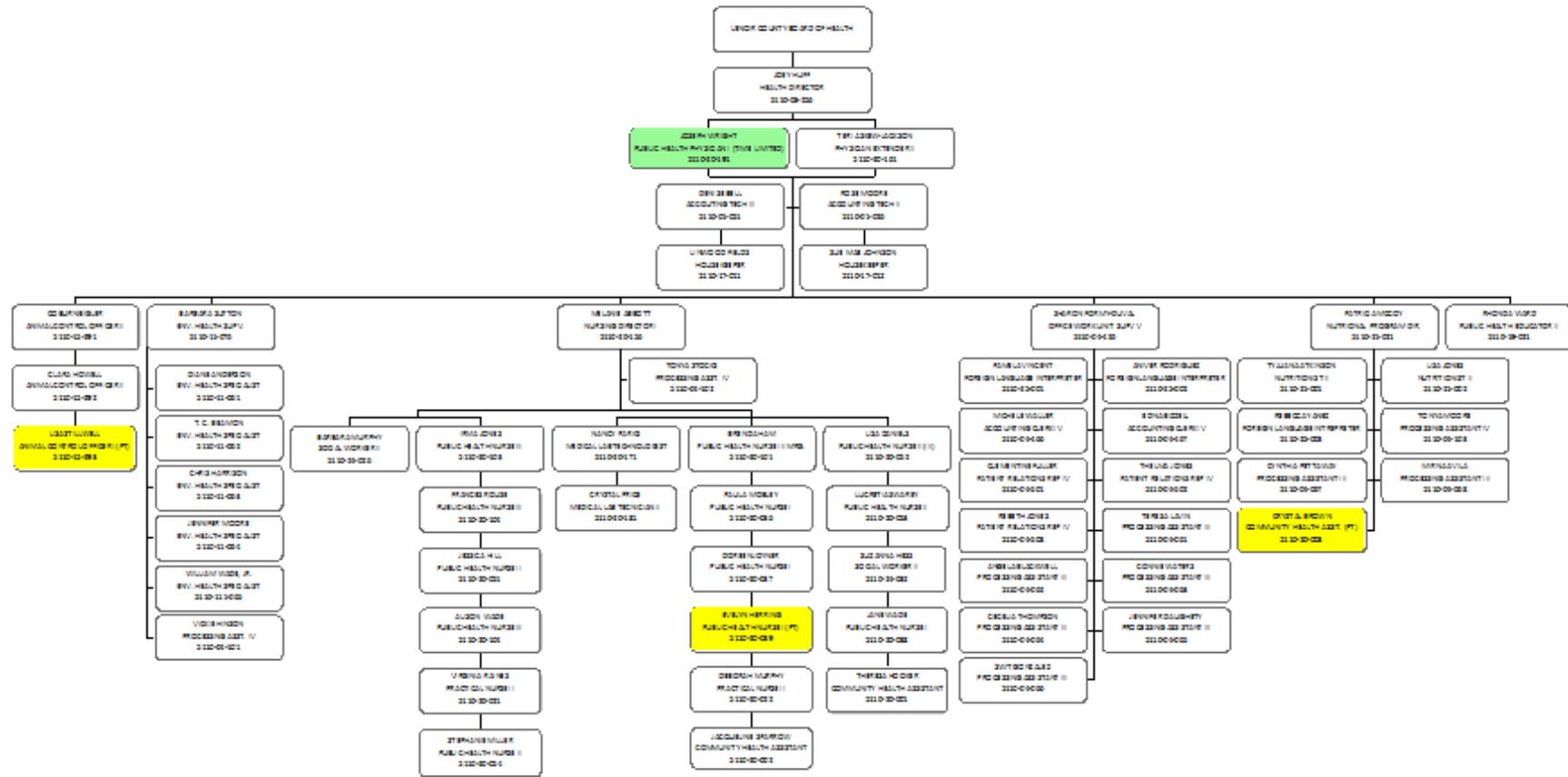
DESCRIPTION: The Lenoir Soil and Water Conservation District provides technical and financial assistance to land users in Lenoir County, particularly farmers and producers, who have soil erosion and water quality problems associated with their operations. It utilizes both State and Federal Programs to provide cost-share assistance for producers who are willing to install conservation and water quality practices which meet the Natural Resources Conservation Service Standards. The District staff provides services to producers who must comply with ever-increasing State Regulations. Staff also provides conservation education to the Lenoir County School System, where the County's future leaders are being shaped and influenced. The County is reimbursed approximately 24% of the salaries and benefits cost of one (1) Agricultural Program Technician. The State Cost Share Program provides an additional \$1,175.00 for office/field supplies and equipment. The County provides 100% of all other District operating costs.

FY 2012-2013 HIGHLIGHTS: The District: 1) Developed cost share contracts totaling \$221,605 for the implementation of Best Management Practices through Federal and State Programs; 2) Provided technical and /or Financial assistance on more than 1,200 acres; 3) Provided Technical and/or Financial assistance for the installation of: 108 acres of Cropland Conversion, 200 acres of No-Till Conservation Planning, a Bio-Solid Removal, a waste storage facility, two micro irrigation systems, eight sorghum contracts, two seasonal high tunnels, one energy CAP contract, one Agriculture Water Supply Pond, one Cistern thru CCAP program, Ensured the compliance on 193 Ag. Cost Share contracts (10 year maintenance period), and ensured the compliance/guidelines on 59 CREP contracts, waste management plans for hog, turkey and chicken operations; Environmental Education to the Schools of Lenoir County through our Poster, Essay, Speech, Computer Slide show, and Computer generated poster contests as well as our Envirothon Competition.

FY 2013-2014 GOALS: The District plans to : 1) Administer the North Carolina Agricultural Cost Share Program; 2) Administer the CCAP Program, 3) Administer the AgWRAP Program; 4) Administer the Market Based Conservation Initiative (MBCI) program as well as other state programs 5) Assist in administering the Federal Cost Share Programs (EQIP – Environmental Quality Incentives Program, CRP – Conservation Reserve Program, CREP – Conservation Reserve Enhancement Program, WRP Wetland Reserve Program, WHIP – Wildlife Habitat Incentives Program, GRP – Grassland Reserve Program, CSP – Conservation Security Program); 6) Provide technical assistance to Livestock Farmers in order to keep their waste utilization plans current and in compliance with State and Federal regulations; and write waste utilizations plans for new operations. 7) Expansion of Environmental Education program with emphasis on improving participation in the essay, speech, computer slide presentation and computer generated poster contest 8) Expand conservation program outreach and educational efforts to include minority landowners; 9) Continue to ensure compliance/guidelines on all Ag. Cost-Share & CREP contracts.

Actual 11-12 Budget	Original 12-13 Budget	Revised 12-13 Budget		Adopted 2013-2014
79,720	79,892	79,892	SALARIES	81,482
28,542	28,554	28,554	BENEFITS	28,948
13,226	12,601	12,601	OPERATING	2,925
0	0	0	CAPITAL OUTLAY	0
121,488	121,047	121,047	TOTAL	113,355

HEALTH DEPARTMENT



AUTHORIZED POSITIONS

FY 2011-12	FY 2012-13	FY 2013-14
59 FT	59 FT 3 PT	59 FT 3 PT

LENOIR COUNTY HEALTH DEPARTMENT

The Lenoir County Health Department provides local public health services and programs to county residents. Services and programs include Adult Health/Breast and Cervical Cancer Prevention/Health Promotion, Animal/Rabies Control, Child Health, Child and Maternal Care Coordination, Childhood Lead Prevention, Environmental Health, Family Planning, Immunizations, Laboratory Services, Prenatal Care, Public Health Social Work, Vital Records, and WIC. The department was relocated to the current two-story, 19,000 sq.ft facility at 201 N. McLewean Street in December 1984 after a major capital improvement renovation was completed. The agency has 58 staff positions, the majority possessing a degree and/or a professional license or registration. The submitted FY 13-14 budget is approximately \$3.88 million.

FY12-13 WORK PLAN HIGHLIGHTS:

- Maintained operational costs within approved budget.
- Prepared for and seek re-accreditation.

FY13-14 GOALS:

- Continue analysis and prepare for converting to Electronic Health Recore (EHR) and Meaningful Use Compliance.
- Review operations outlining short-term and long-term goals for agency; staffing, funding, program/service delivery.
- Evaluate operational improvements on an ongoing basis to reduce expenditures and enhance revenues.

FUNDING LEVELS:

Actual 2011-12	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
1,910,439	1,994,209	1,994,909	SALARIES	2,177,175
753,070	820,493	820,493	BENEFITS	801,928
819,509	908,571	1,054,315	OPERATING	947,937
-0-	14,500	20,500	CAPITAL OUTLAY	7,500
\$3,483,018	\$ 3,737,773	\$3,890,217	TOTAL	\$3,934,540

**LENOIR COUNTY HEALTH DEPARTMENT
2013-2014 REVENUES**

ACCT #	DESCRIPTION	DHHS	CO APPRO	MEDICAID	FEES	TOTALS
5110	GENERAL *	284,540	527,521	-	-	812,061
5114	IMMUNIZATIONS	22,918	-	13,600	11,533	48,051
5150	ADULT HEALTH	399,054	635,833	194,627	36,100	1,265,614
5160	LEAD PROGRAM	-	-	-	-	-
5162	CHILD HEALTH	48,915	319,430	50,000	1,000	419,345
5167	WIC	367,740	-	-	-	367,740
5170	PREGNANCY CARE MANAGEMENT	-	1,371	136,085	-	137,456
5171	CHILD CARE COORD FOR CHILDREN	2,300	-	122,400	-	124,700
5180	ENVIRONMENTAL HEALTH	12,000	350,770	-	50,000	412,770
5182	ANIMAL CONTROL	-	226,757	-	-	226,757
5190	BIOTERRORISM	33,664	-	-	-	33,664
-						
GRAND TOTALS:		1,171,131	2,061,682	516,712	98,633	3,848,158

	<u>FY 12-13</u>	<u>FY 13- 14</u>	<u>INCREASE</u>	<u>PERCENTAGE</u>
TOTAL BUDGET:	3,754,606	3,848,158	93,552.00	2.5%
CO. APPROP	2,145,359	2,061,682	(83,677.00)	-3.900%

* \$150,000.00 SCHOOL NURSE GRANT

* \$134,540.00 ESSENTIAL SERVICES

GENERAL ADMINISTRATION

Description: General Administration is comprised of the offices of the health director, director of nursing, business office and vital records staff (2), clerical support (1), switch board and front reception staff (2), a secretary, housekeeping staff (2). General Administration budget covers the daily operational expenses of the agency and other expenditures where there is no corresponding line item in another programmatic budget.

FY12-13 WORK PLAN HIGHLIGHTS:

- Maintained expenditures within approved budget for office supplies through comparative pricing and seeking competitive pricing from vendors.
- Reviewed and updated all physician and pharmacy contracts.
- Revised employee performance evaluation tool and reviewed evaluation process.

FY13-14 GOALS:

- Evaluate operational improvements on an ongoing basis to reduce expenditures and enhance revenues.
- Continue agency assessment to maintain accreditation status and prepare for re-accreditation in 2013
- Prepare for Meaningful Use Compliance to qualify for incentives payments for conversion to EMR.

FUNDING LEVELS:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
283,591	297,651	297,651	SALARIES	292,047
114,040	126,161	126,161	BENEFITS	102,780
331,651	302,566	437,106	OPERATING	455,624
0	0	0	CAPITAL OUTLAY	0
729,282	726,378	860,918	TOTAL	850,451

ADULT HEALTH SERVICES

DESCRIPTION: Adult Health Services consists of Women's Health Programs including Family Planning, Low-Moderate Risk Maternity, High Risk Maternity, and Maternity Care Coordination; Breast and Cervical Cancer Control and Prevention; Health Promotion (community); Communicable Diseases Control (Tb/STDs/HIV/AIDS). Staffing includes one nurse practitioner, a supervisor, eight public health nurse positions, one licensed practical nurse position, three nurse assistant positions, two laboratory technicians, two social workers, a health educator, an interpreter, and clerical support staff. Family Planning services are for females of child bearing age, who are in need of routine birth control services. Clients receive an annual physical exam that includes a pap smear and their method of contraception. Comprehensive prenatal care is available to low-income females who are pregnant. Pregnant women, who develop or have a medical condition that can complicate the pregnancy, are enrolled in the agency's High Risk Maternity clinic. We offer a modified/limited gynecological exam to post-menopausal women, that includes a pap smear and breast exam to check for the presence or sign of developing abnormal tissues. Women who receive BCCCP services must be between 40-65, low-income, and not have third-party coverage. Women who have abnormal findings/results are referred to local specialists for follow-up care. The Health Promotion program includes community outreach projects such as cholesterol, blood pressure, and diabetes screenings at nominal cost to the general public during health fairs and other public events. A nurse or health educator conducts presentations to civic organizations, senior meal sites, and other small groups about a variety of health topics and distributes health maintenance information. The health department provides free screening/diagnostic and treatment services for the detection and prevention of communicable diseases such as tuberculosis, syphilis, gonorrhea, HIV/AIDS, and other sexually transmitted diseases. There are no eligibility requirements for these services. The health department also provides low cost flu and pneumonia shots to the general public at annual immunization clinics during the fall.

FY12-13 WORK PLAN HIGHLIGHTS:

- Continued recruiting efforts and filled vacant public health nurse positions.
- Negotiated contract with Kinston Community Health Center to provide physician coverage for nursing staff and clinical programs.

FY13-14 GOALS:

- Successfully recruit full-time public health physician.
- Negotiate other business contracts with Kinston Community Health Center.
- Evaluate success of reorganization and implementation of efficiency study.

FUNDING LEVELS:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
650,841	637,073	637,773	SALARIES	756,856
248,396	262,846	262,846	BENEFITS	277,696
254,219	263,294	275,465	OPERATING	251,046
-0-	-0-	-0-	CAPITAL OUTLAY	-0-
1,153,456	1,163,213	1,176,084	TOTAL	1,285,598

CHILD HEALTH

DESCRIPTION: The Child Health Programs provide routine, periodic, well-child physical assessments and other health maintenance services to children, such as developmental screenings and immunizations. There are no eligibility requirements to receive state mandated immunizations. Public health nurses, who have received enhanced training, conduct the well-child physicals which include a medical history, complete physical examination, age-appropriate developmental screening, and administering state mandated immunizations according to schedule. Children who are identified through laboratory screening as having elevated blood lead levels are enrolled in the Lead Prevention Program. A public health nurse works with the family on ways to prevent further lead toxicity and monitors the child's subsequent blood lead levels.

FY12-13 WORK PLAN HIGHLIGHTS:

- The health dept achieved 93% immunization rate for 0-2yr olds in CY 2012; 93% in CY 2011, 93% in CY 2010; 93% in CY 09; 93% in CY 08.
- Local health care providers achieved 70% immunization rate compared to 63%, statewide.
- Completed transition to CC4C program, replacing former CSC.

FY13-14 GOALS:

- Achieve immunization rate of 95% for 0-2 year olds and maintain 100% immunization rate for 2-3 year olds.
- Reorganize Child Health clinic/reassign nursing duties to increase efficient utilization of clinic staff.
- Evaluate implementation of CC4C transition from CSC.

FUNDING LEVELS:

2011-12 Actual Budget	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
305,435	309,227	309,227	SALARIES	326,280
130,023	133,149	133,149	BENEFITS	128,711
20,663	23,895	28,928	OPERATING	20,015
0	0	0	CAPITAL OUTLAY	0
456,121	466,271	471,304	TOTAL	475,006

WIC

WIC is a federally funded, state administered supplemental foods and nutrition program provided by the health department. Eligibility is based upon residence, income, and documented medical/nutritional need. Eligible participants include pregnant women, post-partum and breast-feeding women, infants to 1 yr old, and children 1-5 yrs old. Participants receive vouchers they redeem at approved grocery stores and pharmacies to purchase WIC approved foods such as infant formula, baby cereal, baby food, milk, fruit juices, low sugar breakfast cereals, cheese, eggs, and dried beans. There are 7.0 FTE, including two Registered Dietitians.

FY12-13 WORK PLAN HIGHLIGHTS:

- Assigned caseload for fiscal year was 2043 clients. Must maintain 97% participation of 1,981 clients.
- Value of WIC vouchers redeemed at local grocery stores in 2012 was approximately \$1.5mil.

FY13-14 GOALS:

- WIC director to review efficient operation of program.
- Maintain required 97% participation rate for the revised assigned caseload of 2043.

FUNDING LEVELS:

2011-12 Actual Budget	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
226,209	222,920	222,920	SALARIES	232,212
91,433	91,583	91,583	BENEFITS	88,260
19,312	64,282	58,282	OPERATING	52,434
0	4,000	10,000	CAPITAL OUTLAY	0
336,954	382,785	382,785	TOTAL	372,906

ENVIRONMENTAL HEALTH

DESCRIPTION: Environmental Health Program conducts state mandated investigation, permitting, and inspection services. The Food, Lodging, and Institution program involves the permitting and quarterly grading inspections of all food establishments and annual inspections of hotels/motels and institutional facilities such as the local jail and hospital. The On-Site Wastewater Program involves the evaluation of soil suitability for the installation of a septic tank system. The Public Swimming Pools Program involves the annual permitting and periodic inspection of public swimming pools. The Tattoo Parlor Program involves the permitting of tattoo artists and quarterly inspections of the establishments, which include instruments, sterilizer/autoclavers, and records/documents. The Residential and Day Care Program involves the periodic inspections of licensed day care and residential facilities. The Lead Investigation Program involves the investigation for the presence and the abatement of lead contaminated paint in residences, day care facilities, and other locations where children under six years old stay and who have elevated blood lead levels. The Environmental Health Program is staffed with six environmental health specialists (registered sanitarians) including the supervisor, and a secretary.

FY12-13 WORK PLAN HIGHLIGHTS: Food and Lodging staff conducted 624 mandated inspections, maintaining 100% compliance with required quarterly inspections of food establishments and other facilities, which resulted in additional state funding of \$5571

- Applications for new lot evaluations for CY12 were 114. A total of 816 site visits for all soil and water related services were conducted.
- Developed and implemented a public awareness campaign to educate the public about illegal tattoo operations.
- Adopted national Food Code.
- **FY13-14 GOALS:**
- Maintain 100% compliance with mandated inspections.
- Continue illegal tattoo operation public awareness campaign.

FUNDING LEVELS:

Actual 2011-12	Original 2012-13 Budget	Revised 2012-13		Adopted 2013-14 Budget
279,610	279,609	279,609	SALARIES	292,092
106,207	108,051	108,051	BENEFITS	102,677
18,282	18,620	18,620	OPERATING	17,325
0	7,500	7,500	CAPITAL OUTLAY	7,500
404,099	413,780	413,780	TOTAL	419,598

ANIMAL CONTROL

DESCRIPTION: The Animal/Rabies Control program enforces the local Lenoir County Animal/Rabies Control Ordinance adopted July 1992, with an effective date October 1992; The state rabies control laws, NCGS 130A-184 through 200 and NCGS 67-4.1 through 4.4; and other related state laws. The health department employs two Animal Control Officers; each is equipped with a vehicle, a rifle, and an assortment of cages, traps, snares, and personal protective gear. The jurisdiction of the local ordinance is county-wide, including the townships of LaGrange and Pink Hill but excludes the town limits of Kinston. Included in the FY 13-14 budget is a \$115,000 allocation to the SPCA for operation of the animal shelter and \$10,000 allocation for capital improvements.

FY12-13 WORK PLAN HIGHLIGHTS:

- The number of lab confirmed cases of animal rabies in CY 12 was 8; CY 11 was 12; CY 10 was 16; CY 09 was 8; CY 08 was 2.
- 118 animal bites were reported in CY12; 92 in CY11; 84 in CY10; 78 reported in CY09; 54 reported in CY08.
- Responded to 2158 requests for service in CY12; 2184 in CY11; 1376 in CY10; 1248 in CY 09; 941 in CY 08; 974 in CY 07; 1,242 in CY 06.
- The number of cats and dogs picked up and impounded at the SPCA shelter for CY12 was 3622; CY11 was 3571; CY10 was 3422; CY 09 was 3616; CY 08 was 3490. Animals euthanized in CY12 were 1143; 1065 in CY11, 1174 in CY 10, 1399 in CY 09, 1943 in CY 08. Thirty-five percent of dogs and cats impounded were reclaimed or adopted.

FY13-14 GOALS:

- Continue collaborating with local chapter of SPCA regarding animal policies and plans for a new shelter.

FUNDING LEVELS:

2011-12 Actual Budget	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
55,619	56,536	56,536	SALARIES	58,628
24,059	24,620	24,620	BENEFITS	23,829
153,956	147,699	147,699	OPERATING	147,589
			CAPITAL OUTLAY	-
233,634	228,855	228,855	TOTAL	230,047

CASE MANAGEMENT

DESCRIPTION: CC4C (formerly CSC)/Pregnancy Case Management (formerly MCC) Division of Medical Assistance (Medicaid) restructured the case management programs provided by local health departments, Child Care Case Coordination and Maternity Care Coordination. These programs are now identified as CC4C and Pregnancy Case Management. The same eligibility criteria apply, but how services are provided and paid for have changed. Low-income children who are identified as being “at-risk of a developmental delay” qualify for CC4C, a case management program involving regular home visitations by a public health nurse. Newborn Home Assessments, home visits by a trained nurse who assesses conditions of the post-partum mother and her newborn within two weeks of delivery, is also provided. Pregnant women, who may be experiencing any psycho/social issues during the pregnancy, can receive enhanced psycho/social counseling from our trained public health social work staff. Case management is offered to pregnant clients through the Pregnancy Case Management program.

FY12-13 WORK PLAN HIGHLIGHTS:

- Completed transition from CSC and MCC to CC4C and PCM.

FY13-14 GOALS:

- Evaluate program performance and determine level of resources to meet provider obligation based on client need.

FUNDING LEVELS:

2011-12 Actual Budget	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
81,024	159,615	159,615	SALARIES	194,496
29,829	61,189	61,189	BENEFITS	68,302
18,036	83,879	83,879	OPERATING	3,903
	3,000	3,000	CAPITAL OUTLAY	0
128,889	307,683	307,683	TOTAL	266,701

BIOTERRORISM

DESCRIPTION: The Preparedness & Response Program Develops plans for public response to Biological, Chemical and Natural Disasters as well as Pandemics. Exercises are conducted with other agencies (EMS, LE, Hospital, and Schools) to ensure plans are operable and up to date. The Health Department collaborates with State, Regional and Local agencies to reduce Public Health threats. The program also provides agency and community education regarding prevention and safety measures related to Biological, Chemical or Natural disasters and Pandemics. Lenoir County Health Department is responsible for developing plans for county wide Strategic National Stockpile, Communications Plan, Mass Vaccination Plan, and a Mass Fatality Plan.

FY 12-13 WORK PLAN HIGHLIGHTS:

- Update preparedness plans.
- Conducted table top exercise scenario of a student exposing classmates and teachers to Tuberculosis.

FY13-14 GOALS:

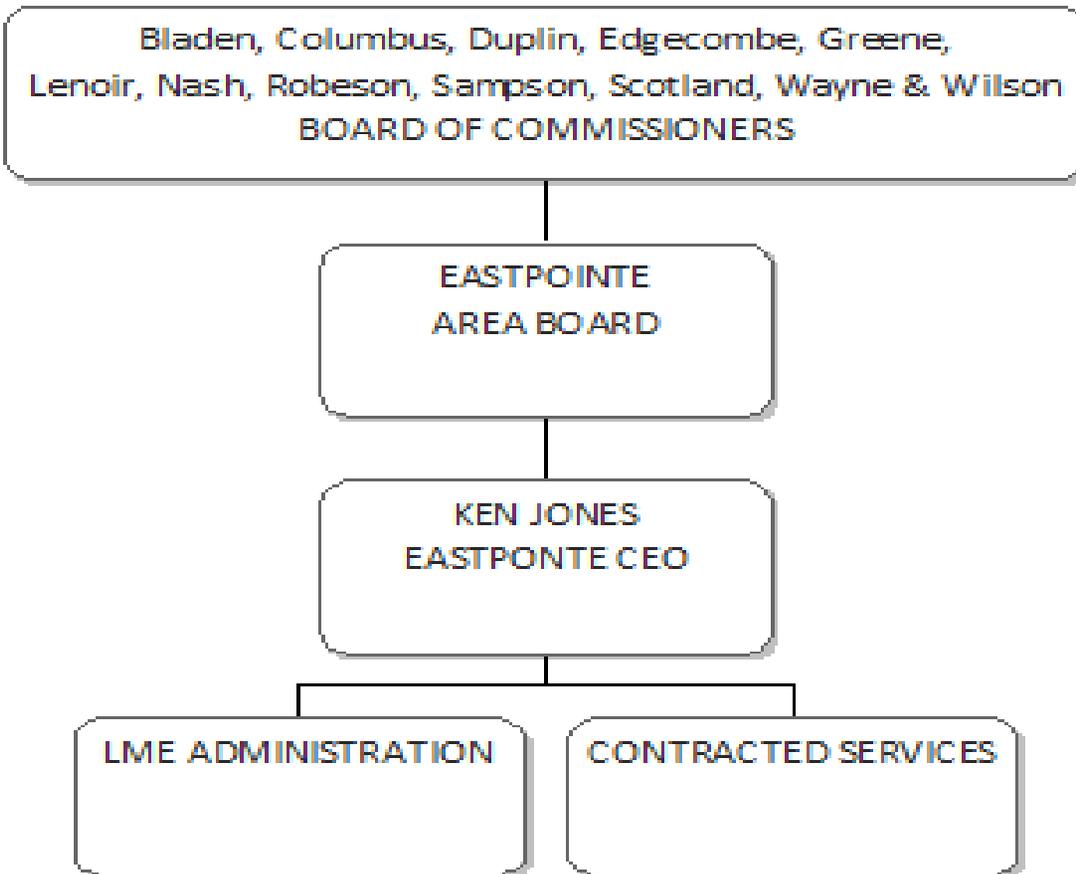
- Comply with budget requirements to update preparedness plans.
- Continue staff training and preparation as first responders in event of public health emergency.

FUNDING LEVELS:

2011-12 Actual Budget	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14 Budget
28,110	31,578	31,578	SALARIES	24,563
9,083	12,894	12,894	BENEFITS	9,673
3,390	4,336	4,336	OPERATING	1
0	0	0	CAPITAL OUTLAY	0
40,583	48,808	48,808	TOTAL	34,237



EASTPOINTE MENTAL HEALTH



AUTHORIZED POSITIONS

FY 2011-12	FY 2012-13	FY 2013-14
78	249	303

LENOIR COUNTY MENTAL HEALTH, DEVELOPMENTAL DISABILITIES, AND SUBSTANCE ABUSE CENTER

DESCRIPTION: The Lenoir County Mental Health Center exists, under the direction of the Eastpointe Area Board, to provide or contract for the provision of mental health, developmental disabilities, and substance abuse services for the citizens of Lenoir County under the rules and applicable statutes governing licensing of facilities and accreditation of programs and services, General Statute 122C and APSM 30-1.

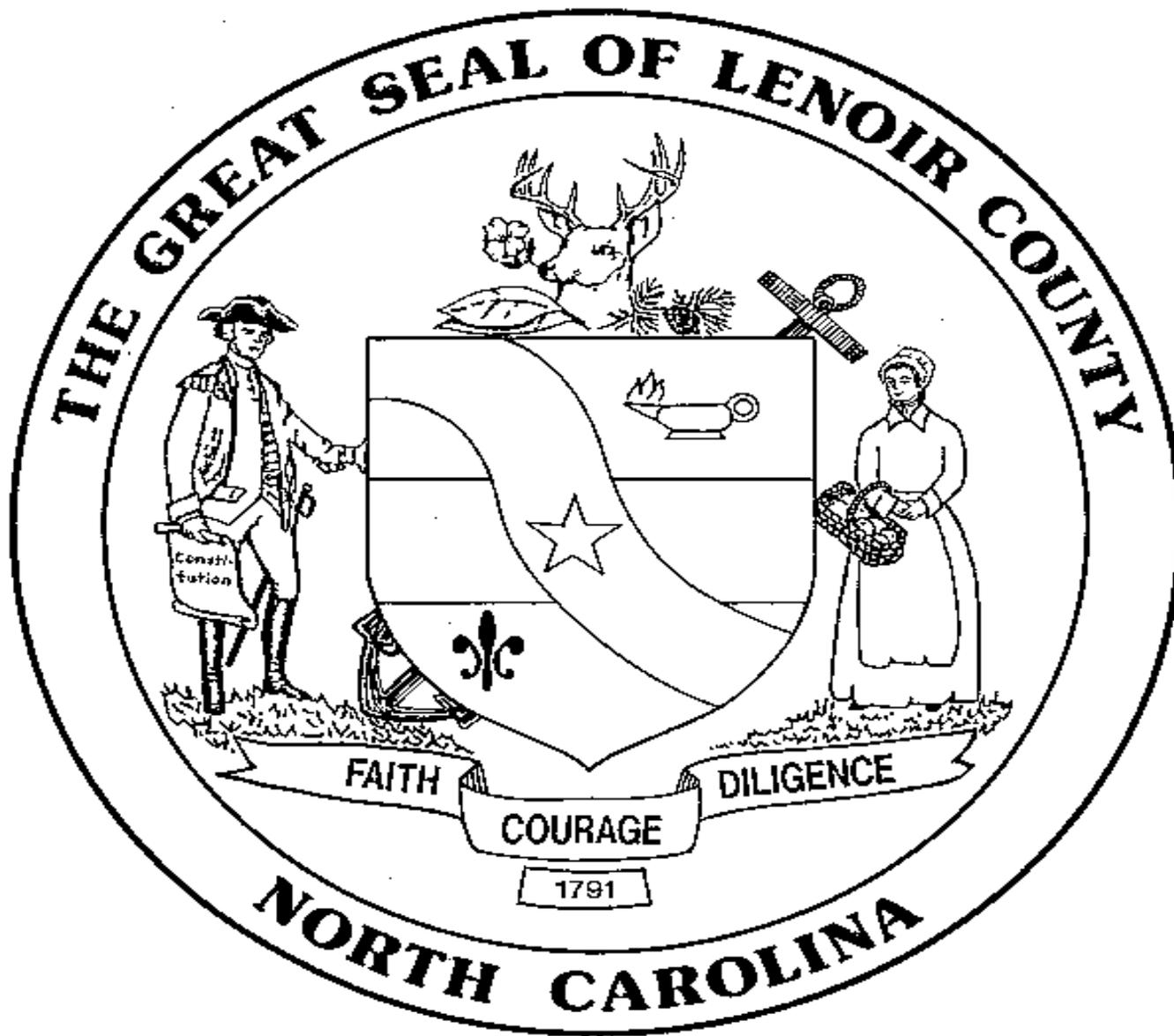
FY 12-13 HIGHLIGHTS: Eastpointe continued to enhance itself as an LME and as a behavioral health advocate by ensuring that county local funds are appropriately used to provide services for the uninsured or underinsured. Also, as an applicant to the Division of Medical Assistance (DMA) for a 1915 b/c Waiver Entity, Eastpointe began the process of organizing itself as a managed care organization that met all of the DMA requirements for a waiver entity. In order to be considered for a waiver entity and to begin the process of authorizing Medicaid Behavioral health services Eastpointe had to increase its total catchment area population to at least 500,000 lives. Therefore, Eastpointe became fully merged with The Beacon Center and Southeastern Regional Mental Health Center and with a begin date of July 1, 2012. Eastpointe also became a fully functional Managed Care Organization on January 1, 2013 and began managing the behavioral healthcare and utilization of approximately 180,000 Medicaid eligible members. Additionally, Eastpointe was responsible for paying the claims of more than 600 network providers and ensured their compliance with Medicaid guidelines.

FY 13-14 GOALS: The Lenoir County Mental Health Center will continue to ensure quality services are delivered to the county's consumers and that a vast array of behavioral healthcare services are provided. Eastpointe has implemented its merger with The Beacon Center and Southeastern Regional LMEs and has combined to become a unified Eastpointe that represents 12 counties. On January 1, 2013 Eastpointe became a Managed Care Organization (MCO). Eastpointe will continue to develop its MCO capabilities and ensure that all citizens in the catchment area receive appropriate services at the appropriate level while maintaining the organizations financial viability. Specific purposes of the Lenoir County funds use is as follows:

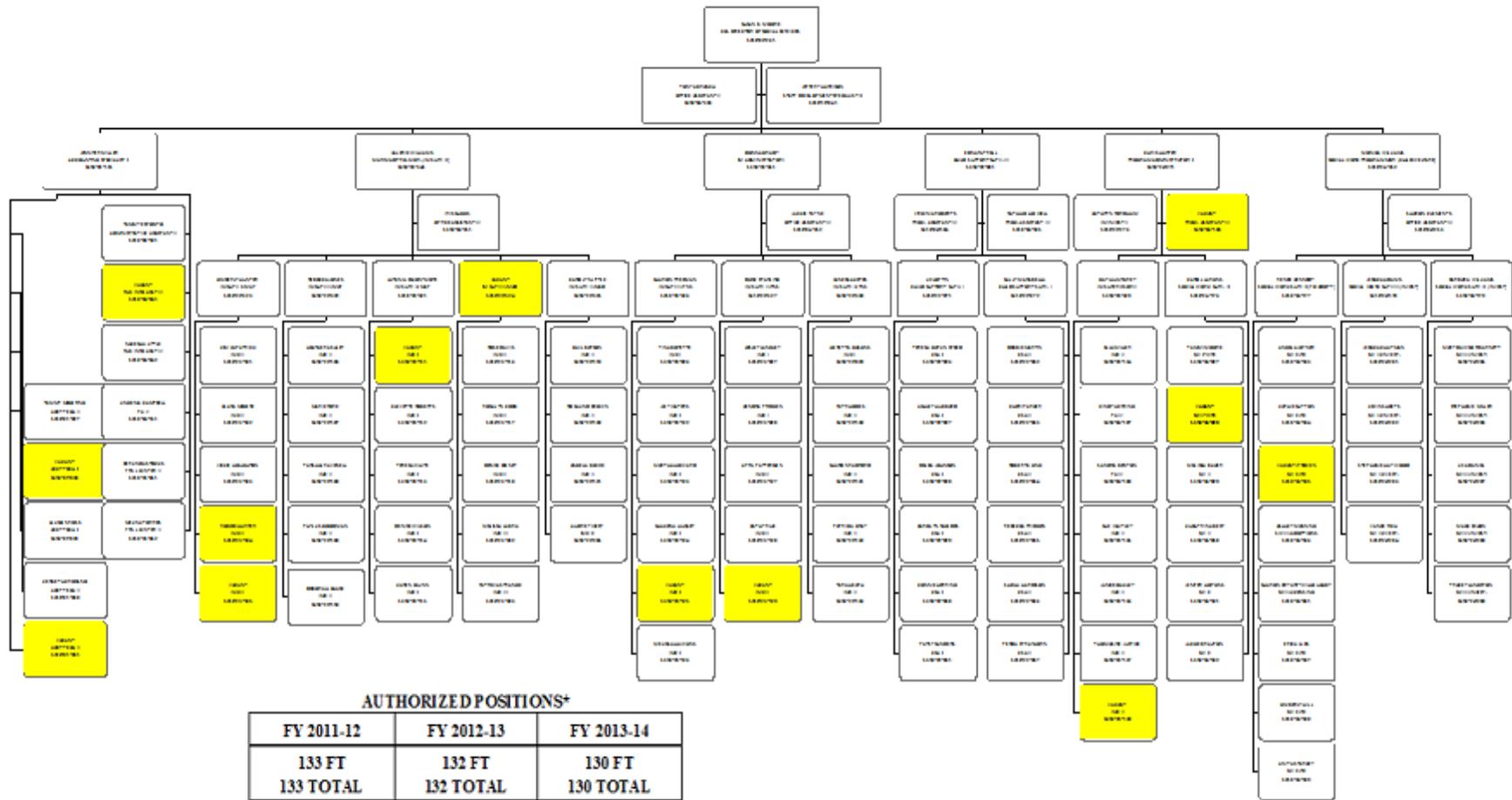
- Psychiatry \$100,000 (supports having a walk-in clinic in Lenoir County)
- Medication Administration 30,000 (Pays for test and medications for consumers who do not have the ability to pay)
- Transportation 20,000 (transportation cost to appointments or day programs)
- Family Drug Court 45,000 (supports any cost to drug court in Lenoir County)
- Indigent Care MH/SA/DD 51,342 (pays for care not covered by State or Federal funding)
- Total Lenoir Allocation **\$246,342**

FUNDING LEVELS

	2011-2012 Actual	2012-2013 Actual	Adopted 2013-2014
Total	\$4,769,262	\$ 9,173,686	\$9,173,686
County Share	\$246,342	\$246,342	\$246,342
Mental Health Bonds	\$0	\$0	\$0



DEPARTMENT OF SOCIAL SERVICES



DEPARTMENT OF SOCIAL SERVICES

DESCRIPTION: The Lenoir County Department of Social Services is a County Operated, State Supervised, Public, Non-Profit, Human Services Delivery Organization which provides Economic Support, Health Care Financing, Child Support Enforcement, Employment and Training, and Professional Social Work Services to the citizens of Lenoir County. The Agency's primary mission and purpose is to assist the County in coping with the social and economic conditions with which it is faced. In fulfilling its mission and purpose, the Lenoir County Department of Social Services operates a large number of complex programs authorized by Chapter 108A of the North Carolina General Statutes and/or the Lenoir County Board of Social Services. And while the Department of Social Services operates over seventy different programs, these programs can be grouped into the following nine major categories: Medicaid, Special Assistance, Food Stamps, Child Support, Work First Cash Assistance, Work First Employment, Child Daycare, Adult Social Work, and Child Welfare Social Work. In providing these programs and services, the Lenoir County Department of Social Services produces goods and services that promote the "general well-being" of the citizens of Lenoir County.

