

**LENOIR COUNTY
NORTH CAROLINA
FISCAL YEAR 2008-09
SUBMITTED BUDGET**



THE COUNTY GOVERNMENT OF LENOIR COUNTY

BOARD OF COMMISSIONERS

Paul H. Taylor Jr., Chairman, At-Large

George W. Graham, Jr., Vice-Chairman, District 5

Jackie Brown, District 4

Claude Davis, At-Large

Earl Harper, District 3

Chris Humphrey, District 2

Claude Stroud, District 1

COUNTY MANAGER

Michael W. Jarman

ASSISTANT COUNTY MANAGER

Thomas L. Hollowell

FINANCE OFFICER

Martha Martin

COUNTY ATTORNEY

Robert W. Griffin

COUNTY CLERK/ADMINISTRATIVE SECRETARY TO COUNTY MANAGER

Lashanda N. Aytch

ELECTED DEPARTMENT MANAGERS

William E. "Billy" Smith, Sheriff

Margaret Seymour, Register of Deeds

APPOINTED DEPARTMENT MANAGERS

Tom Miller, Solid Waste Director

Joey Bryan, MIS and Transportation Director

Roger Dail, Emergency Services Director

Tammy Kelly, Cooperative Extension Director

Joey Huff, Health Director

Mark Pope, Economic Development Director

Jack Jones, Social Services Director

Dana King, Board of Elections Supervisor

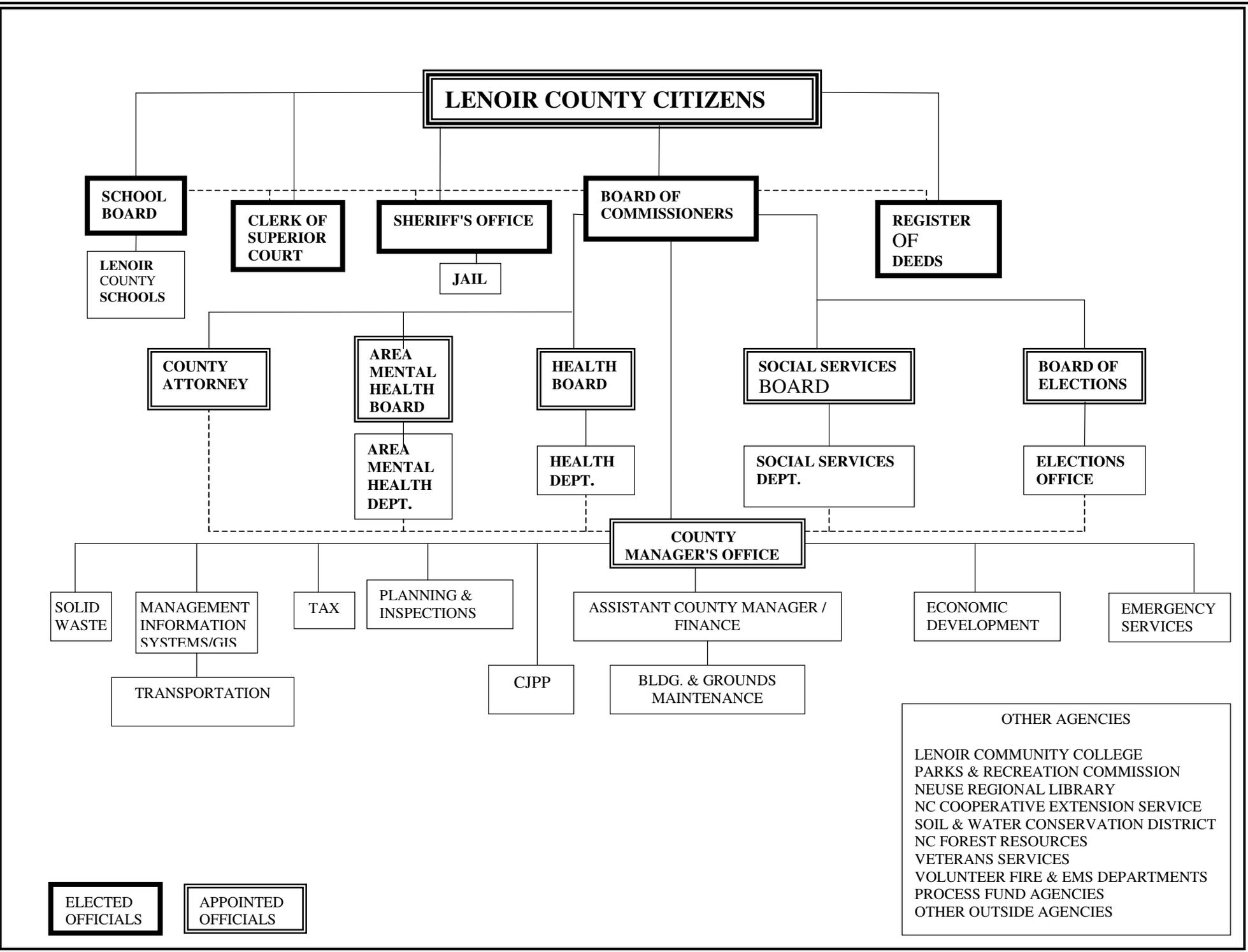
Gary O'Neal, Director of Planning and Inspections

Darrell Parrish, Tax Administrator

Prepared By:

All County Departments
And Agencies

Submitted Budget: June 2, 2008



LENOIR COUNTY CITIZENS

SCHOOL BOARD

LENOIR COUNTY SCHOOLS

CLERK OF SUPERIOR COURT

SHERIFF'S OFFICE

JAIL

BOARD OF COMMISSIONERS

REGISTER OF DEEDS

COUNTY ATTORNEY

AREA MENTAL HEALTH BOARD

AREA MENTAL HEALTH DEPT.

HEALTH BOARD

HEALTH DEPT.

SOCIAL SERVICES BOARD

SOCIAL SERVICES DEPT.

BOARD OF ELECTIONS

ELECTIONS OFFICE

COUNTY MANAGER'S OFFICE

SOLID WASTE

MANAGEMENT INFORMATION SYSTEMS/GIS

TRANSPORTATION

TAX

PLANNING & INSPECTIONS

CJPP

ASSISTANT COUNTY MANAGER / FINANCE

BLDG. & GROUNDS MAINTENANCE

ECONOMIC DEVELOPMENT

EMERGENCY SERVICES

OTHER AGENCIES

- LENOIR COMMUNITY COLLEGE
- PARKS & RECREATION COMMISSION
- NEUSE REGIONAL LIBRARY
- NC COOPERATIVE EXTENSION SERVICE
- SOIL & WATER CONSERVATION DISTRICT
- NC FOREST RESOURCES
- VETERANS SERVICES
- VOLUNTEER FIRE & EMS DEPARTMENTS
- PROCESS FUND AGENCIES
- OTHER OUTSIDE AGENCIES

ELECTED OFFICIALS

APPOINTED OFFICIALS

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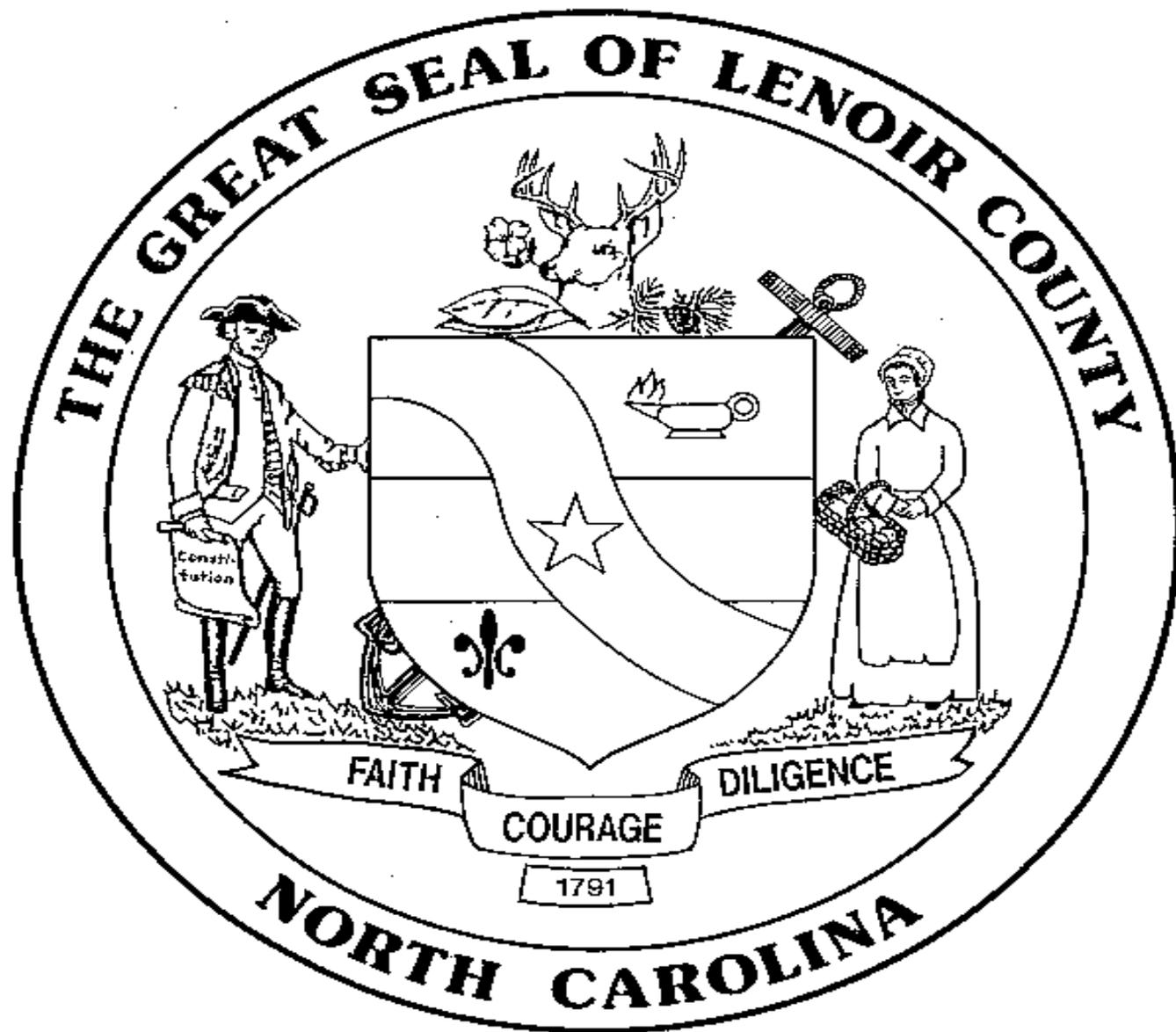
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BUDGET MESSAGE

Mr. Chairman & Members of the Board:

We respectfully deliver and recommend for adoption the FY 08-09 Lenoir County Budget.