FY 12-13 WORK PLAN HIGHLIGHTS:

- 1) The Child Support Program increased the percentage of cases under order to 89.83% (7.78% above state average);
- 2) Medicaid cases for Families/Children/Adults continue increasing;
- 3) Food and Nutrition Services continues to see record increases in caseloads;
- 4) Child Welfare is working towards permanency for children; and,
- 5) The Work First Program has one of the highest participation rates in the state;

FY 13-14 GOALS:

- 1) To automate work flow to reduce paper and increase productivity
- 2) To continue implementation of a digital document management system
- 3) To improve recruitment and retention of knowledgeable, Skilled and Talented Staff;
- 4) To meet Federal and State Program Standards with funding reductions;
- 5) To assist the County in coping with its many economic problems;
- 6) To prepare the agency for implementation of NCFAST and SEEK

SUMMARY OF EXPENDITURES/REVENUES

PROGRAM AREA	FY 11-12	FY 12-13	FY 13-14
			REQUESTED
MEDICAID	\$2,114,155	\$2,861,555	\$2,894,736
SPECIAL ASSISTANCE	\$970,245	\$1,000,739	\$805,564
FOOD & NUTRITION	\$1,555,969	\$1,543,345	\$1,540,877
CHILD SUPPORT	\$1,462,691	\$1,436,391	\$1,403,265
WORK FIRST FAMILY ASISTANCE	\$627,203	\$912,950	\$913,334
WORK FIRST EMPLOYEMENT	\$304,391	\$219,692	\$195,059
CHILD DAY CARE	\$2,671,880	\$2,833,014	\$2,609,685
ADULT SOCIAL WORK	\$2,127,585	\$1,950,172	\$1,994,855
CHILD WELFARE SOCIAL WORK	\$3,232,233	\$2,046,003	\$2,298,973
SUBTOTAL - ALL DSS RELATED COSTS	\$15,066,352	\$14,803,862	\$14,656,348
LESS INDIRECT COST	\$1,094,937	\$1,208,048	\$1,010,486
NET BUDGET EXPENDITURES	\$13,971,415	\$13,595,814	\$13,645,862
STATE/FEDERAL REVENUES	\$9,900,921	\$9,405,243	\$9,528,547
COUNTY SHARE (LOCAL ONLY)	\$4,070,494	\$4,190,571	\$4,117,315

MEDICAID

DESCRIPTION: “Medicaid”, also referred to as Title XIX or the Medical Assistance Program, provides comprehensive and necessary medical care for all categorically needy and medically needy low-income recipients. A “categorically needy” individual is one who is entitled to medical assistance by category or grouping (TANF, Special Assistance, and Foster Care, etc.) A “medically needy” individual is one whose resources fall within the State’s guidelines, but whose income exceeds the program limits, and who has sufficient need for medical care to meet an assigned deductible. The total Medicaid dollars, as shown in the Social Service's budget, includes payments made to the following providers: hospitals, pharmacies, physicians, clinics, transportation, and the Lenoir County Health Department. Social Services serves as the mechanism for determining eligibility for all Medicaid recipients with the exception of SSI recipients.

FY 12-13 HIGHLIGHTS: The Lenoir County Medicaid Unit experienced a few changes during the current FY12-13. (1) Effective April 1, 2012, the Link-up Program, which provided low income persons a discount towards the cost of establishing local telephone service, was discontinued. The Life-line Program, which provides discount up to \$12.75 per month off the cost of local telephone services, is not longer initiated by DSS. Interested applicants must now contact their providers directly; (2) Effective December 12, 2012 the Division of Medical Assistance issued policy guidelines that require local DSS Agencies to begin accepting applications by fax.

FY 13-14 GOALS: Medicaid will strive to (1) Give low-income Lenoir County citizens access to health care services; (2) Continue to exceed the 75% compliance threshold for processing denials, inquiries, withdrawals, and discouragement at application; (3) Continue to process applications timely; (4) Adequately train staff in the Medicaid Unit to provide timely and accurate benefits to all eligible applicants and to maintain a low or no error rate; (5) Transition to NC FAST and begin to utilize the universal worker concept.

FUNDING LEVELS

FY 11-12	FY 12-13	Adopted FY 13-14
\$2,114,155	\$ 2,861,555	\$ 2,894,736

FOOD & NUTRITION SERVICES

DESCRIPTION: The USDA Food and Nutrition Services Program is designed to promote the general welfare and safeguard the health and well being of the County's population, by raising the levels of nutrition among the County's low-income individuals. Social Services serves as the mechanism for determining eligibility and providing benefits to all Food Stamp eligible households. The Department also conducts performance reviews including tracking, spending, and issuing the EBT benefits. Lenoir County no longer gives out commodities, as the Board of Social Services opted to give the commodities directly to our food banks.

FY 12-13 HIGHLIGHTS: This fiscal year did not bring any major changes to the Food and Nutrition policy. Social Services worked diligently to transition to the new NC FAST system. This new program will enable workers to spend less time on administrative tasks and more time with assisting families. Food and Nutrition applications in the new system began in July 2012; continued re-certifications in the FSIS system until the end of 2012.

FY13-14 GOALS: Our goals for the next fiscal year are to issue benefits to our clients in a more timely manner and have less cases to close for no review. We are expecting our "churning rate" (cases which close and then reapply the next month) to become much less with the new NCFASST system, due to the design of aligning eligibility requirements across the programs.

FUNDING LEVELS

FY 11-12	FY 12-13	Adopted FY 13-14
\$1,555,969	\$1,543,345	\$ 1,540,877

SPECIAL ASSISTANCE

DESCRIPTION: Special Assistance is a state and county funded program that provides payments for the cost of care for Aged and Disabled residents of groups homes and rest homes. Eligible recipients receive a check to assist in the cost of care. Special Assistance recipients also receive full Medicaid benefits. This type of care is divided into two levels: Basic Adult Care Homes and Special Adult Care Homes (Alzheimer's patients). The current maintenance amount for Basic Care is (\$1,228 + \$46) and (\$1,561 + 46) for Special Care. This program is 50% State funded and 50% County funded.

FY 12-13 HIGHLIGHTS: The Special Assistance Program had little changes during the current fiscal year. The In-Home program continued to grow. The SA rate remained the same for this year due to no poverty level increase.

FY 13-14 GOALS: The Special Assistance Unit will strive to (1) Continue to process applications accurately and timely for all eligible applicants; (2) Continue to have good communication with the community and rest homes that provide care to the Aged and Disabled population.

FUNDING LEVELS

FY 11-12	FY 12-13	Adopted FY 13-14
\$970,245	\$ 1,000,739	\$ 805,564

WORK FIRST FAMILY ASSISTANCE

DESCRIPTION: The Work First Family Assistance Program is built on the premise that "all people have a responsibility to their families and to the community to work and to provide for their children". As an "Electing County", this program provides a time-limited subsidy payment and Medicaid benefits to families while the parent participates in work-related activities designed to help the parent to find and maintain gainful employment. This program also provides short-term emergency assistance on a one-time basis in the form of a Benefit Diversion payment. All program services are intended to prevent long-term welfare dependency.

FY 12-13 HIGHLIGHTS: The Work First Family Assistance unit continued to process cases within 10 days of application. There have not been any major changes in WFFA Policy. The applications continued to fluctuate with a slight increase in applications taken at the end of the fiscal year.

FY 13-14 GOALS: The Work First Family Assistance Program plans to: (1) Meet and exceed the 50% All Families Participation Goal; (2) Aggressively pursue all available alternative resources for applicants in order to divert families from long-term dependency upon welfare; (3) Provide supportive services to employed families in order to prevent a return to welfare; (4) Ensure that all WFFA children receive required immunizations and regular medical and dental care; (5) Ensure that all WFFA children remain in school until graduation and that all teen parents finish high school; and (6) Ensure that teen parents remain in the care of a responsible adult while receiving WFFA benefits. Continue to utilize funding from subsidized employment where available.

FUNDING LEVELS:

FY 11-12	FY 12-13	Adopted FY 13-14
\$ 627,203	\$ 912,950	\$ 913,334

WORK FIRST EMPLOYMENT SERVICES

DESCRIPTION: As a component of the Work First Program, The Work First Employment Services Unit (WFE) provides employment services to WFFA parents. The WFE social workers aid the participants to realize self-sufficiency by obtaining employment. To accomplish this, the social workers identify and resolve barriers to employment and coordinate the participant's efforts to gain the skills necessary to obtain gainful employment or to find a better paying job.

FY 12-13 HIGHLIGHTS: Work First in Lenoir County maintained a 59% participation rate average through January 2013.

FY 13-14 GOALS: The WFE unit plans to:

1. Continue surpassing the state goal of 50% All Families Participation Rate
2. Complete a MRA plan of action and assessment within 5 days of applying for Work First
3. Release all WF checks for those under MRA's within 5 days of receipt of their time sheet verification

FUNDING LEVELS:

FY 11-12	FY 12-13	Adopted FY 13-14
\$304,012	\$219,692	\$195,059

ADULT SOCIAL WORK SERVICES

DESCRIPTION: In-Home Aide and State In-Home Services provide assistance to adults enabling them to remain in their home settings. Guardianship Services are provided to individuals who are alleged to be incompetent and to individuals who are adjudicated incompetent by the court and need a guardian. Adult Protective Services includes the evaluation of the need for protective services of disabled adults that have been alleged to be abused, neglected, or exploited and provides the appropriate intervention. Adult Placement Services help aging or disabled adults find appropriate living and healthcare arrangements when their health, safety, and well-being can no longer be maintained at home. Family Care Homes and Adult Care Homes are evaluated and monitored to assure that the homes operate within the rules, regulations and laws. Payee Services provides case management to individuals whom DSS has been appointed the representative payee to manage their finances. Adult Day Care is monitored by DSS for compliance with state regulations and case management is provided to individuals whom DSS is providing financial payment for day care services. Adult Care Home Case Management Services provides ongoing assurance that the needs of heavy care resident are being met. At-Risk Case Management is provided to individuals to assist with coordinating and monitoring appropriate services.

FY 12-13 HIGHLIGHTS: Adult Services had 1 staff turnover in FY12-13. There have been increases in Adult Protective Services cases involving hoarding and the mentally ill. We continued to utilize all agency resources and maintain inter-agency collaboration in addressing these challenging issues.

FY 13-14 GOALS: Adult Services will (1) continue to support older and disabled adults and their families through a community-based system of opportunities, services, benefits, and protection; (2) Maintain its compassionate, caring, confidential and professional approach in serving the adults of Lenoir County; (3) Utilize all training opportunities for workers; and (4) Strive to inform the community about the programs available through Adult Services.

FY 11-12	FY 12-13	Adopted FY 13-14
\$1,068,990	\$2,127,585	\$1,994,855

CHILD SUPPORT ENFORCEMENT

DESCRIPTION: The Child Support Services (CSS) program was established in 1975 by Public Law 93-647, Part B (Title IV-D of the Social Security Act) and G.S. 110-128-141. These laws set forth the federal and state requirements for the program. The purpose of the CSS program is to ensure that noncustodial parents (NCPs) support their children. If the children are receiving Work First Family Assistance (WFFA), the debt of child support is owed to the State by virtue of the Assignment of Rights to Support (G.S. 110-137), rather than to the caretaker of the children. Child support that is collected for WFFA children is retained by the State and treated as a reimbursement for WFFA funds. The State distributes this money to county, state, and federal governments in a percentage amount equal to their participation in the financing of WFFA. For children who are not receiving WFFA, the child support is paid to the client (the custodial parent or caretaker). The CSE program offers a wide range of services that include Location of Non-Custodial Parents, Establishment of Paternity for the purpose of establishment of a Child Support Obligation, Enforcement of Support Orders, and Collection of Support Payments. CSE services are provided free of charge to families receiving WFFA and Medicaid. All other families pay a small one-time fee of \$10.00 or \$25.00 based on the family's income. For cases that have never received public assistance, an annual \$25.00 fee may be charged when at least \$500.00 is disbursed to the family during the Federal Fiscal Year (October 1st - September 30th). More than five thousand families (5938) depend upon the Lenoir Child Support Unit for these services.

FY 12-13 HIGHLIGHTS: The Lenoir County CSE Division established paternity for 93.48% of children born out of wedlock from July 2012 through February 2013. There are child support obligations on 91.41% of the total caseload as of 2/28/2013. Collection rate averaged at 64.24% and the cumulative percentage of cases with payments towards arrears due families is 57.47%. The total child support collection for children in need of support, as of the end of February 2013, was \$5,180,351.70.

FY 13-14 GOALS: The Child Support Division will strive to: (1) Maintain prior year collections; (2) Establish paternity for 99.11% of children born out of wedlock in open CSS cases; (3) Establish a support order for 91.38% of CSS cases; (4) Collect 66.57% of current support due; (5) Collect 66.03% of arrears due; and (5) Meet timeframes of 75% and 90% on Self Assessment time frames.

FUNDING LEVELS:

FY 11-12	FY 12-13	Adopted for FY 2013-2014
\$1,462,691	\$1,436,391	\$ 1,403,265

CHILD CARE SUBSIDY SERVICES

DESCRIPTION: Using the funds from the Division of Child Development, DSS provides subsidized child care services to eligible families. Based on parental choice, subsidized care is provided in approved child care arrangements. Families must be income eligible to receive a subsidy to support employment or education and training to enhance employment. DSS provides child care services to support child protective services or child welfare services, to children in DSS custody, and to families in emergency situations without regard to family income. Eligible families are given a voucher to help purchase appropriate child care. Parents pay a portion of the child care costs by paying 8%, 9%, or 10% of their income as a parent fee. Enrolled providers submit attendance reports to DSS for reimbursement of child care services. Child Care Services are funded by 35% state dollars and 65% federal dollars.

FY 12-13 HIGHLIGHTS: The unit worked hard to complete the task of getting prepared to transition to the state SEEK day care program.

FY 13-14 GOALS: (1) Ensure that vulnerable Lenoir County children have access to a safe , nurturing, financially stable environment; (2) Provide Child Care Subsidy Services in a prompt and timely manner; (3) Maximize Child Care funding; (4) Avoid county charge-backs due to worker error; (5) Ensure that good quality child care is available, accessible, and affordable for all Lenoir County children who need it to support employment, education and training to enhance employment, child welfare, and child well-being; (6) Ensure compliance with Division of Child Development standards for fiscal control and subsidy related management by enrolled providers; (7) Enable parents to maintain employment in order to support their family and achieve economic independence; and (8) Aid with the implementation of the SEEK initiative to streamline the payment functions to providers enrolled in the Child Care subsidy program.

FUNDING LEVELS:

FY 11-12	FY 12-13	Adopted FY 13-14
\$2,671,880	\$2,833,014	\$2,609,685

CHILD WELFARE SERVICES

DESCRIPTION: Child Welfare is a continuum of services for families and children who are in need of being in a safe environment and who need permanent families/homes. Families and children involved with issues of abuse, neglect, and dependency, come to the attention of the Department of Social Services. Primary services provided to these families are assessments, treatment, foster care, and adoptions. Other child welfare services include recruitment, development, training and licensing of foster homes for children who are in the legal custody of the Department of Social Services. Court ordered home studies and Interstate Compact placement studies are other activities of child welfare.

FY 12-2013 HIGHLIGHTS: The Child Welfare Division licensed 4 foster homes. As a result of excellent service delivery we maintained a low foster care caseload of 33 children per month. Our annual IV-E Foster Care Review was outstanding, with 100% compliance. In our efforts to recruit foster and adoptive parents, the Child Welfare Division participated in the Kinston Christmas parade.

FY 2013-14 GOALS: (1) Ensure safety and permanency for all children in Lenoir County (2) Continue to conduct quarterly peer group record reviews, (3) Prepare for NC Fast prior to 2014 (4) Become more efficient and cost effective by going paperless (5) Host a Strengthening Families Community Event (6) Recruit and retain fully qualified social workers.

FUNDING LEVELS

FY 2011-12	FY 2012-13	Adopted FY2013-14
\$3,232,233	\$2,046,003	\$ 2,298,973

LENOIR COUNTY PUBLIC SCHOOLS

DESCRIPTION: The Lenoir County Public School System is comprised of eight elementary, one K-8, three middle, three high, one early college, and one alternative school. The State of North Carolina views the operation of school systems as a partnership between Federal, State, and Local agencies. In that regard, the State views its responsibilities to provide for the education and views the responsibilities of the Local agencies to provide for the schools' operating expenses and capital building needs. Appropriated through the Lenoir County Board of Commissioners, the majority of local funds are used for costs associated with utilities, maintenance of school facilities, custodial services, legal services, the Board of Education, and administrative costs. In addition, local funds go to pay for salaries and supplements for staff. Funds appropriated for capital outlay support construction and renovation of sites owned by the school board (which includes maintenance of boilers and roofs).

FY 12-13 HIGHLIGHTS: Spending for the 2011-12 school year was guided by the following programs: International Baccalaureate, Advanced Placement, SuccessMaker, Waterford, Letter Land, Imagine Learning, NC Pre-K, DIBELS/3D, Early College High School, Project Lead the Way, Distance Learning (Cyber Campus), ECU Second Life College Classes, Career and College Promise in Partnership with LCC, Parent Involvement, ClassScape, SRA Reading, Reading and Math Foundation, Positive Behavior Support, Responsiveness to Instruction (Problem Solving Model), NovaNet, Building Thinking Skills, SIOP, 21st Century Instructional Technology Initiative, Kagan Cooperative Learning, Classworks, Project Tomorrow, A+ Model for Arts Integration and numerous staff development opportunities to effectively incorporate these programs and Professional Development for Core Curriculum State Standards/NC Essential Standards. Also, many of these programs are aligned to and support the principles of the Lenoir County STEM initiative.

FY 13-14 GOALS: The mission of Lenoir County Board of Education and Lenoir County Public Schools is "Preparing all students to be competitive and productive citizens in a global economy." To achieve this mission, the funds appropriated locally will assist in accomplishing the following: (1) Attain high academic achievement for all students to become globally competitive students (2) Attract, retain, and develop 21st Century professionals, (3) Provide safe and orderly learning environments to develop healthy and responsible students, (4) Provide leadership to guide innovation, and (5) Provide engaging learning environments governed and supported by 21st Century systems.

SCHOOLS' PERFORMANCE: For the most recent results provided by the State Accountability Program (known as the ABCs) in 2011-2012, eleven (11) schools met expected or high growth. Six (6) schools also met all of their federal Annual Measurable Objectives (AMOs) target goals.

Schools of Distinction – Two (2) schools were recognized as Schools of Distinction. These schools were Moss Hill Elementary and Woodington Middle Schools. This achievement characterized schools which met expected or high growth with more than 80% of the students scoring at a level of proficiency.

Schools of Progress – Six (6) schools were recognized as Schools of Progress. Having more than 60% of students proficient and achieving expected or high growth earned this designation. Schools of Progress were Banks Elementary, Contentnea-Savannah K-8, LaGrange Elementary, Northwest Elementary, Pink Hill Elementary, and South Lenoir High Schools.

LENOIR COUNTY SCHOOLS

Revenue Source	2011-12 Actual	Original 2012-13 Budget	Revised 2013-13 Budget	Adopted 2013-14
Current Expense	\$9,900,000	\$9,900,000	\$9,900,000	\$9,900,000

LENOIR COMMUNITY COLLEGE

DESCRIPTION: Lenoir Community College aspires to be the community college of choice for a diverse, local, regional, and global community. Lenoir Community College offers quality educational programs and services that provide opportunities for the intellectual, economic, social, and cultural development of students and the community. Through its policies, procedures, and daily operations in the fulfillment of its mission, Lenoir Community College exemplifies the following values: the worth and dignity of all people; honesty, integrity and excellence; exemplary teaching and effective learning; access and opportunity while maintaining quality; skill preparation to work and live in a global economy; diversity in every aspect of its culture; a systematic and inclusive approach to decision making; community partnerships; and continuous growth and improvement for personal and professional development.

HIGHLIGHTS: The College 1) accommodated an enrollment of approximately 21,378 students (unduplicated headcount); 2) awarded 339 degrees, 100 certificates, 220 GEDs, 46 diplomas, 99 skills certificates; 3) managed a total budget of \$40,106,257 which is comprised of \$36,629,484 in current funds and \$3,476,772 in capital funds; 4) 2,013 students received \$6,689,985 in Federal Pell Grant funds; 5) 791 participants attended 29 small business center workshops; 6) 89 employers participated in the annual Job Fair with approximately 1,200 job seekers attending; 7) reached the \$3.8 million mark in assets through the LCC Foundation; 8) organized an annual Career Expo which attracted approximately 400 high school students; 9) hosted the Region 10 North Carolina Science Olympiad which was attended by approximately 650 middle and high school students, coaches, parents, and volunteers from 12 counties competing in science and construction events; 10) The LCC Foundation presented the Neuse River Music Festival, incorporating country music for the first time, and 1,133 people attended; 11) organized and hosted Skills USA Regionals, which attracted approximately 300 high school students from ten counties.

GOALS: The College plans to 1) provide basic skills education and literacy resources needed to prepare adults to seek entry level employment; 2) provide customized training assistance in support of full-time production and direct customer service positions; thereby, enhancing the growth potential of companies located in the county, while simultaneously preparing Lenoir County's workforce with the skills essential to successful employment; 3) provide emerging technical programs such as Aeronautics and Green Technology; 4) meet the educational demands of the growing health care industry; 5) increase the number of students who matriculate to four year institutions; and 6) seek additional funding through grant opportunities and the LCC Foundation to enhance the programs of the College.

TOTAL FY 13-14 ADOPTED OPERATIONS FUNDING – \$2,235,000

TOTAL FY 13-14 REQUESTED OPERATIONS FUNDING - \$2,451,430

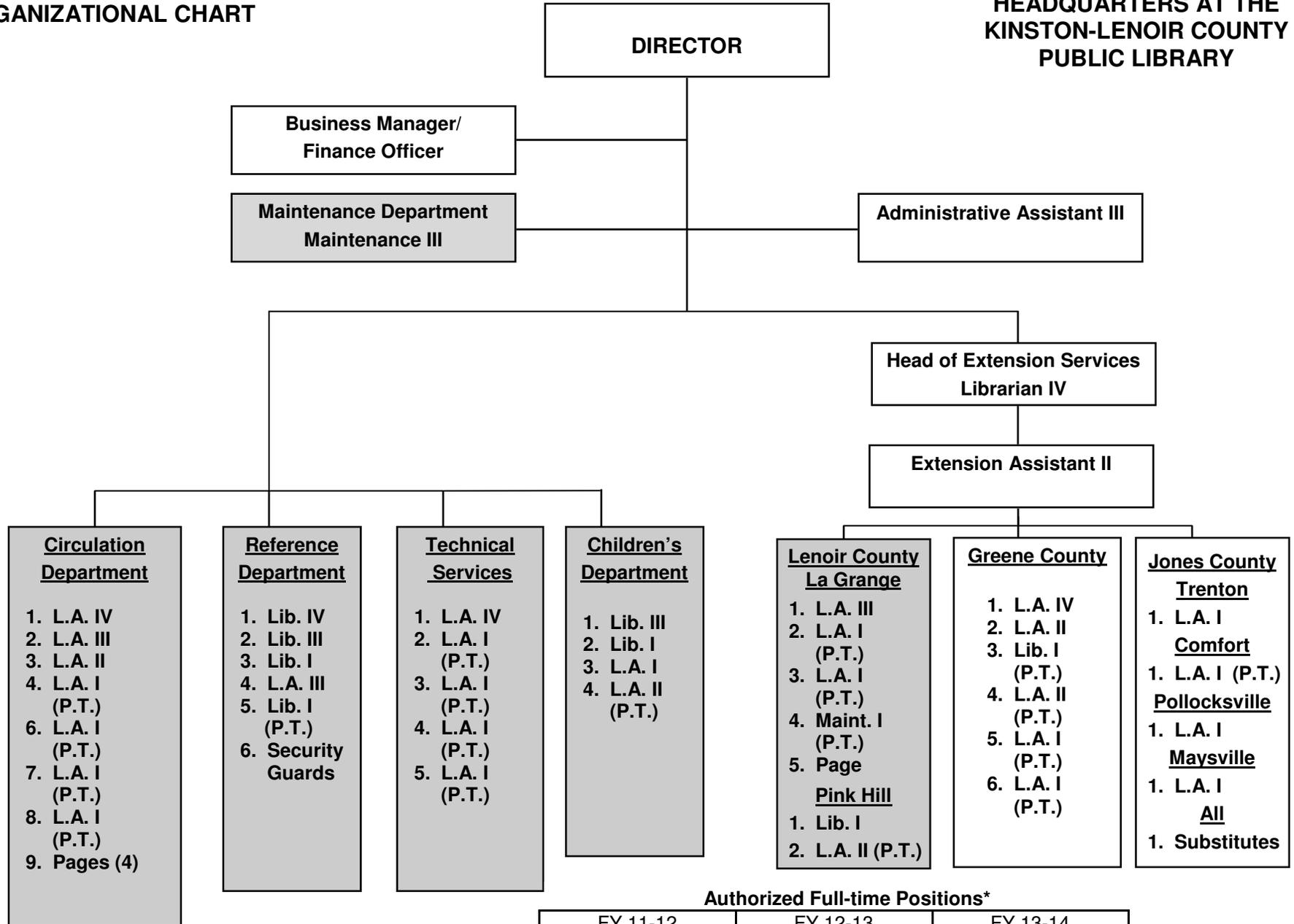
TOTAL FY 13-14 AGENCY BUDGET - \$35,000,000 PLUS (Estimated)

TOTAL FY 13-14 ADOPTED COUNTY CAPITAL FUNDING - \$100,000

TOTAL FY 13-14 REQUESTED COUNTY CAPITAL FUNDING - \$100,000

**NEUSE REGIONAL LIBRARY
ORGANIZATIONAL CHART**

**HEADQUARTERS AT THE
KINSTON-LENOIR COUNTY
PUBLIC LIBRARY**



 **Funded by Kinston-Lenoir County**

Authorized Full-time Positions*		
FY 11-12	FY 12-13	FY 13-14
16	15	14
16	15	14

*Plus part-time positions to equal 9.75 FTE

LIBRARY

DESCRIPTION: The Neuse Regional Library, headquartered at the Kinston-Lenoir County Public Library, is a public library system serving Lenoir, Greene, and Jones Counties. The Library acquires, organizes, and distributes a select collection of materials and services for the informational, educational, recreational, and cultural needs of local residents. Our ongoing development of staff and services, combined with the integration of new technologies into all phases of operation, empowers the Library to continue achieving its goal of excellence.



**KINSTON-LENOIR COUNTY PUBLIC LIBRARY
HEADQUARTERS OF THE NEUSE REGIONAL LIBRARY**

FY 12-13 HIGHLIGHTS: The Library accomplished the following: (1) implemented two federal LSTA grants to upgrade the computers of the Little Bank Computer Center, create a new mobile training lab of laptops, and improve the Library’s juvenile non-fiction collection; (2) applied for a federal LSTA planning grant to hire a consultant to develop a new long-range plan for the Library; (3) implemented several facility upgrades at the Headquarters Library such as a new surveillance system, a new sound system in the Schechter Auditorium, and, with the assistance of Lenoir County and the City of Kinston, a new metal roof to replace the Library’s existing roof; (4) continued to expand a popular new 3M Cloud Library service to circulate high-demand e-books to the public and introduced Zinio, a service for e-periodicals; (5) collaborated with the Kinston-Lenoir County Friends of the Library to plan and present a successful programming schedule for 2012-2013, including a Let’s Read community program in April 2013.

FY 13-14 GOALS: The Library plans to: (1) continue seeking funding from federal sources and various grants to enhance the Library’s collection and services and to explore the possibility of enhancing branch facilities; (2) implement the federal LSTA planning grant and, with the assistance of a highly-qualified professional, develop a new long-range plan for the Library; (3) continue pursuing new ways to integrate e-book, Internet, and social media technologies into the Library’s services to ensure that patrons’ evolving informational needs are being met; (4) continue investigating new ways to upgrade the Library’s current network infrastructure; and (5) continue working with the Kinston-Lenoir County Friends of the Library to support their endeavors to raise funds for programming and special projects for 2013-2014.

FUNDING LEVELS:

2011-12 Actual Budget	2012-13 Current Budget		Adopted 2013-14
608,145	610,088	SALARIES	620,126
203,157	202,600	BENEFITS	203,800
234,422	231,663	OPERATING	235,940
78,016	69,056	LIBRARY MATERIALS	69,686
7,500	20,579	CAPITAL OUTLAY	10,500
1,131,240	1,133,986	TOTAL	1,140,052

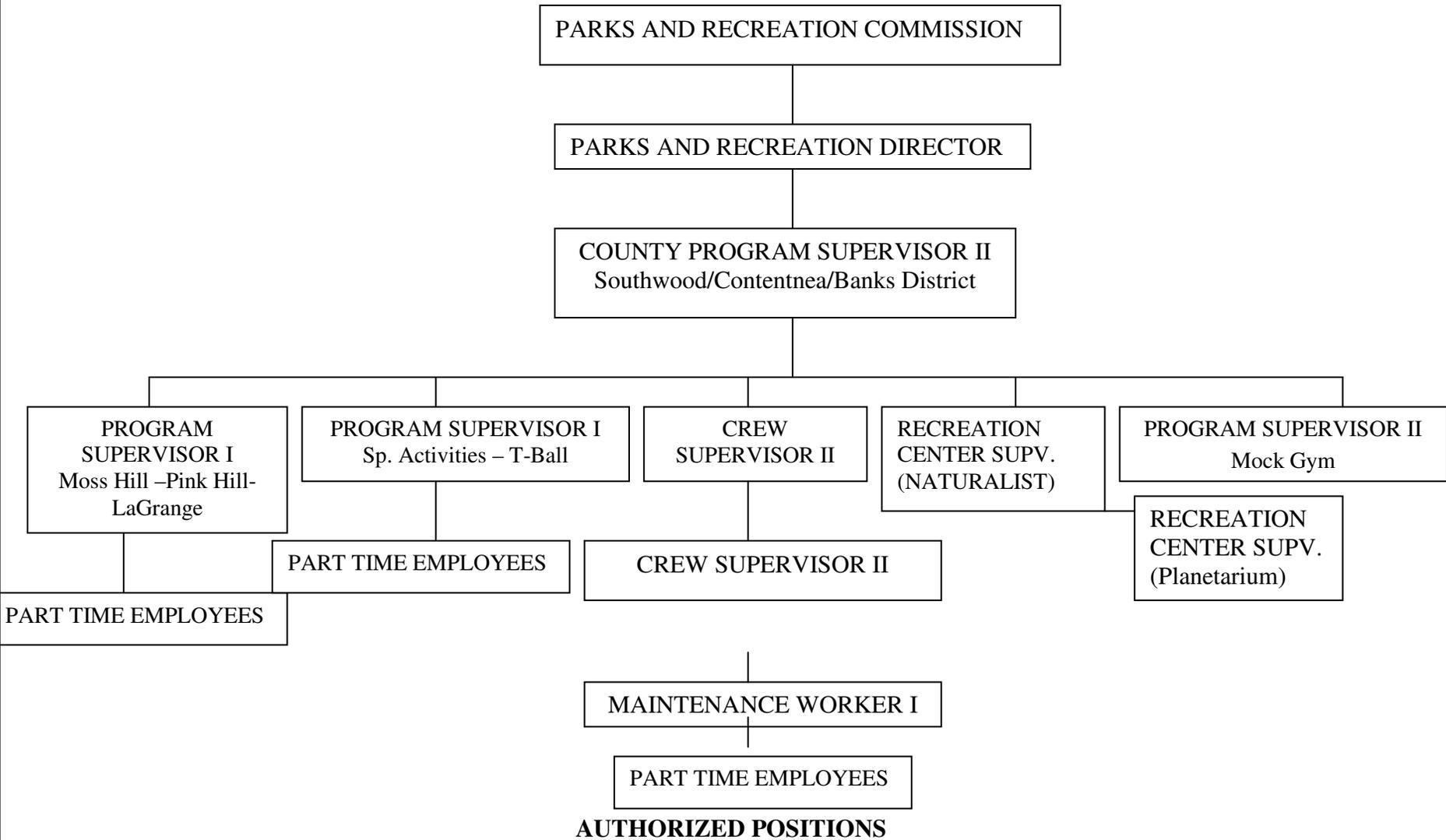
Actual Funding

2011-12	\$740,500	county	\$190,000	city
2012-13	\$751,579	county	\$190,000	city

Requested Funding

2013-14	\$755,310	county	\$193,800	city
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PARKS AND RECREATION COMMISSION



FY 2011-12	FY 2012-13	FY 2013-14
8	8	8

PARKS AND RECREATION: KINSTON/LENOIR COUNTY RECREATION COMMISSION

DESCRIPTION: The Kinston/Lenoir County Parks and Recreation Commission is a unique partnership of county, city and volunteer groups, which offers creative outlets for developing physical fitness, sportsmanship, leadership, family unity, and community spirit. County funds are targeted at six (6) districts (Moss Hill/Pink Hill, Banks/LaGrange, and Southwood/Contentnea), which utilize facilities at five (5) county elementary schools, Pink Hill Athletic Park and the old Pink Hill Gym. Also funded is the Neuseway Nature Park, which includes a Nature Center, a meeting room, a Planetarium, Health & Science museum and a full service campground with 23 full hook ups. The Rotary Dog Park, Southwood Ball fields and Bill Fay Park utilities are also funded through the county budget. County funds are allocated to several cost centers: salaries and benefits for eight (8) full time employees and approximately (60) seasonal/temporary employees and additional lifeguards at the Lions Water Adventure Water Park. It also includes utilities/fleet maintenance/fuel expense; athletic program supplies; maintenance/repair supplies and officials and booking fees.

FY 2012-13 Work Plan Highlights: The Kinston/Lenoir County Parks & Recreation Commission completed the following:

- 1) Completed construction on the Woodmen Community Center and the Lions Water Adventure Water Park.
- 2) Landscaped the Rotary Dog Park and developed a pet memorial with a \$25,000 donation from the Randall family.
- 3) Added a handicapped car to the Big Daddy’s Express miniature train and a full size display locomotive engine.
- 4) Hosted all-star baseball, softball, basketball tournaments as well as the Freedom Classic baseball series.
- 5) Improved the playing surfaces at all county ball fields.
- 6) Hauled 50,000 cubic yards of dirt to the Lenoir County Soccer Complex

FY 2013-14 GOALS: The Kinston/Lenoir County Parks & Recreation Commission plans to:

- 1) Continue to develop memberships at the Woodmen Community Center and expand recreation opportunities for county citizens.
- 2) Begin the expansion of the old Ram Neuse State Park.
- 3) Begin construction on the Lenoir County Soccer Complex
- 4) Work to improve recreation facilities in the Pink Hill/Moss Hill area.
- 5) Improve athletic fields in the six (6) county districts.

Funding Levels:

2012-13 Actual	Original 2012-13 Budget	Revised 2012-13 Budget	Requested 2013-14 Budget	Adopted 2013-14 Budget
\$799,000	\$799,000	\$799,000	\$813,300	\$799,000

CONTINGENCY

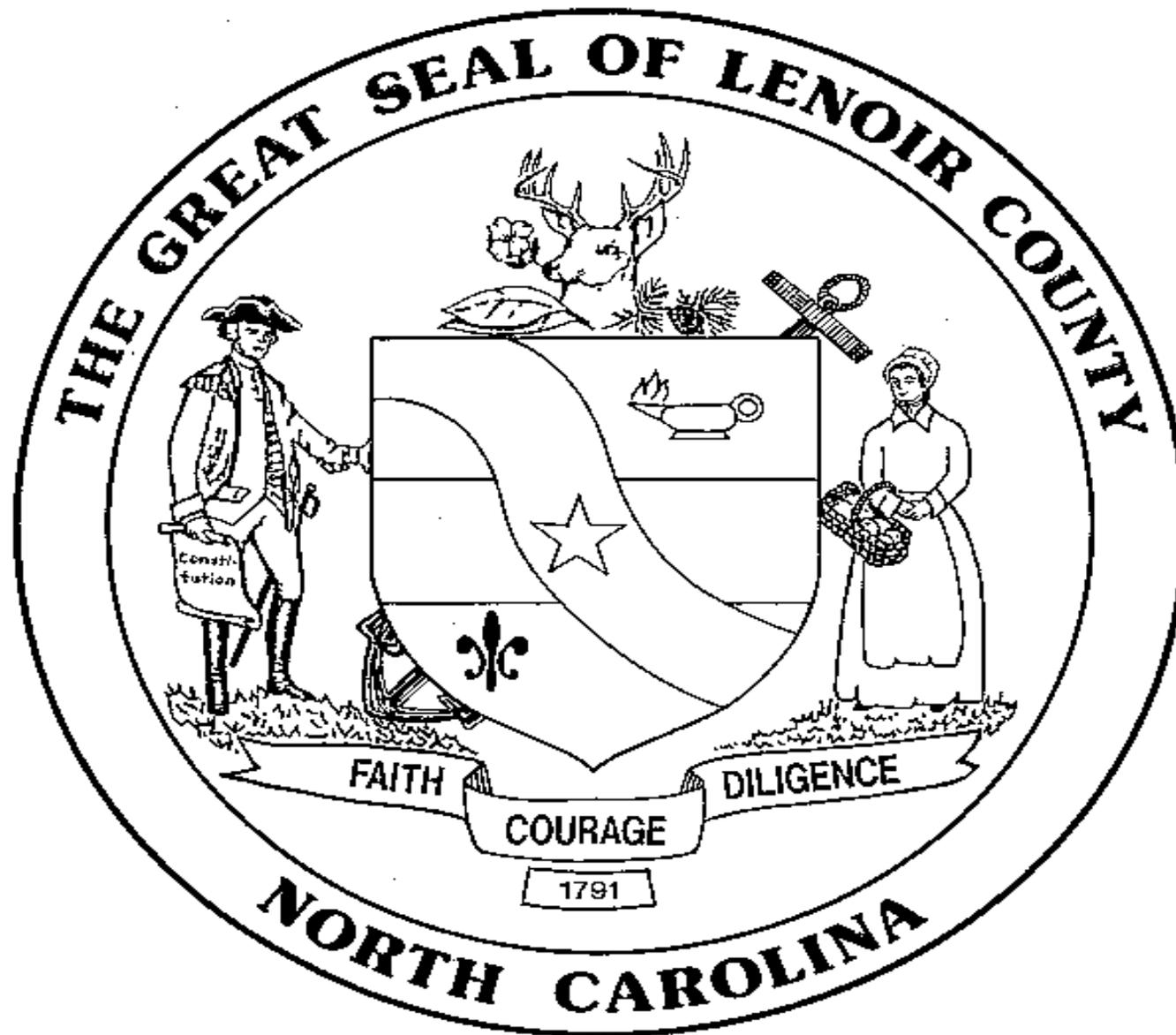
The “Contingency” General Fund appropriation is used in the budget ordinance to allow for unanticipated modifications to be made to departmental, functional, or program budgets. The movement of funds to a department or program requires a board-approved budget ordinance amendment. North Carolina General Statute (N.C.G.S. 159-13(b)(3)) restricts the allowable amount for “contingencies” to 5% of all other appropriations in the fund, or approximately \$3,209,269 based on an estimated FY 13-14 General Fund budget of \$64,185,379. The FY 13-14 appropriation is below the limit, but sufficient to provide for very minor shortfalls.

HISTORY: During the current fiscal year, as of 4/12/13, the contingency account has been modified once. In this fiscal year, the Board approved a transfer of funds to Board of Elections in the amount of \$20,847. The balance of this appropriation, \$29,153 could “roll into” Fund Balance on June 30, 2013.

FUNDING LEVELS:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
\$17,710	\$50,000	\$29,153	Contingency	\$50,000

FIVE YEAR FINANCIAL FORECAST



FIVE YEAR FINANCIAL FORECAST LENOIR COUNTY GENERAL FUND

Administration takes a conservative approach to budgeting and forecasting future trends. This forecast uses a one percent (1%) annual growth rate for future property tax revenues, the largest source of income for the County, accounting for 52% of all General Fund revenues. Recent economic development activity in the county, even during the current recession, shows a very positive trend.

The proposed 3.5¢ property tax rate increase for FY 13-14 is necessary to enable the county to make its' annual debt service payments on School Bonds issued in 2007 and 2008. A decision to lower the tax rate by 4¢ in 2009 took away the recommended funding to meet this financial obligation. The decision to increase the property tax rate at this time demonstrates a Board dedicated to maintain the financial soundness of the County during difficult economic times, and preparing the County for the future.

**REVENUE FORECAST
FISCAL YEAR 2013-14**

10 3100 1100	INSOLVENT TAXES	214,316	180,000	180,000	180,000	185,000	190,000	195,000	200,000
10 3260 1100	TAX-MOTOR VEHICLE RENTALS	24,422	20,000	20,000	21,000	21,000	22,000	22,000	23,000
10 3260 1101	HEAVY EQUIPMENT RENTAL TAX	27,253	20,000	20,000	24,000	24,000	24,000	24,000	24,000
10 3100 1700	TAX / PENALTIES	406,874	350,000	350,000	425,000	425,000	425,000	430,000	435,000
10 3211 1100	2ND PRIOR YEAR-2010 LEVY	274,347	200,000	200,000	200,000	200,000	205,000	210,000	215,000
10 3212 1100	1ST PRIOR YEAR-2011 LEVY	1,047,275	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
10 3213 1100	CURRENT YEAR LEVY	29,922,220	30,110,421	30,115,958	31,826,420	32,144,600	32,466,000	32,790,800	33,118,700
	PROPERTY TAXES - TOTAL	31,916,707	31,880,421	31,885,958	33,676,420	33,999,600	34,332,000	34,671,800	35,015,700
10 3231 1100	LOCAL OPTION SALES TAX - 1%	3,800,572	3,550,000	3,550,000	3,750,000	3,775,000	3,800,000	3,825,000	3,850,000
10 3232 1101	LOCAL OPTION SALES TAX -1/2% AR40	1,616,591	1,300,000	1,300,000	1,600,000	1,602,500	1,605,000	1,607,500	1,610,000
10 3232 1102	LOCAL OPTION SALES TAX -1/2% AR42	890,221	800,000	800,000	800,000	805,000	810,000	815,000	820,000
10 3232 1103	LOCAL OPTION SALES TAX -1/2% AR44	9,354	0	0	0	0	0	0	0
	SALES TAX - TOTAL	6,316,738	5,650,000	5,650,000	6,150,000	6,182,500	6,215,000	6,247,500	6,280,000
10 3221 1005	VIDEO SERVICE TAX-STATE	110,323	100,000	100,000	105,000	106,000	107,000	108,000	110,000
10 3250 1000	ABC LOCAL BOTTLE TAX	13,149	0	0	12,500	12,600	12,700	12,800	12,900
10 3322 3100	BEER/WINE TAXES	148,205	140,000	140,000	140,000	141,000	142,000	143,000	144,000
10 3325 3520	GAS TAX REFUND	1,067	1,300	1,300	1,200	1,200	1,200	1,200	1,200
10 3328 2998	GRANT-NCEDA TRAINING	0	650	650	650	650	0	0	0
10 3328 3100	SAFE ROADS ACT-DWI-STATE	7,731	8,500	8,500	8,500	8,500	8,500	8,500	8,500
10 3328 3125	GRANT-HIDTA / OCDEF	11,584	0	0	0	0	0	0	0
10 3328 3126	GRANT-ICE	1,471	0	0	5,000	5,000	5,000	5,000	5,000
10 3329 3617	GRANT-KATE B. REYNOLDS	76,572	0	0	74,255	0	0	0	0
10 3329 3625	GRANT-COOP EXT-PREVENTION BLOCK	48,002	48,119	48,119	53,444	54,000	54,000	54,000	54,000
10 3329 3629	GRANT-RAFI	1,129	0	0	0	0	0	0	0
10 3329 8901	GRANT-REIMB-EMERGENCY MGT	20,625	18,000	18,000	18,000	20,000	20,000	20,000	20,000
10 3329 8902	GRANT-REIMB-SOIL CONSERVATION	48,312	25,500	25,500	26,000	26,500	27,000	27,500	28,000
10 3329 8903	GRANT-REIMB-VETERANS OFFICE	1,452	1,400	1,400	1,400	1,400	1,400	1,400	1,400
10 3329 8905	REIMB-ELECTIONS-CITY OF KINSTON	68,456	0	0	40,000	0	40,000	0	40,000
10 3329 8906	REIMB-ELECTIONS-TOWN OF LAGRAN	4,881	0	0	4,000	0	4,000	0	4,000
10 3329 8907	REIMB-ELECTIONS-TOWN OF P HILL	1,692	0	0	1,600	0	1,600	0	1,600

**REVENUE FORECAST
FISCAL YEAR 2013-14**

10 3329 8910	SCH RESOURCE OFFICER-BD OF ED	162,933	163,000	163,000	163,000	163,000	164,000	164,000	165,000
10 3329 8922	GRANT-HAVA 2012	6,660	0	0	0	0	0	0	0
10 3331 3100	HOUSING AUTHORITY-CITY OF KINS	15,790	4,000	4,000	15,000	15,000	15,500	15550	15,575
10 3402 3633	GRANT-PARENTING MATTERS	35,194	0	35,194	0	0	0	0	0
10 3431 4110	SHERIFF-CONCEAL WEAPONS-STATE	22,413	11,000	11,000	20,000	20,000	20,000	20,000	20,000
10 3432 2100	SCAPP-SHERIFF	10,089	9,000	0	0	10,000	10,500	11,000	11,500
10 3432 2101	SHERIFF-MISDEMEANANT CONFINEMENT	3,481	132,400	132,400	257,000	257,000	257,000	257,000	257,000
10 3432 2102	JAG REIMBURSEMENT-CITY OF KINSTON	0	0	0	0	0	0	0	0
10 3432 2103	SHERIFF-FEDERAL PRISONERS	0	50,050	50,050	0	0	0	0	0
10 3432 2104	SHERIFF-OTHER COUNTY PRISONERS	0	273,000	273,000	456,250	547,500	547,500	547,500	547,500
10 3437 3100	EMS-MEDICAID REIMBURSEMENT	439,957	300,000	300,000	300,000	300,000	300,000	300,000	300,000
10 3437 3105	JLECC-REIMBURSEMENT-JONES COUNTY	0	0	0	208,187	207,000	209,000	211,000	213,000
10 3473-8900	REIMB-DENR-UST-107 MCLEWEAN	0	0	19,800	0	0	0	0	0
10 3522 3201	EASTPOINTE-CJPP	20,000	20,000	20,000	0	0	0	0	0
10 3522 3601	GRANT-CJPP	105,382	0	0	0	0	0	0	0
10 3590 3300	LOTTERY PROCEEDS-SCHOOL DEBT	0	1,100,000	1,100,000	600,000	600,000	600,000	600,000	600,000
10 3837 3100	ABC PROFITS	160,778	100,000	100,000	125,000	127,500	130,000	131,000	132,000
10 3838 3300	LAW ENFORCEMENT RESERVE	12,908	13,000	13,000	13,000	13,000	13,500	13,500	14,000
	INTER-GOVERNMENTAL - TOTAL	1,560,236	2,518,919	2,564,913	2,648,986	2,636,850	2,691,400	2,651,950	2,706,175
10 3100 1800	STATE-SPECIAL VEHICLE INTEREST	44,933	45,000	45,000	0	0	0	0	0
10-3221-1006	PEG-TACC 9	33,078	33,500	33,500	33,500	33,500	33,500	33,500	33,500
10-3221-1007	PEG-LCBOE	33,078	33,500	33,500	33,500	33,500	33,500	33,500	33,500
10 3320 3300	FINES	361,628	380,000	380,000	350,000	355,000	355,000	360,000	360,000
10 3320 3302	FORFEITURES	0	3,000	3,000	3,000	3,000	3,000	3,000	3,000
10 3329 3624	GRANT-COOP EXT-SHIP	4,158	0	0	0	0	0	0	0
10 3329 3630	GRANT-TOBACCO TRUST FUND-LCFM	15,000	0	0	0	0	0	0	0
10 3329 3631	GRANT-COOP EXT-CYFAR	1,504	0	0	0	0	0	0	0
10 3329 3632	GRANT-NCDOT-SANDY BOTTOM VFD	25,000	0	0	0	0	0	0	0
10 3329 8920	EMPG SUPPLEMENTAL	14,287	0	0	0	0	0	0	0
10 3402 3609	GRANT-JCPC-ADVISORY COUNCIL	5,000	0	5,000	0	0	0	0	0
10 3402 3611	GRANT-JCPC-TEEN COURT	33,029	0	33,029	0	0	0	0	0
10 3402 3619	JCPC PROGRAMS (FOR BUDGETING ONLY)	0	206,571	0	206,571	200,000	200,000	205,000	205,000
10 3402 3632	GRANT-STRUCTURED DAY / RESTITUTION	136,578	0	133,348	0	0	0	0	0
10 3402 3636	GRANT-GANG POSITIVE BEHAVIOR	12,524	0	0	0	0	0	0	0
10 3402 3637	GRANT-8TH JUDICIAL DIST COMM INTER	226,959	0	156,000	0	0	0	0	0

**REVENUE FORECAST
FISCAL YEAR 2013-14**

10 3402 3638	GRANT-DJPP MACARTHUR FOUNDATION	2,000	0	0	0	0	0	0	0
10 3418 4102	ROD-FLOODPLAIN MAPPING FEE	3,020	11,000	11,000	12,000	12,000	12,000	12,000	12,000
10 3493 2301	GRANT-BATTLEFIELD ACQ-37-09-CW-171	0	0	0	0	0	0	0	0
10 3840 4011	OCCUPANCY & TOURISM	190,121	200,000	200,000	180,000	185,000	190,000	195,000	200,000
	PROCESS FUNDS IN/OUT - TOTAL	1,141,897	912,571	1,033,377	818,571	822,000	827,000	842,000	847,000
10 3221 1000	CABLEVISION FEES	1,371	1,000	1,000	1,300	1,300	1,300	1,300	1,300
10 3260 1090	PRIVILEGE LICENSE	10,209	13,000	13,000	12,000	12,000	12,000	12,000	12,000
10 3320 3100	JAIL FEES/FICA BENEFITS	2,610	0	0	0	0	0	0	0
10 3320 3101	ARREST FEES	66,877	70,000	70,000	70,000	71,000	72,000	73,000	74,000
10 3320 3301	FINES-FIRE CODE VIOLATIONS	600	200	200	200	200	200	200	200
10 3323 3300	COURT FACILITY FEES	114,134	110,000	110,000	110,000	110,500	110,500	111,000	111,000
10 3418 4100	REGISTER OF DEEDS FEES	202,600	200,000	200,000	200,000	201,000	202,000	203,000	204,000
10 3418 4101	REAL ESTATE TRANSFER FEES	85,527	80,000	80,000	80,000	81,000	82,000	83,000	84,000
10 3431 4100	SHERIFF FEES	90,113	70,000	70,000	90,000	90,000	95,000	95,000	100,000
10 3431 4101	SHERIFF-VEHICLE STORAGE FEE	1,835	3,000	3,000	3,000	3,100	3,200	3,300	3,400
10 3431 4102	SHERIFF-CIVIL PROCESS FEE	63,953	60,000	60,000	65,000	66,000	67,000	68,000	69,000
10 3431 4106	SHERIFF-REIMB FOOD SERVICE	0	70,000	70,000	30,000	30,000	30,000	30,000	30,000
10 3431 4111	SHERIFF-CONCEAL WEAPONS-COUNTY	21,105	10,000	10,000	20,000	20,000	21,000	21,000	21,000
10 3431 4112	SHERIFF FEES-TAX EXECUTIONS	0	1,000	1,000	1,000	1,100	1,200	1,300	1,400
10 3431 4113	SHERIFF-REIMB-LAGRANGE	446,384	497,194	497,194	456,137	460,700	465,300	469,900	474,600
10 3433 4110	INSPECTIONS-PERMIT FEES	176,975	182,000	182,000	150,000	151,000	152,000	153,000	154,000
10 3433 4130	PLANNING FEES	2,524	3,000	3,000	3,000	3,100	3,200	3,300	3,400
10 3437 4100	EMERGENCY MED SERVICES - FEES	2,122,887	2,000,000	2,000,000	2,000,000	2,025,000	2,050,000	2,100,000	2,150,000
10-3437-4101	EMS NON-EMERGENCY TRANSPORT	365,301	400,000	400,000	400,000	400,000	425,000	450,000	475,000
10 3452 4100	REIMB FROM TRANS-VEHICLE INSURANCE	20,250	23,000	23,000	23,000	23,500	24,000	24,500	25,000
10 3471 4300	INDIRECT COSTS-FR LANDFILL	54,153	60,000	60,000	60,000	61,000	62,000	63,000	64,000
10 3834 8601	RENT-MULTI PURPOSE FACILITY	31,200	30,000	30,000	30,000	30,000	30,000	30,000	30,000
10 3834 8605	RENT-HIGHWAY 11 & 55 - SIGN	400	400	400	400	400	400	400	400
10 3834 8611	RENT-LIVESTOCK ARENA	-50	0	0	0	0	0	0	0
10 3834 8612	RENT-FARMLAND	800	800	800	800	800	800	800	800
10 3834 8613	RENT-HANNIBAL-COASTAL HORIZONS	5,775	6,300	8,325	9,000	9,000	9,000	9,000	9,000
10 3834 8614	RENT-HANNIBAL-STATE D.O.C.	0	0	0	0	0	0	0	0
10 3834 8615	RENT-MENTAL HEALTH-EASTPOINTE	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
10 3834 8616	RENT-BOWEN PROPERTIES	12,170	3,600	3,600	3,600	3,600	3,600	3,600	3,600
10 3834 8617	RENT-RES DEV BLDG-TRANSPORTATION	12,950	12,950	12,950	12,950	12,950	12,950	12,950	12,950

**REVENUE FORECAST
FISCAL YEAR 2013-14**

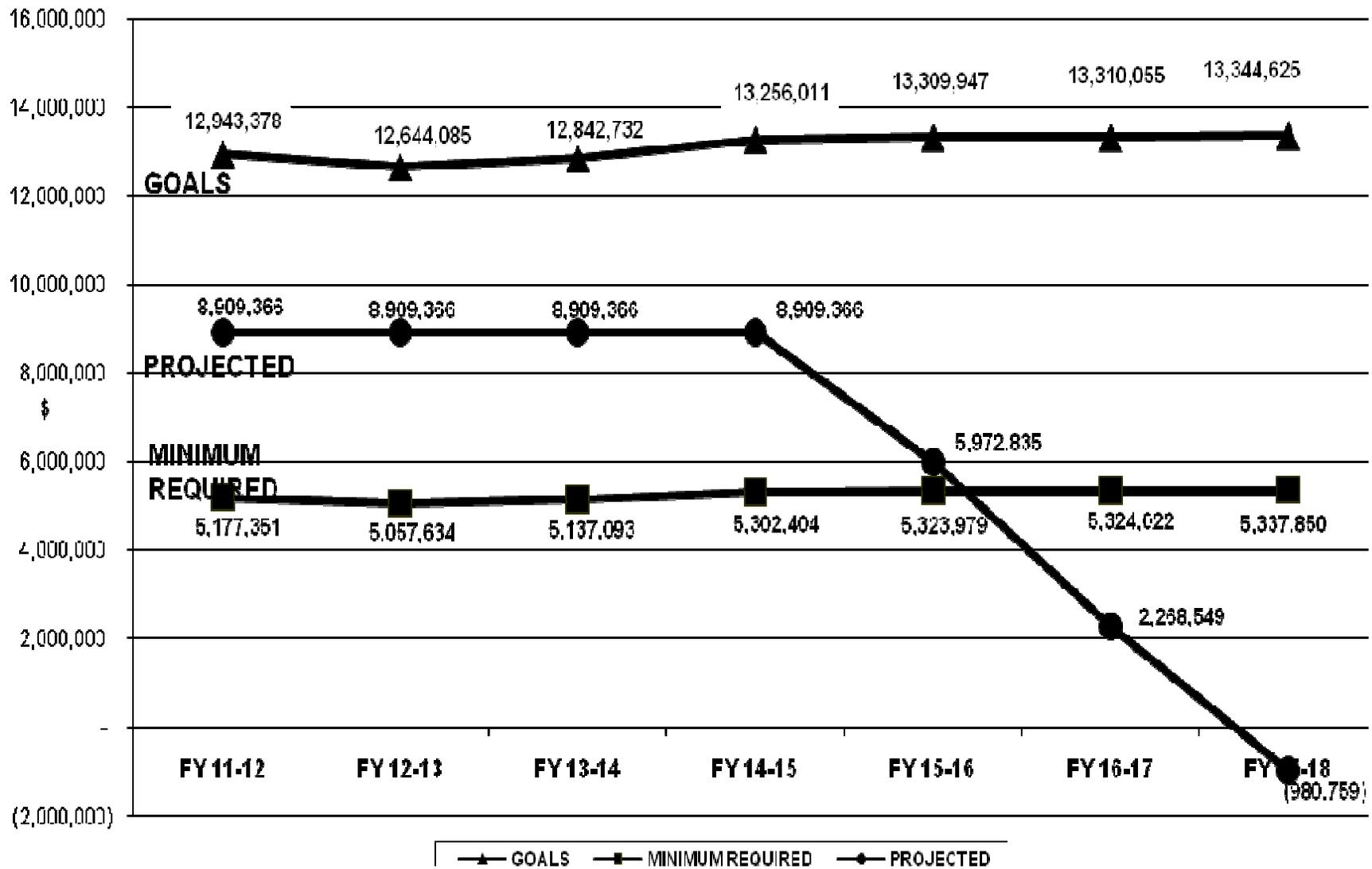
10 3840 4012	OCCUPANCY TAX - 5% COLLECT FEE	10,006	10,000	10,000	9,000	9,250	9,500	9,750	10,000
10 3840 4013	COLLECT FEE-1.5%-LAGRANGE TAX	9,669	9,000	9,000	6,400	6,450	6,500	6,550	6,600
10 3840 4014	COLLECT FEE-1.5%-P HILL VEH TAX	2,574	2,800	2,800	1,700	1,700	1,700	1,700	1,700
10 3840 4015	COLLECT FEE-1.5%-CITY OF KINSTON	144,768	135,000	135,000	95,000	95,500	96,000	96,500	97,000
10 3840 4016	COLLECT FEE-1.5%-GRIFTON VEH TAX	61	100	100	100	100	100	100	100
10 3842 8900	MISCELLANEOUS	197,301	10,000	10,000	10,000	10,000	10,000	10,000	10,000
10 3842 8903	FILE FEES-ELECTIONS	2,811	0	0	2,000	0	2,000	0	2,000
10 3842 8905	TAX DEPT-COPY SALES	200	500	500	200	200	200	200	200
10 3842 8906	FLOYD BUYOUT/LAND LEASE	0	100	100	100	100	100	100	100
10 3842 8910	COMMISSION-JAIL PHONE	46,939	40,000	40,000	75,000	77,500	78,000	80,000	80,000
10 3842 8912	COMMISSION-PAY PHONE	0	0	0	0	0	0	0	0
10 3842 8913	SHERIFF-VEHICLE USAGE FEE	165	500	500	200	200	200	200	200
10 3842 8914	COMMISSION-INMATE ACCT FUND	12,439	15,000	15,000	20,000	20,500	21,000	21,500	22,000
10 3982 9800	INDIRECT COSTS FROM TRANS FUND	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800
	SERVICE FEES - TOTAL	4,452,386	4,243,244	4,245,269	4,163,887	4,202,550	4,273,750	4,361,950	4,456,750
	SOCIAL SERVICES (1%)	9,001,357	9,386,710	9,414,136	9,506,499	9,600,000	9,700,000	9,800,000	9,900,000
	HEALTH	1,743,296	1,606,780	1,835,194	1,786,476	1,800,000	1,818,000	1,836,000	1,854,000
10 3329 2111	REBATE-RZEDB-JAIL	511,988	486,389	486,389	420,700	435,190	409,590	383,991	358,392
10 3920 8201	HOSPITAL ANNUAL PAYMENT (9 of 20 PMTS)	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
10 3981 9800	TRANSFER FROM SCHOOL CAP RESERVE	1,500,000	2,000,000	2,000,000	2,500,000	1,500,000	1,500,000	1,500,000	1,500,000
10 3831 4910	INTEREST ON INVEST	21,484	50,000	50,000	30,000	35,000	40,000	45,000	50,000
10 3320 3103	JAIL MEDICAL ATTENTION	0	500	500	200	300	300	300	300
10 3330 1013	FEMA REIMB-HURRICANE IRENE	2,608,038	0	0	0	0	0	0	0
10 3330 1014	INSURANCE PROCEEDS-HURR IRENE	124,037	0	0	0	0	0	0	0
10 3835 8201	SALE OF FIXED ASSETS-EQUIPMENT	600	500	500	500	500	500	500	500
10 3836 8200	SALE OF LAND-INDUSTRIAL PARK	0	0	0	0	0	0	0	0
10 3835 8202	SALE OF FIXED ASSETS-LAND	27,575	0	0	0	0	0	0	0
10 3842 8500	INSURANCE-MISCELLANEOUS	31,509	5,000	11,256	5,000	5,000	5,000	5,000	5,000
10 3920 8901	LEASE PROCEEDS	86,100	0	0	0	0	0	0	0
10-3930-9104	TRANSFER FROM CAP IMPROVEMENTS	0	0	11,079	0	0	0	0	0
	OTHER - TOTAL	2,877,859	6,000	23,335	5,700	5,800	5,800	5,800	5,800
	TOTALS	61,543,948	59,241,034	59,688,571	62,207,239	61,719,490	62,312,540	62,845,991	63,473,817
10 3991 9910	Fund Balance Appropriated	0	3,979,393	4,285,090	2,006,419	4,560,566	4,237,196	3,704,286	3,249,308
	TOTAL REVENUE	61,543,948	63,220,427	63,973,661	64,213,658	66,280,056	66,549,736	66,550,277	66,723,125

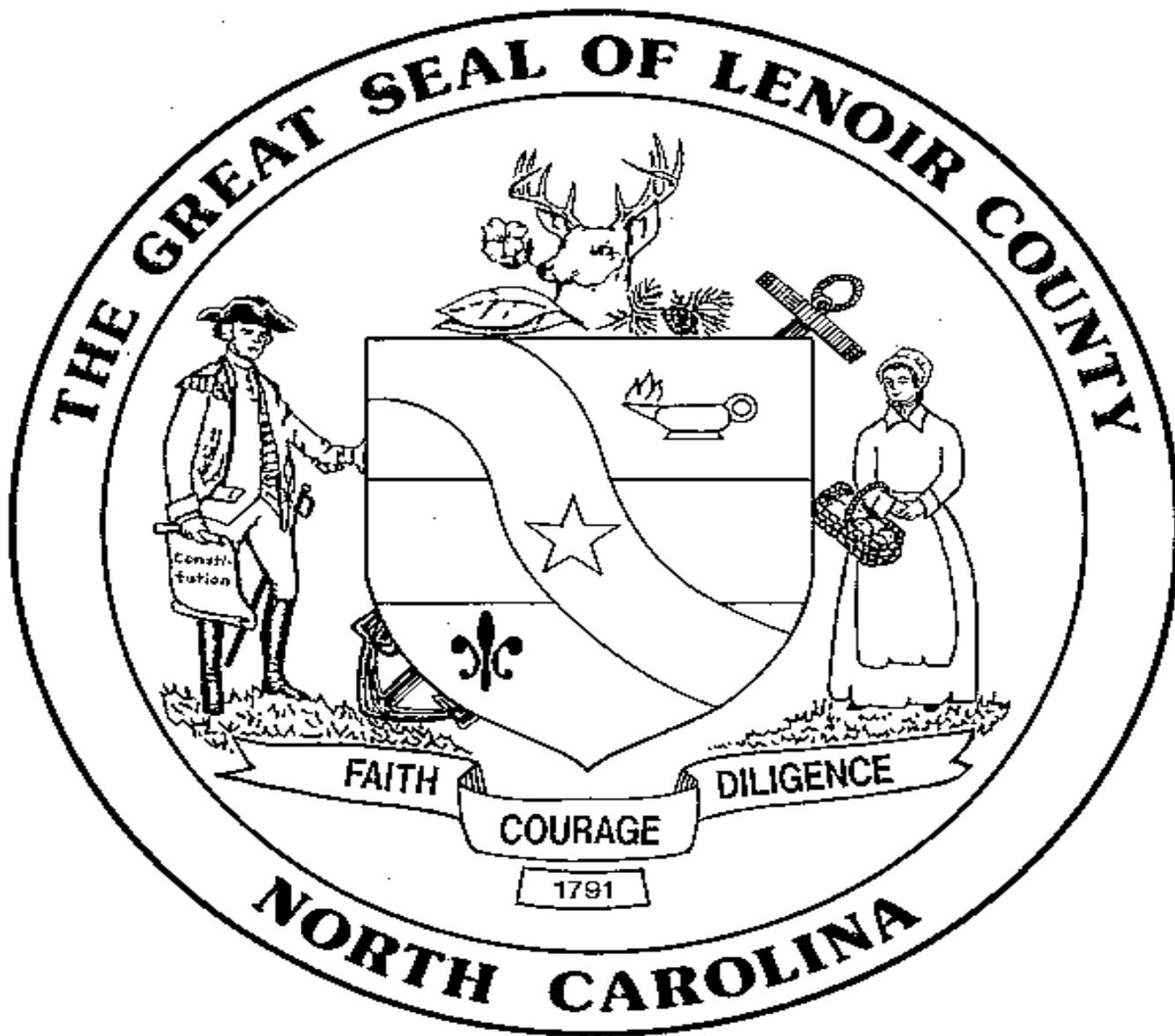
**REVENUE/EXPENDITURE GENERAL FUND/FUND BALANCE FORECAST
FISCAL YEAR 2013-2014**

PLANNING YEARS

	ACTUAL	ADOPTED	REVISED	ADOPTED	PLANNING	PLANNING	PLANNING	PLANNING
	11-12	BUDGET						
	12-13	12-13	13-14	14-15	15-16	16-17	17-18	
GENERAL FUND AGENCIES	33,854,203	36,143,998	36,574,750	36,746,540	37,114,005	37,485,145	37,859,997	38,238,597
OUTSIDE AGENCIES	774,333	772,196	881,645	823,058	802,726	810,754	818,862	827,050
PROCESS FUNDS - (Pass Through)	3,837,123	912,571	1,066,488	818,571	826,757	835,024	843,375	851,808
NON-DEPARTMENTAL	1,073,484	1,039,550	1,045,087	1,228,950	1,241,240	1,253,652	1,266,188	1,278,850
SCHOOLS-OPER & CAP	9,900,000	9,900,000	9,900,000	9,900,000	9,999,000	10,098,990	10,199,980	10,301,980
COMMUNITY COLLEGE	2,185,000	2,235,000	2,235,000	2,235,000	2,257,350	2,279,924	2,302,723	2,325,750
CULTURAL	740,500	740,500	751,579	740,500	747,905	755,384	762,938	770,567
RECREATION	760,000	799,000	799,000	799,000	806,990	815,060	823,210	831,443
DEBT SERVICE	8,406,900	8,215,513	8,215,513	7,989,715	7,791,888	7,589,400	7,369,113	7,149,076
CONTINGENCY	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000
TRANSFERS TO:								
INSURANCE FUND	200,000	0	0	0	100,000	200,000	300,000	400,000
REVALUATION FUND	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENTS FUND	2,295,932	2,412,099	2,429,599	2,542,324	3,175,195	2,942,478	2,448,543	2,116,315
VEHICLE REPLACEMENT FUND	230,000	0	0	340,000	380,000	390,000	400,000	410,000
CAPITAL RESERVE FUND	0	0	0	0	0	0	0	0
CAPITAL PROJECTS	0	0	25,000	0	0	0	0	0
TRANSPORTATION FUND	0	0	0	0	0	0	0	0
CAPITAL PROJECTS-JAIL	459,413	0	0	0	0	0	0	0
E-911 REIMBURSEMENT	0	0	0					
DSS - INCREASES-LOCAL					165,000	171,600	178,464	185,603
EMPLOYEE HEALTH & BENEFIT INCREASES					397,000	436,700	480,370	528,407
SALARY INCREASES					425,000	435,625	446,515	457,679
TOTAL CURRENT YEAR EXPENDITURES	64,716,888	63,220,427	63,973,661	64,213,658	66,280,056	66,549,736	66,550,277	66,723,125
ASSIGNED FUND BALANCE APPROPRIATED	3,172,940	3,979,393	4,285,090	2,006,419	4,560,566	1,300,665	0	0
UNASSIGNED FUND BALANCE APPROPRIATED	0	0	0	0	0	2,936,531	3,704,286	3,249,308
TOTAL CURRENT REVENUE	61,543,948	59,241,034	59,688,571	62,207,239	61,719,490	62,312,540	62,845,991	63,473,817
PROJECTED UNASSIGNED FUND BALANCE	8,909,366	8,909,366	8,909,366	8,909,366	8,909,366	5,972,835	2,268,549	-980,759
	6/30/2012		6/30/2013	6/30/2014	6/30/2015	6/30/2016	6/30/2017	6/30/2018

FY 13-14 GENERAL FUND UNASSIGNED FUND BALANCE - 20% GOAL





DEBT SERVICE



DEBT SERVICE

General Fund Debt is included in specific departments and Funds; ie, Debt Service Department, Capital Improvements Fund, and the School Capital Building Fund.

HISTORY: General Fund Debt includes Series 2007 Public Improvement Bonds sold in February 2007 and to be paid in full in 2028 and Series 2008 School Bonds sold in May 2008 and to be paid in full in 2029. On March 19, 2013, the County issued Series 2013 General Obligation Refunding Bonds in the amount of \$18,970,000. These bonds were issued to take advantage of a favorable Bond Market and pay off a portion of the higher interest rate, Series 2007 Public Improvement Bonds. These Series 2013 Refunding Bonds will be paid in full in 2028.

Other General Fund Debt includes an installment loan for Shell Building #3; loan originated in 2008 and will be paid in full in 2023; and RZEDB loan for jail construction; loan originated in October 2010 and will be paid in full in 2030.

STATUTORY REQUIREMENTS:

North Carolina General Statute 159-55 prohibits counties from issuing general obligation debt in excess of 8% of the appraised value of property subject to its taxation. The statutory limit reported by the County's independent auditors as of 6/30/12 was \$315,499,162 and the existing debt was \$79,625,100, well within the statutory limit. The projected statutory limit for June 30, 2013, based on estimates, is \$321,480,000 with existing debt of \$75,970,100, also well within the statutory limit. This calculation is shown below:

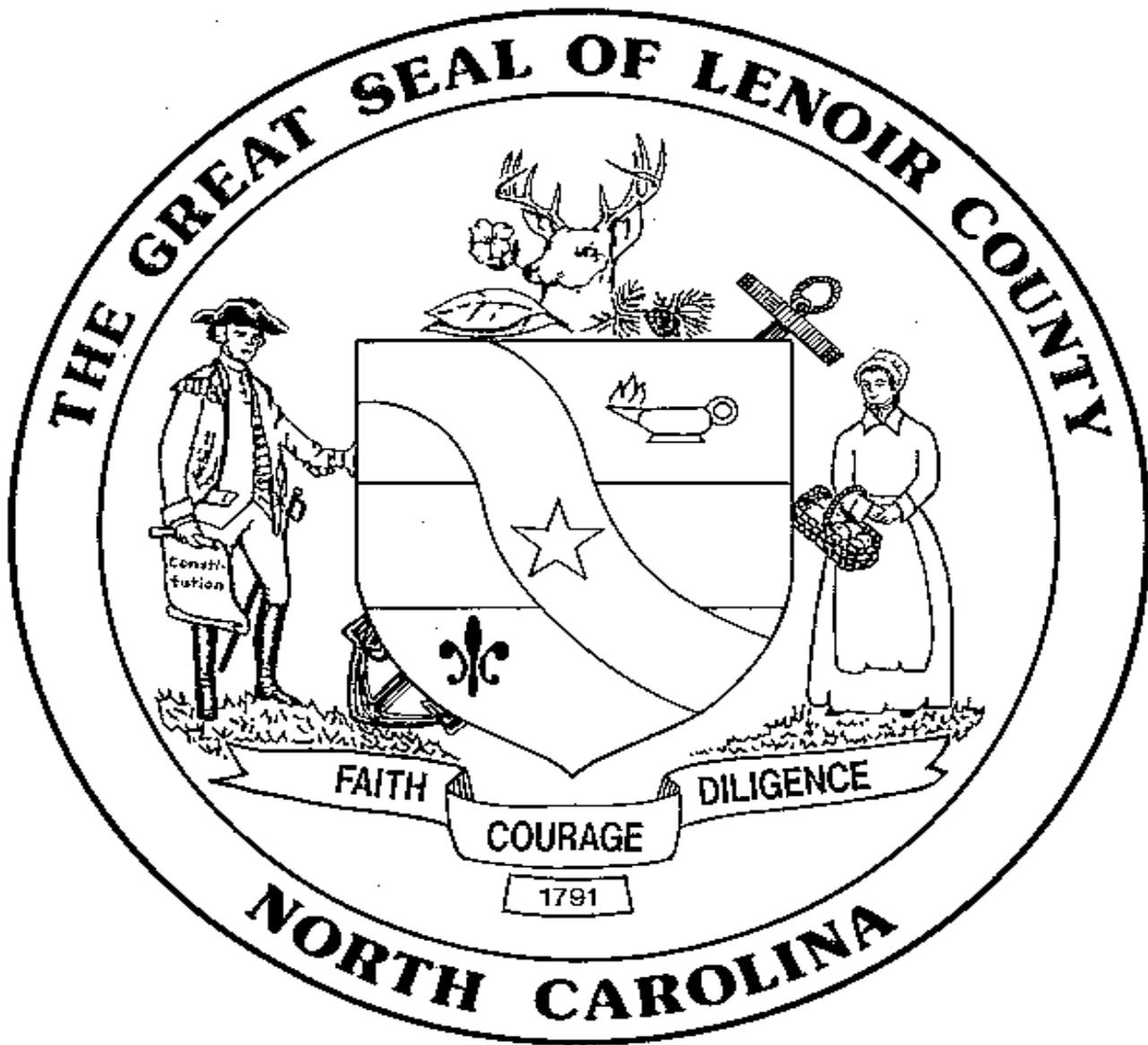
Assessed Value of taxable property (real and personal)	\$4,018,500,000
	<u> x 0.08</u>
Debt limit (8% of assessed value)	\$321,480,000
Gross Debt:	
Total General Obligation	\$57,870,000
Installment Purchases	<u>18,100,100</u>
Total amount of debt applicable to debt limit (net debt)	\$75,970,100
Legal debt margin (debt limit "minus" total debt)	\$245,509,900

DEBT SERVICE

FISCAL YEAR	ANNUAL PRINCIPAL PAYMENT	ANNUAL INTEREST PAYMENT	* TOTAL ANNUAL GENERAL FUND DEBT SERVICE
FY 13-14	\$ 4,822,104.48	\$ 3,309,666.44	\$ 8,131,770.92
FY 14-15	\$ 4,731,611.02	\$ 3,232,767.64	\$ 7,964,378.66
FY 15-16	\$ 4,736,100.92	\$ 3,025,790.24	\$ 7,761,891.16
FY 16-17	\$ 4,740,750.02	\$ 2,800,853.64	\$ 7,541,603.66
FY 17-18	\$ 4,750,563.99	\$ 2,571,002.17	\$ 7,321,566.16
FY 18-19	\$ 4,740,548.69	\$ 2,337,979.97	\$ 7,078,528.66
FY 19-20	\$ 4,745,710.14	\$ 2,129,131.02	\$ 6,874,841.16
FY 20-21	\$ 4,751,054.63	\$ 1,920,099.03	\$ 6,671,153.66
FY 21-22	\$ 4,746,588.65	\$ 1,710,877.51	\$ 6,457,466.16
FY 22-23	\$ 4,737,318.91	\$ 1,501,859.75	\$ 6,239,178.66
FY 23-24	\$ 4,597,748.55	\$ 1,294,374.05	\$ 5,892,122.60
FY 24-25	\$ 4,600,000.00	\$ 1,089,537.50	\$ 5,689,537.50
FY 25-26	\$ 4,585,000.00	\$ 883,275.00	\$ 5,468,275.00
FY 26-27	\$ 4,570,000.00	\$ 677,487.50	\$ 5,247,487.50
FY 27-28	\$ 4,540,000.00	\$ 486,250.00	\$ 5,026,250.00
FY 28-29	\$ 3,725,000.00	\$ 289,662.50	\$ 4,014,662.50
FY29-30	\$ 925,000.00	\$ 113,775.00	\$ 1,038,775.00
FY30-31	\$ 925,000.00	\$ 56,887.50	\$ 981,887.50
TOTALS	\$ 75,970,100.00	\$ 29,431,276.46	\$ 105,401,376.46

*Note: includes - Series 2007 Public Improvement Bonds sold in 2007, refunded in 2013, and will paid in full in 2028.
Series 2008 School Bonds sold in 2008 and will paid in full in 2029.
Series 2013 Refunding Bonds sold in 2013 and will be paid in full in 2028
Shell Building #3, Loan originated in 2008 and will be paid in full in 2023
Jail Construction, RZEDB, Loan originated in 2010 and will be paid in full in 2030

FUNDS OUTSIDE GENERAL FUND



INSURANCE FUND

The insurance fund operates as an “Internal Service” Fund for Health and Life Insurance for employees, their dependents and families, and retirees. The county is self-insured. MedCost Benefit Services, under contract with the county, currently administers and pays claims. Expenditures include the claims made and paid related to medical costs and life insurance premiums. Revenues include employer (county) contributions and employee contributions.

HISTORY / TRENDS: Local governments and private employers are experiencing a geometric increase in health insurance costs. This situation could occur in Lenoir County Government, particularly because of: 1) an aging work force; 2) some significant medical claims; 3) increasing drug costs; and 4) increasing medical/hospitalization costs.

BUDGETARY STRATEGY: For the upcoming fiscal year, no changes in the employee nor employer contributions are recommended nor are any changes in the benefits’ structure recommended.