SUMMARY

The FY 08-09 General Fund Budget of **\$60,726,544** is in balance with a tax rate of **\$.84** per 100 of assessed valuation. Other funds are also in balance. The **appropriation** from the Fund Balance of the General Fund is \$2,182,306. We continue to show the appropriation from Fund Balance to balance the budget as has been our practice. This practice prevents our needing to change the tax rate. Each year we have been able to hold expenditures down and not use our savings. We must all be aware that the year we actually use the appropriation from Fund Balance we will need to take corrective action since using savings to balance the budget would not be a sustainable practice.

The FY 08-09 General Fund Budget is \$4,212,531 more than the FY 07-08 adopted budget. This represents a seven and one half percent (7.5%) increase. Most of this increase is a result of funding the debt service for the school bond sales.

Referring to the " Summary of Expenditures Table":

- ◆ County General Fund Departments increased by 2.05% or \$269,668 from FY 07-08 adopted budget to FY 08-09 submitted budget
- ◆ Compared to FY 06-07 actual expenditures, County General Fund departments increased by 9.4% or \$3,243,305 with the FY 08-09 submitted budget
- ◆ Other Than County Departments: General Fund increased by 21.34% or \$3,414,304 from FY 07-08 adopted budget to FY 08-09 submitted budget
- ◆ Compared to FY 06-07 actual expenditures, Other Than County Departments: General Fund increased by 35.9% or \$5,131,630 with the FY 08-09 submitted budget

On the **revenue side**, comparing FY 07-08 to FY 08-09, the key points are:

Property Taxes – up \$838,677

Sales Taxes –down \$800,000 (due to Medicaid Relief)

Sales, Services, and Other Revenues – up \$2,414,115 (due to school bond debt service)

Inter-Governmental Revenues – up \$1,714,131

Additional highlights of key changes in the General Fund Budget from one year to the next included.

Debt Service-up \$2,702,086 or 196%

Jail – up \$333,712 or 15.40% due to increased medical cost and scheduled replacement of two (2) cell block doors (this requires relocating and housing inmates)

Lenoir County Schools – up \$277,735 or 3%

Emergency Medical Service – up \$256,685 or 8.35% due to removal of fluctuating work week pay schedule

Central Communications – up \$155,633 or 16.40% due to the addition of two (2) positions and removal of fluctuating work week pay schedule

Lenoir Community College – up \$151,800 or 8.4%

Recreation – up \$80,100 or 13.98% due to fuel increases and salaries

County Manager – up \$66,617 or 33.1% due to Assistant County Manager position (previously funded 50/50 between Finance and Administration)

Emergency Management – up \$64,568 or 23.7% due to transferring the addressing position to this department

Revaluation Fund – up \$53,377 or 107% due to temporary help for revaluation

Public Library – up \$45,000 or 6.67% to cover increased operating cost

Legal – up \$30,000 or 70.59% due anticipated litigation

Public Assistance-down \$394,465 or 2.2% due to the reduction of our Medicaid burden

Non-Emergency Transport – down \$129,563 or 19.9% due to the removal of four (4) positions

The main difference in most departments is attributable to a five percent (5%) across-the-board salary increase plus increases in associated benefits. Also EMS employees were changed from a fluctuating work week to time and a half for hours worked in excess of 40 per week. The 5% increase cost approximately \$620,000 in recurring expenditures in the General Fund and the EMS pay method cost was approximately \$320,000.

KEY BUDGET MOVERS

Our local economy is not generating sufficient “**recurring revenues**” (property taxes, sales taxes, fees, etc). A quick review of our General Fund revenues next year indicates a 2% increase in property tax revenues and a reduction in sales tax revenues. This reduction in sales tax revenue is a result of the state keeping the Article 44 tax monies as part of Medicaid Relief. With the recent Economic Development successes we should begin to see this trend change.

Hopefully the worst local economic declines are behind us. There is a renewed spirit with the addition of new industries Spirit AeroSystems, Sanderson Farms, Premier Trailer as well as expansions at West Company, Dopaco, Fields Control and Commerce Overseas.

We have been fortunate in FY 02-03, FY 03-04, FY 04-05, FY 05-06 and FY 06-07 in that the Department of Social Services has significantly under-spent. Funds not spent roll into fund balance (savings). When we are appropriating fund balance to balance our budget and don’t use the fund balance due to under-runs, then we are able to push our “crisis” year as indicated in our five (5) year forecast further into the future. This allows additional time to grow our tax base and/or find additional revenue sources.

As we noted in last year’s message, we do have adequate fund balances in all our funds to serve their individual purposes.

We were fortunate that this year major cost increases in health insurance were not impacted upon us. We did not have to increase premiums for employees’ nor the County as employer. This was a fortunate achievement. We will however have to look closely at our post employment benefits. We will need to make changes in OPEB to avoid excessive financial burdens in the future.

BUDGET PROCESS/HISTORY

This budget is a **plan** of policies, i.e., the "**why**" of local government, and **finances**, i.e., the "**what**" of local government - **what** it takes to raise money (taxes/fees) and **what** it costs to provide services, and **resources' allocation**, i.e., the "**for whom**" of local government - people get certain services allotted based on individual requirements.

On February 15, 2008, departments and other agencies were provided budget instructions and a budget calendar. All agencies were urged to hold constant and / or reduce their operational expenditure requests, and to hold non-personnel costs to a zero (0) increase. In most cases - exclusive of salary and benefits costs - we were able to hold to this criteria. Everyone was made fully aware of revenue constraints. All departments have been very realistic and professional in their budget preparation.

In the budget work session held February 18th, the Board agreed on several basic parameters:

1. No need to increase employer nor employee contributions to Employee Health Insurance Fund;
2. Do not propose a budget which recommends increasing the tax rate;
3. Hold operating expenditures (non-payroll) to as close to a zero increase as feasible;

The Commissioners also agreed on the following "Financial/Budget Philosophy: FY 08-09 Budget":

FINANCIAL / BUDGET

- View Expenditure - Revenue Decisions in Each Fiscal Year From a Five (5) Year Perspective
- Increase Annual Recurring Revenues, Where and When Necessary, to Pay for Existing Annual Recurring Expenses
- Rebuild Unrestricted/Unreserved Fund Balance to a Twenty Percent (20%) Minimum Level of General Fund Expenditures
- Minimize Future Tax Increases by Reducing Expenditures
- Use Pay-As-You-Go Financing (Savings) - Capital Projects - Capital Improvements Program
- Employee Pay Based on: Market Conditions, Job Standards, Workload, Merit
- Adequately Fund Schools - Operationally and Capital-Wise
- Increases, if any, in Funding any Operation, Shall be Tied to Increases to Ad Valorem Growth, i.e., Pay-As-You-Grow
- Use Fees to Offset Costs of Operations
- Enterprise Funds Shall be Supported by Fees, Not Taxes
- Begin Long-Range Planning..... - and its Implementation

BUDGET POLICIES & STRATEGIES

In the budget's construction, the above-referenced policy guidelines are provided below, coupled with responses to address each.

- POLICY 1: View Expenditure - Revenue Decisions in Each Fiscal Year from a Five (5) Year Prospective:**
Response: Prepared 5-year Financial Forecast/CIP Plan; reviewed; need to review again at future budget work sessions. Without growth or additional revenues there will be a day when the General Fund Fund Balance is actually consumed and cost under-runs will not carry us.
- POLICY 2: Increase Annual Recurring Revenues, Where and When Necessary, to Pay for Existing Annual Recurring Expenditures:**
Response: Possibly consider increases in E-911 fees to help pay for General Capital Improvements
- POLICY 3: Rebuild Unrestricted/Unreserved Fund Balance to a Twenty Percent (20%) Minimum Level of General Fund Expenditures:**
Response: Currently at 16%; Probably minimal appreciation in Unrestricted/Unreserved Fund Balance this fiscal year because we will use Designated Fund Balance as an appropriation to balance the budget.
- POLICY 4: Minimize Future Tax Increases by Reducing Expenditures:**
Response: Reducing expenditures means reducing services in some areas; Does the Board want to do that?
- POLICY 5: Use Pay-As-You-Go Financing (Savings) - Capital Projects / Capital Improvements Program:**
Response: Capital Projects/Capital Improvements Program: General Fund Designated Fund Balance will be used for Capital Improvements programs, Vehicle Replacement, Debt Service (as much as possible).
- POLICY 6: Employee Pay Based On: Market Conditions, Job Standards, Workload, Merit:**
Response: Salaries will be reviewed in FY 08-09.
- POLICY 7: Adequately Fund Schools - Operationally and Capital-Wise:**
Response: Over the last several years, money for computers and capital outlay has been deleted from public schools' appropriations; there have been minimal increases. Lenoir County Public Schools desire an increase of 30%.
- POLICY 8: Increases, if any, in Funding any Operation, Shall be Tied to Increases in Ad Valorem Growth, i.e., Pay-As-You-Grow:**
Response: Increases in Ad Valorem growth; are at around 2%.
- POLICY 9: Use Fees to Offset Costs of Operations:**
Response: Inspections is doing this; Environmental Health, Solid Waste and 911 are not.
- POLICY 10: Enterprise Funds shall be supported By Fees, Not Taxes:**
- POLICY 11: Continue to Implement Long-Range Planning:**
Response: Possibly a "retreat" or "summit" meeting with **all elected officials** may be appropriate. We could do community-driven long-range planning.

RECOMMENDED VS. REQUESTED LISTS: FY 08-09

The Board is made aware of the decisions which were made in attaining the submitted balanced budget by the following list of appropriations which **are not included**:

Unit / Agency	Recommended	Requested	Difference
Lenoir Community College - Capital	\$100,000	\$200,000	\$100,000
Lenoir County Public Schools	\$9,500,000	\$12,000,000	\$2,500,000
SPCA	\$95,000	\$105,363	\$10,363
Central Communications (2 additional staff)	0	\$62,000	\$62,000*
Jail (replace cell block doors for one (1) block)	0	\$150,000	\$150,000**

*Department Head agreed with change

**Sheriff is willing to delay work for one (1) year

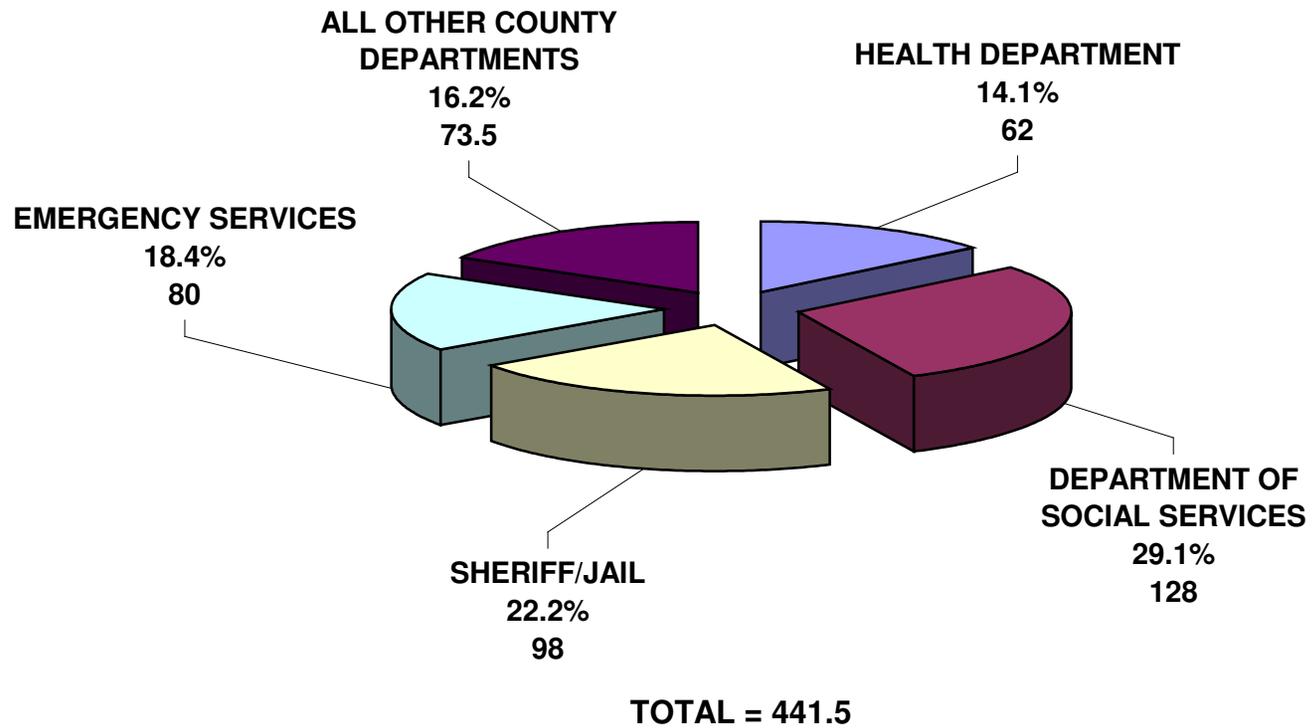
For the most part, the above list includes **recurring** expenditures. This list is not all inclusive. Also, many departments simply do not request more than the budgetary parameters which are established by the Board earlier in the process.

FUND BALANCE (S)

There are "fund balances" in every fund, but it is necessary to understand the "role" or functions for each fund balance.

1. **General Fund:** Undesignated/Unreserved/Unappropriated Fund Balance: Projected **\$8,723,521** (6/30/09) - This serves as working capital to assist the County in paying bills during "lean" revenue months or during hurricane events. Currently this balance would equate to 14.37% of recommended budget expenditures or slightly more than six (6) weeks working capital.
2. **Employee Insurance Fund:** Projected **\$2,400,000** (6/30/09)
3. **Vehicle Replacement Fund Balance:** Projected **\$30,000** (6/30/09) - This fund was created in FY 99-00 without a General Fund Transfer. \$225,000 is recommended to be transferred from the General Fund to this fund in FY 08-09 to support vehicle replacement. Unspent funds "rollover" from one fiscal year to the next.
4. **Public School Capital Fund:** Projected **\$3,400,000** (6/30/09) - This fund balance can only be used for Schools capital projects/expansions.
5. **Emergency - 911 Fund Balance:** Projected **\$441,000** (6/30/09)
6. **Revaluation Fund Balance:** Projected **\$15,000** (6/30/09) - This fund always involves a transfer of General Fund Monies to support it.
7. **Automation Preservation Fund:** Projected **\$44,000** (6/30/09) - Per agreement with Register of Deeds, will continue to "build up" this fund prior to undertaking major automation project in Register's office.
8. **Capital Reserve Fund:** Projected **\$1,300,000** (6/30/09) - Designated by Board for Economic Development projects and Bond debt reserve.
9. **Capital Improvements Program Fund:** Projected **\$626,000** (6/30/09) - The entire fund balance is always carried over in the new year to support existing or future projects; not used as "working capital".
10. **Solid Waste Management Fund Balance:** Projected **\$2,700,000** (6/30/09) - To meet bond requirements, this fund balance must exceed \$1,000,000 through FY 07-08.

SUMMARY OF AUTHORIZED POSITIONS FY 2008-2009



SUMMARY OF AUTHORIZED REGULAR AND TEMPORARY POSITIONS

General Fund Departments	FY 2002-03 Regular/Temp p (FTE)	FY 2003-04 Regular/Temp (FTE)	FY 2004-05 Regular/Temp p (FTE)	FY 2005-06 Regular/Temp (FTE)	FY 2006-07 Regular/Temp (FTE)	FY 2007-08 Regular/Temp p (FTE)	FY 2008-09 Regular/Temp p (FTE)
Board of Commissioners	1	1	1	1	1	1	1
County Manager	3	3	3	3	1.5	1.5	2
Finance	5	5	5	5	4.5	4.5	5.5
Court Facilities/Public Buildings	3	3	3	3	4	4	4
Register of Deeds	5/5	5/5	5/5	5/5	5/5	5/5	5/5
Tax	17/5	17/5	17/5	17/5	17	16	16
Sheriff	57	57	57	62	62	61	61
Jail	27	27	27	27	35	37	37
Emergency Management	3	4	3	3	3	3	4
Communications	18	19/3	19/3	18/1	18/1	18/1	21/1
E-911	3	0	1	2	2	2	1
Emergency/Medical Services	29/9	38/10	38/10	43/6	59/11	58/11	54/11
Planning and Building Inspections	6	6	6	5.5	5	5	5
Resource Develop-Grants Division	0	0	0	0	0	0	0
Board of Elections	4	4	4	4	4	4	4
Health Department	63	63	63	62.5	62	62	62
Social Services Department	138	135	136	138	135	128	128
Mental Health Department	0	0	0	0	0	0	0
Management Information Systems	7	7	7	7	7	8	8
Economic Development Department	3	3	3	3	4	4	4
Transportation Department	2	2	2.3	2.3	2	2	3/15
Veterans Affairs	1	1	1	1	1	1	1
Cooperative Extension	0	0	0	0	0	0	0
Soil Conservation	3	3	3	2	2	2	2
Smart Start	3.5	0	0	0	0	0	0
Solid Waste	25.5/18.5	9.5/3	9.5/3	11.5/3	11.5/3	11.5/2	11.5/2
Community Development	0	0	0	0	0	0	0
Criminal Justice Partnership	0	0	0	0	2	2	2
Grand Total - All Funds	427/28.5	412.5/16	413.8/17	425.8/11	447.5/15.5	440.5/14.5	441.5/30

STAFFING / PERSONNEL

The following are highlights in changes in personnel and staffing during FY 07-08 and proposed for FY 08-09:

1. County Manager/Finance added one position
2. Planning & Inspections; did not fill planner position
3. Communications added three (3) positions
4. Emergency Medical Services abolished four (4) positions
5. Transportation added one (1) full-time and added 15 part-time positions
6. Net changes: added one (1) regular and (15) part-time positions
7. As indicated in the Summary of Authorized Regular Positions FY 2008-09 pie chart, 83.8% of all County positions are concentrated in four (4) departments: DSS (29.1%); Sheriff/Jail (22.2%); Emergency Services (18.4%); and Health Department (14.1%)

FUTURE PLANNING AND EVALUATION

Prior to budgetary adoption, here are a few questions which the Board must evaluate and decide upon in work sessions in no particular order:

1. The Sheriff Department needs additional space to handle inmate volume.
2. For Lenoir County Public Schools, there is a 3% increase in operational funding. Board affirmation? Schools ADM continues to decline.
3. Do Board members have any suggestions for **additions / deletions** to recurring expenditures in any cost center which a Board member feels needs further exploration?
4. Will Board members continue to take an active Economic Development role in order to help keep the local economy moving?
5. Veterans Administration has asked for Lenoir County to fund one (1) additional position.