SUMMARY OF REVENUES

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
200,000	0	0	Transfer From General Fund	0
73,393	80,000	80,000	Life Ins. Premiums	80,000
3,332,053	3,300,000	3,300,000	Health Ins. Deductions	3,360,000
620,563	423,000	423,000	Fund Balance Appropriated	428,000
239,243	102,000	102,000	Refunds / Interest	102,000
4,465,252	3,905,000	3,905,000	Total	3,970,000

SUMMARY OF EXPENDITURES

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
75,437	80,000	80,000	Life Insurance Premiums	80,000
4,389,815	3,825,000	3,825,000	Claims Paid – Health Ins. & Administrative Costs	3,890,000
4,465,252	3,905,000	3,905,000	Total	3,970,000

INSURANCE RATES FOR FY 13/14

	PPO SELECT CO-PAY 16			
	EMPLOYEE	EMP/1 CHILD	EMP/SPOUSE	FAMILY
	(262)	(54)	(31)	(45)
Total FY 12-13	553.75	663.75	833.75	883.75
Employee Contribution (FY 12-13)	20.00	130.00	300.00	350.00
Employer Contribution	533.75	533.75	533.75	533.75
Total FY 11-12	553.75	663.75	833.75	883.75
Employer Contribution	533.75	533.75	533.75	533.75
Employee Contribution (FY 13-14)	20.00	130.00	300.00	350.00
Increase for Employees (FY 13-14)	0.00	0.00	0.00	0.00
Increase for Employer (FY 13-14)	0.00	0.00	0.00	0.00
BENEFIT CHANGES	PLAN 16			
Deductible - In-Network/Out-of-Network	\$700/\$1300			
Out of Pocket Limit - In-Network/Out-of-Network	\$3500/\$6500			
Office Visit Co-Pay - PCP/Specialist	\$30/\$45			
Inpatient Care	80%			
Surgery/Out/In	80%			
Preventive Care - In Network	\$30/\$45			
Hospital Services - In Network	80% After Deductible			
Emergency Room	\$150/100%			
Prescription Drug	\$10/\$25/\$40			
	** Please refer to plan booklet for more detail			

VEHICLE REPLACEMENT PROGRAM

FUND TYPE: CAPITAL FUND

DESCRIPTION: The Vehicle Replacement Program Fund serves to pay for the scheduled replacement of vehicles. Funds are appropriated in the General Fund on an annual basis for vehicle replacement and transferred to this fund for their encumbrance and purchase of vehicles as applicable for various County departments. Appropriations to and expenditures from the fund are recommended by the County Manager and approved by the Board of Commissioners.

HISTORY: In FY 02-03, eight (8) Sheriff's vehicles, one (1) Animal Control pick-up truck, and three (3) Emergency Medical Service (EMS) ambulances were replaced. During FY 03-04, nine (9) Sheriff's vehicles were replaced - one (1) was funded by insurance proceeds and controlled substance funds, and two (2) vehicles in the EMS Department were replaced: the Director's vehicle and the Fire Marshall's vehicle. In FY 04-05, eleven (11) Sheriff's vehicles were replaced; for three (3) of these, 50% of the purchase price originated from the Sheriff's controlled substance fund; all other costs for the vehicles were paid with "local dollars." In FY 05-06 ten (10) Sheriff's vehicles were replaced and three (3) wheelchair vans were purchased. In FY 06-07 two (2) ambulances and nine (9) Sheriff's vehicles were replaced. In FY 07-08 two (2) ambulances, nine (9) Sheriff's vehicles and three (3) EMS supervisor vehicles were replaced. In FY 08-09 eight (8) Sheriff's vehicles were replaced and one (1) ambulance was purchased. In FY 09-10, two (2) ambulances and eight (8) sheriff's vehicles were replaced. Eight (8) sheriff's vehicles were replaced in FY 10-11. In FY11-12, eight (8) Sheriff's vehicles were replaced and three (3) Emergency Services vehicles were replaced. In an effort to reduce expenditures, no vehicles were scheduled for replacement in FY12-13.

GOALS: For FY13-14, \$350,000 is appropriated for the replacement of eight (8) patrol vehicles within the Sheriff's Department and one (1) ambulance for Emergency Services. The possibility of "re-boxing," onto a new cab and chassis, two (2) ambulances within the current fleet exists. This would result in essentially replacing two (2) ambulances for the price of one (1) new unit. The Emergency Services Director is exploring this possibility. The Sheriff and County Manager agree that patrol vehicles will be **replaced** when their mileage is in the 125,000 to 150,000 range. The Board has adopted this policy, and clear direction is now provided to the Manager and Sheriff with regard to vehicle replacement

VEHICLE REPLACEMENT PROGRAM FUND**TYPE: CAPITAL FUND****SUMMARY REVENUES:**

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
0	0	12,974	Insurance Reimbursements	0
0	0	0	Trnsf from Controlled Substance	0
0	0	0	Interest on Investments	0
230,000	0	0	General Fund Transfer	340,000
9,109	0	0	Sale of Vehicles	10,000
85,875	0	22,854	Fund Balance Appropriated	0
324,984	0	35,828	Total	350,000

SUMMARY EXPENDITURES:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
202,790	0	22,854	Capital Outlay / Vehicles	200,000
120,833	0	0	Capital Outlay / Ambulances	140,000
1,361	0	12,974	Miscellaneous Expenditures	10,000
324,984	0	35,828	Total	350,000

Sheriff – Federal Forfeiture

Fund Type: Special Revenues

DESCRIPTION: The Office of Sheriff is a constitutional office elected by the people. Responsibilities include the enforcement of State laws, county ordinances, the service of all warrants issued by the Courts, civil process papers issued by the Clerk's Office, courtroom security, jail operations, and all alcohol beverage control laws and narcotics laws. By working and concentrating on reducing drug related crime in Lenoir County, this agency also seizes drug money which is returned to the agency as a revenue asset to supplement the agency by purchasing equipment and other items which was not originally budgeted. These funds must be used to enhance the Sheriff's Office budget and must not be used to supplant it.

FY 12-13 HIGHLIGHTS:

The Sheriff used a lot of these funds to facilitate the purchase of items in the new jail such as radios, furniture, window tinting, a fingerprint machine and wire fencing in the new evidence room.

FY13-14 GOALS:

During the 13-14 fiscal year, the Sheriff intends to use these funds as well as SCAAP funding to purchase equipment for the jail and enhance training for the detention staff. Some of these funds may be used to provide greater funding for narcotics officers to purchase illegal narcotics and to purchase needed equipment to investigate crime, relieving the taxpayers of this expense.

REVENUES

2011-2012 ACTUAL	ORIGINAL 2012-2013 BUDGET	REVISED 2012-2013 BUDGET		ADOPTED 2013-2014
145,555	10,000	25,000	FORF. DRUG PROC.	10,000
113	1,000	1,000	INTEREST	125
0	27,000	85,629	FUND BALANCE APP.	9875
145,668	38,000	111,629	TOTAL	20,000

EXPENDITURES

2011-2012 ACTUAL	ORIGINAL 2012-2013 BUDGET	REVISED 2012-2013 BUDGET		ADOPTED 2013-2014
0	0	0	SALARIES	0
0	0	0	BENEFITS	0
8,012	5,000	5,000	OPERATING	5,000
37,395	33,000	106,629	CAPITAL OUTLAY	15,000
45,407	38,000	111,629	TOTAL	20,000

Sheriff - State Controlled Substance Tax**Fund Type: Special Revenues**

DESCRIPTION: The Office of Sheriff is a constitutional office elected by the people. Responsibilities include the enforcement of State laws, county ordinances, the service of all warrants issued by the Courts, civil process papers issued by the Clerk's Office, courtroom security, jail operations, and all alcohol beverage control laws and narcotics laws. By working and concentrating on reducing drug related crime in Lenoir County, this agency also seizes drug money which is returned to the agency as a revenue asset to enhance the agency by purchasing equipment and other items which was not originally budgeted. These funds must be used to enhance the Sheriff's Office budget and must not be used to supplant it.

FY 12-13 HIGHLIGHTS:

A canine was purchased this fiscal year using these funds. This animal and his handler have already been found to be a valuable asset to the Office.

FY 13-14 GOALS:

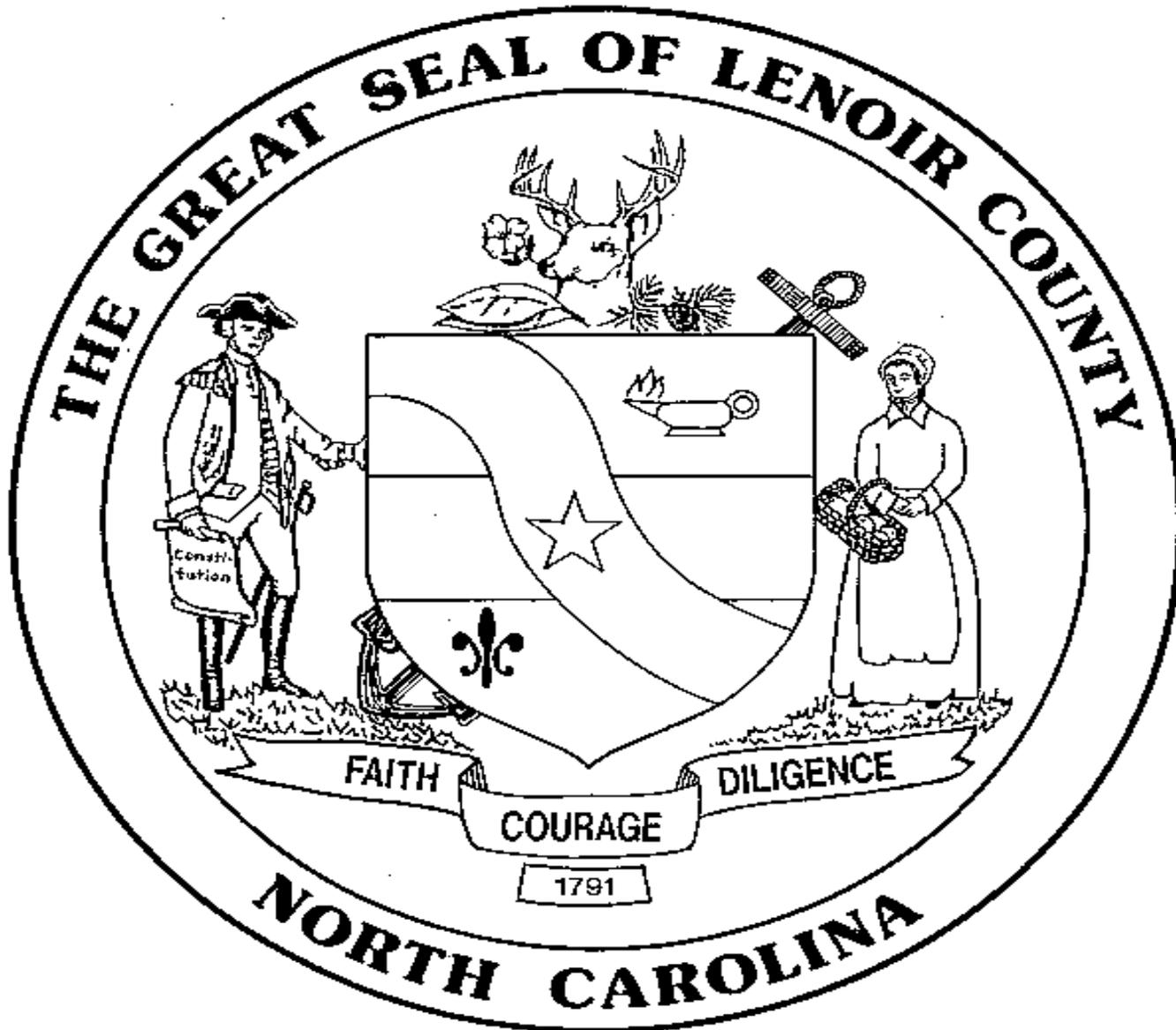
At this time the Sheriff has no immediate plans to make expenditures from this line during the 2013-2014 fiscal year.

REVENUES

2011-2012 ACTUAL	ORIGINAL 2012-2013 BUDGET	REVISED 2012-2013 BUDGET		ADOPTED 2013-2014
29,219	10,000	10,000	CONT. SUBS. TAX	2,000
74	0	0	INTEREST	75
0	27,000	24,974	FUND BALANCE APP.	17,925
29,293	20,000	34,974	TOTAL	20,000

EXPENDITURES

2011-2012 ACTUAL	ORIGINAL 2012-2013 BUDGET	REVISED 2012-2013 BUDGET		ADOPTED 2013-2014
0	0	0	SALARIES	0
0	0	0	BENEFITS	0
0	5,000	5,000	OPERATING	5,000
0	15,000	29,974	CAPITAL OUTLAY	15,000
0	20,000	34,974	TOTAL	20,000



PUBLIC SCHOOL CAPITAL FUND

FUND TYPE: SPECIAL REVENUE FUND

The Public School Capital Fund exists to report the on-going revenues, debt service, and capital improvements for the Lenoir County Public Schools. In previous years, there were **debt service expenditures** to fund projects built with proceeds from the 1992 Refunded School Bonds. This is not a capital project fund; rather, it accounts for the annual revenues **earmarked** for specific school construction projects as determined by the School Board and possibly the electorate. By accounting for these revenues and expenditures in a special revenue fund, any unused monies will carry over to the next year, **funding deficits in some years and building a positive fund balance in others**, as well as to pay for schools' major capital facilities' improvements. The intent of this fund is to report on an annual basis the **mandatory earmarked capital** funding for schools.

PROJECTED REVENUES FOR FY 13-14:

Revenues are earmarked and legally restricted for school capital facilities (30% of the Article 40, ½ cent sales tax, and 60% of the Article 42, additional ½ cent sales tax). Based on FY 11-12 actual collections, limited growth is predicted for five (5) upcoming fiscal years. This is a safe, conservative approach, recommended at this time. If conditions change positively, or if more revenues accrue beyond projections, it will only benefit and accelerate completion of designated capital uses in this fund.

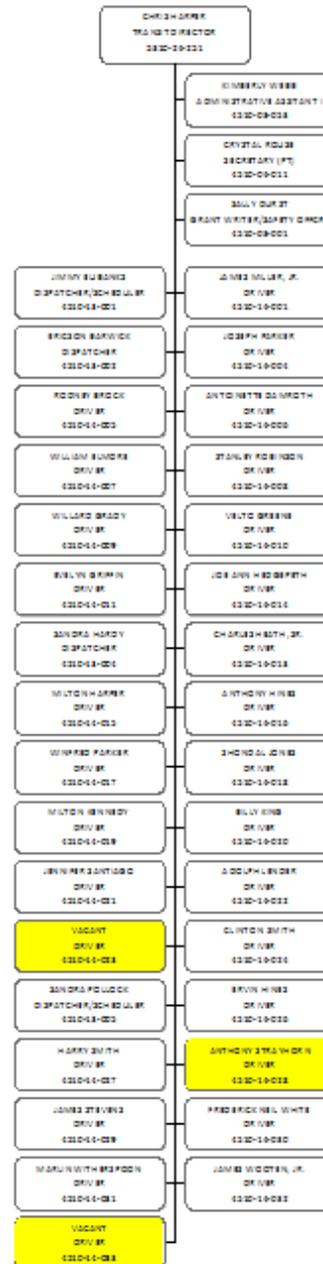
REVENUE SOURCES	Actual FY 2011-12	Original Budget FY 2012-13	Revised Budget FY 2012-13	Adopted FY 2013-14
30% Article 40 Sales Tax	588,460	525,000	525,000	525,000
60% Article 42 Sales Tax	1,189,014	1,075,000	1,075,000	1,075,000
Interest on Investments	6,669	0	0	0
Fund Balance Appropriated	0	598,517	782,090	1,162,700
State School Building Capital Fund	205,549	205,550	410,222	338,100
TOTAL	1,989,693	2,404,067	2,792,312	3,100,800

PUBLIC SCHOOL CAPITAL FUND**FUND TYPE: SPECIAL REVENUE****PROJECTED EXPENDITURES FOR FY 13-14 AND BEYOND:**

On May 2, 2006, a referendum was passed by the citizens of Lenoir County for a \$69,700,000 School Bond to be used for school construction. During FY 07-08 School General Obligation Bond Construction projects were transferred to Fund 41 (School Bond Construction Fund).

EXPENDITURES	Actual FY 2011-12	Original Budget 2012-13	Revised FY 2012-13	Adopted FY 2013-14
Public School Bldg Capital Funds	205,549	205,550	410,222	338,100
School Bldg Cap Funds-Local Match	73,472	68,517	131,785	112,700
Capital Reserve	147,002	130,000	250,305	150,000
Miscellaneous	900	0	0	0
Transfer to General Fund – Debt Service	1,500,000	2,000,000	2,000,000	2,500,000
TOTAL	1,926,923	2,404,067	2,792,312	3,100,800

TRANSPORTATION DEPARTMENT



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
5 FT	4 FT	4 FT
34 PT	33 PT	33 PT
39 TOTAL	37 TOTAL	37 TOTAL

TRANSPORTATION DEPARTMENT FUND

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: Lenoir County Transit (LCT) is responsible for the on-going operations of Lenoir County's grant funded transit system. LCT continually strives to provide safe, efficient and reliable transportation options to all passengers using the system. Contracted services are provided to the following human service agencies located in Lenoir County: Department of Social Services, Council on Aging, Health Department, Mental Health, and Vocational Rehabilitation.

FY 2012-2013 HIGHLIGHTS: The year presented some major accomplishments with the LCT implementing the following:

1. The Lenoir County Transit made cuts to services and increased ridership fares to cut costs.
2. Video and audio surveillance systems were added to all LCT vehicles at zero cost to the county.
3. The management structure was reorganized. The LCT has a full-time director dedicated to implementing efficiencies.
4. The Lenoir County Transit discontinued the use of uniforms and went to safety vests with LCT logos.
This change will save approximately \$10,000 in the upcoming fiscal year.

FY 2013-2014 GOALS: Goals for upcoming year will include: 1) LCT to continue to operate as a County Agency; 2) LCT will address salaries, benefits, and make a determination on the status of part-time employees; 3) LCT will continue to apply for CTP and ROAP grants and any additional grants that are suitable; 4) Retire and replace one (1) lift-equipped vehicles; 5) Continue to evaluate the viability of all routes and vehicles to utilize efficiency; 6) Safety goal of zero vehicle accidents/personal injuries; 7) Explore the possibility of obtaining a local vendor to wash the LCT vehicles or to hire a part-time washer to accomplish this task; 8) Find a second maintenance and repair vendor in order to realize possible savings by creating competition; 9) Implement new passenger policies and update the existing Driver Handbook to include new policies and procedures; 10) Implement quarterly drivers meetings to reduce staff time spent at meetings, but also to create a highly structure learning environment to best utilize training time; 11) Reclassify one dispatcher position to a dispatcher/fleet maintenance coordinator position to address minor repairs and maintenance to transit vehicles.

2011-2012 ACTUAL	ADOPTED 2012-2013 BUDGET	REVISED 2012-2013 BUDGET		ADOPTED 2013-2014
601,260	600,406	573,935	SALARIES	602,912
75,883	86,689	87,449	BENEFITS	123,252
467,860	390,422	411,354	OPERATING	401,997
79,906	87,000	296,896	CAPITAL OUTLAY	196,175
1,640,137	1,164,517	1,369,634	TOTAL	1,324,336

TRANSPORTATION DEPARTMENT FUND**FUND TYPE: SPECIAL REVENUES****SUMMARY OF REVENUES**

Actual 2011-12	Original 2012-13 Budget	Revised 2012-13 Budget*		Adopted 2013-14
19,396	19,396	18,406	EDTAP	46,014
8,930	8,930	7,083	EDTAP Supp	17,707
29,095	29,095	27,608	EDTAP-Council on Aging	0
13,396	13,396	10,624	EDTAP Supp-Council on Aging	0
241,963	223,059	370,794	NCDOT State Grant	275,423
42,583	42,853	46,689	Grant Rural General Public	46,689
24,211	24,211	30,093	Grant - RGP Discretionary	30,093
20,452	25,000	67,250	Rural General Public Ticket Sales	40,000
123,434	130,000	112,426	Loop Fares	119,684
81,181	0	0	Grant – ARRA Federal Stimulus	0
38,486	34,486	23,830	Employment Transportation	23,830
0	0	0	Employment Supplemental	0
446,648	525,061	506,126	Agency Sponsored Trips	508,921
53,585	4,000	7,495	Other Revenue	7,800
71,914	78,300	132,410	Reimb - State - Vehicles	196,175
18,152	7,000	8,800	Sale of Vehicles - Auction	12,000
0	0	0	Fund Balance Appropriated	0
1,233,426	1,164,517	1,369,634	Total	1,324,336

TRANSPORTATION DEPARTMENT FUND**FUND TYPE: SPECIAL REVENUES****SUMMARY OF EXPENDITURES**

Actual 2011-12	Original 2012-13 Budget	Revised 2012-13 Budget*		Adopted 2013-14
601,260	600,406	573,935	Salaries	602,912
75,883	86,689	87,449	Benefits	123,252
467,860	390,422	411,354	Operating	401,997
79,906	87,000	296,896	Capital Outlay	196,175
1,224,909	1,164,517	1,369,634	Total	1,324,336



SCRAP TIRE DISPOSAL FUND**FUND TYPE: SPECIAL REVENUE**

DESCRIPTION: Effective January 1, 1990, all new tires purchased in North Carolina or purchased for use within the state have been subject to a 1% state scrap tire disposal fee. This fee is collected by tire retailers and remitted to the State Department of Revenue on a monthly basis. Each quarter, the Department distributes the proceeds of the 1% state fee, less the cost of administration, as follows:

- ◆ 10% of the net proceeds is transferred to the Solid Waste Management Trust Fund; and
- ◆ 90% is distributed to county governments on a per capita basis.

Proceeds of the fee, which are distributed to county governments, must be used to solely defray the costs of scrap tire disposal incurred by the county.

FY 12-13 HIGHLIGHTS: Lenoir County has designated a portion of its landfill as the disposal site and requires that tires be delivered to the landfill where they are held for later shipment (under contract with a commercial hauler) to a processing facility.

FY 13-14 GOALS: 1) To collect and properly dispose of scrap tires; 2) To dispose of tires only using revenues received for this purpose; 3) To apply for state grants to properly offset tire collection / disposal costs as well as any costs associated with illegal tire dumps. A major goal is to aggressively obtain state grants to offset hauling/contracting costs so this fund does not need supplements from the Solid Waste Management Fund.

SUMMARY REVENUES:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget*		Adopted 2013-14
\$71,693	\$60,000	\$60,000	Tire Disposal - State	\$60,000
83	0	0	Interest on Investments	0
60,744	25,000	25,000	Tire Grants	25,000
50,000	50,000	50,000	Transfer from Landfill	50,000
\$182,520	\$135,000	\$135,000	Total	\$135,000

SUMMARY EXPENDITURES:

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget*		Adopted 2013-14
\$141,734	\$135,000	\$135,000	Operating	\$135,000

E-911 SPECIAL EMERGENCY FUND

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: To make available enhanced 911 services to all residents in Lenoir and Jones Counties. This critical service allows Telecommunicators to identify the caller's location without the necessity of the caller verbally explaining the location of the incident.

HISTORY: In 1989, the General Assembly authorized counties and cities to put a separate charge on telephone subscribers to pay for certain costs associated with 911 services. Lenoir County adopted an E-911 Ordinance on May 21, 1990. The charge is collected by the local telephone company and remitted to the County. The monies may be used either for the non-recurring costs of establishing a system, such as the lease, purchase, or maintenance of emergency telephone equipment, including necessary computer hardware, software, and database provisioning, or to pay the charges imposed by the telephone company for operation of service. Effective July 1, 1999, based on Board approval in FY98-99, the monthly charge increased from \$0.25 to \$1.00. Effective January 1, 2008, the North Carolina State Legislature passed a General Statute whereby the State of North Carolina 911 Board will receive all monies from Wireline and Wireless carriers and disburse those monies to each County based on several factors. The monthly collection for both Wireless and Wireline carriers is \$0.60. This fund now operates as a true "enterprise fund" without General (Tax) Fund Subsidy. (Salaries, benefits and other operating expenses of the Telecommunicators are included elsewhere under the General Fund's Communications' Division budget.)

FUTURE TRENDS: The County will annually evaluate the Fund's "financial health". The N.C. General Assembly may expand the uses of the telephone charges.

FY 2012-13 HIGHLIGHTS: The Communications Division continued the certification/re-certification of all employees in CPR, EMD-Emergency Medical Dispatch, EFD-Emergency Fire Dispatch, EPD-Emergency Police Dispatch, ETC – Emergency Telecommunicator Certification, etc. as needed. The Wireless Phase II project will continue to be improved. The Division completed the following: 1) purchased a paging software that allows for immediate/simultaneous notification of participating fire departments, via alpha-numeric pagers; 2) began the implementation of the merger of the Jones and Lenoir County's 911 Centers – JLECC, through hiring a consulting firm for project management; hiring an architectural firm; working with Motorola on a radio proposal for the radio upgrade portion of this project.

FY 2013-14 GOALS: The Communications Division continues the certifications/re-certifications of all employees in CPR, EMD, EFD, EPD, etc. as needed. The Wireless Phase II project will continue to be improved. The primary goal of this fiscal year will be the on-going JLECC merger project, including: renovations of the existing Lenoir County Communications Center; construction of a back-up 911 Center in Jones County; purchase of CAD, telephone and radio hardware/software, and furniture.

Actual 2011-12 Budget	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
			SALARIES	
			BENEFITS	
282,607.00	263,617.00	263,617.00	OPERATING	256,075.00
474,854.00	95,834.00	95,834.00	CAPITAL OUTLAY	91,337.00
757,461.00	359,451.00	359,451.00	TOTAL	347,412.00

E-911 FUNDS**FUND TYPE: SPECIAL REVENUE****SUMMARY REVENUES**

ACTUAL 2011-2012	ORIGINAL 2012-2013 BUDGET	REVISED 2012-2013 BUDGET		ADOPTED 2013-2014 BUDGET
382,516	359,451	359,451	E-911 REVENUE - STATE	347,412
35,210	0	0	REIMBURSE FROM JONES COUNTY	
0	0	0	MISCELLANEOUS	
1,917	0	0	INTEREST	
337,818	0	0	FUND BALANCE APPROPRIATED	
757,461	359,451	359,451	TOTAL	347,412

SUMMARY OF EXPENDITURES

ACTUAL 2011-2012	ORIGINAL 2012-2013 BUDGET	REVISED 2012-2013 BUDGET		ADOPTED 2013-2014 BUDGET
0	0	0	SALARIES	0
0	0	0	BENEFITS	0
282,607	263,617	263,617	OPERATING	347,412
474,854	95,834	95,834	CAPITAL OUTLAY	0
757,461	359,451	359,451	TOTAL	347,412

REVALUATION FUND

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: This fund is designed to pay for the costs of revaluating all real property, on an eight (8) year cycle. The next revaluation is scheduled for 2017 and will be completed within existing staffing levels. This fund is totally supported by property tax revenue dedicated to this special revenue fund.

FY 2012-2013 WORK PLAN HIGHLIGHTS: Processed more land reconciliation discrepancies, correcting differences between tax records and GIS information. Cleaned up several land records that consisted of parcels made up of multiple records.

FY 2013-2014 GOALS: Continue to work property splits due to mapping in order to decrease confusion in researching land records and billing issues. Review exempt parcels for compliance and mapping deficiencies.

11-12 ACTUAL	ORIGINAL 12-13 BUDGET	REVISED 12-13 BUDGET *		ADOPTED 2013-2014
34,005	34,005	34,005	SALARIES	35,424
13,925	13,979	13,979	BENEFITS	13,425
2,688	6,400	6,400	OPERATING	5,700.
			CAPITAL OUTLAY	
53,306	54,384	54,384	TOTAL	54,549

FUND BALANCE \$48,536 as of 06/30/10 (Audit)

FUND BALANCE \$23,729 as of 06/30/11 (Audit)

FUND BALANCE \$27,528 as of 6/30/12 (Audit)

AUTOMATION PRESERVATION FUND

FUND TYPE: SPECIAL REVENUE FUND

DESCRIPTION: The Automation Enhancement and Preservation Fund is a fund that was created in January 2002 pursuant to General Statute 161-11.3 for the Office of Register of Deeds. Ten percent of certain fees collected by the Register of Deeds Office are to be set aside in this fund annually. These funds are to be used to help with the expense of computer and imaging technology in the Office of the Register of Deeds. This fund can also be used to preserve the records (births, deaths, marriages, etc.) from deterioration of age or public use. By accounting for these revenues and expenditures in a special revenue fund, any unused monies will carry over to the next year. Nothing in this section shall be construed to effect the duty of the Board of Commissioners to furnish supplies and equipment to the Office of the Register of Deeds.

FY 2012-13 HIGHLIGHTS: The Automation Preservation Fund was used this year to scan all Real Estate images from 1976-2005 and maps from 1980-2012. The funds were also used to redact Social Security numbers and other important personal data from scanned images.

FY 2013-14 GOALS: The Automation Enhancement and Preservation Fund will not be used this fiscal year, but will be saved to fund future map projects.

REVENUES

2011-12 ACTUAL	ORIGINAL 12-13 BUDGET	REVISED 12-13 BUDGET		ADOPTED 2013-14
\$22,476	\$21,000	\$21,000	Fees Collected	\$21,500
162	500	500	Interest on Investments	100
0	2,500	122,500	Fund Balance App.	0
\$22,638	\$24,000	\$144,000	Total	\$21,600

EXPENDITURES

2011-12 ACTUAL	ORIGINAL 12-13 BUDGET	REVISED 12-13 BUDGET		ADOPTED 2013-14
\$0	\$2,500	\$2,500	Other Supplies	\$0
0	0	120,000	Contract Svcs-Indexing	0
0	21,500	21,500	Capital Outlay-Equipment	0
0	0	0	Capital Reserve	21,600
\$0	\$24,000	\$144,000	Total	\$21,600

Fund Balance as of 6/30/11 \$ 134,853

Fund Balance as of 6/30/12 \$ 157,491

Fund Balance as of 6/30/13 \$ 61,480 Estimated

CAPITAL IMPROVEMENT FUND

FUND TYPE: CAPITAL FUND

DESCRIPTION: This fund provides for significant, long-term improvements to the County's infrastructure, and also provides monies for the purpose of increasing economic development through industrial recruitment of new industries, retention of existing manufacturing companies, and community development opportunities.

HISTORY: The fund was initiated in FY 99-00. Projects are identified and highlighted because of their high dollar impact and the long-term benefits that they reap. The Board votes publicly on all projects.

OUTLOOK: Over the next five- (5) years, including this fiscal year, \$13,224,855 is projected for this fund.

OPERATIONAL IMPACT: Projects which **expand** the County's infrastructure, generally **increase** operational costs; projects which **renovate or rehabilitate** existing facilities tend to **decrease** annual maintenance costs. The economic development (recruitment / retention) projects listed require minimal additional operating costs because industries / businesses generally pay more in taxes than the services they require. Capital improvements and debt service for the Lenoir Community College and Parks and Recreation facilities generally have as goals to reduce operating and maintenance costs.

LENOIR COUNTY CAPITAL IMPROVEMENTS PROGRAM

APPROPRIATIONS IN FUTURE FISCAL YEARS

ECONOMIC DEVELOPMENT 40-4920-		Adopted 2012-13		Revised 2012-13		2013-14		2014-15		2015-16		2016-17		2017-18		5-Year Totals
3500	Industrial Park Imps.	-	(1)	99,560	(1)	-	(1)	25,000	(1)	25,000	(1)	25,000	(1)	25,000	(1)	100,000
5821	Water/Sewer Infrastructure	-	(1)	100,000	(1)	-	(1)	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	400,000
5824	MasterBrand Cab-Cnty			600	(1)											-
5830	Hangar Agreement	40,000	(1)	140,501	(1)	-	(1)	40,000	(1)	40,000	(1)	40,000	(1)	40,000	(1)	160,000
5846	Smithfield - Deli	100,000	(1)	200,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)					300,000
5847	West	200,000	(1)	200,000	(1)	200,000	(1)	200,000	(1)	200,000	(1)					600,000
5850	Existing Industries Program	-		10,000	(1)	-										-
5862	DuPont Sorona	125,000	(1)	190,000	(1)	125,000	(1)	125,000	(1)	125,000	(1)					375,000
5863	Electrolux-Sunny Day	-				-										-
5864	A.G. Machining	-														-
5865	SIS - County	-				-										-
5868	Coharie Farms															-
5869	Commerce Overseas															-
5870	Premier Trailers	-														-
5871	West Co. II	100,000	(1)	100,000	(1)	-										-
5872	* Sanderson Processing	300,000	(1)	300,000	(1)	300,000	(1)	300,000	(1)	300,000	(1)	300,000	(1)	300,000	(1)	1,500,000
5873	* Sanderson Hatchery	40,000	(1)	42,400	(1)	40,000	(1)	40,000	(1)	40,000	(1)	40,000	(1)	40,000	(1)	200,000
5874	* Sanderson Feed Mill	65,000	(1)	74,100	(1)	65,000	(1)	65,000	(1)	65,000	(1)	65,000	(1)	65,000	(1)	325,000
5876	* Fields Control	-				-										-
5883	Select Vending															-
5884	Best Diamond	20,000	(1)	20,000	(1)		(1)									-
5885	Mother Earth Brewery	4,867	(1)	5,307	(1)		(1)									-
5886	Dopaco II	107,000	(1)	107,000	(1)	113,000	(1)									113,000
5887	SIS-Grant-State 1 NC															-
5888	Electrolux II-Moonlight	98,000	(1)	98,000	(1)	134,000	(1)	175,000	(1)							309,000
5889	Spirit - Alpha	436,168	(1)	436,168	(1)	424,304	(1)	398,760	(1)	384,866	(1)	360,373	(1)	298,299	(1)	1,866,602
5890	Spirit - Beta	363,664	(1)	363,664	(1)	354,651	(1)	340,943	(1)	327,120	(1)	300,678	(1)	248,524	(1)	1,571,916
5891	* Spirit - WK	-				77,000	(1)	68,000	(1)	60,000	(1)	47,000	(1)	77,000	(1)	329,000
5892	* Masterbrand-Grant-One NC															-
5893	* Smithfield - Norman					180,000	(1)	490,000	(1)	470,000	(1)	450,000	(1)	350,000	(1)	1,940,000
5894	* DuPont (Project POI)	25,000	(1)	25,000	(1)	-		-		-						-
5895	* MasterBrand Cabinets	18,600	(1)	18,600	(1)	18,600	(1)	-		-						18,600
5896	* West Pharmaceu #3	18,000	(1)	18,000	(1)	56,000	(1)	105,000	(1)	128,000	(1)	143,000	(1)	-		432,000
5900	Industrial Dev: Engineer Design	-	(1)	75,000	(1)	-	(1)	5,000	(1)	5,000	(1)	5,000	(1)	-		15,000
5903	GTP Sewer Ext.	-	(1)	100,000	(1)	-	(1)	25,000	(1)							25,000
7103	Shell Bldg #3					154,769	(1)	172,492	(1)	172,492	(1)	172,492	(1)	172,492	(1)	844,737
7203	Principal & Interest			50,800												
	Totals	\$ 2,061,299		\$ 2,774,700		\$ 2,342,324		\$ 2,775,195		\$ 2,542,478		\$ 2,048,543		\$ 1,716,315		11,424,855

Last Payment

* New

KEY: 1 General Fund Transfer 2 Land Reimbursement 3 Fund Interest 4 Sales of Assets 5 Grants 6 Donations/Contributions 7 CIP Fund Balance Appropriated 8 Bonds/Loan Proceeds

LENOIR COUNTY CAPITAL IMPROVEMENTS PROGRAM

APPROPRIATIONS IN FUTURE FISCAL YEARS

Community Development 40-4930		Adopted 2012-13		Revised 2012-13		2013-14		2014-15		2015-16		2016-17		2017-18		5-Year Totals	
5100	Lenoir Community College : Capital	(1)	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	500,000
5101	Parks & Recreation / Capital	(1)	75,000	(1)	82,446	(1)	75,000	(1)	75,000	(1)	75,000	(1)	75,000	(1)	75,000	(1)	375,000
5110	Hwy 70 Corridor	(1)	25,000	(1)	25,000	(1)	25,000	(1)									25,000
5115	Soccer Complex	(1)			247,730	(1)											-
5116	Community Revitalization	(1)			20,000	(1)											-
5120	Adopt A Trail-Grant	(5)			1,196	(5)											-
5122	Defense Logistics Study	(1)															-
5123	Military Growth Task Force	(1)															-
5124	Woodmen Center-Waterpark	(1) (5)			985,000	(1) (5)											-
5127	Golden Leaf Foundation - Woodmen of World				350,000	(5)											-
7100	Lenoir Community College - Debt Service		-				-										-
7101	Battlefield Visitors Center Debt Service		-				-										-
7202	Total Community Development		\$ 200,000		\$ 1,811,372		\$ 200,000		\$ 175,000		\$ 175,000		\$ 175,000		\$ 175,000		900,000

Last Payment

Buildings & Grounds 40-4935		Adopted 2012-13				2013-14		2014-15		2015-16		2016-17		2017-18		5-Year Totals	
1990	Prov Svcs-Asbestos/Lead-Based	(1)															-
5800	Re-roofing / HVAC	(1)	50,000	(1)	118,835	(1)	-	(1)	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	400,000
5801	Building Upgrades	(1)	50,000	(1)	150,000	(1)	-	(1)	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	400,000
5804	EMS Station Project		-				-										-
5807	Mgr/Fin/MIS/COC	(1)	-	(1)	50,000	(1)	-	(1)	25,000	(1)	25,000	(1)	25,000	(1)	25,000	(1)	100,000
5810	OSHA Compliance Expenditures	(1)			15,000	(1)											-
5815	Library Roof Replacement				145,995	(1) (6)											-
5850	Acquisition-Bldgs	(1)			186,150	(1)											-
5851	Acquisition-Land																-
9800	Transfer to General Fund		-		11,079	(1)	-										-
	Total Buildings & Grounds		\$ 100,000		\$ 677,059		\$ -		\$ 225,000		\$ 225,000		\$ 225,000		\$ 225,000		900,000
	Total - All Projects		\$ 2,361,299		\$ 5,263,131		\$ 2,542,324		\$ 3,175,195		\$ 2,942,478		\$ 2,448,543		\$ 2,116,315		\$ 13,224,855

Last Payment

KEY: 1 General Fund Transfer 2 Land Reimbursement 3 Fund Interest 4 Sales of Assets 5 Grants 6 Donations/Contributions 7 CIP Fund Balance Appropriated 8 Bonds/Loan Proceeds

DOPACO, INC. EXPANSION-NO. 2

DESCRIPTION: Dopaco, Inc., a manufacturer of paper products for the fast food industry announced plans in the fall of 2008 to install additional machinery and equipment in its current facility in Lenoir County. This expansion represents a non-depreciated capital investment in excess of \$25,376,000 and will create an additional one hundred twenty-three (123) full-time jobs over the next four years.

HISTORY: Dopaco, Inc., headquartered in Pennsylvania, owns and operates eight facilities in North America. Dopaco, Inc., located in Lenoir County in August 1993. The company began operations in a 30,000 SF temporary facility while constructing a new 150,000 SF building located in the Hwy 70 West Industrial Park. In 1995, they expanded the 150,000 SF facility to 300,000 SF. Dopaco, Inc., manufacturers folding cartons, beverage cups, lids, carriers, nested cartons and dispensers, clamshells, food trays and paper plates for the fast food industry. Major customers include McDonald's, Burger King, Jack in the Box and Wendy's. This expansion comes on the heels of an announcement in September 2007 to add \$2.35 million in capital investment and 10 new jobs.



OUTLOOK: Based on a projected non-depreciated investment of \$25,376,000, the County will recover its performance based incentive grant of \$425,000 in four years. This Performance Agreement will expire December 31, 2013.