The above are a few **key** questions we must deliberate in this and probably future budgetary years.

FINANCIAL/PROGRAMMATIC POLICIES & GOALS

In last year's budget message, we provided several near, mid-term, and long range concerns and issues. We are highlighting accomplishments and non-accomplishments and adding several others:

Near term (next twelve (12) months):

- ◆ Operating five (5) year new Subtitle D MSW landfill – *done – in compliance*
- ◆ Fighting for additional State/Federal revenue (non-property tax based) and/or reducing local share for Medicaid/Special Assistance – *the State has reduced the Local Share for Medicaid*
- ◆ Continuing market/merit based approach to pay for all positions
- ◆ Emergency Medical Services - *continue to improve service and revenue collections*
- ◆ Administer Land Use Plan, Subdivision, and Junkyard Ordinances
- ◆ Improve County's web page – *completed*
- ◆ Improve financial solvency of Employee Health Insurance Fund – *done – no increases in premiums this year*
- ◆ Prioritized County Capital Facilities'/Buildings' upgrades – *Courthouse improvements implemented*
- ◆ Undertake jail expansion feasibility study, continue to evaluate better methods of coping with inmate medical costs – *started electronic monitoring program*
- ◆ Implemented Space Plan: *Adult and Child Probation Moved*
- ❖ Building new schools – *sold series 2008 Bonds (\$39,700,000)*
- ❖ Support commercial air service
- ❖ Support all Economic Development initiatives
- ❖ Build new Shell Building – *in process*

Mid term (next five (5) years):

- ◆ Properly administering eight year revaluation of all real property - *started data collection for 2009 Revaluation*
- ◆ Fight for completion of Crescent Road and other highways in the Transportation Improvements Plan (TIP) - *continue lobbying for "roads for growth"*
- ◆ Build another Shell Building at the Global Transpark (GTP) and actively assure the GTP is a success
- ◆ Continue to make cost effective improvements in all County service areas and share savings with employees and citizens alike

Long term (next ten (10) years):

- ◆ Constant vigil to improve local economy
- ◆ Improving per capita income status of all residents
- ❖ County-wide sewer

CLOSING COMMENTS

It is a privilege to serve the Lord and the citizens and employees of Lenoir County. We wish to say “thank you” to all of the citizens we work with and for. We are all blessed to live in this great country and in particular, this County.

A special thanks to all of the Department heads and key staff personnel who developed this FY 08-09 budget.

Respectfully,

Michael W. Jarman
County Manager

Thomas L. Hollowell
Assistant County Manager

May 27, 2008

BUDGET ORDINANCE



BOARD OF COMMISSIONERS

LENOIR COUNTY

INTRODUCED BY: Michael W. Jarman, County Manager

BUDGET ORDINANCE FOR THE FISCAL YEAR BEGINNING

JULY 1, 2008

BE IT ORDAINED by the Board of Commissioners of Lenoir County, North Carolina:

Section 1 A. (Fund 10) The following amounts are hereby appropriated in the **General Fund** for the operation of the County Government and its activities for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Governing Body	234,857
County Manager	268,147
Finance	287,737
Tax Office	810,843
Legal	72,500
Court Facilities/Public Buildings	800,033
Elections	325,176
Register of Deeds	323,781
Non-Departmental	847,700
Process Funds	955,124
Outside Agencies	132,000
Management Information Systems	855,297
Sheriff/Jail	6,330,384
Emergency Services	5,295,353
Fire Protection	51,660
Planning and Inspections	210,171
Medical Examiner	42,000
Economic Development	308,045
Veterans Service Office	32,621
N.C. Cooperative Extension Service	370,619
Soil Conservation	114,794

Health Department	3,355,293
Mental Health	240,139
CJPP-Day Reporting	104,942
Public Assistance	17,895,600
Lenoir County Schools Current Expense	9,500,000
Community College-Current Expense	1,961,221
Public Library	720,000
Recreation	653,100
Debt Service	4,077,983
Transfer to:	
Capital Improvements Fund	1,701,236
Revaluation Fund	103,188
Vehicle Replacement Fund	225,000
Capital Reserve Fund	1,500,000
Contingency	20,000
Total Expenditures	60,726,544

Section 1 B. It is estimated that the following revenues will be available in the **General Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Property Taxes	28,901,103
Sales Tax	7,200,000
Intergovernmental Revenues	13,867,427
Service Fees and Other Revenues	8,575,708
Appropriated Fund Balance	2,182,306
Total Revenues	60,726,544

Section 1 C. There is hereby levied a tax at the rate of eighty-four cents/.84 per one hundred dollars (\$100) valuation of property listed as of January 1, 2008, for the purpose of raising revenue included in "Property Taxes" in the General Fund in Section 1 B of this ordinance. This rate of tax is based on an estimated total valuation of property for the purpose of taxation of \$3,438,000,000 and an estimated collection rate of 94.12%.

Section 2 A. (Fund 11) The following amounts are hereby appropriated in the **Employee Insurance Fund** for the needs of the County for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Claims Paid-Health Insurance	2,900,000
Premiums Paid-Life Insurance	65,000
Administrative Costs	350,000
Total Expenditures	3,315,000

Section 2 B. It is estimated that the following revenues will be available to the **Employee Insurance Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Payroll Deductions-From General Fund	3,100,000
Deductions –Life Insurance	65,000
Fund Balance Appropriated	100,000
Refunds	50,000
Total Revenues	3,315,000

Section 3 A. (Fund 14) The following amounts are hereby appropriated in the **Vehicle Replacement Fund** for the purchase of replacement vehicles for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Capital Outlay - Vehicles	225,000
Capital Outlay – Other Vehicles	22,000
Vehicle Auction Expense	3,000
Total Expenditures	250,000

Section 3 B. It is estimated that the following revenues will be available to the **Vehicle Replacement Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Transfer from General Fund	225,000
Sale of Vehicles	25,000
Total Revenues	250,00

Section 4 A. (Fund 15) The following amounts are hereby appropriated in the **Federally Seized Property Fund** for the operation of the Sheriff's Department Drug and Controlled Substance Programs for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Federally Seized Property Program	20,000
Total Expenditures	20,000

Section 4 B. It is estimated that the following revenues will be available to the **Federally Seized Property Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Forfeited Drug Proceeds	20,000
Total Revenues	20,000

Section 5 A. (Fund 16) The following amounts are hereby appropriated in the **Controlled Substance Program Fund** for the operation of the Sheriff's Department Drug and Controlled Substance Programs for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Controlled Substance Program	25,500
Total Expenditures	25,500

Section 5 B. It is estimated that the following revenues will be available to the **Controlled Substance Program Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Controlled Substance Tax	25,000
Interest on Investment	500
Total Revenues	25,500

Section 6 A. (Fund 20) The following amounts are hereby appropriated in the **Capital Reserve Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County.

Economic Development Projects	500,000
Bond Debt Service Reserve	1,500,000
Transfer to General Fund – School Debt	578,751
Total Expenditures	2,578,751

Section 6 B. It is estimated that the following revenues will be available to the **Capital Reserve Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009.

Transfer from General Fund	1,500,000
Fund Balance Appropriated	1,078,751
Total Revenues	2,578,751

Section 7 A. (Fund 21) The following amounts are hereby appropriated in the **School Capital Fund** for the expenditures associated with the debt service and other school capital projects funded by the State and County for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Transfer to General Fund – Debt Service	3,233,557
Total Expenditures	3,233,557

Section 7 B. It is estimated that the following revenues will be available to the **School Capital Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Sales Tax-Art 40	600,000
Sales Tax-Art 42	1,200,000
Interest on Investments	100,000
Fund Balance Appropriated	1,333,557
Total Revenues	3,233,557

Section 8A. (Fund 22) The following amounts are hereby appropriated in the **Transportation Fund** for the maintenance of the County's Transportation system for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Transportation Program	864,993
------------------------	---------

Section 8 B. It is estimated that the following revenues will be available to the **Transportation Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Reimb-State-Vehicles	93,060
Grant-State	134,375
Grant-Rural General Public	46,028
Supplemental RGP	30,422
Rural General Public-Ticket Sales	20,000
Grant-EMP and Supplemental	19,816
Loop Fares and Other Trips	385,000
Sale of Vehicles	10,000
Reimbursement Vehicle Insurance	30,000
Cap Res-Surcharge Coll.	11,000
Sale of Mobile Advertising	5,000
Fund Balance Appropriated	80,292
Total Revenues	864,993

Section 9 A. (Fund 23) The following amounts are hereby appropriated in the **Tire Disposal Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Tire Disposal	130,000
---------------	---------

Section 9 B. It is estimated that the following revenues will be available to the **Tire Disposal Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Tire Disposal - State Fees	65,000
State Grant – Tire Disposal	30,000
Transfer from Solid Waste Fund	35,000
Total Revenue	130,000

Section 10 A. (Fund 24) The following amounts are hereby appropriated in the **E911 Fund** for the emergency telephone system during the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

E911 Appropriation	569,274
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Section 10 B. It is estimated that the following revenues will be available to the **E911 Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

E911 Revenue – State	569,274
Total Revenues	569,274

Section 11 A. (Fund 25) The following amounts are hereby appropriated in the **Revaluation Fund** for the revaluation of property in Lenoir County for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Revaluation	103,188
--------------------	---------

Section 11 B. It is estimated that the following revenues will be available to the **Revaluation Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Transfer from General Fund	103,188
Total Revenues	103,188

Section 12A. (Fund 27) The following amounts are hereby appropriated in the **Automation-Preservation Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Automation-Preservation	35,000
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Section 12B. It is estimated that the following revenues will be available to the **Automation-Preservation Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009.