OPERATIONAL IMPACT: Other than "normal" services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$149,110	\$69,550	\$206,340	\$-0-	\$-0-	\$-0-	\$425,000

HANGAR AGREEMENT

DESCRIPTION: In FY 00-01, Lenoir County and the Global TransPark Authority (GTP) entered into a 40-year contract known as the “Hangar Agreement”. The GTP borrowed the funds to construct a hangar to serve Segrave Aviation. Segrave would expand operations, including a minimum \$10 million increase in investment. Under the terms of the agreement, Lenoir County pays \$40,000 per year to the GTP (\$30,000 to cover debt and \$10,000 for hangar maintenance).



HISTORY: The hangar was constructed and leased to Segrave. This performance agreement is based upon the number and value of planes listed in Lenoir County on January 1st each year by Segrave.

OUTLOOK: If the performance objectives are achieved, the County receives approximately \$75,000/year in taxes and pays out \$40,000/year, thereby “netting” \$35,000/year on this contract

OPERATIONAL IMPACT: The operation and maintenance of the hangar is performed by the GTP.

Funding Source	Prior Years' Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 15-16	Total
General Fund	\$319,635.76	\$8,400	\$40,000	\$40,000	\$40,000	\$40,000	\$1,600,000

Smithfield-Kinston LLC



DESCRIPTION: On October 13, 2004, Smithfield Packing Company, Inc. announced plans to construct a new food processing facility to be located in the Hwy 70 West Industrial Park. This new facility represented a total-non depreciated investment of over \$80,000,000 in real and personal property and created over 206 new jobs in Lenoir County.

HISTORY: Smithfield Packing Company has been a vital part of Lenoir County's manufacturing community for more than 20 years. Smithfield Packing Company formerly operated a ham processing facility at 2602 West Vernon Avenue in Kinston.

OUTLOOK: Based on a projected investment of \$80 million, the County will recover its \$3,050,000 investment in seven years. This grant is based on a Performance Agreement that will expire December 31, 2015.

OPERATIONAL IMPACT: Other than "normal" services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$2,409,000.	\$79,000	\$362,000	\$100,000	\$100,000	\$0	\$3,050,000

SMITHFIELD #2 – Kinston LLC

DESCRIPTION: On November 10, 2011, Smithfield-Kinston LLC, a subsidiary of Smithfield Packing Company, announced an expansion of their existing facility in the Hwy 70 West Industrial Park. The expansion is an additional 190,000 square feet to the existing building with a capital investment of \$85.5 million and the creation of 330 new jobs.

HISTORY: Smithfield has been a vital corporate partner in Lenoir County for over 30 years. The expansion is an addition of their existing facility that was built in 2005 that was announced in 2004 representing over \$80 million investment in real and personal property and 206 new jobs.



OUTLOOK: Based on Smithfield’s projected investment of \$85.5 million non-depreciated capital investment in 2012 tax year; the County will recover its ten-year \$2.7 million investment in five (5) years. This grant is based on a Performance Agreement and will expire December 31, 2022.

OPERATIONAL IMPACT: Other than “normal” services provide to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	Total
General Fund	-0-	\$180,000.00	\$490,000.00	\$470,000.00	\$450,000.00	\$430,000.00	\$2,020,000.00

WEST PHARMACEUTICALS—NO. 1

DESCRIPTION: After an explosion in January 2003 destroyed their original manufacturing facility in Lenoir County, West Pharmaceuticals Services, Inc. elected to stay and rebuild its manufacturing operations in the Hwy 70 West Industrial Park.



HISTORY: In 1975, West Pharmaceutical Services, Inc. opened an 80,000 SF manufacturing facility in Lenoir County to produce molded rubber products for the pharmaceutical industry. In 1985, a 55,000 SF addition was constructed at the initial facility. In January 2003, an explosion destroyed this manufacturing facility, which at the time, employed over 200 people and had a property tax value of \$16 million. Realizing the value of West Pharmaceutical Services to our community, Lenoir County provided to them a \$2,200,000 Economic Development Grant to re-invest and grow in Lenoir County. West Pharmaceuticals purchased an industrial shell building and 23 acres of land from Lenoir County for \$2,000,000 and rebuilt their manufacturing facility.

OUTLOOK: Based on a projected re-investment of \$16 million, the County will recover its \$2,200,000 investment in approximately 10 years. This grant is based on a Performance Agreement with a final payment in 2015.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$1,600,000	\$200,000	\$200,000	\$200,000	\$-0-	\$-0-	\$2,200,000

WEST PHARMACEUTICAL EXPANSION – No. 3

DESCRIPTION: West Pharmaceuticals announced plans to upgrade its current facility in Lenoir County to a “*world-class facility*”, investing \$29 million over a five-year period. The custom site will be the 4th “*world-class facility*” within the company internationally and the 2nd in the US. This expansion will be the company’s second expansion in Lenoir County since 2003.



HISTORY: West Pharmaceutical Services first came to Lenoir County in 1975 constructing an 80,000 SF manufacturing facility to produce molded rubber products for the pharmaceutical industry. In the mid 1980’s they completed an expansion adding 55,000 SF and 25 new jobs. In January 2003 a tragic explosion occurred forcing the company to close its Rouse Road location. In June 2003, West Pharmaceutical Services purchased Lenoir County’s Shell Building No. 2 and reopened its Lenoir County operation in early 2004. This agreement will not interfere/contradict any portion of Agreements No. 1 executed on June 19, 2003 or Agreement No. 2 executed October 26, 2007.

OUTLOOK: Based on West Pharmaceutical Services’ projected non-depreciated investment of \$29 million over a five-year period; the County will recover its five-year \$450,000 investment in five years. This grant is based on a Performance Agreement that will expire December 31, 2016.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years’ Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$-0-	\$18,000	\$56,000	\$105,000	\$128,000	\$143,000	\$450,000

E. I. DUPONT COMPANY

DESCRIPTION: In November 2005, E. I. DuPont de Nemours and Company announced plans to expand its production capabilities at its Kinston manufacturing facility to produce a new polymer product made from corn named “Sorona”. The company installed industrial machinery, equipment and made improvements to manufacture “Sorona” polymer at its facility on NC 11 North, representing a total-non depreciated investment in excess of \$55,000,000. Over a four year period, this expansion created 66 new high-paying jobs in Lenoir County. The Lenoir Committee of 100, Inc. invested \$50,000 in this project in 2006. Other grants applied for on behalf of this project were: Golden Leaf Foundation, NC’s Eastern Region Flex Grant, and NC DOT Rail Grant and One NC.



HISTORY: DuPont came to Lenoir County in 1953 and once was the County’s largest employer and tax payer. Prior to the “Sorona” polymer project expansion, the company had down-sized its employment from 3,500+ to 33. A primary objective of this expansion was to keep DuPont operational in Lenoir County and possibly have an alternative crop option for the many farmers in our area. DuPont Sorona has the potential for strengthening Lenoir County’s long-term economy and is an especially exciting opportunity for a tobacco-dependent community to grow into the Bio-Tech industry in North Carolina.

OUTLOOK: Based on a projected investment of \$55 million, the County will recover its \$1,250,000 investment in five (5) years. This grant is based on a Performance Agreement that will expire December 31, 2016.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$503,750	\$113,750	\$257,500	\$125,000	\$125,000	\$125,000	\$1,250,000

INDUSTRIAL DEVELOPMENT: ENGINEERING DESIGN

DESCRIPTION: A Lenoir County project created to fund key engineering/technical aspects of potential projects in order to facilitate their success.

HISTORY: In past years, this effort was funded from the budget of the Lenoir County Economic Development Department. In recent years funding has been transferred from the County's General Fund to the Capital Improvements Fund. Unexpended funds in any one fiscal year are rolled forward into the next fiscal year to be utilized on future projects.



OUTLOOK: Various industrial clients are recruited to Lenoir County. In order to obtain accurate cost estimates, it is sometimes necessary to incur up-front engineering costs.

OPERATIONAL IMPACT: Not applicable

Funding Source	Prior Years' Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund		\$75,000	\$0	\$5,000	\$5,000	\$5,000	\$90,000.00

LENOIR COUNTY SHELL NO. 3

DESCRIPTION: Lenoir County completed construction of Industrial Shell Building No.3 during FY09-10. A total of \$1,324,000 in cash and borrowed funds from the North Carolina’s Eastern Region (previously called the Global TransPark Commission) were utilized to construct the 40,000 square foot shell building located in the Hwy. 70 West Industrial Park.

HISTORY: An estimated 85% of companies relocating or expanding to a community go into an existing building. Lenoir County was successful with Shell Building No. 1, now owned/occupied by Lenox China; and Shell Building No. 2, now owned/occupied by West Pharmaceuticals. Other partners assisting Lenoir County on this project were the Lenoir Committee of 100 and the City of Kinston.



OUTLOOK: The availability of an existing shell building is an essential tool to attract new and expanding industries to Lenoir County.

OPERATIONAL IMPACT: None direct.

Funding Source	Prior Years' Funding	FY12-13	FY13-14	FY14-15	FY 15-16	FY 16-17	Total
General Fund	\$181,530.74	\$50,753.52	\$142,056.75	\$172,491.16	\$172,491.16	\$172,491.16	\$1,737,599.79

MASTERBRAND CABINETS, INC.

DESCRIPTION: MasterBrand Cabinets, Inc., a national manufacturer of kitchen and bath cabinets for the remodeling and new construction markets announced plans to expand its Lenoir County facility in April 2010. This expansion will create an additional 334 new jobs and expand Lenoir County's tax base with a \$5,200,000 non-depreciated investment. Other partners include the City of Kinston and the State of NC One NC Fund.



HISTORY: MasterBrand Cabinets, Inc. is a subsidiary of Fortune Brands, Inc. and came to Lenoir County in 1999. They purchased an existing 591,692 SF building located at 651 Collier-Loftin Road, Kinston, NC.

OUTLOOK: Based on MasterBrand's projected investment of \$5,200,000 non-depreciated capital investment in 2010 tax year; the County will recover its three-year \$55,800 investment in two (2) years. This grant is based on a Performance Agreement and will expire December 31, 2013.

OPERATIONAL IMPACT: Other than "normal" services provide to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$16,368	\$17,856	\$21,756	\$-0-	\$-0-	\$-0-	\$55,800.00

SPIRIT AEROSYSTEMS, INC.
PROJECT “ALPHA”
(Section 15-Fuselage {Airbus})



DESCRIPTION: Spirit AeroSystems, Inc the world’s largest independent supplier of commercial airplane assemblies and components, constructed a 600,000 SF manufacturing facility at the NC Global TransPark, Kinston, NC. The facility, which opened July 1, 2010, represents an investment of more than \$570.5 million and will create 1,031 new jobs over the next six years.

HISTORY: Spirit AeroSystems, Inc. employs 14,000 workers in five locations in the United States and Europe, including approximately 10,000 at the company’s headquarters in Wichita. Spirit AeroSystems customers include Airbus, Boeing, Gulfstream, Cessna and Hawker Beechcraft. Spirit specializes in manufacturing composites; fuselages; pylons (which hold the engine to the wing), nacelles (which are engine components) and wing structures. Spirit’s long-term plans call for the Global TransPark facility to serve as a composite manufacturing Center of Excellence.

OUTLOOK: Based on Project Alpha’s projected investment of \$234,000,000 over a 7-year period; the County will recover its 26-year \$5,766,240 investment in 10 (ten) years. This grant is based on a Performance Agreement that will expire December 31, 2036.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years’ Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$247,341	\$436,168	\$424,304	\$398,760	\$384,866	\$360,373	\$5,766,240

SPIRIT AEROSYSTEMS, INC.
PROJECT “BETA” (wing spar Airbus)

DESCRIPTION: Spirit AeroSystems, Inc the world’s largest independent supplier of commercial airplane assemblies and components, constructed a 600,000 SF manufacturing facility at the NC Global TransPark, Kinston, NC. The facility, which opened July 1, 2010, represents an investment of more than \$570.5 million and will create 1,031 new jobs over the next six years.

HISTORY: Spirit AeroSystems, Inc. employs 14,000 workers in five locations in the United States and Europe, including approximately 10,000 at the company’s headquarters in Wichita. Spirit AeroSystems customers include Airbus, Boeing, Gulfstream, Cessna and Hawker Beechcraft. Spirit specializes in manufacturing composites; fuselages; pylons (which hold the engine to the wing), nacelles (which are engine components) and wing structures. Spirit’s long-term plans call for the Global TransPark facility to serve as a composite manufacturing Center of Excellence.



OUTLOOK: Based on a “Beta’s” projected investment of \$193,000,000 over a 7-year period, the County will recover its 26-year \$4,867,024 investment in ten (10) years. This grant is based on a Performance Agreement that will expire December 31, 2037.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years’ Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$211,868.00	\$196,378.56	\$521,936.44	\$340,943.00	\$327,120.00	\$300,678.00	\$4,867,024.00

SPIRIT AEROSYSTEMS, INC.
PROJECT :WK” –(Gulfstream)

DESCRIPTION: Spirit AeroSystems, Inc. based in Wichita, Kansas, world’s largest independent supplier of commercial airplane assemblies and components, has constructed a 600,000 SF manufacturing facility at the NC Global TransPark, Kinston, NC. Project Wk will include leasing another facility at the GTP (1) and create\$22 million in capital investment and 150-200 jobs.

HISTORY: Spirit AeroSystems, whose customers include Airbus, Boeing, Gulfstream, Cessna and Hawker Beechcraft among others, specializes in manufacturing composites; fuselages; pylons (which hold the engine to the wing), nacelles (which are engine components) and wing structures. Spirit’s long-term plans call for the Global TransPark facility to serve as a composite manufacturing Center of Excellence, using advanced technology in its production processes. Spirit employs 14,000 workers in five locations in the United States and Europe, including approximately 10,000 at the company’s headquarters in Wichita.

OUTLOOK: Based on Project WK’s projected investment of \$22,000,000 over a 5-year period; the County will recover its 20-year \$620,000 investment in 5 (five) years. This grant is based on a Performance Agreement that will expire December 31, 2032.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.



Funding Source	Prior Years’ Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	-0-	\$77,000	\$68,000	\$60,000	\$47,000	\$35,000	\$287,000.00

SANDERSON FARMS, INC. PROCESSING PLANT

DESCRIPTION: As part of its new state-of-the-art poultry complex in Lenoir County, Sanderson Farms, Inc. completed construction of a new 210,000 SF Processing Plant located on a 164-acre site in the 70 West Industrial Park, Kinston, NC. The facility added \$86,600,000 to Lenoir County's tax base and created over 1,490 new full time jobs.

HISTORY: Sanderson Farms has been in existence since 1947, when it began as a family feed & seed store. Sanderson Farms, Inc. is publically traded and is one of the top four poultry companies in the nation. The company announced plans in April 2008 to invest \$126.5 million for construction of a new feed mill, poultry processing plant and hatchery on separate sites in Kinston/ Lenoir County. The project was delayed in June 2008. On July 23, 2009 Sanderson's Board of Directors approved plans to proceed with the start-up of the Kinston/Lenoir County poultry complex. The adjusted budget for the total project was estimated to be approximately \$121.4 million. Sanderson will create 1650 jobs when fully operational.



OUTLOOK: Based on projected investment of \$86,600,000 in capital investment beginning in the 2010 tax year; the County will recover its 10-year investment in six (6) years. This grant is based on a Performance Agreement that will expire December 31, 2020.

OPERATIONAL IMPACT: Other than "normal" services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,000,000.00

SANDERSON FARMS, INC. HATCHERY

DESCRIPTION: As part of its new state-of-the-art poultry complex in Lenoir County, Sanderson Farms, Inc. completed construction of a new hatchery located on a 12-acre site on the corner of Smithfield Way/Hill Farm Road in the 70 West Industrial Park. The facility will add \$13,000,000 to Lenoir County’s tax base and create 115 new full time jobs.

HISTORY: Sanderson Farms has been in existence since 1947, when it began as a family feed & seed store. Sanderson Farms, Inc. is publically traded and is one of the top four poultry companies in the nation. The company announced plans in April 2008 to invest \$126.5 million for construction of a new feed mill, poultry processing plant and hatchery on separate sites in Kinston/ Lenoir County. The project was delayed in June 2008. On July 23, 2009 Sanderson’s Board of Directors approved plans to proceed with the start-up of the Kinston/Lenoir County poultry complex. The adjusted budget for the total project was estimated to be approximately \$121.4 million. Sanderson will create 1650 jobs when fully operational.



OUTLOOK: Based on the projected capital investment of \$13,000,000 beginning in the 2010 tax year; the County will recover its 10-year investment in five (5) years. This grant is based on a Performance Agreement that will expire December 31, 2020.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years’ Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 15-16	Total
General Fund	\$37,600.00	\$37,600.00	\$44,800.00	\$40,000.00	\$40,000.00	\$40,000.00	\$200,000.00

SANDERSON FARMS, INC.

FEED MILL SITE

DESCRIPTION: As part of its new state-of-the-art poultry complex in Lenoir County, Sanderson Farms, Inc. completed construction of a new feed mill facility located on a 96.08 acre site in the 70 West Industrial Park, Kinston, NC. The facility will add \$21,800,000 to Lenoir County’s tax base and create 45 new full time jobs.



HISTORY: Sanderson Farms has been in existence since 1947, when it began as a family feed & seed store. Sanderson Farms, Inc. is publically traded and is one of the top four poultry companies in the nation. The company announced plans in April 2008 to invest \$126.5 million for construction of a new feed mill, poultry processing plant and hatchery on separate sites in Kinston/ Lenoir County. The project was delayed in June 2008. On July 23, 2009 Sanderson’s Board of Directors approved plans to proceed with the start-up of the Kinston/Lenoir County poultry complex. The adjusted budget for the total project was estimated to be approximately \$121.4 million. Sanderson will create 1650 jobs when fully operational.

OUTLOOK: Based on the projected capital investment of \$21,800,000 beginning in the 2010 tax year, the County will recover its 10-year investment in four (4) years. This grant is based on a Performance Agreement that will expire December 31, 2020.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years’ Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$55,900.00	\$57,850.00	\$81,250.00	\$65,000.00	\$65,000.00	\$65,000.00	\$650,000.00

LENOIR COMMUNITY COLLEGE: CAPITAL IMPROVEMENTS

DESCRIPTION: In accordance with General Statute 115D-32, plant funds provided by Lenoir County are used for the following: acquisition of land; erection of buildings; alterations and additions to buildings; purchase of motor vehicles; purchase or rental of all equipment necessary for the maintenance of buildings and grounds and operation of plants; and purchase of all furniture and equipment not provided for administrative and instructional purposes.

HISTORY: All facilities/structures are evaluated annually. For fiscal year 2012-2013, work completed with county funds include: renovations to the Bullock Building and the purchase of a 2013 Dodge Caravan.

OPERATIONAL IMPACT: Plant funds are vital in renovating aging structures. These funds will allow significant improvements to the function and efficiency of buildings on main campus. Lenoir Community College continues to experience record enrollment growth. With that growth come challenges of providing adequate facilities that are safe and well maintained.

Funding	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Total
General Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

PARKS AND RECREATION: CAPITAL

DESCRIPTION: This project account funds: **1)** Repairing Pink Hill Gym; **2)** Replacing scoreboards; **3)** Replacing exhibits at the Neuseway Nature Center/Planetarium; **4)** Clay for county ballfields; **5)** Purchase athletic supplies; **6)** purchase maintenance equipment



HISTORY: For FY 12-13, work completed was:

- 1) Completed construction on the Woodmen Community Center.
- 2) Landscaped the Rotary Dog Park and developed a pet memorial with a \$25,000 donation from the Randall family.
- 3) Added a handicapped car to the “Big Daddy’s Express” miniature train and a full size locomotive display car
- 4) Hosted all-star baseball, softball, basketball tournaments and the Freedom Classic baseball series
- 5) Improved playing surfaces at all county ballfields
- 6) Hauled \$50,000 cubic yards of dirt to the Lenoir County Soccer Complex
- 7) Purchased athletic equipment for all county facilities

OUTLOOK: For FY 13-14, the following is scheduled:

- 1) Begin expansion of the old Ram Neuse State Park (adjacent to the Woodmen Community Center) **(\$20,000)**
- 2) Begin construction on the Lenoir County Soccer Complex. **(\$40,000)**
- 3) Purchase new exhibits at the Neuseway Nature Park **(\$10,000)**
- 4) Improve recreation facilities in the Pink Hill/Moss Hill areas **(\$15,000)**
- 5) Clay for county ball fields **(0)**
- 6) Repair Pink Hill gymnasium **(0)**

TOTAL: \$100,000

ORGANIZATIONAL IMPACT: Parks and Recreation facilities require major upgrades, similar to county buildings, as they age. Also, recreation equipment needs to be replaced annually and a county vehicle and a mower are also needed. This should limit the county’s liability and increase citizen’s satisfaction with parks and recreation.

Funding Source	Prior Year’s Funding	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	5 Year Total
General Fund	799,000	\$75,000	\$75,000	\$ 75,000	\$75,000	\$75,000	\$375,000
Total	799,000	\$75,000	\$75,000	\$ 75,000	\$75,000	\$75,000	\$375,000

RE-ROOFING/HVAC

DESCRIPTION: This capital project fund involves the repair and or replacement of major roofs or heating ventilating air conditioning (HVAC) systems of county owned facilities.

HISTORY: Roofs and HVAC systems need to be replaced as they reach the end of their life cycles. In FY 99-00, the roofs of the buildings, which house the Health Department and the Social Services Department, were repaired at an approximate cost of \$30,000. The MIS building's roof was also replaced. In FY 01-02, the DSS roof was completely replaced and a new HVAC system in the Resource Development Building was installed. In FY 04-05 \$68,250 was spent to replace the roof of the Multi-Purpose building which houses the ABC store and Board of Elections. In FY 06-07 the roof of the original courthouse was replaced. In FY 07-08 the 60-ton chiller on the courthouse was replaced. In FY 08-09 the 80-ton chiller was replaced. Roofs on the Gordon Street complex and the fire station museum were repaired and replaced in FY 08-09. In FY 09-10 the heat pumps in the livestock arena were replaced. The main chiller at the Administration Building was repaired in FY 10-11. In FY 11-12 the roof on the Health Department was replaced. In FY 12-13 the roof on the Kinston-Lenoir County Public Library was replaced with a standing seam metal roof.

OUTLOOK: Management continues to be concerned with the old steam boiler in the basement of the courthouse.

OPERATIONAL IMPACT Replacing worn out HVAC units with efficient units, on a preventive maintenance basis, prevents future unplanned major expenditures.

Funding Source	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	Total
General Fund	\$0	\$0	50,000	0	100,000	100,000	\$250,000

UPGRADES OF BUILDINGS

DESCRIPTION: This capital project fund includes major facilities' replacement in excess of \$5,000, such as carpet replacement, windows, caulking, major painting, and woodwork repair.

HISTORY: All facilities/structures are evaluated annually. In FY09-10 the broken and damaged insulated glass in the courthouse curtainwall was replaced; renovations to jail doors in the downstairs jail were completed; numerous deteriorated window sills in the old section of the courthouse were repaired and painted; repaired water damage in the old section of the courthouse; and repaired the fire alarm system in the courthouse. In FY 10-11, the County Administration Offices were up-fitted for the newly created Human Resources Department. The Economic Development Department was relocated to up-fitted office space in the Administration Building. In FY 11-12 and 12-13 repairs were made to the Tax Administration building, Hannibal Building, and the old fire station museum.



OUTLOOK: Possible renovations may be necessary if different accommodations are required in the courthouse

OPERATIONAL IMPACT: Neglect of these “master maintenance” items will only mean customer dissatisfaction and higher costs “down the road.”

Funding Source	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	Total
General Fund	\$0	\$0	50,000	0	100,000	100,000	\$250,000

INDUSTRIAL PROJECT JAIL EXPANSION PROJECT**FUND TYPE: CAPITAL PROJECT**

DESCRIPTION: Since 1994, the Lenoir County Board of Commissioners has debated the necessity of building a new jail. With the average daily inmate population far exceeding the 121 bed capacity of the existing Lenoir County jail, the Board of Commissioners approved in March 2008, a proposal from the Brennan Group to design a new 192 bed facility to be constructed on the east side of the Lenoir County Courthouse. With a new total capacity of 313 inmates, the overcrowding and safety concerns of the old jail should be addressed for the next 35-50 years.

PRIOR YEARS' HIGHLIGHTS: On September 29, 2008, the County contracted with the Brennan Group to design the 192 bed facility. On January 7, 2009, the County purchased properties on the north side of the Courthouse to replace and expand the number of Courthouse parking spaces lost due to construction of the new jail facility. The County borrowed \$18.5 million in Recovery Zone Economic Development Bonds to assist the County in financing the construction of the new jail facility on October 14, 2010. Construction of the facility began in November 2010.

FY 12-13 HIGHLIGHTS: Although the jail was to be completed by June 2012, actual completion date was March 2013.

SUMMARY OF REVENUES

	Original Project Authorization	Revised Project Budget	Prior Years Actual	2012-13 Estimated	Estimated Revenues FY 2013-14
TRANSFER FROM GENERAL FUND	2,487,450.00	3,446,863.00	3,446,863.00	.00	.00
RENT-BOWEN BUIDLING		2,325.00	2,325.00	.00	.00
LOAN PROCEEDS – BB&T		18,500,000.00	18,500,000.00	.00	.00
INTEREST ON LOAN PROCEEDS		30,252.00	28,801.00	1,451.00	.00
TOTAL	\$ 2,487,450.00	\$ 21,979,440.00	\$ 21,977,989.00	\$ 1,451.00	\$.00

SUMMARY OF EXPENDITURES

	Original Project Authorization	Revised Project Budget	Prior Years Actual	2012-13 Estimated *	Est. Expenditures FY 2013-14
ARCHITECT/ENGINEER	1,082,250.00	1,319,321.00	1,319,302.60	18.40	.00
ENVIRONMENTAL TESTING	5,850.00	11,975.00	11,975.00	.00	.00
CONSTRUCTION MANAGEMENT	632,631.00	791,592.00	791,592.00	.00	.00
GENERAL CONDITIONS		915,920.00	902,295.00	13,625.00	.00
TRANSACTION/ACTIVATION		69,500.00	44,614.26	24,885.74	.00
MISCELLANEOUS	10,000.00	1,158,751.00	118,979.28	1,039,771.72	.00
CONTINGENCY		122,487.00	.00	122,487.00	.00
MATERIAL TESTING		100,000.00	81,087.25	18,912.75	.00
FURNITURE/EQUIPMENT		100,000.00	.00	100,000.00	.00
CONSTRUCTION		16,620,475.00	14,725,180.36	1,895,294.64	.00
LAND ACQUISITION	756,719.00	756,719.00	756,719.00	.00	.00
ISSUANCE COSTS		12,700.00	12,700.00	.00	.00
TOTAL	\$ 2,487,450.00	\$ 21,979,440.00	\$ 18,764,444.75	\$ 3,214,995.25	\$.00

**COMMUNITY DEVELOPMENT BLOCK GRANT
2011 CATALYST GRANT**

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: The 2011 NC Catalyst (NCCAT) Community Development Block Grant (CDBG) was awarded to the County on October 12, 2012. This grant focuses on the Spring Drive section of Lenoir County. This area was selected on the basis of its severe need for housing, sewer/septic systems, water and drainage. The project will rehabilitate 2 substandard units, demolish 4 dilapidated units and relocate 2 families. The failing septic systems will be repaired/replaced, units with no bathrooms will have septic systems installed and ditching improvements will be made by the Department of Transportation

FY 12-13 HIGHLIGHTS: On November 19, 2012, the Board of Commissioners voted to hire RSM Harris Associates of Goldsboro as the Project Administrator for this project. The Request for Proposal for engineering services have been mailed, but have not yet been received or awarded.

FY 13-14 GOALS: To award the engineering contract and begin the rehabilitation and reconstruction of dwellings.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2012 - 2013 Actual	Projected Revenues FY 2013-14
CDBG 11-C-2375	\$ 500,000	\$ 0	\$ 12,000	\$ 488,000
Lenoir County Contribution	\$ 25,000	\$ 0	\$ 0	\$ 25,000
Town of LaGrange Contribution	\$ 5,000			\$ 5,000
TOTAL	\$ 530,000	\$ 0	\$ 12,000	\$ 518,000

SUMMARY OF EXPENDITURES

	Original Project Authorization	Prior Years Actual	2012 - 2013 Actual	Projected Expenditures FY 2013-14
ADMINISTRATION	\$ 55,000	\$ 0	\$ 12,000	\$ 43,000
ACQUISITION	\$ 10,000	\$ 0	\$ 0	\$ 10,000
CLEARANCE	\$ 10,000	\$ 0	\$ 0	\$ 10,000
RECONSTRUCTION	\$ 186,000	\$ 0	\$ 0	\$ 186,000
REHABILITATION	\$ 60,000	\$ 0	\$ 0	\$ 60,000
STREET IMPROVEMENTS	\$ 102,000	\$ 0	\$ 0	\$ 102,000
DRAINAGE IMPROVEMENTS	\$ 25,800	\$ 0	\$ 0	\$ 25,800
SIDEWALK IMPROVEMENTS	\$ 11,000	\$ 0	\$ 0	\$ 11,000
SEWER IMPROVEMENTS	\$ 45,200	\$ 0	\$ 0	\$ 45,200
WATER IMPROVEMENTS	\$ 25,000	\$ 0	\$ 0	\$ 25,000
TOTAL	\$ 530,000	\$ 0	\$ 12,000	\$ 518,000

Cumulative Project Expenditures as of 6/30/13

\$ 12,000

JONES LENOIR EMERGENCY COMMUNICATIONS CENTER**FUND TYPE: CAPITAL PROJECT**

DESCRIPTION: The purpose of this project is to consolidate Jones and Lenoir Counties' E-911 Communications Centers into one unit, to be known as the Jones Lenoir Emergency Communications Center (JLECC). Lenoir County will receive and dispatch all 911 traffic for both counties. The project involves building modifications to the Lenoir County E-911 center and construction of a new center in Jones County. The Lenoir County center will be the Primary Safety Answering Point (PSAP), and the Jones County center will be the back-up PSAP. New legislation requires all PSAPs to have a back-up, and currently neither Jones or Lenoir County has a back-up. The project also involves an upgrade of equipment and mobile radios in both counties. A grant in the amount of \$7.4 million from the State E-911 Board was awarded in 2012 to Lenoir County for construction of the centers and to upgrade equipment. Additional grant funding is being sought for radio upgrades.

FY 12-13 HIGHLIGHTS: On September 4, 2012, the County awarded the Program Management and Consulting Contract to L.R. Kimball Company, and then on January 7, 2013, the contract for Architectural Design was awarded to Jacopswyper.

FY 13-14 GOALS: To monitor the design and eventual renovations of the Lenoir County Communications Center and the purchase of equipment.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2012-13 Estimated	Estimated Revenues FY 2013-14
GRANT – E 911 BOARD	\$ 7,400,000.00	\$ 0	\$ 122,116.57	\$ 7,277,883.43
TOTAL	\$ 7,400,000.00	\$ 0	\$ 122,116.57	\$ 7,277,883.43

SUMMARY OF EXPENDITURES

	Original Project Authorization	Prior Years Actual	2012-13 Estimated *	Est. Expenditures FY 2013-14
STRUCTURE – CONSULTANT	\$ 272,100.00	\$ 0	\$ 126,985.75	\$ 4,565,540.21
STRUCTURE – ARCHITECT	\$ 0.00	\$ 0	\$ 4,705.40	
STRUCTURE - CONSTRUCTION	\$ 7,110,400.00	\$ 0	\$.00	
RADIO - CONSTRUCTION	\$ 15,000.00	\$ 0	\$ 8,259.50	\$ 0.00
RADIO – CONTRACTED SERVICES	\$ 2,500.00	\$ 0	\$ 2,500.00	\$ 495,750.00
TOTAL	\$ 7,400,000.00	\$ 0	\$ 142,450.65	\$ 5,062,290.21

* As of 4/12/13

LENOIR COUNTY FIRE DISTRICTS

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: For many years there have been eleven (11) fire districts with individual volunteer fire departments. Each has a separate tax rate and tax base. Rates range from three cents (\$.03) in the Grifton District to eight cents (\$.08) in the Cherry Tree and Sandy Bottom Districts. These volunteers protect approximately 30,000 to 35,000 residents and many businesses and industries who occupy the unincorporated areas of the county. For FY10-11 two (2) major changes occurred within the Lenoir County Fire Districts. First, a new Global TransPark (GTP) Fire District was created to provide fire protection within the boundaries of the GTP. The City of Kinston will provide this coverage and the property boundaries of the GTP will be treated as a twelfth (12th) Fire District within Lenoir County. Secondly, the Hugo Fire Department will provide fire protection to all areas of the Grifton Fire District located within the boundaries of Lenoir County and outside of the corporate limits of the Town of Grifton. The area will still be called the Grifton Fire District, but all revenues previously generated from property taxes and sales taxes in this district will now go to the Hugo Fire Department.

OVERVIEW: The revenue estimates were prepared by the County's Finance Office by reviewing historical and current year revenue data. The total amount predicted for FY13-14 is \$1,347,606, which is 0.85% more than actual revenues for FY 11-12.

FUTURE: It is recommended that the Board continue to conduct a thorough study of the Fire Districts to evaluate their, short, mid, and long-term needs and revenue requirements, both for operating and capital. If tax rates need to be modified as a result, then such action could be undertaken by the Board with more and better data. It is proposed this work continue to be undertaken in the upcoming fiscal year.

LENOIR COUNTY FIRE DISTRICTS**FUND TYPE: SPECIAL REVENUE****SUMMARY OF EXPENDITURES**

	ACTUAL BUDGET 2010-11	ACTUAL BUDGET 2011-12	ADOPTED BUDGET 2012-13	ADOPTED BUDGET 2013-14
TOTAL EXPENDITURES	\$1,233,663	\$1,338,936	\$1,336,101	\$1,347,606

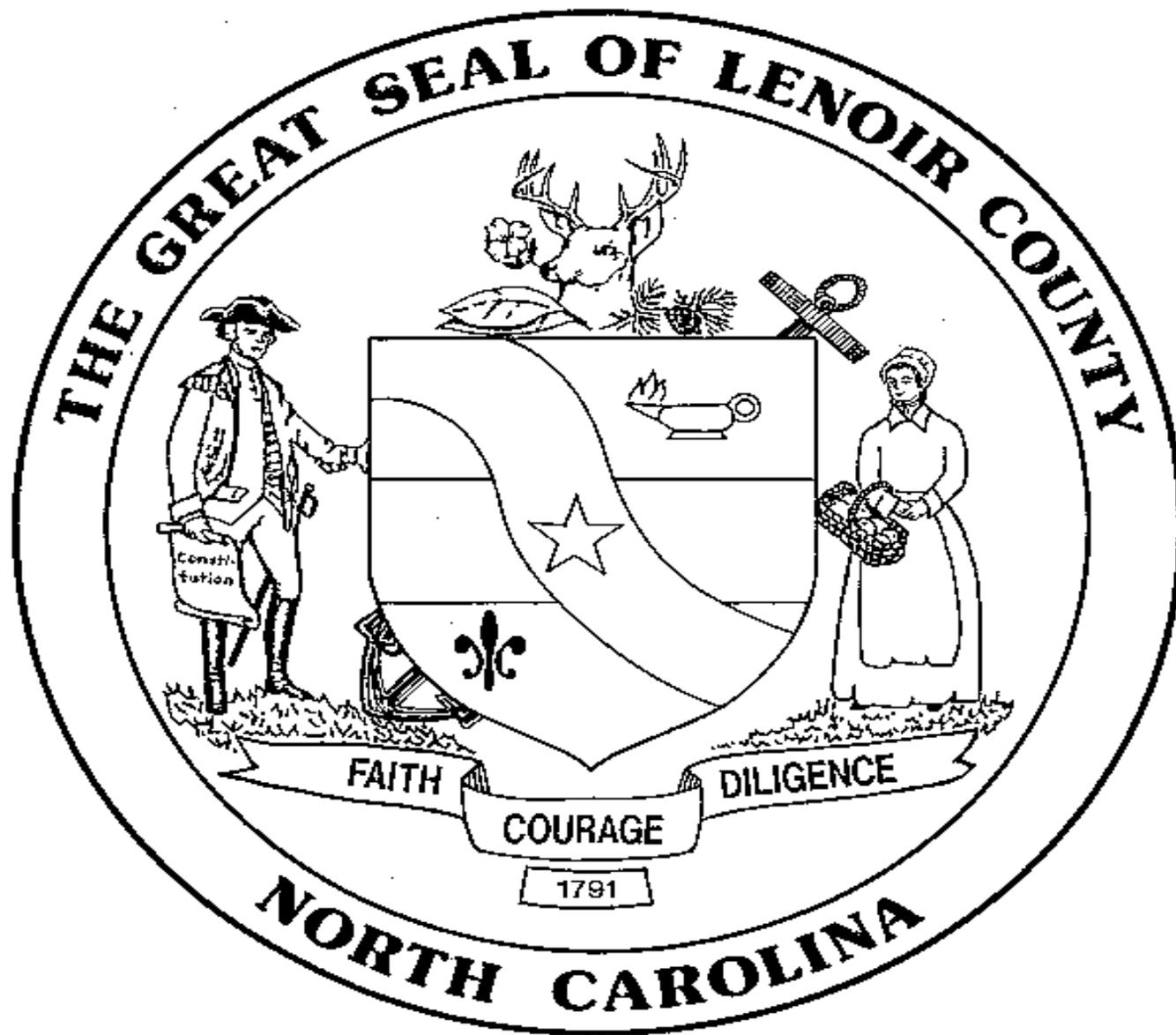
SUMMARY OF REVENUES

	ACTUAL BUDGET 2010-11	ACTUAL BUDGET 2011-12	ADOPTED BUDGET 2012-13	ADOPTED BUDGET 2013-14	INCREASE/ DECREASE 11-12 ACTUAL VS 13-14 ADOPTED	RATE
SERVICE AREA						
NORTH LENOIR	\$386,533	\$395,301	\$377,414	\$388,107	-\$7,194	.045
SOUTHWOOD	123,619	140,343	137,492	138,901	-\$1,442	.06
SANDY BOTTOM	183,185	183,518	175,970	178,102	-\$5,416	.08
DEEP RUN	97,892	101,090	138,553	141,632	\$40,542	.06
SEVEN SPRINGS	17,677	18,392	17,390	17,631	-\$761	.04
HUGO	128,665	127,344	123,731	121,102	-\$6,242	.04
SAND HILL	65,855	68,527	65,573	68,299	-\$228	.07
CHERRY TREE	88,134	90,262	86,157	88,351	-\$1,911	.08
MOSLEY HALL	98,086	99,575	96,102	96,233	-\$3,342	.04
WYSE FORK	23,001	23,592	22,899	23,415	-\$177	.065
GRIFTON *	16,363	16,285	16,311	16,357	\$72	.03
GTP-KINSTON	4,508	71,956	78,509	69,476	-\$2,480	.045
TOTAL REVENUES	\$1,233,518	\$1,336,185	\$1,336,101	\$1,347,606	\$11,421	

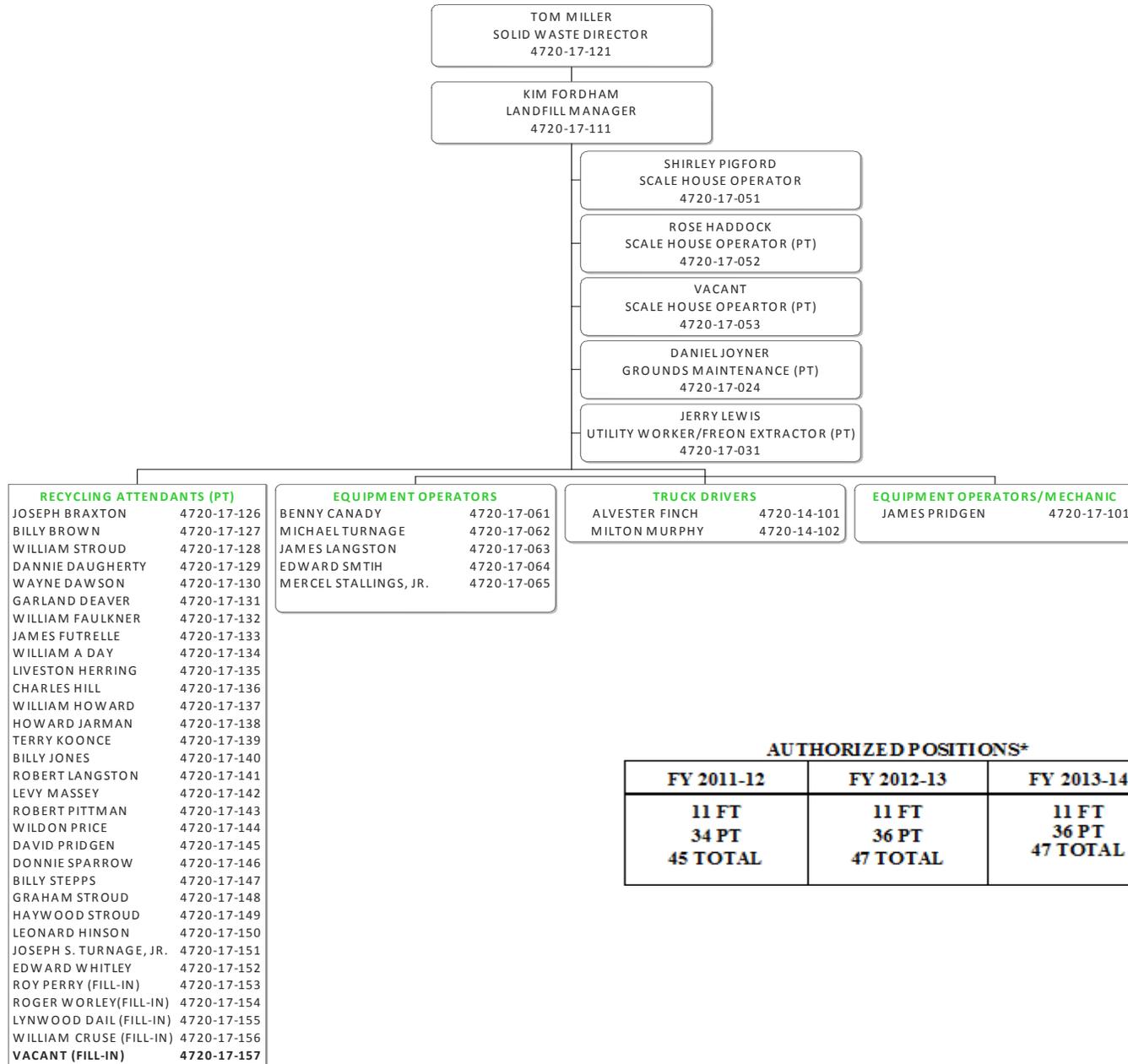
* Effective July 1, 2011, Grifton District will be served by Hugo. Funds allotted to Grifton will be sent to Hugo.