Automation – Preservation Fees	30,000
Interest on Investments	2,500
Fund Balance Appropriated	2,500
Total Revenues	35,000

Section 13 A. (Fund 30) The following amounts are hereby appropriated in the **MSW Landfill Cell #1 Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County.

MSW Landfill Cell #1 – Principal	156,683
MSW Landfill Cell #1 - Interest	725
Total Expenditures	157,408

Section 13 B. It is estimated that the following revenues will be available to the **MSW Landfill Cell #1 Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009.

Transfer from Solid Waste Mgmt. Fund	157,408
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Section 14 A. (Fund 40) The following amounts are hereby appropriated in the **Capital Improvements Program Fund** for the capital projects for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Economic Development	
Industrial Park Improvements	25,000
Dopaco	13,750
Hangar Agreement	40,000
Smithfield-Deli	100,000
West Company	200,000
Lenox China #3	20,000
Ferguson	6,800
Dupont-Sorona-County	125,000
Electrolux	100,000
A.G. Machining	11,000
S.I.S. -County	7,400
Coharie Farms	5,000
Commerce Overseas	25,000
West Company II	70,000
Fields Control	9,000
Industrial Development Engineering/Design	5,000
GTP Sewer Extension	25,000
Shell Building #3 Interest	36,000
Subtotal	823,950
Community Development	
Lenoir Community College-Capital	100,000
Parks & Recreation-Capital	70,000
Soccer Complex	100000
Community Revitalization	35,000
Dog Park Construction	25,000
Battlefield Project - Principal	28,343
Battlefield Project - Interest	803
Lenoir Community College-Principal	400,000
Lenoir Community College-Interest	40,000
Subtotal	799,146
Buildings & Grounds	
Re-roofing HVAC	50,000
Building Upgrades	50,000
Subtotal	100,000
Total Expenditures	1,723,096

Section 14 B. It is estimated that the following revenues will be available to the **Capital Improvements Program Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Transfer from General Fund	1,701,236
Kinston – Battlefield Site	7,287
Tourism – Battlefield Site	14,573
Total Revenues	1,723,096

Section 15 A. (Funds 50-60) The following amounts are hereby appropriated in the **Fire District Funds** for the operation of volunteer fire departments for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Fire Districts	1,113,035
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Section 15 B. It is estimated that the following revenues will be available to the **Fire District Funds** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

North Lenoir	335,032
Southwood	111,168
Sandy Bottom	159,631
Deep Run	88,663
Seven Springs	15,783
Hugo	136,974
Sand Hill	65,989
Cherry Tree	77,385
Mosely Hall	87,380
Wyse Fork	22,546
Grifton	12,484
Total Revenues	1,113,035

Section 16 A. (Fund 66) The following amounts are hereby appropriated in the **Solid Waste Management Fund** for the operation of the collection and disposal of solid waste for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Solid Waste Management	2,827,527
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Section 16 B. It is estimated that the following revenues will be available to the **Solid Waste Management Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Landfill Fees	1,935,527
Household User Fees	760,000
Recycling and Other Revenues	10,000
White Goods Tax Distribution	15,000
White Goods Grant	25,000
Sale of Scrap Metal	60,000
Miscellaneous	2,000
Interest on Investment	20,000
Total Revenues	2,827,527

Section 17 A. (Fund 70) The following amounts are hereby appropriated in the **Smart Start-Family Caregiver Fund** for the operation of the Family Caregiver Program for the fiscal year beginning July 1, 2008, and ending June 30, 2009, in accordance with the chart of accounts heretofore established for this County:

Family Caregiver Program	140,472
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Section 17 B. It is estimated that the following revenues will be available to the **Smart Start-Family Caregiver Fund** for the fiscal year beginning July 1, 2008, and ending June 30, 2009:

Smart Start Revenues	140,472
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Fund 50. There is hereby levied a tax at the rate of four and one-half cents/.045 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **North Lenoir Fire District** for the purpose of supplementing the revenues of the **North Lenoir Fire Department**.

Fund 51. There is hereby levied a tax at the rate of six cents/.06 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **Southwood Fire District** for the purpose of supplementing the revenues of the **Southwood Fire Department**.

Fund 52. There is hereby levied a tax at the rate of eight cents/.08 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **Sandy Bottom Fire District** for the purpose of supplementing the revenues of the **Sandy Bottom Fire Department**.

Fund 53. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **Deep Run Fire District** for the purpose of supplementing the revenues of the **Deep Run Fire Department**.

Fund 54. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **Seven Springs Fire District** for the purpose of supplementing the revenues of the **Seven Springs Fire Department**.

Fund 55. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **Hugo Fire District** for the purpose of supplementing the revenues of the **Hugo Fire Department**.

Fund 56. There is hereby levied a tax at the rate of seven cents/.07 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **Sand Hill Fire District** for the purpose of supplementing the revenues of the **Sand Hill Fire Department**.

Fund 57. There is hereby levied a tax at the rate of eight cents/.08 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **Cherry Tree Fire District** for the purpose of supplementing the revenues of the **Cherry Tree Fire Department**.

Fund 58. There is hereby levied a tax at the rate of four cents/.04 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **Mosely Hall Fire District** for the purpose of supplementing the revenues of the **Mosely Hall Fire Department**.

Fund 59. There is hereby levied a tax at the rate of six and one-half cents/.065 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **Wyse Fork Fire District** for the purpose of supplementing the revenues of the **Wyse Fork Fire Department**.

Fund 60. There is hereby levied a tax at the rate of three cents/.03 per hundred dollars (\$100.00) valuation of property listed for taxes as of January 1, 2008, located within the **Grifton Fire District** for the purpose of supplementing the revenues of the **Grifton Fire Department**.

Section 18. The Budget Officer is hereby authorized to transfer appropriations as contained herein under the following conditions:

- a. He may transfer amounts between line item expenditures within a department without limitation and without a report being required. These changes should not result in increases in recurring obligations such as salaries.
- b. He may transfer amounts up to \$2,500 between departments, including contingency appropriations, within the same fund. He must make an official report on such transfers at the next regular meeting of the Board of Commissioners.
- c. He may not transfer any amounts between funds, except as approved by the Board of Commissioners in the Budget Ordinance as amended.

Section 19. Copies of this Budget Ordinance shall be furnished to the Clerk to the Board of Commissioners and to the Budget Officer and Finance officer to be kept on file by them for their direction in the disbursement of funds.