ENTERPRISE FUND



SOLID WASTE MANAGEMENT



AUTHORIZED POSITIONS*

FY 2011-12	FY 2012-13	FY 2013-14
11 FT	11 FT	11 FT
34 PT	36 PT	36 PT
45 TOTAL	47 TOTAL	47 TOTAL

SOLID WASTE MANAGEMENT

DESCRIPTION: The Lenoir County Solid Waste Department operates as an enterprise fund (with no general fund subsidy) and is responsible for the collection, hauling, and proper disposal of approximately 46,000 tons per year of solid waste generated within the county. The department operates a municipal solid waste transfer station, nine (9) recycle/trash drop-off sites, separate internal landfills which accept construction/demolition debris, vegetative debris, and asbestos, and accepts and disposes of electronics and scrap tires with licensed recyclers.

FY 2012-2013 Highlights: 1) Entered into a new 5-year contract with Republic Services of North Carolina, LLC, to haul municipal solid waste to a regional landfill; 2) Contracted with Metal Hogs Salvage & Pickup, a certified electronics recycler, to remove all electronics deposited at the landfill and the nine (9) recycle/trash drop-off sites; 3) Terminated a contract with an outside vendor for pick-up and hauling recyclables from the nine (9) recycle trash drop-off sites and began hauling and selling recyclables with existing landfill trucks and personnel; 4) Entered into a new three (3) year contract with John A. Powell Contracting, Inc., to grind vegetative debris.

FY 2013-2014 Goals: Solid Waste Management plans to: 1) Initiate a vehicle decal program for county residents in an effort to reduce the volume of “out-of-county” trash being deposited at the nine (9) recycle/trash drop-off sites; 2) Grind vegetative debris bi-annually in an effort to conserve landfill space and provide mulch for ground cover; 3) Continue to investigate illegal dump sites and road side trash disposal, and prosecute the offenders; 4) Seek grant funding to assist in offsetting the cost of disposing of scrap tires and white goods (appliances); 5) Continue to emphasize the importance of safety and accident preventative measures to all Solid Waste employees by conducting safety meetings every 4-6 weeks.

SOLID WASTE MANAGEMENT

SUMMARY OF REVENUES

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
1,969,973	1,900,00	1,900,000	Landfill Fees	1,900,000
0	10,000	10,000	Recycling	10,000
68,194	32,500	32,500	State (White Goods)	32,500
1,450	3,200	77,644	Miscellaneous	3,200
4,715	5,000	5,000	Interest	5,000
1,010,313	1,000,000	1,008,000	User Fees (Households)	1,008,000
27,660	25,000	25,000	Solid Waste Disposal Tax Dist	26,000
878,533	418,389	354,709	Retained Earning Approp.	427,274
30,275	25,000	25,000	Sale of Scrap Metal	25,000
3,991,113	3,419,089	3,437,853	Total	3,436,974

SUMMARY OF EXPENDITURES

2011-12 Actual	Original 2012-13 Budget	Revised 2012-13 Budget		Adopted 2013-14
634,468	659,039	659,039	Salaries	649,349
171,009	169,800	171,872	Benefits	176,475
3,002,245	2,463,250	2,479,942	Operating	2,459,150
133,391	77,000	77,000	Capital Outlay	102,000
0	0	0	Debt Service	0
50,000	50,000	50,000	Trnsf to Scrap Tire Disp Fund	50,000
3,991,113	3,419,089	3,437,853	Total	3,436,974



SPECIAL PROJECT FUNDS



LENOIR/GREENE PARTNERSHIP FOR CHILDREN - SMART START

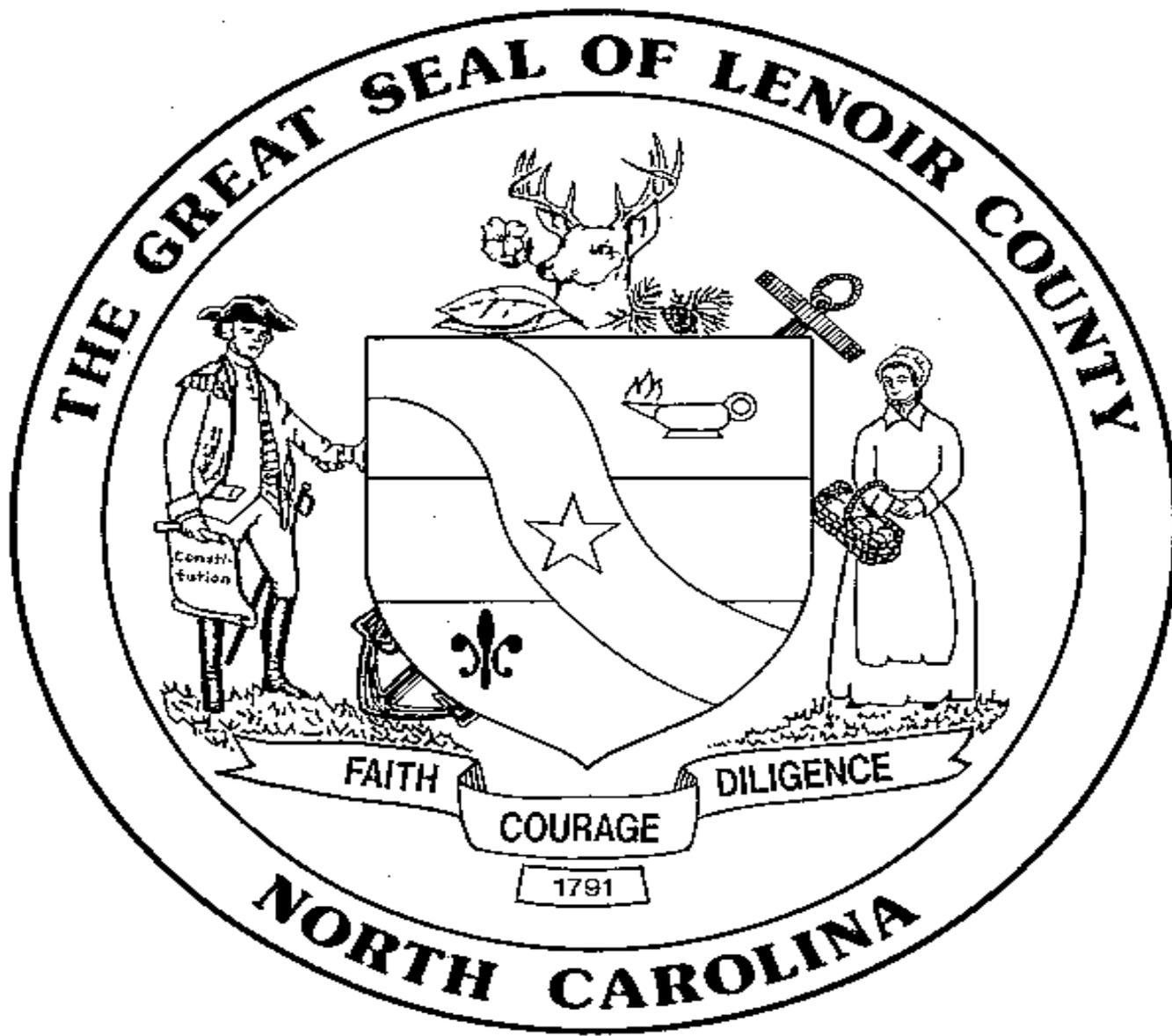
DESCRIPTION: Funding is provided to help children begin school healthy and ready to succeed. Funds have been used as follows:

Children served	60
Latino Families Enrolled	5
Home Visits	475
Families	53
Screenings	33
Information Packets	1,500 (Newsletters – Day Care and brochures)
Referrals	14 (Community Resources, Pre-K Services, Mental Health, Family Literacy CCR&R and DSS-Day Care Vouchers)
Workshops Offered	20 (Play Groups, Group Meetings and Workshops)

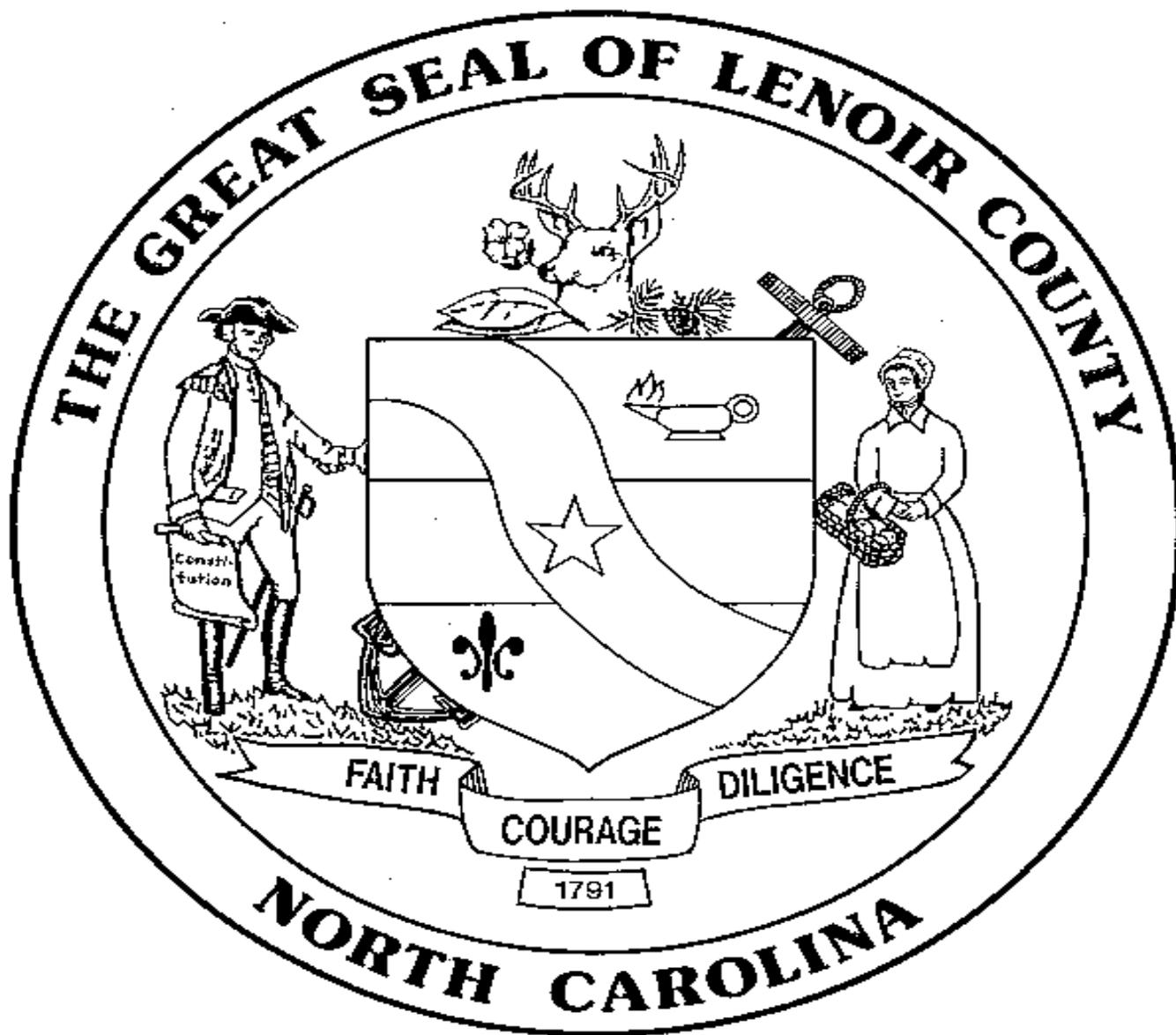
FY 12-13 HIGHLIGHTS: The Parents As Teachers Program for 2012-2013 resulted in the following impacts:

- 1) 85% of children whose families participate in Parents As Teachers will have parents who put into practice new skills knowledge or behaviors learned through services to meet the needs of the members of their household;
- 2) 85% of children whose families participate in PAT will have parents who report satisfaction with the services received;
- 3) the developmental progress will be greater than normal development for 85% of all participating children, as measured by the Ages & Stages Developmental screening. (I.e., if a child is re-screened after 12 months, he/she will have developed an equivalent of 13 or more months). Any child needing a referral will be referred;
- 4) 60% of all families referred for health services will receive additional services beyond PAT services as determined through follow-up by PAT Staff. Example of Health Services include: DEC Evaluation, Early Childhood Intervention Services, Developmental Delay Preschool Services, and Vision, Hearing and/or Dental Screening Services.

FY 13-14 PROGRAM GOALS: (1) every child has access to a high quality early childhood program; 2) early childhood education is available to every child who needs it; 3) early childhood programs are affordable for all families who want and need them to support the emotional, intellectual and physical development of their children.



WORKLOAD STATISTICS



WORKLOAD STATISTICS

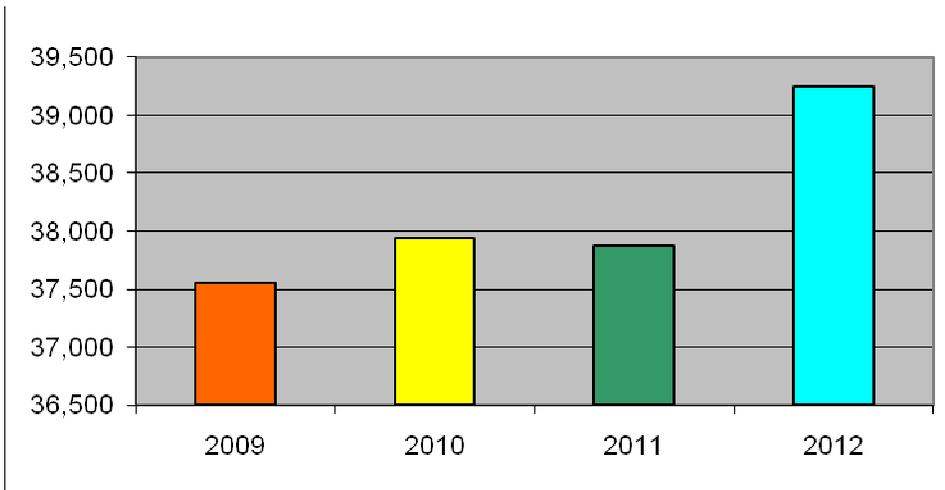
FINANCE

	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Number of Computer Checks Written	12,843	11,708	10,651	9,860	9,225
Number of Accounting Transactions	67,108	68,698	67,420	65,455	66,265

TAX OFFICE

	<u>FY 08-09</u>	<u>FY 09-10</u>	<u>FY 10 - 11</u>	<u>FY 11 -12</u>	<u>FY 12 - 13</u>
Number of Mobile Homes (SW)	4,027	3,923	3,988	3,790	3,796
Number of Bills (Motor Vehicles)	57,983	56,566	54,689	54,899	53,782
Number of Bills	36,453	36,440	36,946	37,086	37,360
Number of Parcels	35,068	35,257	35,079	35,224	35,049
Number of Senior Citizens Exemption	1,037	1,166	1,320	1,289	1,305
Number of Business Accounts	2,485	2,501	2,504	2,452	2,387
Number of Deeds Processed	1,223	1,354	1,138	1,013	983
Number of Building Permits	2,774	2,649	3,291	3,445	2,791
Date Tax Bills Run	8-4-08	9-8-09	8-4-10	8-11-11	8-7-12

DEPARTMENT / AGENCY BOARD OF ELECTIONS	Workload Statistics Calendar Year			
	2009	2010	2011	2012
Total Registered Voters	37,559	37,939	37,877	39,241
Voters Added	1,717	1,495	1,627	4,408
Voters' Name, Address, Party Change	1,672	2,121	1,515	4,105
Voters Removed: Legal Reasons	2,136	1,104	1,697	3,174
Duplicate Applications	102	171	198	932
Declination Applications	3,582	3,783	3,238	1,823
Total Registered Voters	37,559	37,939	37,877	39,241

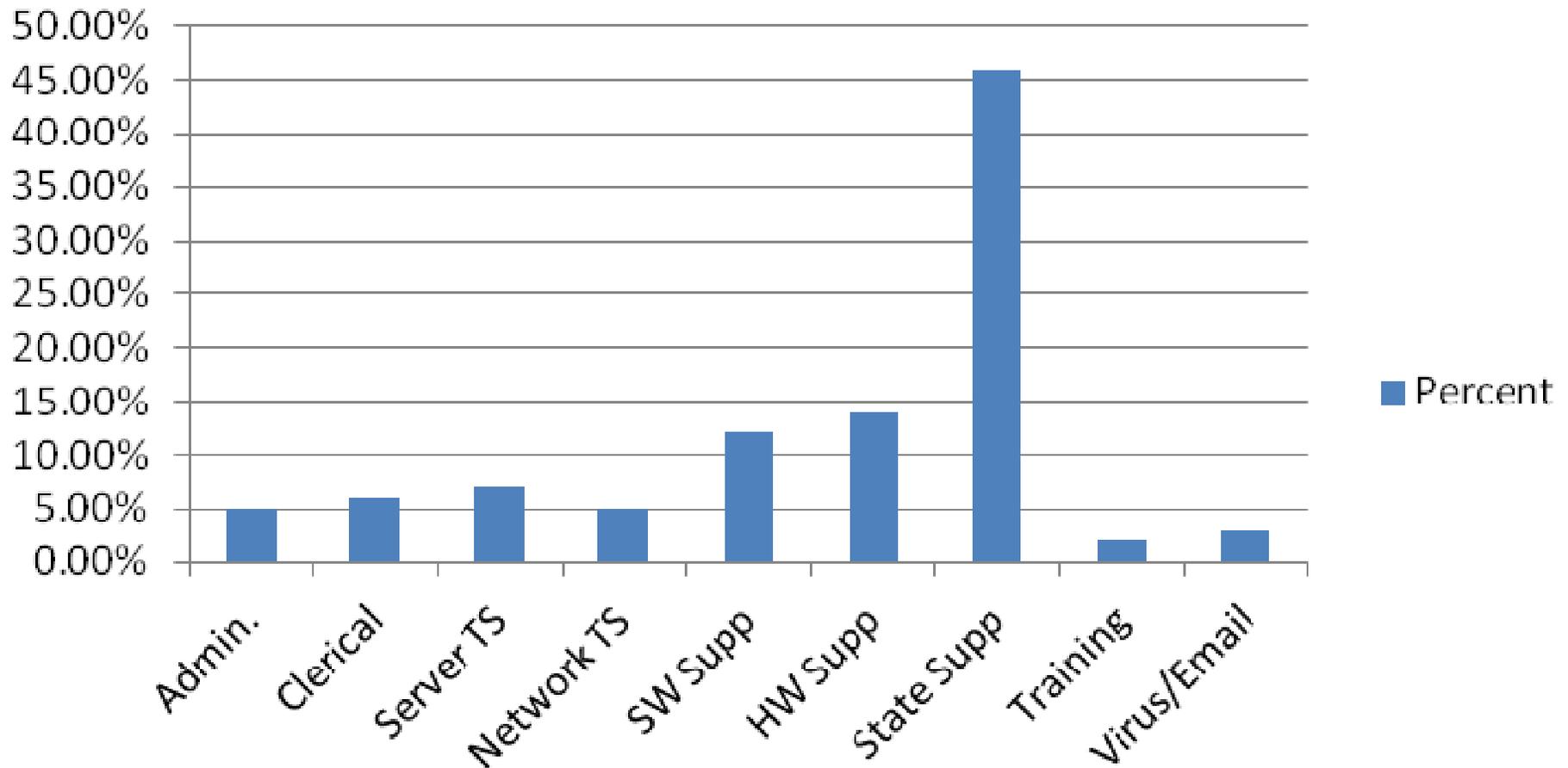


REGISTER OF DEEDS

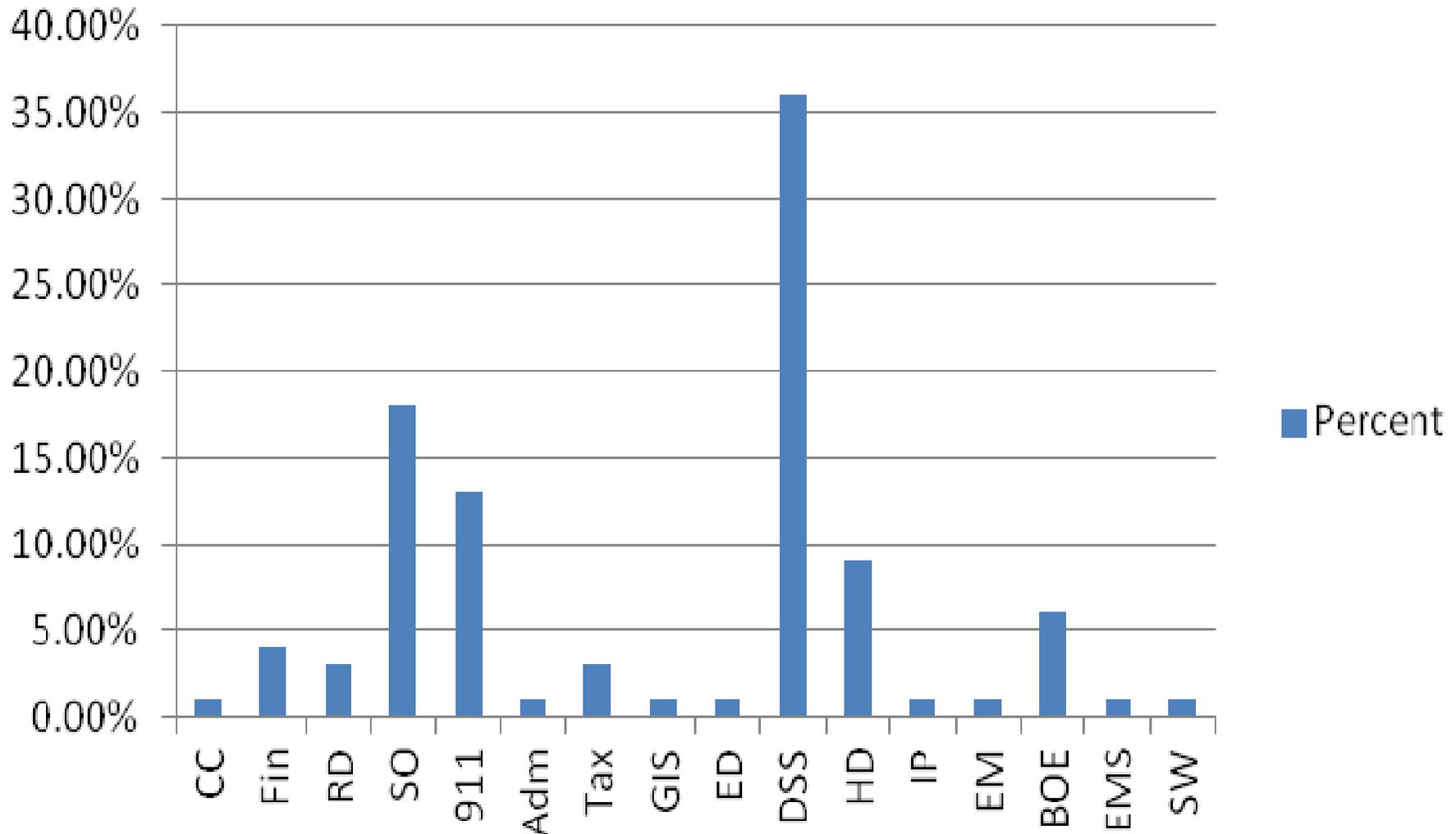
	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Approx. Documents Recorded/Processed/Reviewed	7,813	6,062	5,900	5,568	5,800
Maps	213	163	171	143	161
Marriage Licenses Issued	342	316	276	308	208
Notaries Sworn In	181	182	172	171	184
Miscellaneous Copies Made For/By Public	93,718	84,684	78,288	66,910	71,867
Certified Vital Records Certificates	8,808	7,955	7,780	7,265	6,985

MANAGEMENT INFORMATION SYSTEMS MIS

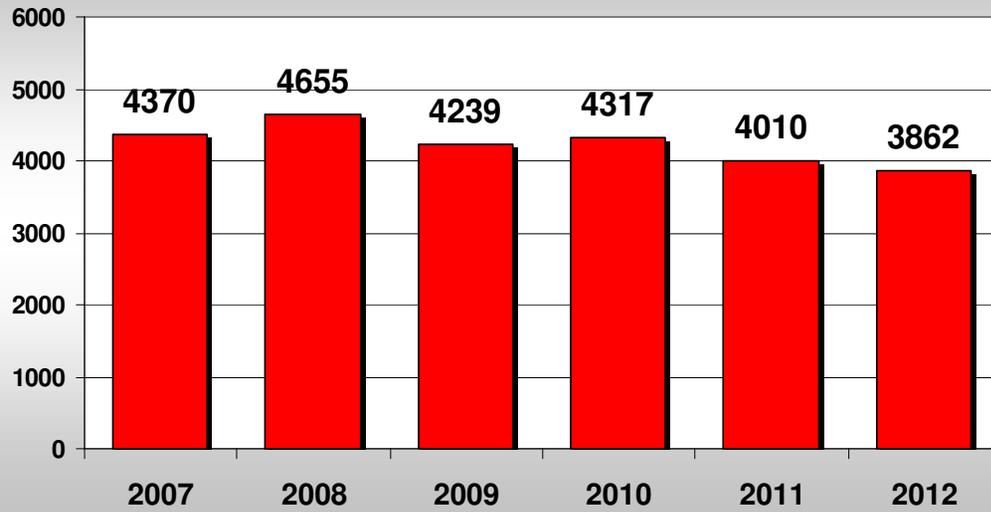
2012/2013 MIS Workload by type



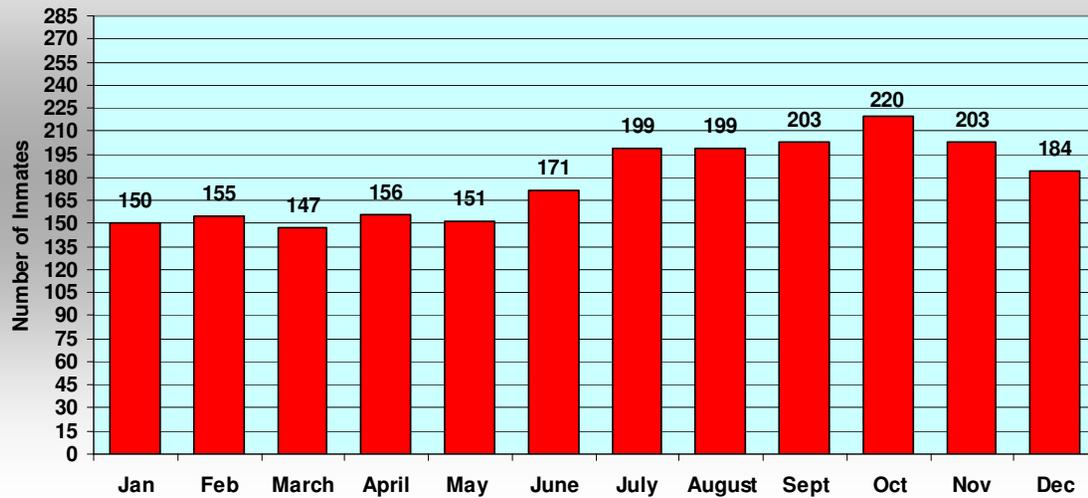
2012/2013 MIS Workload by Dept



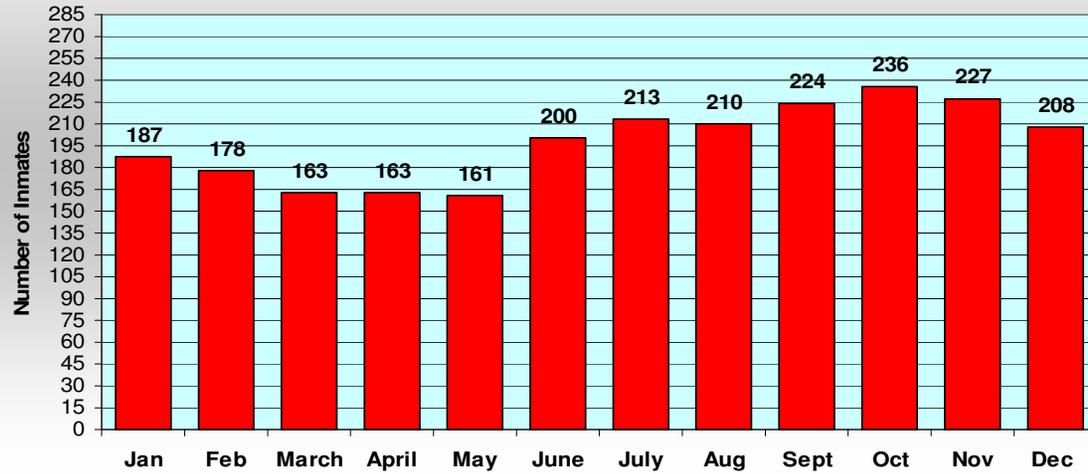
Jail Admission Totals by Year



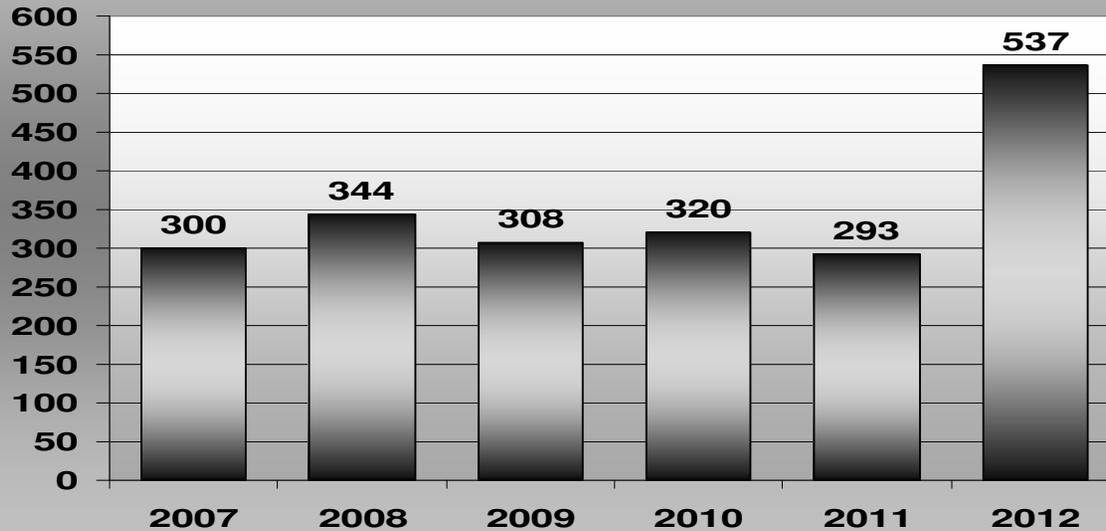
2012 Average Daily Population (ADP) by Month Excludes House Arrest and Safekeepers 2012 ADP is 178 Inmates



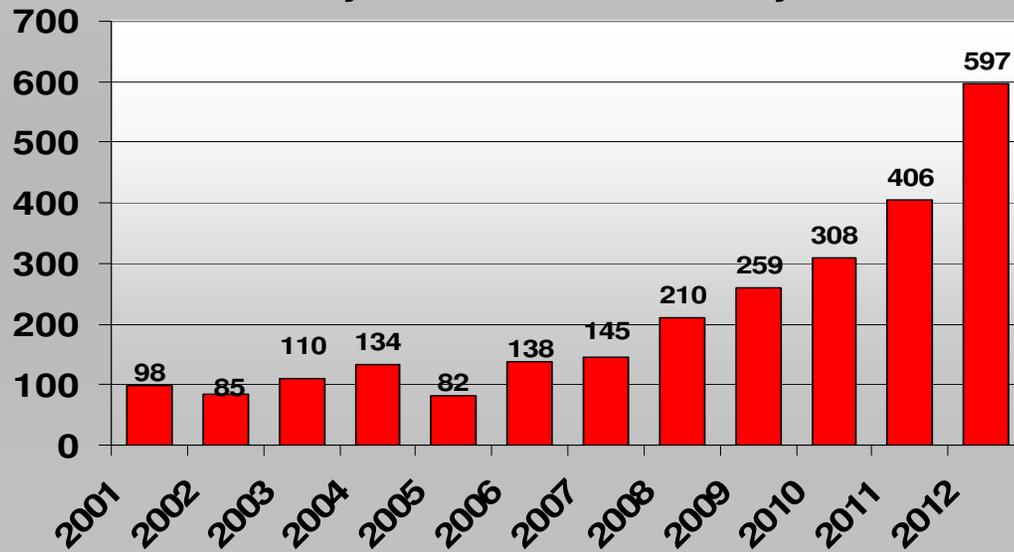
2012 Peak Population by Month
 Excludes Inmates on House Arrest and in Safe Keeping
 Maximum Bed Space for Both Jails is 285 Beds



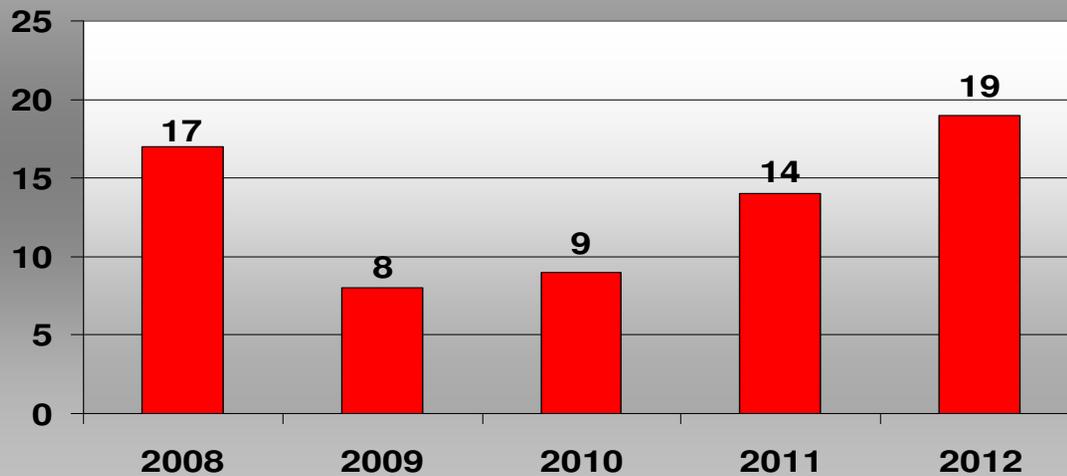
Felony Arrests by Year
 Lenoir County Sheriffs Office



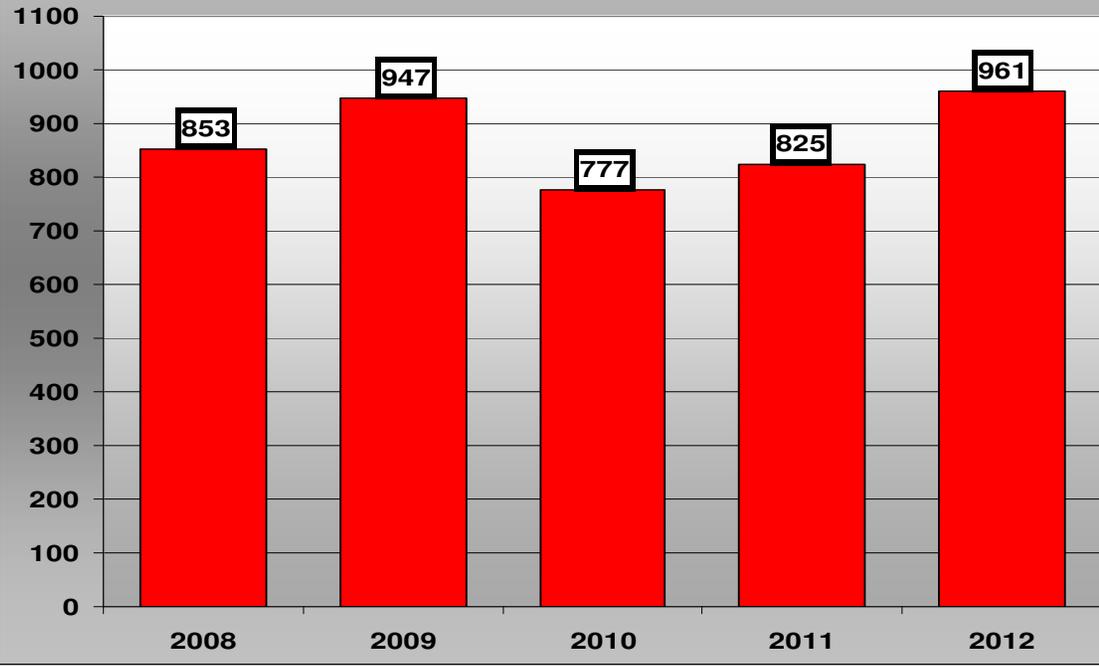
Carry Concealed Weapon Permits Issued and Renewed By Year in Lenoir County



Sex Offenders Registering in Lenoir County by Year Total Registered Sex Offenders: 112 Offenders



APPLICATIONS FOR GUN PERMITS in Lenoir County



**LENOIR COUNTY EMERGENCY SERVICES DEPARTMENT WORKLOAD STATISTICS
COMMUNICATIONS DIVISION
2012/2013**

Call Volume

1. Total 911 Wireline call volume for:
 - a. 2010 **17,596**
 - b. 2011 **16,337**
 - c. 2012 **15,176**
2. Total 911 Wireless call volume for:
 - a. 2010 **33,858**
 - b. 2011 **40,312**
 - c. 2012 **43,426**
3. Total Non-Emergency and 7 digit emergency call volume for:
 - a. 2010 **122,042**
 - b. 2011 **112,729**
 - c. 2012 **113,504**

Number of Dispatches

1. Volunteer Fire Departments	<u>2012</u>	<u>2011</u>	<u>2010</u>
a. Deep Run	231	329	314
b. Hugo	296	441	400
c. North Lenoir	468	551	609
d. Pink Hill	266	355	375
e. Sandy Bottom	269	393	337
f. Sand Hill	81	100	88
g. Seven Springs	30	27	25
h. South Wood	281	367	342
i. Wyse Fork	64	103	88
j. LaGrange	189	284	293
	2,175	2,950	2,871

**LENOIR COUNTY EMERGENCY SERVICES DEPARTMENT WORKLOAD STATISTICS
COMMUNICATIONS DIVISION
2012/2013**

2. Kinston Fire Department	918	976	931
3. Kinston Police Department	30,744	31,350	33,831
4. Lenoir County Sheriff	17,468	18,450	19,055
5. Pink Hill PD	586	887	957
6. Lenoir County EMS			
a. Wheel Chair	2,414	2,996	1,744
b. Stretcher	1,746	2,947	2,635
c. Emergency	9,018	9,297	9,228
	13,178	15,240	13,607

LENOIR COUNTY PLANNING & INSPECTIONS

WORKLOAD STATISTICS (CALENDAR YEAR)

ACTIVITIES	2008	2009	2010	2011	2012
RESIDENTIAL BLDG PERMITS	118	131	94	105	99
COMMERCIAL BLDG PERMITS	18	22	39	24	47
ELECTRICAL PERMITS	489	467	619	676	581
PLUMBING PERMITS	149	150	184	213	187
MECHANICAL PERMITS	357	311	439	403	340
INSULATION PERMITS	75	64	52	45	58
OTHER PERMITS	233	176	164	158	142
SINGLEWIDE M/H PERMITS	109	74	78	98	84
DOUBLEWIDE M/H PERMITS	52	43	35	37	38
ZONING COMPLIANCE CERTIFICATES	200	150	129	117	111
SPECIAL USE PERMITS	1	0	3	2	2
VARIANCE CASES	0	0	1	0	0
APPEAL CASES	0	0	0	0	0
REZONING CASES	2	0	0	1	0
FLOOD DEVELOPMENT PERMITS	7	4	4	2	8
MAJOR SUBDIVISION REVIEWS	0	0	0	1	0
MINOR SUBDIVISION REVIEWS	28	31	35	54	67
MANUFACTURED HOUSING PARKS REVIEWS	0	0	1	1	1
LAND USE ORDINANCES ENFORCEMENTS	5	2	3	5	4
TOTALS PERMITS:	1853	1625	1880	1942	1769
Total Inspections performed:	3134	3221	2838	2743	2609

NC Cooperative Extension – Lenoir County Center Workload Statistics

<u>4-H PROGRAM</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Total hours of instruction received by youth enrolled in educational programs	3855	4040	4034	7,800	6200
Youth participating in educational events (county fair, projects, presentations, Youth livestock show)	5521	3775	1672	6,466	4246
Hours contributed to the 4-H program by volunteers	3292	1500	4425	4,500	4800
 <u>FAMILY & CONSUMER EDUCATION</u>					
Citizens receiving assistance from the SHIP	810	840	950	750	750
Citizens learned skills to assist in water and energy conservation	12,500	14,200	14,200	14,200	14,200
Business participants who completed Food Safety Curricula	75	55	22	61	
Citizens learned skills to decrease the risk of disease related to diet & lifestyle	1319	2217	1,781	1,798	1,566
Citizens learned skills for effectively managing family resources	103	88	110	398	398
Youth received education to reduce their risk of chronic disease related to diet and inactivity through school enrichment and special interest programs	698	2188	2,400	1,604	398
Hours contributed by Extension and Community Association	9646	7945	4,985	1,600	7,403
Parents participating in Parent Training	30	42	74	65	42
 <u>AGRICULTURE</u>					
Tobacco producers improved production practices	16	11	16	12	4
Farmers certified or re-certified to use restricted-use pesticides	234	257	211	118	152
Farmers implementing no-till practices (acreage)	5000	3000	7,500	2,500	3,200
Gross Farm Income (includes new crop sprghum)	\$840,000	\$550,000	\$501,000	\$420,000	\$2,567,340
Small Farmers participating in FACT	11	12	9	8	
Animal Waste Operators, certified or recertified	235	310	265	275	490
Dollars saved by animal waste operators	\$75,000	\$85,000	\$425,000	\$270,000	\$75,000
Youth/Adults certified in meat Quality Assurance	20		46	17	22
Master Gardeners trained	0	11	8	0	8
Hours contributed by Master Gardener volunteers	2720	3000	1890	1,715	1,444
Dollar value of Master Gardener Service	\$53,047	\$55,200	\$39,000	\$36,015	\$37,398
 <u>TOTAL STAFF EDUCATIONAL CONTACTS</u>					
News articles or releases written, blogs and social media	330	322	290	294	227
Program area newsletters distributed	15,300	15,000	15,000	15,000	15,000
Workshops conducted	110	120	210	188	172
Hours of instruction	2947	2,200	2,300	2,100	1,925
Workshop attendance	2964	3,660	3,420	3,222	2,955
Face-to-Face contacts	22,139	33,225	51,598	72,414	50,235
Television appearances	65	71	56	66	46
Parents-As-Teachers referrals	18	20	20	8	11
Grant Dollars received				\$ 430,330	

LENOIR SOIL AND WATER CONSERVATION

The Lenoir SWCD partnered with the Natural Resources Conservation Service handles a diverse conservation program workload. The following programs represented the actual number of contracts being funded with practices being implemented.

Program Contracts by Program Spent	08-09	09-10	10-11	11-12	12-13	Approx. \$
North Carolina Ag. Cost Share Program	14	11	6	7	10	\$ 842,186.00
NC Ag. Cost Share Drought Program	0	0	0	1	0	\$ 3,555.00
Community Conservation Assistant Program	0	1	1	1	1	\$ 8,098.00
AG Wrap	0	0	0	0	1	\$ 15,000.00
Environmental Quality Incentive Program	3	9	7	2	14	\$1,467,306.00
Conservation Reserve Enhancement Program	3	0	1	6	0	\$ 148,151.00
Conservation Reserve Program	0	0	0	6	5	\$ 59,143.00
Agriculture Water Enhancement Program	0	0	0	1	0	\$ 6,303.00

With all of the current changes in agriculture, participation in cost share, incentive and annual payment programs has decreased as well as some have increased. New Best Management Practices are being introduced in the above programs to encourage farmers to participate in these programs to continue good conservation.

LIBRARY	<u>FY 10-11</u>	<u>FY 11-12</u>	<u>FY 12-13*</u>
Circulation:			
Kinston-Lenoir County Public Library	190,733	195,567	177,000
La Grange Library	37,093	44,118	40,000
Pink Hill Library	24,630	25,006	25,000
Total (Lenoir County)	252,456	264,961	242,000
Attendance:			
Kinston-Lenoir County Public Library	247,760	244,478	252,000
La Grange Library	80,118	75,267	72,000
Pink Hill Library	37,745	34,525	31,000
Total (Lenoir County)	365,623	354,270	355,000
Reference Questions:			
Kinston-Lenoir County Public Library	175,428	76,761 **	107,000
La Grange Library	32,085	28,414	27,000
Pink Hill Library	29,006	29,472	21,000
Total (Lenoir County)	236,519	134,647	155,000
Attendance for Adult Programs	7,536	8,296	10,000
Attendance for Children's Programs	16,322	15,563	17,000
Volumes Added (system total)	29,347	26,960	25,758
Volumes Withdrawn (system total)	31,825	34,651	28,008
Total Volumes (system total)	225,279	217,588	215,338

*Projected through June 30, 2013 based on available data.

**Decrease due to changes in reporting methodology

**LENOIR COUNTY HEALTH DEPARTMENT
CALENDER YEAR ACTIVITY REPORT**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Adult Health							
Physicals (BCCCP)	19	25	22	25	34	26	39
BCCCP (mammograms)	39	32	23	24	42	19	35
Modified	15	17	24	33	30	31	29
Animal/Rabies Control							
Request for service	1242	974	941	1248	1376	2184	2258
Cases of rabies	4		2	8	16	12	8
Bites investigated	38	54	54	78	84	92	118
Rabies vaccinations	7943	8193	8143	8847	8923	9236	9147
Animals impounded	3553	3361	3490	3616	3422	3571	3622
Animals euthanized	2135	1895	1943	2141	1174	1065	1143
Child Health							
Well-child visits	685	684	738	680	601	508	330
Patients, unduplicated	537	562	588	592	506	394	235
Immunizations, clinic doses			4667	4676	4994	3302	3000
Immuniz, 6 th grade doses	----	----	390	745	421	291	175
Lead follow-up	17	16	16	34	14	5	6
Child Serv. Coord, enrollees	15	43	38	42	70	n/a	n/a
CSC, active months/units	120	230	805	724	1062	n/a	n/a
Newborn Assessment	5	12	19	7	3	15	16
CC4C enrollees						122	147
Communicable Disease							
PPD, TB skin tests	1018	1296	1041	977	1019	837	635
STD Screenings	910	1003	992	975	809	836	691
HIV tests	1570	1369	1580	1665	1375	1531	1317
HIV, posttest counseling	457	851	74	7	3	5	1
HIV, pretest counseling	1312	2099	1582	1476	1379	1586	1301
Flu vaccine, doses	1108		950	3340	3333	471	894

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Communicable Disease Cont.							
Pneumonia vaccine, doses			50	50	50	14	20
Tetanus vaccine, doses			959	799	306	237	177
Hepatitis B vaccine, doses			219	176	235	340	476
Other vaccines					(Twin Rix) 328	(Twin Rix) 302	133
Syphilis, reported cases	13	17	14	11	0	5	9
Gonorrhea, reported cases	173	196	163	114	159	121	97
HIV, reported positives	21	21	23	12	16	8	4
AIDS, reported cases	13	15	11	11	19	4	7
Tuberculosis, reported cases	7	5	4	2	6	2	8
Chlamydia, reported cases	296	317	296	324	351	320	324
Environmental Health							
On-site Wastewater							
Applications, new lot evals	344	286	157	157	151	130	114
Site visits	1310	1363	1057	1040	1022	911	816
Site evals conducted	376	304	205	203	187	187	162
Improvement permits, new	254	200	124	116	107	86	79
Improvement permits, repair	27	28	5	4	1	2	1
Improvement permits, denied	4				0	0	0
Operations permits	212	211	156	164	123	155	120
Complaints investigated	13	7	6	26	21	20	13
Food and Lodging							
Inspections quarterly	1145	844	634	776	886	795	624
Permits issued	110	115	96	85	84	94	94
Site visits	383	408	349	262	225	301	286
Complaints investigated	30	38	46	31	57	74	71
Lead investigations	1	2	4	4	2	0	0
Methamphetamine Labs				2	9	0	2
Family Planning							
New patients	247	212	148	151	102	108	107
Continuation patients	793	803	822	810	841	820	817
Visits	1966	1937	1798	2056	2157	1749	1745

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Health Education/Promotion/Outreach							
Tobacco				26	0	30	100
Physical Fitness				15	78	0	100
Nutrition/Overweight/Obesity	1			41	0	65	150
Chronic disease presentations				396	369	240	200
STD/HIV/AIDS presentations	5			146	153	336	795
Laboratory							
Pregnancy test	943	1058	1210	1060	899	808	624
Gonorrhea cultures	815	961	1294	958	1013	955	804
Cholesterol tests	137	153	67	n/a	n/a	n/a	n/a
Glucose tests	440	450	307	362	207	215	246
Hemoglobin tests	3882	3762	3610	3729	3393	3158	3024
Urinalysis/micro	2318	2347	1928	2085	1112	1663	1334
Patients, unduplicated	8188	8729	7759	7794	6835	6844	6122
Reference lab	6543	7083	6517	6266	5127	5605	4615
Total tests/Specimens Collected	20,640	21,496	24,766	21,056	18,450	18,494	16,012
Maternity							
Low risk, patients	185	182	138	109	35	46	20
High risk, patients	80	75	57	59	50	68	55
Patients, unduplicated	227	204	151	155	188	110	83
Total visits	1235	1140	869	958	500	881	799
MCC, new patients	56	52	49	51	25	n/a	n/a
MCC, subsequent patients	417	----	----	----	---	n/a	n/a
MCC, units	850	588	635	719	422	n/a	n/a
MCC, encounters	473	306	403	418	215	n/a	n/a
Pregnancy counseling	265	301	291	209	235	238	167
PCM CCNC Screening						236	504
PCM Services						80	509
Currently Enrolled						45	113
Pending Enrollment						77	15
WIC							
Caseload, unduplicated	4554	5170	5399	5688	5327	5401	5349

PARKS & RECREATION

	Ages	2008	2009	2010	2011	2012
Tee Ball	5-6	390	387	405	420	415
Rookie Baseball	7-8	210	208	186	210	185
Bambino Baseball	9-12	328	222	245	270	285
Babe Ruth Baseball	13-15	44	52	60	61	53
Midget Girls Softball	9-12	285	296	302	306	298
Jr. Girls Softball	13-15	75	85	80	78	60
Termite Basketball	7-9	275	252	240	255	163
Midget Basketball	10-12	190	230	200	235	277
Prep Basketball	13-15	72	166	145	125	103
Sr. Basketball	16-18	66	85	80	45	55
Girls Basketball	9-12	-----	-----	52	96	88
Flag Football	7-9	118	111	95	90	101
Midget Football	10-12	149	170	165	140	160
Cheerleading	9-12	65	80	100	75	60
Summer Day Camps	9-12	435	886	560	450	475
Pink Hill Soccer	5-12	170	139	135	155	160
Moss Hill Soccer	5-12	132	130	144	130	140
Southwood Soccer	5-12	118	125	110	115	105
Barnet Soccer (Fall/Spring)	4-13	775	790	750	795	750
Volleyball	9-12	-----	155	160	170	185
Adult Flag Football	18 & up	-----	-----	110	103	112
TOTAL		3897	4569	4324	4324	4230

TRANSPORTATION DEPARTMENT

	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09
MILES	304,608	325,000	237,396	246,748	288,744	324,173	454,658	686,437
TRIPS	56,496	58,000	44,560	41,287	42,625	47,168	53,836	71,823
COST/MILE	\$1.22	\$1.34	\$1.41	\$1.43	\$1.39	\$1.39	\$1.70*	\$1.60
	2009-10	2010-11	2011-2012					
MILES	675,426	786,901	706,249					
TRIPS	85,855	97,215	74,571					
COST/MILE	\$1.31	\$1.46*	\$1.76*					

*Increase in cost per mile due to gas increases

DIVISION OF VETERAN AFFAIRS

2011-2012 WORKLOAD STATISTICS:

Contacts in Person 5620

Contacts by Phone 7920

Federal dollars brought into Lenoir County:

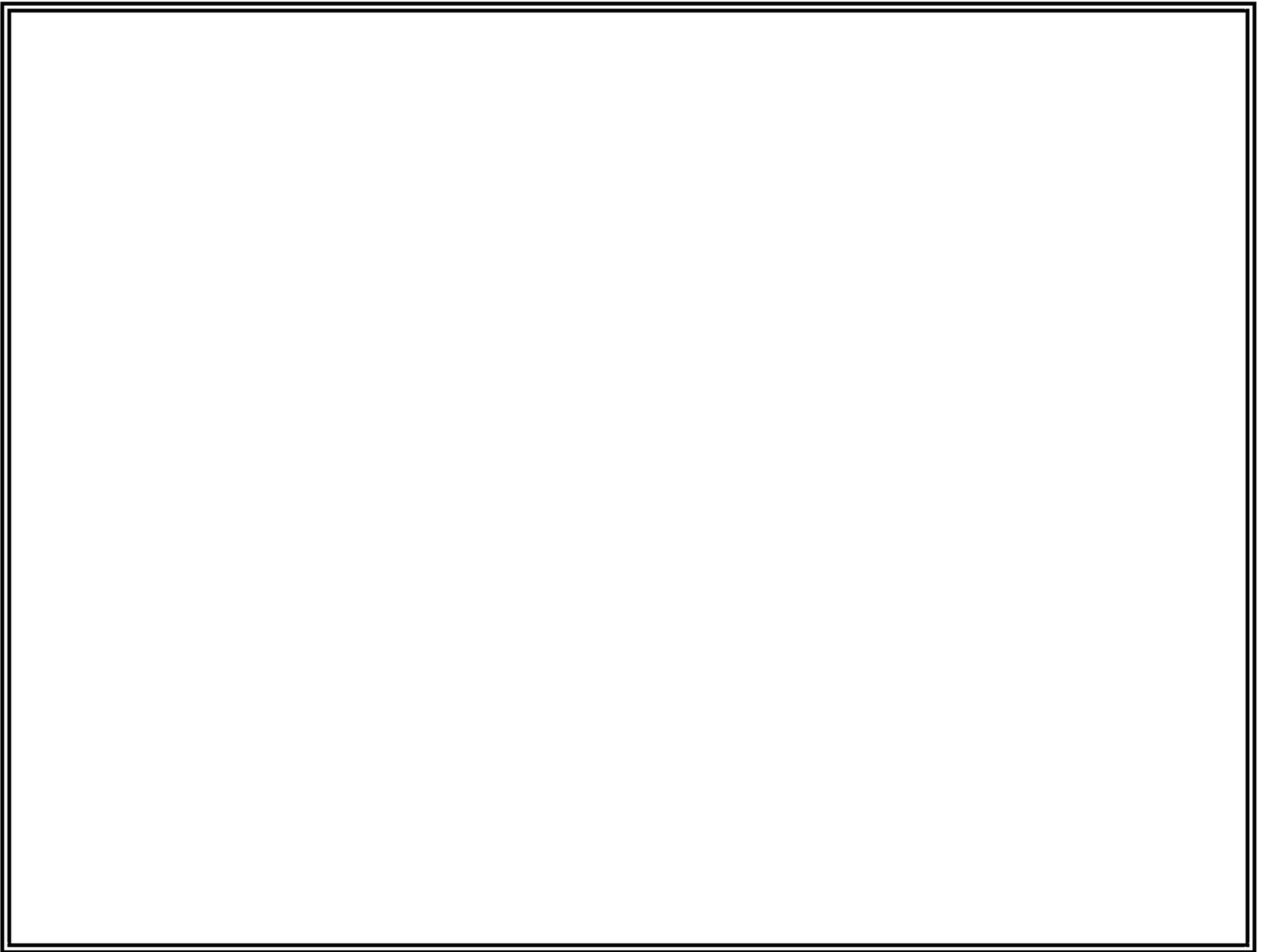
Approximately \$23,105,000 (compensation & pension)

- Approximately \$ 8,289,000 (medical expenditures)
- Approximately \$ 1,335,000 (education & vocational rehabilitation)
- Approximately \$33,271,000 (total expenditures)
- A TOTAL OF 64 NCDVA SCHOLARSHIP APPLICATIONS FOR THIS DISTRICT six scholarships were awarded to Lenoir County students

This District Office of the North Carolina Division of Veterans Affairs covers seven counties and serves a total veteran population of approximately 34,327 based on the latest figures available from the Office of the Actuary of the US Department of Veterans Affairs. Lenoir County Veterans number approximately 4,875 (this figure does not include spouses, widows, and dependents who are also served in this office). We processed out approximately 21,800, original letters with over 38,780 attachments. The major portion of correspondence includes compensation and pension claims for veterans, widow and dependents of veterans with a smaller but significant amount of correspondence concerning medical benefits, educational benefits, insurance, burial benefits and Department of Defense records and benefits.

In addition to correspondence sent out of this office, we also receive into our office in excess of 46,000 pieces of correspondence with attachments sent annually by the VA Regional Office in Winston Salem and the six other counties in our district. These applications for benefits letters with attachments, decision letters, request for information, duty to assist letters and numerous other types of correspondence have to be processed, copied, sorted and distributed to the six other Counties in this District. This requires numerous files be pulled and re-filed daily to deal with this correspondence in addition to the in-office appointments by local veterans and/or their families for assistance.

APPENDICES



Lenoir County, North Carolina

FAST FACTS

Community Profile 2013

Location

Driving time to metropolitan city (min/miles)	
Raleigh	90/75
Wilmington	120/100

Population (Census) Certified BEA

	2010	2011
Lenoir Co.	59,495	59,314
Male	28,463	28,340
Female	31,173	30,974
White	33,691	33,547
Black	24,436	24,331
Other	1,368	1,436

2011 Median Household Income

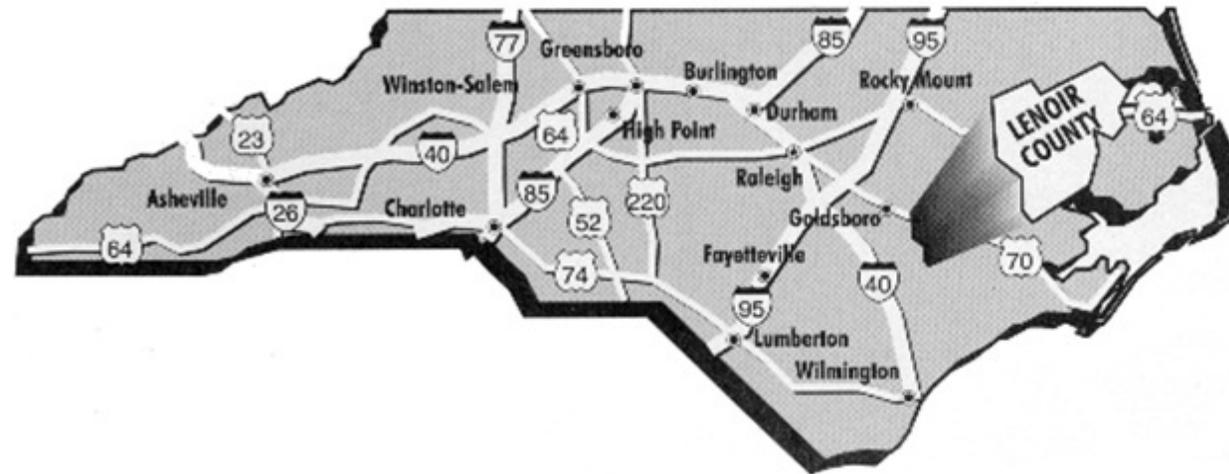
	\$ 33,749
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Source: Census Bureau 2/2013

2011 Farm Income

Total Cash Receipts from marketings (\$000)	\$ 215,757
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Source: ncagr.gov - Statistics 2/11/2013



Recruitable Labor

Lenoir County ESC Civilian Labor Force 2012 Annual*	2,916
High School Graduates 2012	602
# Entering Labor Force	53
# Continuing Education	487
# Entering Military	59

* ESC Website 1/2012 / Source: Lenoir Public School Report 2012-13

Labor Force

	2010	2011	*2012
Labor Force	26,540	28,050	28,350
Employment	23,539	24,924	25,435
Unemployment	3,001	3,126	2,916
Rate %	11	11.1	10.3

Source: *ESC Website 2/10/2013, EDC Staff Annual Calculations

Work Force Mix (3rd. Qtr. 2012)

	Number	%
Private Industry	21,549	78.88%
Government	5,795	21.21%
Total All Industries	27,318	100.00%
Manufacturing	5,357	19.61%
Agriculture, Forestry, Fishing & Hunting	450	1.65%
All Other Industry	21,511	78.74%

(Source: ESC E&W 3/9/12)

TOTAL 27,318 100.00%

Median Age

	2009	2010	2011
	39.15	41	43

Source: BEA 2/12/2013

Taxable Sales

FY 2011-12	\$ 493,184,939
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Source: NC Dept. of Revenue, Sales & Use Tax Division 2/11/2013

**LENOIR COUNTY GOVERNMENT
BUDGET CALENDAR: FY 13-14**

	TASK	DATE
1	Commissioner Budget Planning Work Session	February 4, 2013
2	Financial / Budget Philosophy Reviewed	February 4, 2013
3	Budget Request Instruction Book Provided to Departments	February 8, 2013
4	Outside Agencies Advised By Letter & Form of Budgetary Time Frame	February 8, 2013
5	Departmental Budget Requests Returned to County Manager	March 15, 2013
6	Outside Agencies' Budget Requests Returned to County Manager	March 29, 2013
7	Meet With Department/Agencies, as Necessary	March 18, 2013 to April 8, 2013
8	Tax Revenues & Other Revenue Estimates Finalized	April 8, 2013
9	Finalize Budget Requests	April 12, 2013
10	Distribute FY 13-14 Submitted Budget to Board of Commissioners	May 6, 2013
11	Hold Work Session(s) on FY 13-14 Submitted Budget	May 20, 2013
12	Advertise Public Hearing on FY 13-14 Budget	May 23, 2013
13	Hold Public Hearing	June 3, 2013
14	Adopt Budget	June 20, 2013

LENOIR COUNTY FISCAL POLICY

The overall goal of the County's fiscal policy is to improve upon and maintain effective and efficient management of the public's resources. The policy statements which follow provide the "building blocks" for achieving this goal. There are four categories: budgeting, expenditure control, investment of idle funds, and preservation of general fund balance.

Budgeting

A comprehensive budget will be prepared annually for all funds to be expended by the County in accordance with North Carolina General Statute 159-8-13. The budget will be prepared in such a manner as to facilitate its understanding by citizens and elected officials. In addition to required public hearings, the Commissioners will hold work sessions on the budget which will be open to the public. Copies of the proposed budget will be available to citizens and elected officials prior to the work sessions. Budgetary emphasis will focus on providing the maximum level of basic services, to the most citizens, in the most cost-effective manner, with due consideration being given to all costs – economic, fiscal, and social. The budget will provide for adequate maintenance of capital, plant and equipment and for their orderly replacement. The county will avoid budgetary capital financing (one-time revenues for one-time funding of capital assets), special studies, or other non-recurring expenditures. Reports comparing actual revenues and expenditures to budgeted amounts will be prepared monthly and available to the public. Revenue estimates will be incorporated into the annual budget document and will be conservative. The County will not balance the budget on unrealistic revenue projections.

Expenditure Control

County management will employ tools designed to control expenditures to keep the tax rate at its lowest possible level, while maintaining sufficient resources to operate effectively. These tools include formal approval (by resolution) from the Board for all "non-routine" expenditures exceeding \$2,500. This approval will be obtained in addition to the normal budget process. Examples of non-routine expenditures include capital purchases, unplanned large purchases that require shifting of funds between line items, and purchase in which the Board may have special interest. Routine expenditures over \$2,500 include utilities, postage, fuel, etc. County management will also require a purchase order for any purchases over \$100, allowing management to scrutinize the expenditure prior to commitment of County funds. In essence, the benefit of close review offsets the additional paperwork and cost of processing the required documents. Other controls include departmental approval and review by the Finance Officer for all travel, and further approval by the county manager for travel out-of-state.

Investment of Idle Funds

The County will invest its idle funds, in accordance to G. S. 159-30, into: (a) CDs issued by banks using method of collateralization, (b) U.S. Treasury bills, notes, & bonds, and (c) in the North Carolina Capital Management Trust – Cash Account. As CDs mature, the finance office will call for quotes to ensure a competitive rate of return. The finance officer will manage these investments and determine the appropriate terms, percentage distributions, and rates. Board approval will be sought prior to committing to new investment options. The County uses a central depository system to manage its funds. This allows the finance officer to maintain only the amount necessary to cover expenses in the demand account and to invest the remaining funds to achieve greater return.

Preservation of General Fund Balance

The financial strength of the County is measured largely by its available general fund balance. The goal of the County is to maintain a fund balance in the 20% range for the following reasons:

- to ensure that sufficient operating funds are available in light of the County's erratic revenue cycle;
- to provide for adequate funds for immediate relief in case of natural disaster (ie. hurricanes, floods, etc.);
- to provide interest income through the wise investment of these funds to help stabilize the tax rate; and to reduce the cost of debt issuance by establishing a strong financial history.

According to the North Carolina Local Government Commission staff, a local government entering fiscal year with less than 8% undesignated, unreserved fund balance will not have sufficient resources to meet its obligations until it begins receiving property taxes.

Annual Independent Audit

The County will, in accordance to G.S. 159-34, have its financial accounts audited as soon as possible after the close of each fiscal year by a certified accountant or by an accountant certified by the Commission as qualified to audit local government accounts.

Fund Structure and Basis of Budgeting

The County Budget is organized on the basis of funds, each of which is considered a separate accounting and reporting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its revenues and expenditures, as appropriate. The types of funds include: the General Fund, Special Revenue Funds, Capital Funds and Enterprise Funds.

The General, Special Revenue, and Capital Funds are accounted for using the modified accrual basis of accounting, in accordance with G.S. 159-26. Under the modified accrual basis of accounting, revenues are recognized when they become measurable and available as net current assets. Expenditures, under the modified accrual basis of accounting, are generally recognized when the related fund liability is incurred. The County uses the full accrual basis of accounting for the Enterprise (Solid Waste) Fund. Under the full accrual basis of accounting, revenues are recognized when they are earned and expenses are recognized when they are incurred.

Governmental Fund Types

General Fund: This is the primary operating fund of the County and is used for the majority of current operating expenditures of the County Government. This fund provides **inter-fund transfers** for the operations of other funds, which include the Insurance Fund, Capital Improvements Fund, Revaluation Fund, Vehicle Replacement, and E-911.

Special Revenue Funds: These funds are used to account for the proceeds of specific revenues that are legally restricted to expenditure for particular purposes. The Revaluation Fund, County-wide Fire Service District Fund, E-911 Fund, Insurance Fund, Fund, and E-911 are included in these funds. The revenue sources of these funds include federal grants and special ad valorem taxes and fees.

Capital Funds: These funds account for the acquisition and/or construction of major capital assets by the County, except those financed by enterprise funds. Financing is primarily funded by bond issues, State and Federal grants, and transfers from the General Fund. The Vehicle Replacement Fund, Capital Improvements Fund, School Capital Fund are included in these funds.

LENOIR COUNTY – GENERAL DESCRIPTION

Lenoir County is located in the Coastal Plains region of Eastern North Carolina approximately midway between South Carolina and Virginia. Encompassing an area of 399 square miles, the County is an irregular pentagon in shape and is bound on the north by Greene County, on the east by part of Jones, Pitt and Craven Counties, on the south by Jones County and on the west by Wayne and Duplin Counties.

The land is a good land...an eastward-sloping plain crossed by shallow valleys and interrupted by a few gently rolling hills. From an elevation of 125 feet above sea level near the Dawson community in the western section of the county, the land drops to 44 feet at the headwaters of the Trent Rivers in the southeast section. Along the river and a few of the larger creeks are broad lowland areas carved in the distant past as the streams changed course or as water rushed downstream in time of heavy rain or storm. The normally placid Neuse River snakes its way for 75 miles through the center of the county, dividing it into almost two equal parts. The river depth fluctuates with the seasons from a low of two feet to a high water mark of 25 feet. Its width average 50-300 feet. Other streams include Southwest, Contentnea, Break Creek, Falling Creek and Briery Run.

BIRTH OF LENOIR COUNTY

The period following the Revolution was one of corruption and lawlessness in Dobbs County, especially in the far reaches of the area where Greene County is now located. Lack of honest qualified leaders and difficulties in administering justice in the remote sections of the county resulted in an emergency of many individuals who sought riches and power by any means, without regard to law. Government, in some areas, was non-existent, tax collections scant and law and order a farce. In efforts to remedy the situation, a bill was introduced in the General Assembly in December, 1791 to divide Dobbs County into two new counties with courts, prisons and stock in each. An opponent of the bill, General William Graham, declared it was the first time he had ever heard of destroying a government to establish law and order. The new counties were to be named Lenoir and Glasgow. A strong effort was made to name one of the counties for Stephen Cabarrus, then president of the State Senate. The name of Lenoir was stricken from the bill and Cabarrus substituted. Then, following arguments by Lenoir partisans, Cabarrus was stricken and Lenoir re-inserted. Thus, Lenoir County came very close to be Cabarrus County. The act of abolishing Dobbs County and creating Lenoir County was ratified on January 21, 1792 and Kinston was named the County Seat.

Lenoir County's name honors General William Lenoir, described by his contemporaries as a "venerable patriot and soldier," and who played a major role in the affairs of the state of North Carolina.

Source: *Lenoir County – 200 Years of Progress – 1776-1976*
Published by the Lenoir County Board of Commissioners
and the Kinston-Lenoir County Bicentennial Commission

MINUTES
LENOIR COUNTY BOARD OF COMMISSIONERS
BUDGET PLANNING WORK SESSION
Administration Building Conference Room
April 1, 2013

The Lenoir County Board of Commissioners began their scheduled Budget Work Session on Monday, April 1, 2013 at 10:30 a.m., at the Administration Building Conference Room, 101 North Queen St., Kinston, NC.

Members present included: Chairman Reuben Davis, Vice-Chairman Jackie Brown and Commissioners, Roland Best, J. Mac Daughety, Craig Hill, Eric Rouse and Linda Rouse Sutton.

Members absent: None

Also present were: Michael W. Jarman, County Manager, Tommy Hollowell, Assistant County Manager, Martha Martin, Finance Officer, and fellow Department Managers.

Mr. Davis welcomed the Board members to the Budget Work Session.

Mr. Jarman stated he will be meeting with Department Heads this week and would have more information to share afterward. He stated there would be other Budget Work sessions to provide the specifics of what is being requested. But today's meeting is to lighten the load of future meetings.

Mr. Jarman stated the both the Arts Council and the SPCA have requested meetings which may be scheduled in the Public Session of the Commissioners Meeting or in a Budget Work Session. He stated we need to offer to meet with the schools and view their presentation. He also reminded the Board that LCC has requested to share with the Board on April 16, 2013. Mr. Jarman stated there have been some questions regarding the new jail and he has some numbers to share. He also stated the Fire Museum would be discussed, in addition to some of the changes made by the State and Federal Government and how those changes affect the County.

Mr. Jarman stated there has been some question about closing the old jail and only operating the new jail. He stated that jail operation plans (prior to construction) were based on the availability of all our facilities. He stated the new jail is designed with a capacity of 192 beds, four housing units with 48 beds per unit. Mr. Jarman stated with the old facility shut down, 48 beds would have to be dedicated to females. With the old facility shut down the Out of County Housing Cost for September 2012 through February 2013 would have been \$385,500. The Deputy I cost for this time frame would have been \$39,621.01. Personnel Cost for Transporting Inmates, Two (2) Deputies required, for this six month period would have been \$39,621.01. The Total Cost for Housing Inmates Out of the County would have been \$425,121.01. The Jailer Cost would have been \$36,621.06. The total savings by not staffing the old jail would have been \$146,284.24. The additional cost to taxpayers if we only staff the new facility (6 months) would have been \$278,836.77. He stated if we close the downstairs jail it has a potential negative impact due to having to ship prisoners out, and lose potential revenue.

Mr. Jarman stated the state will no longer be lenient on us over housing prisoners since we have the new facility. He stated the Revenue available for the last 6 months with 60-80 beds available to rent as follows: Ten beds rented for 6 months generates \$91,250.00. Twenty beds rented for 6 months generates \$182,500.00 and thirty beds rented for 6 months generates \$27,750.00. In a 6 months summary, the negative impact on the budget would be approximately \$840,000.00. Ms. Sutton asked Sheriff Hill to give an update regarding the new jail. He stated they began moving the inmates on Thursday and has already moved trustees. Sheriff Hill states there are still inmates outside the county and plans are to move them back this week. He stated there are 60-70 inmates in the new jail now and Wayne County has approached us about housing their inmates. Wayne County stated they have between 30 and 50 inmates to be housed.

Mr. Jarman stated that Mr. McLain and others have come before the Board asking that the Caswell No. 1 Fire Museum be renovated. He stated it is currently housing the Fire Museum and Maintenance Shop on the first floor and MIS, Teen Court and the Assistant District Attorney's Office on the second floor. Mike Wiggins met with representatives from the East Group regarding the renovation of the museum and they have issues with the following: the structural integrity, the front brick wall is bowed, there is cracking in the brick lintels over the first story windows, mold, it is without handicap accessibility, and there is possible lead paint and asbestos to be abated, due to the age of the building. Mr. Jarman stated there had been a request from the Fireman's Association to renovate. He stated that Mike Wiggins worked with his staff and a contractor in the last couple of years to install a rubber roof on the building, which was done at a reasonable price. There has been demolition of two walls, wallpaper removed, a portion of the second floor painted and the carpet has been cleaned. He stated there has been \$8,000.00 spent on repairs. Mr. Jarman stated the County pays all the utilities and insurance for the entire facility.