AMENDMENTS

MOVED _____ SECONDED _____

APPROVED _____ DENIED _____ UNANIMOUS _____

YEA VOTES: Taylor _____ Graham _____ Brown _____ Davis _____

Harper _____ Humphrey _____ Stroud _____

Paul H. Taylor, Jr., Chairman

Date

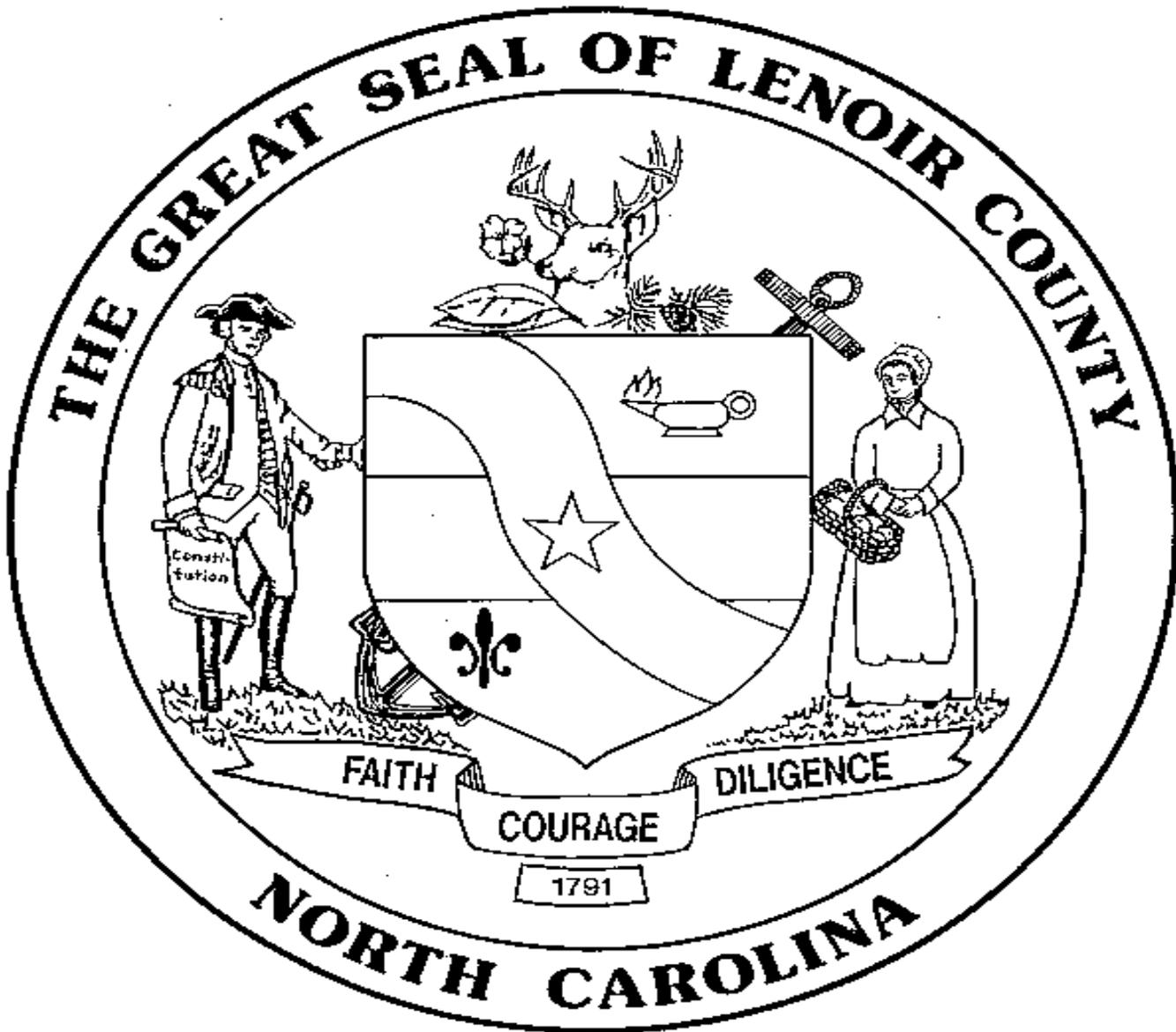
Attest-Clerk to Board of Comm. Date

County Manager

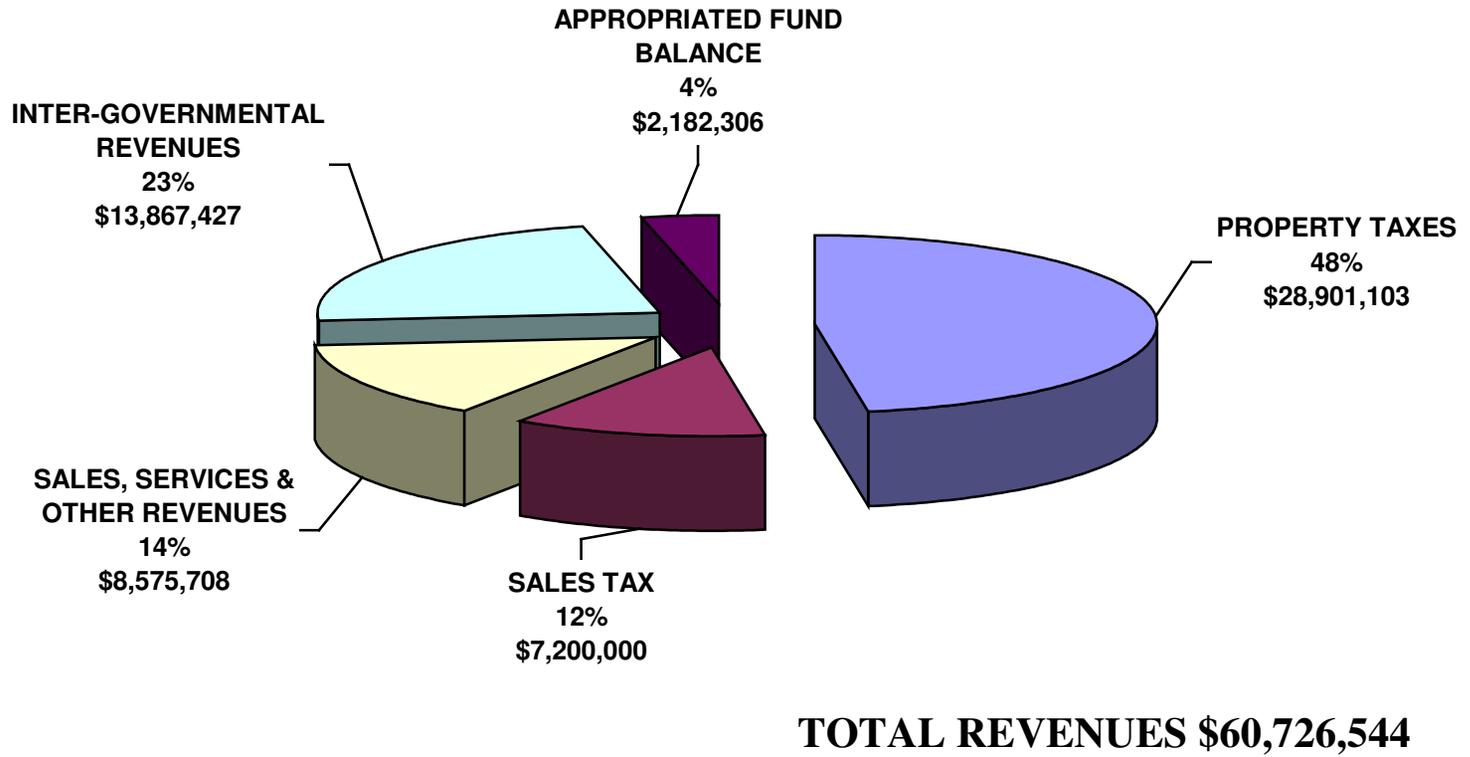
General Fund Revenues

The General Fund is used to account for resources traditionally associated with “general government” which are not required legally or by sound financial management principles, to be accounted for in another fund (special revenues, capital, enterprise).

General Fund revenues include the major categories of: property taxes, sales taxes, intergovernmental revenues, fees charged to offset costs of general governmental revenues, fees charged to offset costs of general government services and appropriated fund balance.



FY 08-09 SUMMARY OF REVENUE- GENERAL FUND



SUMMARY OF REVENUES

GENERAL FUND

REVENUE SOURCES	FISCAL YEAR 2006-07 ACTUAL	ORIGINAL FISCAL YEAR 2007-08 BUDGET	REVISED FISCAL YEAR 2007-08 BUDGET (AS OF 1/31/08)	ADOPTED FISCAL YEAR 2008-09 BUDGET
PROPERTY TAXES	\$ 27,734,253	\$ 28,062,426	\$ 28,112,426	\$ 28,901,103
SALES TAX	\$ 9,157,484	\$ 8,000,000	\$ 8,000,000	\$ 7,200,000
SALES, SERVICES & OTHER REVENUES	\$ 5,542,935	\$ 6,161,593	\$ 6,479,613	\$ 8,575,708
INTER- GOVERNMENTAL REVENUES	\$ 12,891,998	\$ 12,153,296	\$ 13,090,369	\$ 13,867,427
APPROPRIATED FUND BALANCE	\$ -	\$ 2,136,698	\$ 2,463,407	\$ 2,182,306
TOTAL REVENUES	\$ 55,326,670	\$ 56,514,013	\$ 58,145,815	\$ 60,726,544

PROPERTY TAXES

DESCRIPTION: Ad Valorem property taxes are those taxes assessed and collected on real and personal property, as well as motor vehicles.

HISTORY: The property tax base for FY 08-09 is projected to be \$3,438,000,000 or \$70,223,000 more than the actual revised tax base for FY 07-08 of \$3,367,777,000. This is a plus (+2.09%) "growth rate". At the adopted tax rate (\$.84 per \$100 of assessed valuation) and a collection rate of (94.12%), this equates to a **gain** of \$555,189 in current year property tax revenues associated with the County's tax base "growth".

OUTLOOK: For several years the tax base has been basically flat, with moderate increases of approximately 1% to 2%. With a recent upturn in economic development activity, management is optimistic regarding tax base growth in future fiscal years.