He stated the proposal he handed out, was an Engineering Study for \$2,900.00. The construction costs associated with the study would be \$3,000.00 -\$4,000.00. He stated if structural issues were found, then the cost would depend on the findings. Mr. Jarman stated there are multiple options. Perform the study and if structurally sound, occupy as is until renovation funds are available. If the building is not structurally sound, relocate the occupants until renovation funds are available. Funds can be budgeted for renovations for FY 2013-2014 or the building can be donated to the Fireman's Association or the Historical Society. He stated that Teen Court and the Assistant District Attorney could be moved to the Courthouse and MIS could be moved into the building purchased from the IRS on McLewean St. Ms. Sutton asked if she understood him to say that there had been correspondence from the Fire Association. Mr. Jarman stated that Mr. Guy Basden and Mr. Jim McLain had inquired about where the commissioners stand on renovating the building. He stated there has been no discussion with anyone regarding donating the building.

Mr. Davis asked Mr. Jarman if we could approach Mr. Basden to see if any groups would be willing to accept the building and Mr. Jarman stated we need to give them an idea where the Board stands. He stated if the building is not structurally sound then the building may have to be closed down. Mr. Hill asked if liability was an issue and Mr. Jarman stated we may need to fix the building or close the doors. Ms. Sutton stated she thought we should do the study and if it is not structurally sound, then lock the doors and donate it to the Fireman's Association/Fire Museum, giving them the option to do what needs to be done.

Roger Dail, EMS Director, stated that the City has a local union that has done some work. Mr. Jarman stated he would proceed to do the study and if structurally sound would work on it whenever funds were available and if not sound, then it would be closed down. Mike Wiggins stated there had been termite damage found in the walls and he had it treated 5 years ago but there is still damage showing up from previous years. He stated the floors were dirt at one time and then there was concrete poured without treating the problem first. Mr. Hill asked if the close proximity to the courthouse should be considered if the decision was made to give it up. He questioned the need for the building 20 or 30 years down the road. Mr. Jarman stated Mr. Hill had a good point and we would need to stipulate if the County gave the building to a historical group that it be returned to the county in the event the status changed. He stated he could bring forth a resolution to do the study to the next meeting.

Ms. Sutton asked that the Fireman's Group be approached first and Mr. Davis stated he thought the study needed to be done without spending money. Ms. Sutton stated interested parties could possibly get assistance from historical grants and/or Tourism. Mr. Davis suggested asking Mr. William Jarman of Jarman Construction to do an evaluation. He stated Mr. Jarman has experience with these kinds of buildings and can possibly do a walk through evaluation without "boring holes" in the structure.

Mr. Jarman stated he could contact Mr. William Jarman to get an opinion and also ask the Inspections Department to look at it but at some point a decision had to be made due to the integrity of the building being questioned. Mr. Jarman stated an engineer should look at it. Roger Dail stated it would be expensive to renovate the building if lead based paint/asbestos were found. He stated OSHA would require an engineered seal. Mr. Jarman stated he would get back to the Board concerning this issue.

Mr. Tommy Hollowell stated the closing is tomorrow, April 02, 2013. He commented on refunding \$18,970,000 of Series 2007 Bonds. He stated the actual savings for FY 13-14 is \$34,411, which was less than he had hoped for. The savings for FY 14-15 thru FY 27-28 is \$40,000 minimum per year. The total savings achieved by refunding is \$636,386. Ms. Linda Rouse-Sutton commented this was a "good job".

Mr. Jarman stated we would not see the \$34,411.00 gain because of sequestration and Mr. Hollowell commented that sequestration was affecting the budget. The RZEDB (Recovery Zone Economic Development Bond) Debt 8.7% reduction in interest rebate, reduction for FY 13-14 is \$40,089. The EM EMPG (Emergency Management Grant Money) 8.7% reduction in grant funding, reduction for FY 13-14 is \$1,800.

Ms. Susan Moore, Department of Social Services, commented on how the cuts would affect that department.

Mr. Jarman stated we were hoping to see a reduction of \$70,000 in refinancing of the bonds but he is still thankful that it did not go up. Mr. Hollowell stated another issue affecting the budget is the Affordable Health Care Act. He stated beginning in January 2014, all employers who offer health insurance and who have more than 50 employees, will have to pay an annual tax of \$63.00.

Calculation for FY 13-14

$$\$63 \times 704 + \$44,352 / 2 = \$2,176.$$

Mr. Hollowell stated a State issue that is affecting the budget is Unemployment Insurance. He stated an Unemployment Insurance Account would have to be established at the state level. Mr. Hollowell stated this has to be 1% of taxable wages and for Lenoir County this is an estimate of \$170,000. We must contribute \$209.00 per employee until U.I. Account is funded at the 1% level. Based on FY 13-14 the estimate is \$99,484. In FY-12-13 our budget was \$30,000. Mr. Hollowell commented that this will definitely impact Lenoir County's budget. Mr. Jarman stated he is meeting with the Department Heads regarding the budgets and will bring more information to the Board in the future.

With no further discussion and Upon a motion by Linda Rouse-Sutton and a second by Roland Best, Mr. Davis adjourned the meeting at 11:30 a.m.

Respectfully Submitted,

Reviewed By,

Faye H. Mervin

Michael W. Jarman

Deputy Clerk

County Manager

MINUTES
LENOIR COUNTY BOARD OF COMMISSIONERS
BUDGET PLANNING WORK SESSION
Administration Building Conference Room
May 6, 2013

The Lenoir County Board of Commissioners began their scheduled Budget Work Session on Monday, May 6, 2013 at 10:35 a.m., at the Administration Building Conference Room, 101 North Queen St., Kinston, NC.

Members present included: Chairman Reuben Davis, Vice-Chairman Jackie Brown and Commissioners, J. Mac Daughety, Craig Hill, Eric Rouse and Linda Rouse Sutton.

Members absent: Roland Best

Also present were: Michael W. Jarman, County Manager, Tommy Hollowell, Assistant County Manager, Martha Martin, Finance Officer, and fellow Department Managers.

Mr. Davis reconvened the meeting at 10:35 a.m.

Mr. Jarman stated the budget is not a simple thing and certain services are required. He stated about 70% of the budget is mandated and there is only 30% that Commissioners have control over. Mr. Jarman thanked everyone who had worked on the budget. He stated one example of department heads working together to reduce cost was the reduction from five postage machines to two machines and after July 1, 2013 there will be only one machine located at the Tax Building. All departments will carry their mail to one location. Mr. Jarman stated that Captain Bruton mentioned the employees and he wanted to reiterate that the employees as well as the department heads were to be commended. He stated he appreciated the "lack of complaints" as we continue to cut budgets.

Mr. Jarman presented the slide presentation. He stated the numbers he has at this point have been compiled to show the 2013-2014 projected expenditures at \$63,789,826. 2012-2013 was at \$63,220,427 so this is an increase over last year's budget of \$569,399. Mr. Jarman summarized the major increases. He reviewed the Summary of Expenditures and Ms. Sutton stated she would like to commend the Department Heads.

Mr. Jarman stated several different things have been done such as reviewing the phone lines, multiple fax lines have been eliminated, as technology changes the MIS Department works to assist with the changes. He stated some things have been put on the table and some had been taken off. Mr. Jarman stated the Emergency Medical Department was looking at approximately \$300,000 a year in overtime. He stated they discussed cutting overtime by taking one unit off the road from 4:00 a.m. until 7:00 a.m. for a savings of \$100,000 in a year's time. Mr. Jarman stated the issue with this was during that time frame commuters are leaving for work as well as citizens arising to find health issues in their families and therefore it is not the best time to take a unit out of service. He stated after more consideration this was not included in the budget. Mr. Jarman elaborated on the non-departmental and stated it was up 18%. He spoke about adding the jail, increase in insurance due to the new wind zone and workers compensation as reasons for the increase.

Mr. Jarman stated the abolished positions include, Governing Body, 1 position effective 06/30/13. Human Resources, 1 position effective 06/30/13 and 1 position effective 06/30/14. Economic Development, 1 position effective 06/30/13. Tax, 1 position effective 12/31/13. DSS, 2 positions effective 06/30/13. Register of Deeds and Elections are both converting 1 full time position each to part time. He stated with the implementation of NCFAS, DSS will have reductions over the next 12 -24 months. Mr. Jarman stated there have been three new positions added. Two positions in Central communication which revenue from Jones County will fund and one Lieutenant position in the Sheriff's Department which revenue from Civil Process Fees will fund.

Mr. Jarman presented the Summary of Authorized Positions. He stated there are 468 full time employees and by the end of the year the previous three mentioned will be off so the total will be 465. Mr. Jarman stated that 290 part-time appears to be a lot but 185 of these are Board of Election employees that work on Election Day.

Mr. Jarman presented the Salary and Benefit information. He stated local governments and private employers are experiencing a geometric increase in health insurance cost and this situation could occur in Lenoir County. He stated we are self-insured and have been fortunate this year that we were not impacted by the major cost increase in health insurance. Mr. Jarman stated with being self-insured it could change quickly. He stated that Lenoir County has a good benefit package which is similar to plans of other Local Government units. Mr. Jarman stated no changes are recommended at this time.

Mr. Jarman presented the Salary study and stated based on an In-House Salary Study completed in 2013 Lenoir County Employees salaries are 9% to 10% behind counties with similar populations and tax bases. He stated the employees have had one increase in the last 4 FY's. Mr. Jarman stated a 1% increase it would cost \$180,000. A 2% increase would cost \$360,000. A 2.5% increase would cost \$450,000 and a 3% increase would cost \$540,000. He stated it would take a 2% to off-set the social security increase that we all experienced to put the pay checks back to where they were.

Mr. Jarman stated Dr. Mazingo had presented his request to the Board earlier and it was much more reasonable than what had been requested in the past. He presented the chart and reminded the Board that .05 cent of property taxes have been committed to the school bond, 1.5 million of sales tax is committed and whatever lottery funds are received. He stated as a Board \$4 million dollars per year has been committed for debt service and the debt service for School Bonds alone is \$5,900,000. He stated originally the county was banking money and there was savings to contribute and now there wasn't any. Mr. Jarman stated an extra \$560,000 has been spent in the current year out of the general fund monies after taking the .5 million out of the fund balance.

Mr. Hill asked if there is a department anywhere that has not seen a reduction in their operating cost. Mr. Jarman stated that funding has not been cut to Lenoir Community College, library or the Arts Council. He stated it had been internal to County departments. Mr. Hill stated as much as he would like to see the schools funded he has questions. Mr. Jarman stated the school bonds were passed by the citizens of Lenoir County and that is where the source to pay for it should come from and not just do it on the backs of the employees. Mr. Hill stated his concern is if a significant change is not made now, then the same thing will happen in Lenoir County that has happened in Greene County. Mr. Jarman agreed with Mr. Hill.

Mr. Jarman stated that Lenoir Community College's operating budget is \$2.2 million and they are requesting \$2,451,430. He stated according to the presentation by Lenoir Community College staff and "ranked by square foot", they are grossly underfunded. He stated looking at it in a different perspective, Lenoir Community College ranks at #9 by population. Mr. Jarman stated out of the eleven counties eight of these counties are larger than Lenoir. He stated Lenoir is at #2 when looking at the percent of the general fund budget that is going to the community college. Mr. Jarman expressed appreciation for what Lenoir Community College does and stated he believes the Board of Commissioners has made a strong commitment to them. Mr. Jarman summarized the requested vs. the recommended amounts for the outside agencies. He stated he had taken \$48,000 out of the volunteer fire department again and if they need additional monies it should come from the fire district tax.

Mr. Jarman stated the bulk of the County's revenue has always come from property and sales tax. He stated revenue \$600,000 of lottery funds had been lost and the county has to make up the difference out of pocket. He mentioned the jail bond rebate had been cut by 8% and the Emergency Management Grant that pays a small portion of Mr. Roger Dail's salary, also has to be made up. Mr. Jarman stated there are other changes, unemployment insurance, the cost of housing juveniles and the Affordable Care Act, medical safe keeping and the loss of ADM funds that cost the County extra funds. He stated the ADM funds will be exhausted after the 2013-2014 year. Mr. Jarman stated after the funds are exhausted the schools would be coming to the county for funds and Article 40 and 42 funds will have to be utilized. He stated other changes are not costing the county money, but as we lose state and federal monies we have to reduce our services. Mr. Jarman stated this is impacting the county and the citizens in multiple ways. Next Mr. Jarman presented several slides and charts reflecting a "General Fund Analysis of Lenoir County FY13-14 projected revenues and expenditures". These slides included information concerning historical analysis of our budgets.

Mr. Jarman expressed concern over the situation in Greene County where multiple persons said they were not aware of the situation. He then stated the next portion of the worksession was to make sure the position of the Local Government Association and County Administration was plainly known. First he presented the position of the LGC. He reviewed the Resolution stating intent to proceed with a referendum for Lenoir County general obligation school bonds, approved February 6, 2006 that was approved by LGC stating the need for additional revenue.

Next Mr. Jarman reviewed the recommendation from the FY11-12 Budget. The recommendation was for no tax increase but to work to pass the ¼ cent sales tax. The recommendation stated without the sales tax, the County would need a 4 to 6 cents property tax increase in FY13-14. The FY12-13 Budget recommended basically the same thing. Mr. Jarman stated the recommendation for FY 2013-2014 is to increase the property tax rate 3.5 cents effective July 1, 2013 and reminded the Board that this amount does not provide excess revenue for General Fund expenditures; it only meets the funding requirement of the voter approved school bonds. He stated the ¼ cent sales tax would have to be approved in November 2013, to be in effect in time to lower the rate July 1, 2014. Mr. Jarman stated the refinancing that had been done was reflected in the projected numbers.

Mr. Davis asked if the ¼ cent tax was put on the ballot in November 2013 would it directly 'kick-in' in April 2014 and Mr. Jarman stated that it would come in effect FY 14-15. Mr. Davis stated he had studied the different precincts on the ¼ cents sales tax, and it appeared that people who should not have voted for the increase did and the ones who should have voted for it did not. He stated the county is facing the dilemma now of negative publicity. Mr. Davis stated he thought Mr. Jarman presented a good budget and it needed to be analyzed.

Mr. Jarman stated his intention was to present the budget in the next meeting, May 20, 2013 and asked for ideas or changes today. Mr. Hill stated that 3.5 cents is quite an increase. He stated looking at the departments internally with their decreases and he would like to see the county take a look at all the outside agencies. He stated looking at what a 1-2% decrease would be and then determine how much property tax would be needed. Mr. Jarman stated a 1% would be equal to approximately \$125,000 and 2% would be approximately \$250,000. Mr. Hill stated these were just questions at this time. Mr. Davis stated he doesn't like to exercise threats, but prefers diplomacy instead. He stated he thought all aspects were to be considered and asked Mr. Jarman if the 3rd Monday of May would give him ample time. Mr. Jarman stated he would present the Board with the Budget on May 20, 2013, to be reviewed. He stated a special meeting could be called and they did not have to make a decision today.

Mr. Hill stated if the tax increase was not passed but sales tax was increased the fund balance would still have to be "dipped into" because that resource would not be available until much later. Mr. Jarman stated that was correct. Ms. Sutton stated she agreed with Mr. Davis but in her opinion it was not a threat but a fact. Mr. Jarman stated it has been repeated over and over again that 2012 would be when the debt service shortfall hit. He stated the reality is the citizens approved the school bonds and he is sorry the current board is now facing what others in the past have decided on. Ms. Sutton stated she thought a special meeting should be called to discuss the in's and the out's.

Mr. Jarman stated the county was re-rated this year by the bond rating agencies and Lenoir County looks good and is financially strong. He stated failure to act on this would reduce the bond rating and it would be a different scenario.

Mr. Rouse stated he would like to see what services would be changed in writing. Ms. Sutton stated that was a good idea as it should be unanimous and she would like to hear from the department heads verbally and also in writing. Mr. Jarman stated he would put some suggestions together.

Mr. Roger Dail discussed two different scenarios for the EMS Department. He stated one option would be to take a unit off the road completely, which he does not feel is a very viable option. Mr. Dail stated the second scenario would be taking a unit off the road at a specific time, as Mr. Jarman discussed earlier. He stated that could be done but the time frame, as Mr. Jarman mentioned, was a busy time for EMS and would likely result in a disservice to the citizens of Lenoir County. Mr. Rouse asked Mr. Dail if maintenance expense for the vehicles has increased enough that a new vehicle could have been purchased. Mr. Dail stated a new "remounted" truck could have been purchased with the funds spent on maintenance cost. Mr. Jarman stated the other issue with this is not that direct. He stated the increase is enough to offset remounting a truck but you also have that truck breaking down and therefore delays of service as well as other factors. Mr. Rouse asked when the last new vehicle was purchased and Mr. Dail stated it had been two years ago. Mr. Jarman stated his concern is if the wait is too long there could be a negative impact. He stated he was not a fan of financing ambulances.

Mr. Davis stated there was a tough decision to be made and the voters of this county have forced the Board into this decision by approving the School Bonds. Mr. Jarman stated that was correct and the county is accountable for how the monies are spent. Mr. Hill stated regarding the lottery, it was a game change after the game started that the voters did not have control over. Mr. Jarman stated the lottery has been successful but the funds have been redirected. He stated if the rate had been left as they said it would be, then the full amount would be available and there would be approximately an additional 5 million dollars. Mr. Jarman stated that money would be in the fund balance now. He stated there would still be a shortfall but less significant. Mr. Jarman stated he welcomed dialoged among each other and with him. He stated the information they had requested would be compiled and presented to them. Ms. Sutton asked if they would get a copy and Mr. Jarman assured her they would.

Ms. Susan Moore stated it is hard to cut her budget since most of it is mandated service and requires a match. She stated if county money was pulled from the DSS budget then a substantial amount of federal and state funds there to provide services would be lost. She stated the first cut would be in general assistance funds which is money set aside for big disasters such as hurricanes. Ms. Moore stated the second cut would be to cut down on staff, which would increase overtime.

Mr. Davis stated when he leaves the Board of Commissioners, whenever that maybe, he does not want to leave with the County on “shaky circumstances”. He stated he wants to make financial decisions that are beneficial to the County. Mr. Jarman thanked Mr. Davis for his comment and expressed the same concern. With no further discussion and Upon a motion by Mr. Davis and a second by Ms. Brown, Mr. Davis adjourned the meeting at approximately 12:16 p.m.

Respectfully Submitted,

Faye H. Mervin
Deputy Clerk

Reviewed By,

Michael W. Jarman
County Manager

MINUTES
LENOIR COUNTY BOARD OF COMMISSIONERS
BUDGET PLANNING WORK SESSION
Administration Building Conference Room
May 30, 2013

The Lenoir County Board of Commissioners began their scheduled retreat on Thursday, May 30, 2013 at 2:14 p.m., at the Administration Building Conference Room, 101 North Queen St., Kinston, NC.

Members present included: Chairman Reuben J. Davis, Vice-Chairman Jackie Brown and Commissioners, Roland Best, J. Mac Daughety, Craig Hill, Eric Rouse and Linda Rouse Sutton.

Members absent: None

Also present were: Michael W. Jarman, County Manager, Tommy Hollowell, Assistant County Manager, Martha Martin, Finance Officer, Department Managers, media and others.

Mr. Davis called the meeting to order at approximately 2:14 p.m. Mr. Jarman gave the invocation and Mr. Rouse led the Pledge of Allegiance.

Mr. Davis welcomed the Board members, Department Managers, and other visitors to the session.

Mr. Davis asked Mr. Jarman to recap the major items of the proposed budget, such as the funding for the volunteer fire departments.

Mr. Daughety asked if the budget that had been posted online on the County's webpage was the same as the budget that was presented at the last budget meeting. Mr. Jarman replied it was the same as the one presented at the last budget meeting with the exception of a few grammatical corrections.

Mr. Hill said some ideas were thrown out at the last budget meeting, but no action was taken, so the budget remained the same, so what is the task today? Ms. Sutton said it was to either make changes to the presented budget, or accept it as presented. Mr. Davis asked if there was anything that would prohibit one of the Board members from voting for the proposed budget, to please bring it up so it could be discussed. Mr. Hill asked if we move forward with the 3-1/2 cents property tax increase, how would the FY 2014-15 budget be impacted? Mr. Jarman stated there was a guest present who would like to discuss the DSS budget. Ms. Sutton suggested waiting for Ms. Brown, who was running a little late.

Mr. Jarman said even with the 3-1/2 cents property tax increase, \$400,000 of General Fund Fund Balance would have to be used in order to balance the budget. He also gave the amounts of Fund Balance that would be needed to cover the debt service for the next three years. Mr. Davis asked if there might be any additional property tax revenues coming in within the next few years. Mr. Jarman answered in estimating property tax revenues, a 1% multiplier is used for each future year.

Mr. Daughety asked about the funds for the soccer complex. Mr. Jarman said they are currently in the Fund Balance of the Capital Improvements fund, and would have to be moved back to the General Fund in order to be used against the General Fund deficit. Ms. Sutton asked if the soccer funds were a one time appropriation. Mr. Jarman replied yes. He also said if the soccer funds were used this year, it would be a one-time fix, and the same issue would occur next year. Mr. Davis said if we use the soccer funds this year, then we probably would never build the complex. He said he would rather leave that money alone.

Mr. Daughety said he had hoped rather than cutting the volunteer fire departments, which is an ongoing thing, we would use the money set aside for the soccer complex. Bill Ellis said he would be speaking with a group on Monday, June 3rd, who is committed to raising more funds to promote soccer. He also said he had 30+ years of service, but said he would build the soccer complex before he retires if the commissioners would leave those funds alone. Mr. Ellis also said soccer is currently the number one sport, and whenever the new soccer field is built, it could be used along with existing fields to host soccer tournaments. Those tournaments would fill local hotels and eating establishments, bringing in additional revenue.

Mr. Hill said he had previously thought about taking a portion of the money set aside for the soccer complex, but has changed his mind. He said he would like to look at sustainable cuts, but he wanted to know how the other commissioners feel about a 2% cut to the outside agencies. Mr. Hill said he knew it would be painful, but this would send a message the Board is serious about change. He said a combination of cuts and the tax increase would not be easy, but as managers, the agencies should be able to handle a 2% reduction. Mr. Hill also said he thought the agencies would rather take a 2% cut over consecutive years, than to have the funding cut completely down the road. He said the tax increase, as well as cuts were needed. Mr. Hill stated he would love to see the ¼ cents sales tax implemented. He noted if the 3-1/2 cent property tax increase was approved, the tax rate would be back at the tax rate of 2009.

Mr. Daughety said he would like to see the 3% cuts across the board, but leave in the funding for the volunteer fire departments.

Mr. Davis stated anything that would hurt employees needed to be left alone. Mr. Daughety said it would be difficult for the volunteer fire departments to raise their taxes. He also said the volunteer fire fighters were not County employees and they needed to be concerned for them since they are essentially doing the job for free.

Mr. Hill said he had no problem with volunteer fire departments receiving the funds, but felt the funding needed to come from a different source. He stated he knows the volunteer firemen are committed, but it was time to lay the issue to rest, and if not settled now, the same problem would occur year after year.

Mr. Davis said everyone knows if the Fire Association folks decided to walk off, it would create chaos.

Mr. Rouse asked if the 3-1/2 cents property tax increase was approved, would we still need additional revenue next year. Mr. Jarman replied he was looking at a four year window, and it may be an amount that could be lived with for the next four years, although they are the toughest years regarding debt service.

Mr. Davis stated that even if the property tax increase was approved, we still need to work toward getting the ¼ cents sales tax approved. Mr. Jarman replied it may be passed, if we agree to reduce the property tax rate. The entire amount of property tax increase could not be reduced.

Timmy Mooring, President of the Fireman's Association, stated we all need to do our part in educating the public. He said he would be upset if the commissioners raised his property tax and also cut out the funding for the fire departments. Mr. Hill disagreed – he said if we decrease in all areas, then it adds up. Ms. Sutton stated you could not do a 2% reduction across the board, since it would hurt some departments more than others. Mr. Hill said it would not be fair and equitable to cut 2% across the board.

Mr. Daughety said a Democrat friend of his said when you deal with the job as a commissioner, there is a science and then there is political science. He said if the commissioners wanted the sales tax referendum approved, they would need the help of the volunteer fire departments, and if their funding was cut, they may not work with them. Ms. Sutton replied said you couldn't look at the politics. Mr. Rouse asked if the \$48,340 for the fire departments was taken out, would the fire districts be able to increase their tax rates? Mr. Mooring answered about half of the districts were against raising the fire tax. He said it was hard for them to look at the citizens and ask for an increase.

Ms. Sutton asked if the money was originally set up to pay for fire trucks? Roger Dail, EMS Director said many years ago it was used to assist in purchasing fire trucks and revolved from one department to the next. Several years ago that method was changed to a set amount based on the number of stations and whether or not the station was in Lenoir County. Roger said he had explained to the fire chiefs they could still get the money, but they would have to implement a fire tax increase. He also said he told them he was tired of dealing with this issue. Mr. Mooring said one department had told him they would have to ask for a 1.3 cents fire tax increase and that was on top of the proposed 3-1/2 cents property tax increase.

Mr. Jarman said he would need to go back and add up the tax values of the fire districts, including the City of Kinston and the GTP and then pro rate the money according to those values. He said if the funding was left in, it needed to be equitable. Mr. Jarman stated the Board would need to vote and give specific instructions. Mr. Daughety made a motion to leave the VFD money in the budget. Mr. Rouse asked Mr. Mooring how many of the fire districts would not ask for the fire tax increase. Mr. Mooring answered he thought probably six of the ten districts would not. Mr. Dail said if the Board decided to take out the \$48,340, then he and Mr. Mooring would call all of the fire chiefs to see if they wanted to increase their rates. Mr. Davis said the commissioners had never denied the fire districts raising their taxes. Mr. Daughety said he felt we were like the government, the Federal passing to the State, and the State then passing to the County. Mr. Hill said this issue needed to be resolved. Mr. Daughety's motion failed due to no second.

Judge Beth Heath addressed the Board and said she wanted to educate them concerning a DSS issue. She said she had spoken with Ms. Susan Moore, DSS Director, concerning Abuse and Neglect court. She stated she had heard about DSS cutting contract attorneys from the budget and replacing them with in-house attorneys. She said she wanted to be involved in the hiring process. Ms. Heath said the attorneys involved in Abuse and Neglect court answer to her. She has spent a lot of time and years working with Abuse and Neglect court, the most difficult of the nine courts. Ms. Heath said a lot of the decisions are appealed and reversed, costing a lot of money. She said there are certain things required by law the in-house counsel would be required to do. The attorneys will have to be able to get the right information, especially keeping an audit trail. She said it was important the attorneys hired were qualified to do the work, and she would like to be part of the group making that decision. Ms. Heath said she was not sure getting fresh attorneys out of law school is the right thing to do, that it may be a cost savings now, but how about down the road? She said Lenoir County could not be compared to Wake County. Ms. Heath said small communities like ours who have in house counsel have a lot of turnover. She advised the commissioners to look at this decision carefully.

Ms. Moore said Abuse and Neglect court was important, but just one of the courts they have to attend. She said the FY 2012-13 budget contained \$342,000 for contracts with three different attorneys in order to provide services. She stated in order to cut the budget as requested, she had cut supplies, purchased software, cut two positions and attorneys was the next place she looked. Ms. Moore said she had talked with other counties about how they handled attorneys. She said she could hire two in house attorneys at about \$65,000 per year each, which would be a cost savings. Ms. Moore said this would eliminate about \$109,000 in County funding. She also said she was not dissatisfied with the service provided by the attorneys currently under contract, but was trying to cut the budget as well as provide services. Ms. Sutton said the attorneys they hire would probably be retirees or fresh out of law school, but whatever was done would depend on what the commissioners want. She also said there was training available if they hired in house. Mr. Jarman stated Ms. Moore had met with the attorneys currently under contract and asked them if there was any way possible for them to reduce their fees, but they said there was no way they could. Ms. Brown said whenever the attorneys were asked to reduce their fee, only one or two were willing to cut just a tiny bit, and the others were not willing to cut at all. Ms. Sutton said the issue had been discussed at length. Judge Heath said she wanted this group to know who will be responsible for the training in order to get the case correct, and she was not sure that could be done with an in house person.

Mr. Davis asked the group if they were going to discuss what they might want pulled from the budget? Mr. Rouse asked if anyone was interested in doing the 3% cut that had been asked of the department managers.

Mr. Rouse then made a motion to make a 3% cut across the board from all of the departments. Mr. Daughety seconded the motion.

Bill Ellis said if the 3% cut was made to the Recreation budget, it would cut out all activities at Pink Hill and would close the Moss Hill Ruritan building. Mack said that would mean all of the cuts affected the southern end of the County. Bill answered by saying Pink Hill is the only County owned facility, all of the other facilities are school facilities. He also said 20% of youth athletics overall would be cut.

Mr. Hill said this is the reason he wanted to look at the outside agencies – the outside agencies funding have either increased and/or remained the same for the last several years. He said it is hard to lump all departments together. Ms. Sutton agreed.

Darrell Parrish, Tax Administrator, addressed the Board and said his department has already cut 5% from their budget, and if an additional 3% was cut, it would mean the collection rate would not be as high. He said he would have to cut a position and reduce legal fees.

Mike Wiggins, Maintenance Director, said he would be in the same position. Most of his budget is comprised of fixed costs, such as utilities, so he would have no choice but to cut a position.

Roger Dail, EMS Director, said a 3% cut in the Emergency Management budget would mean road signs would not be replaced. In the Emergency Services Department there are some things where he has no leeway. The only option would be to reduce overtime, which would mean taking a truck off the road from 5:00 a.m. to 7:00 a.m. Monday through Thursday. This would mean taking a truck off of the road at the time everyone was getting up to go to work. Not only would it take a truck off of the road at a critical time, but it would also take money out of those employees' salaries. In Communications, Roger said he would have to lay off one telecommunicator, his operational money is already locked in. Mr. Hill said he was talking about cutting the outside agencies, he thought the inside agencies had already been cut enough.

Joey Bryan, MIS Director said his department supports all of the other departments – this is where all computer paper, all software contracts and such are charged. He said his only option would be to cut one of his technician positions, resulting in a longer wait on answering calls. Susan Moore said everything her department does is done on computers. She said a lot of money had been spent on automation and there are new State programs that have to be implemented in the next couple of months. All of her programs have Federal requirements as to when things have to be completed. If they are not done in a timely manner, the funds will have to be paid back, so she needs the availability of MIS technicians.

Mark Pope, Economic Development Director, said there had been a lot of changes in Raleigh with the change of Administration. Positions have been cut and offices have been moved around, so it is almost like starting over. With this change, it is likely there will have to be more information sent from the County office in order to attract and go after new clients. Taking another 3% from the current budget, which has already been reduced 13%, would put his office in a crunch.

Mr. Rouse said in his business he has gone through lean times and has always been able to get the job done. He said he realized it is tough, and he knows there are certain things that have to be done, but he was depending on Department Managers to make the decisions as to what to cut. Mr. Rouse stated he is in a position where he does not want to raise taxes, and he feels like cuts can be done. Tommy Hollowell asked if the Solid Waste and Transit departments were included in the 3% budget cut request. Mr. Rouse answered no.

Mr. Daughety asked if the 3% cuts which were given to the commissioners were a 3% cut off of the current year's budget, or the upcoming FY 2013-14 budget? Mr. Jarman replied the cuts were from the FY 2013-14 submitted budget. Mr. Hill asked if these cuts were made, did that mean the property tax rate would not be increased? Mr. Rouse answered yes. Mr. Hill stated the outside agencies have not had to make adjustments on County funded dollars, but the inside departments have already made cuts.

Mr. Daughety said there are two sides to everything and the public has been struggling with this same issue of cuts as well. Mr. Jarman replied the County is in this situation due to the voters voting in the School Bonds. Joey Bryan responded by saying he was on the School Board at the time the School Bonds were placed on the ballot, and it was explained to the voters what those bonds would cost.

Ms. Moore said whenever things are economically bad, business was booming at DSS. In bad times DSS is placed in a situation where they are serving more working people. She said she was fully aware of how the economy is and with the implementation of the new Affordable Health Care Act, DSS will then assume the responsibility of processing those applications as well. She also stated they are in the process of automating the application process, but still does not know how many people she will need in the transition. Ms. Moore stated the County's portion of the DSS budget was small in comparison to all of the services they provided. Mr. Best said the commissioners need to look at the big picture and do what was best for the taxpayers.

Mr. Davis asked for the question to be called on Mr. Rouse's motion. Mr. Rouse and Mr. Daughety voted yes, with Mr. Best, Ms. Brown, Mr. Davis, Mr. Hill and Ms. Sutton voting no. The motion failed. Mr. Hill then made a motion to cut the outside agencies by 2%. Ms. Sutton asked what would be the impact of this 2% cut? Mr. Hill read the amounts to be cut from the outside agencies, and then said the 3-1/2 cents property tax increase would still be needed. Mr. Rouse seconded Mr. Hill's motion. Ms. Brown asked about the impact the cut would have on the schools. Mr. Hill replied the schools have Fund Balance of their own they can fall back on. Mr. Davis asked for the question to be called on Mr. Hill's motion. Mr. Hill and Mr. Rouse cast the only two yes votes, with Mr. Best, Ms. Brown, Mr. Daughety, Mr. Davis and Ms. Sutton voting no. The motion failed.

Bill Ellis then addressed the Board and said if the additional 2% cut was taken from Parks and Recreation's budget, he would have to cut \$16,000 from a budget of \$800,000. Mr. Hill responded by saying he was reluctantly cutting his budget, and he knew everything outside of the City of Kinston is paid by the County.

Mark Pope asked the commissioners to consider asking for the ¼ cents sales tax to be put back on the ballot, and to get behind it. He said with the opening of the Woodmen water park, there are more people visiting Lenoir County and spending money here. This would result in more revenue for the County. Mr. Davis responded by saying if the sales tax issue was placed on the ballot, the commissioners should let all citizens know if the additional sales tax is passed, the commissioners may be able to reduce the property tax rate. He said this decision is left up to the Board.

Mr. Daughety asked if the Board would be voting on the budget at the Monday, June 3rd meeting? Mr. Jarman replied all of the legal requirements have been met, but it doesn't have to be voted on Monday, it could wait until the June 17th meeting, but would have to be adopted before July 1st. Mr. Daughety asked if the sales tax referendum would be in the budget. Mr. Jarman answered no.

ADJOURNMENT

Mr. Davis adjourned the meeting at 4:00 p.m.

Respectfully submitted,

Martha H. Martin
Clerk to the Board

Reviewed By

Michael W. Jarman
County Manager

GLOSSARY

Accrual Accounting: A basis of accounting which revenues and expenses are recorded at the time they are incurred, instead of when cash is actually received or disbursed.

Ad Valorem Taxes: Please see Property Taxes.

Appropriation: An authorization granted by the Board of Commissioners to make expenditures and incur obligations for purposes specified in the Budget Ordinance.

Assessed Valuation: A value established by the Lenoir County Tax Assessor's office for real and personal property to be used as a basis for levying property taxes.

Balanced Budget: When planned expenditures equal anticipated revenues. The North Carolina Local Government Budget and Fiscal Control Act requires the budget, which is submitted to the Board of Commissioners, be balanced.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds.

Budget: A plan of financial operation for the County, which includes estimated revenues and expenditures for a specific fiscal year.

Budget Amendment: A procedure used by the County and Board of Commissioners to revise a budget appropriation.

Budget Calendar: A schedule, which outlines the process of budget preparation, adoption, and administration.

Budget Document: The official document, representing a comprehensive financial program for a specific fiscal year, which is prepared by the County staff and approved by the Board of Commissioners. The document presents policies and various budgetary information which reflects decisions made by the Board of Commissioners.

Budget Message: A general discussion of the budget which provides the Board of Commissioners and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the County Manager.

Budget Ordinance: A document adopted by the Board of Commissioners which lists revenues by source, appropriations by department or fund and levies taxes for the coming fiscal year.

Capital Outlay: Items (such as vehicles, equipment, and furniture) purchases by the County, which have an expected life, which exceeds one year and a unit cost, exceeding \$500.

Cash Accounting: Basis of accounting which recognizes revenues when a government receives cash and costs when its disburses cash.

Cash Management: Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investments, establishing and maintaining banking relationships.

Contingency: Account which funds are set aside for unforeseen emergency expenditures which may become necessary during the year, use of these funds must be approved by the Board of Commissioners before they can be appropriated.

Debt Service: An obligation by the County to pay the principal and interest of all bonds according to a pre-determined payment schedule.

Department: A unit of the County government, which is responsible for performing a primary governmental function.

Delinquent Taxes: Taxes that remain unpaid on and after the due date on which a penalty for non-payment is attached.

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds to set aside or commit funds for future expenditures.

Enterprise Fund: A fund used to account for activities that are financed and operated in a manner similar to business enterprises and for which a fee for services or the availability for services are charged to completely or partially recover the expenses of the operation. Enterprise Funds typically include water and sewer, and solid waste.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by the Board of Commissioners in the Budget Ordinance.

Expenditure: The cost of goods or services received by the County.

Fiscal Year: The time period, which indicates the start and finish for recording financial transactions. The Fiscal Year for the County starts on July 1st and ends on June 30th.

Fixed Assets: Assets of a long-term character which are intended to be held or used, such as land, buildings, machinery, furniture, and equipment.

Fund: A fund is a separate fiscal and accounting entity with a separate set of accounting records that governments segregate to carry on a specific activity.

Fund Balance: The cash and investments which remain at the end of the fiscal year which can legally be appropriated to fund expenditures in the upcoming fiscal year. The Local Government Budget Fiscal and Control Act (LGBFCA) limits the amount of fund balance monies which may be appropriated in the next budget year.

GAAP: Generally Accepted Accounting Principals (GAAP) relates to accounting rules and uniform standards for financial reporting representing generally accepted practices and procedures of the accounting profession. G.M.P. provides a set of minimum standards and guidelines for financial accounting and reporting. Therefore, all GAAP-basis Financial Statements are reasonably comparable, regardless of the legal jurisdiction or geographic location of the government.

General Fund: A Fund established to account for the resources used for the general operation of the County.

General Obligation Bonds: Debt instruments issued by the County which are backed by the full faith and credit of the issuing government.

Intergovernmental Revenue: Revenue received from another government for a specified purpose.

LGBFCA: The Local Government Budget and Fiscal Control Act governs all financial activities of local governments within the State of North Carolina.

Long Term Debt: Debt with a maturity of more than one year after the date of issuance.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Modified Accrual Accounting: A basis of accounting in which expenditures are accrued by revenues are accounted for on a cash basis. This accounting technique is a combination of cash and accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are “measurable” and “available for expenditure.”

Property Taxes (Ad Valorem): Taxes are paid by property owners in the County. These taxes are levied on both real and personal property according to the property’s valuation and the tax rate.

Property Tax Rate: The rate at which real and personal property in the County is taxed in order to produce the necessary revenues to conduct vital governmental activities.

Revenue: Income received from a variety of sources and used to finance government or enterprise operations.

Submitted Budget: The budget document made by the County Manager and presented to the Board of Commissioners.

Tax Levy: The total amount of revenue to be raised by property (ad valorem taxes).