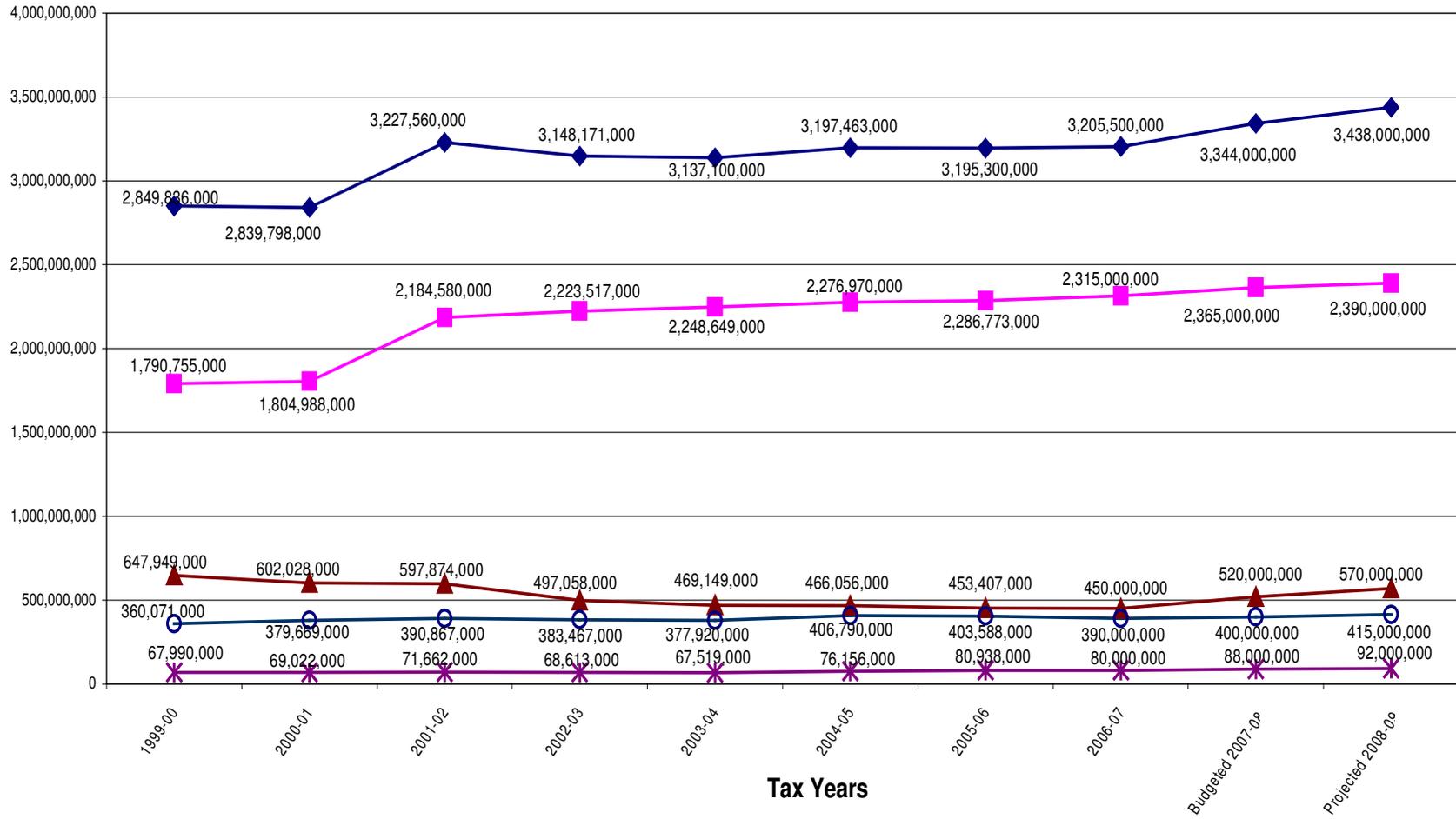
ASSUMPTIONS: The estimated net taxable value for FY 08-09 is \$3,438,000,000. Therefore, with a tax rate of .84 per \$100 of assessed valuation and a collection rate of 94.12%, the projected current year total property tax revenue is \$27,201,103 including tax on motor vehicle rentals using the following formula:

\$3,438,000,000 multiplied by .0084 multiplied by .9412 plus \$20,000 = \$27,201,103 rounded.

FUNDING LEVELS:

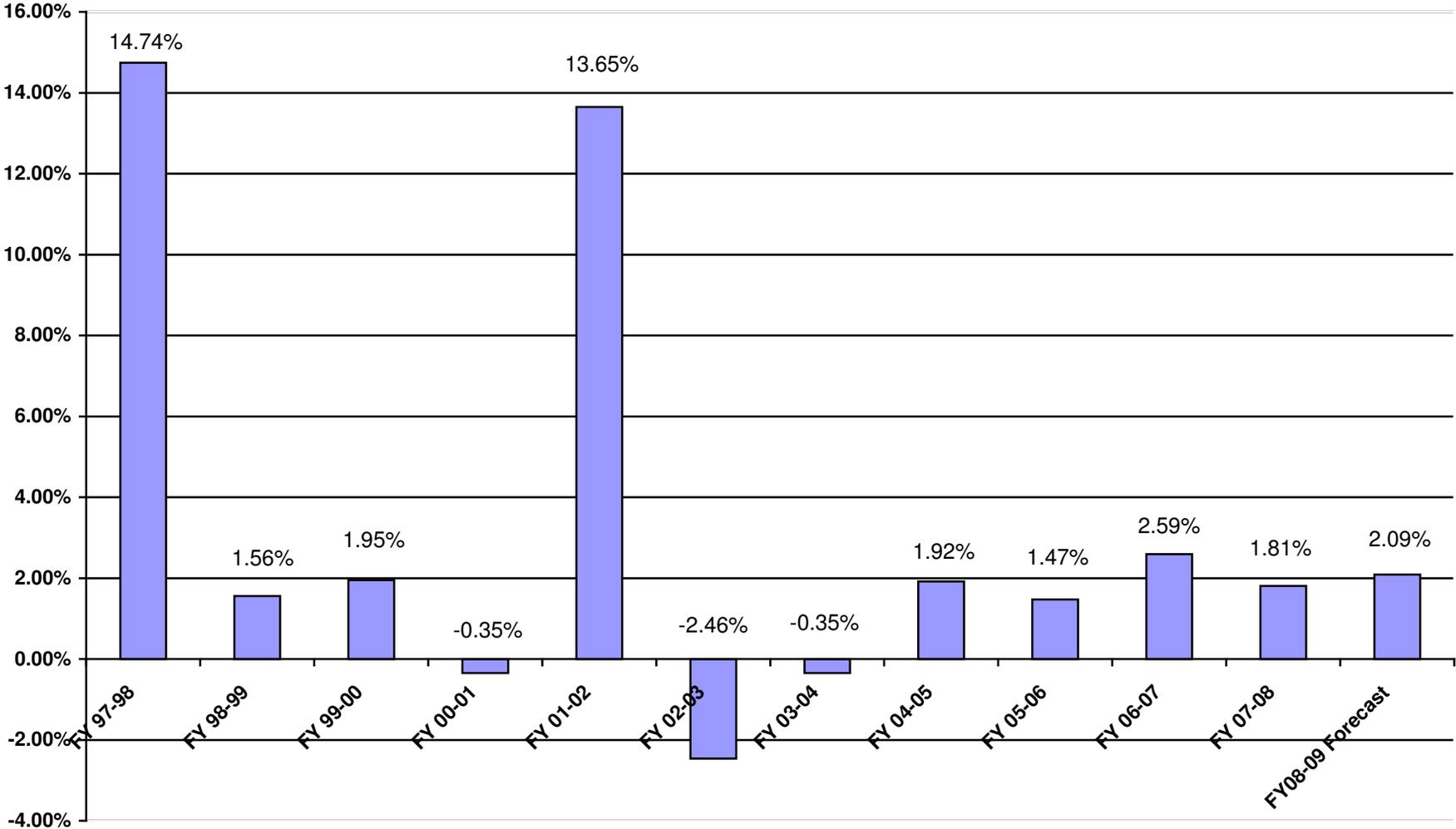
2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
\$25,842,037	\$26,362,426	\$26,362,426	CURRENT YEAR	\$27,201,103
\$1,525,959	\$1,400,000	\$1,450,000	PRIOR YEARS	\$1,400,000
\$366,257	\$300,000	\$300,000	PENALTIES & INTEREST	\$300,000
\$27,734,253	\$28,062,426	\$28,112,426	TOTAL	\$28,901,103

Tax Information - 10 Years

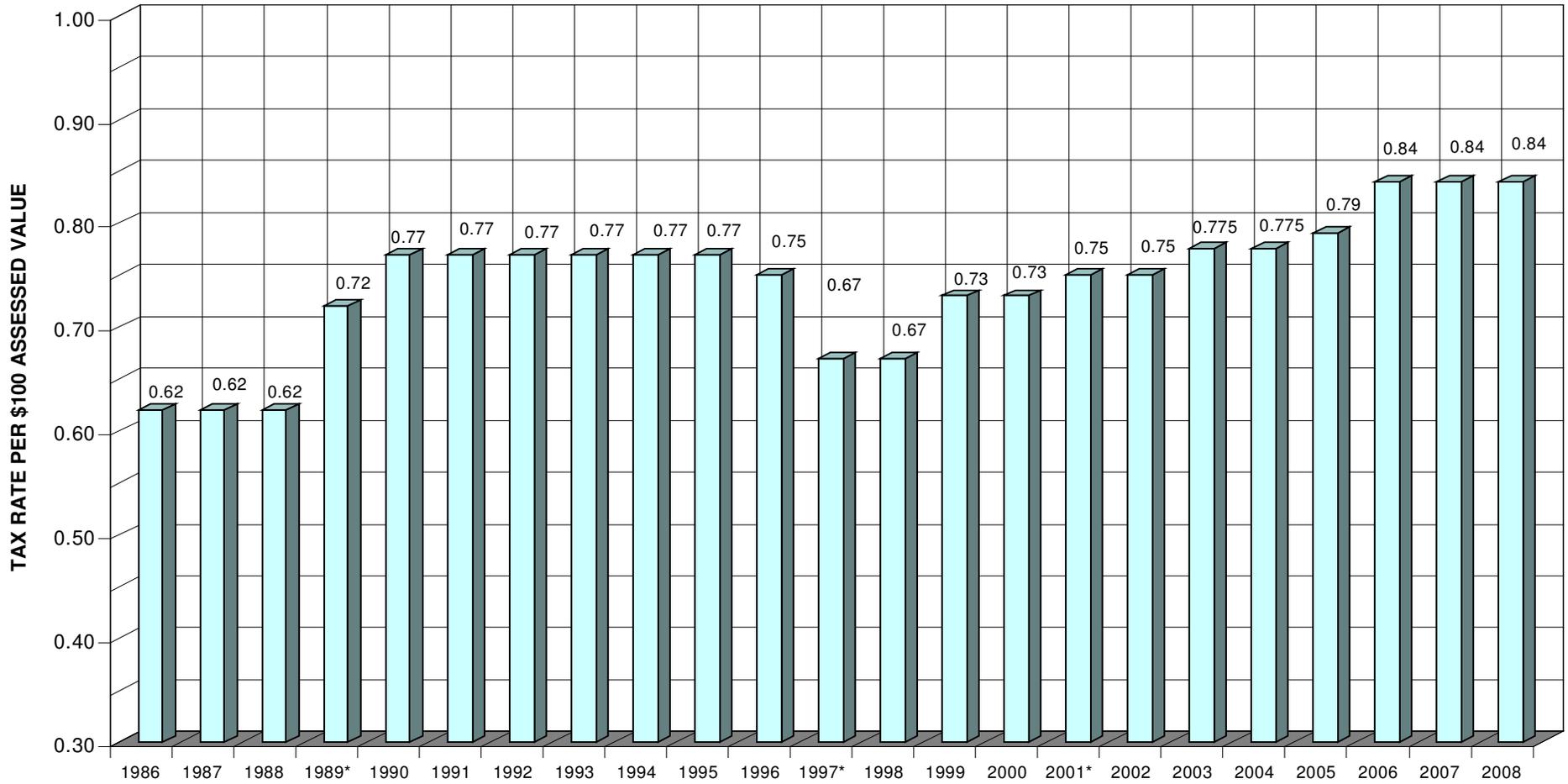


◆ Total Tax Base
 ■ Real
 ▲ Personal
 ○ Motor Vehicle
 ✱ Public Service

PROPERTY TAX BASE ANNUAL RATE OF INCREASE



COUNTY PROPERTY TAX RATES



RECOMMENDED FY 08-09 RATE = \$.84 / \$100 ASSESSED VALUATION

■ FISCAL YEAR (* Denotes Reval Year)

SALES TAX REVENUE

DESCRIPTION: Sales tax revenues are received by the County from the State of North Carolina, based on ad valorem distributions. Article 39, the County 1% local sales tax, is utilized in its entirety for General Fund operations. Article 40 (commonly known as "schools' 1/2 cent") sales tax was initiated in part to help fund local school capital projects, with a mandatory transfer of 30% of these revenues to the schools. Article 42 (commonly known as "schools' additional 1/2 cent") sales tax was also initiated in part to help fund local school capital outlay projects, with a mandatory transfer of 60% of these revenues to the schools. Article 44, 1/2 cent local option sales tax, was adopted in 2002 and may be used by the County for any lawful purpose.

The Board of Commissioners earmarked the sales tax allocated for school capital purposes as the source of revenue to be used to repay the debt services issued to construct new schools and improve existing schools. These funds are now recorded directly in the School Capital Fund, a special revenue fund designed to account for revenues, school capital expenditures, and repayment of bond debt service. Currently, the mandatory requirements for to the distribution to the schools of the sales tax for Article 40 and 42 have a "sunset" provision. This means after a certain period of time, Counties would not be required to use the funds for schools' capital outlay purposes; however, the schools' capital needs continue to grow with the replacement and repairs of existing facilities.

ASSUMPTIONS: Actual FY 06-07 sales tax revenues were up \$941,867 (11.5%) over actual FY 05-06 figures. Staff took a conservative but realistic approach to budgeting in the 5-Year Revenue Forecast. Articles 39, 40, and 42, sales tax revenues have remained relatively constant over the years with upward spikes in some years and slight decreases in other years. In 2007, the General Assembly enacted comprehensive Medicaid funding reform. The cornerstone of this legislation was the State of North Carolina assuming the Counties' Medicaid costs over a three-year period. As a trade-off, the Counties' authority to levy Article 44, 1/2 cent local option sales tax, will be eliminated by October 1, 2009 and the State will retain Article 44 sales tax revenues. This legislation also changes the allocation method of Article 42, 1/2 cent sales tax from per capita to point of origin. The financial impact of this legislation on Lenoir County's sales tax revenue is undetermined at this time. Sales tax revenues will be monitored closely each month for positive or negative trends and adjusted accordingly, if needed.

The County continues to contract with Tax Reduction Specialists to conduct an ongoing sales tax audit to assure that all sales tax revenue due to Lenoir County from the State of North Carolina is being properly disbursed to Lenoir County.

FUNDING LEVELS:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget *		Recommended 2008-09
\$4,400,183	\$4,000,000	\$4,000,000	Article 39 (1% County)	\$4,200,000
1,696,099	1,400,000	1,400,000	Article 40 (70%)	1,500,000
994,636	780,000	780,000	Article 42 (40%)	800,000
2,066,566	1,820,000	1,820,000	Article 44 (1/2% County)	\$700,000
\$9,157,484	\$8,000,000	\$8,000,000	Total	\$7,200,000

SALES, SERVICES & OTHER REVENUES

DESCRIPTION: Revenues in the sales, services, and other category encompass a wide range of local revenue sources. This category is important to the overall financial strength of the County because it includes revenue from quasi-"self-supporting", general governmental activities, such as building inspections, register of deeds, emergency and non-emergency medical fees, and court facility functions. Some functions of Lenoir County government are appropriately funded by fees because they apply to a certain group of citizens, such as development-related services (septic tank permits, building permits, etc). The philosophy of the governing body is to have these services fund the direct cost of the provision of the services. In some cases, the fees may recover a portion of the indirect cost.

HISTORY: This category totals \$8,575,708, an increase of \$2,414,115 (39.2%) from the FY 07-08 adopted budget. This is misleading because \$3,812,308 (an increase of \$2,545,865 over the prior year) is a transfer to the General Fund from the School Capital Fund and the Capital Reserve Fund to be used to pay debt service on the Series 2007 and Series 2008 General Obligation School Bonds. This "other" revenue is merely a "pass-through" and does not represent an increase in spendable income. Other major changes include:

Emergency Medical Service Fees – up \$200,000

Reason – Increase in Emergency Medical responses and transports and improvements in billing / collections.

Inspection Permit Fees – up \$25,000

Reason – Increase in building permit activity

Court Facility Fees – up \$15,000

Reason – Increase in court fines

Investment Income – up \$100,000

Reason – up slightly, may have to be adjusted during the fiscal year due to decline in interest rates

Non-Emergency Medical Service Fees – down \$500,000

Reason – Decrease in customer base and decrease in the number of transports

OUTLOOK: Management will continue to look for opportunities to generate fees and other offsetting revenues to fund programs that benefit certain segments of the population or where demand exists to support fees.

ASSUMPTIONS: Sales, services, and other revenues were forecast with input from department managers, grant sources, and historical data. Each revenue was considered separately and forecast from a zero base, although recent three (3) year data was heavily relied upon.

SALES, SERVICES & OTHER REVENUES

	2006-07	2007-08	2007-08	2008-09
	Actual	Original Budget	Revised Budget	Adopted
Sales and Service Fees				
Cablevision Fees	58,439	96,000	6,000	3,000
Video Service Tax-State	28,284	0	90,000	110,000
Privilege License	14,277	15,000	15,000	15,000
Jail Fees/ FICA Benefits	41,664	55,000	55,000	55,000
Arrest Fees	83,422	70,000	70,000	75,000
Fines-Fire Code Violations	100	200	4,000	500
Court Facility Fees	193,118	165,000	165,000	180,000
Register of Deeds Fees	275,201	250,000	250,000	250,000
Real Estate Transfer Fees	121,852	100,000	100,000	100,000
Sheriff Fees	64,405	60,000	65,000	60,000
Sheriff-Vehicle Storage	6,327	500	5,355	500
Sheriff-Process Fees	44,730	46,000	46,000	45,000
Sher-Concealed Weapon-County	3,585	3,000	4,000	4,000
Sheriff Fees-Tax Executions	1,764	3,000	3,000	2,000
Inspections-Permit Fees	217,026	175,000	200,000	200,000
Planning Fees	2,887	3,500	3,500	2,000
Emergency Med. Services-Fees	1,756,872	1,500,000	1,500,000	1,700,000
Non-Emergency Transport	854,262	1,000,000	1,000,000	500,000
Indirect Costs-From Landfill	84,660	85,000	85,000	85,000
Rent-Multi-Purpose Facility	31,200	31,200	31,200	31,200
Rent-Hwy 11/55	400	400	400	400
Rent-S Queen-Midyette	1,136	1,000	1,000	1,000
Rent-Farmland	0	0	3,000	3,000
Rent-Hannibal-Coastal Horizons	0	0	0	6,300
Rent-Hannibal-State D.O.C.	0	0	0	31,900
Rent-Mental Health-Eastpointe	0	0	0	100,000
Continued Next Page				

Sales and Service Fees Continued				
Occupancy Tax-5% Collect Fee	9,379	7,500	7,500	8,250
Collection 1 1/2%-LaGrange Tax	8,529	8,000	8,000	8,000
Collection 1 1/2%-Pink Hill Veh	293	2,000	2,000	1,000
Collection 1 1/2%-Kinston Taxes	112,132	110,000	110,000	110,000
Collection 1 1/2%-Grifton Veh	75	50	50	50
Miscellaneous	11,957	20,000	22,000	20,000
File Fees-Elections	0	0	0	0
Tax Dept-Copy Sales	1,049	1,500	1,500	1,000
Floyd Buyout/ Land Lease	80	200	200	200
Commission-Jail Phone	34,185	30,000	30,000	30,000
Commission-Pay Phone	29	100	100	100
Sheriff-Vehicle Useage Fee	578	500	1,000	500
Subtotal	\$4,063,897	\$3,839,650	\$3,884,805	\$3,739,900
Other				
Interest on Investment	813,375	400,000	600,000	500,000
Jail Medical Attention	2,392	4,000	4,000	3,000
Re-Band 800 MGZ-Sprint / Nextel	5,482	0	0	0
Sale of Fixed Assets-Equipment	0	500	500	500
Sale of Fixed Assets-Land	1,491	0	60,000	0
Insurance-Miscellaneous	5,965	5,000	15,865	10,000
Hospital Annual Payment	500,000	500,000	500,000	500,000
Transfer from E-911 (Repay loan-5 yrs.)	140,000	140,000	140,000	0
Commission - Inmate Acct. Fund	10,333	6,000	8,000	10,000
Transfer from School Cap Reserve	0	1,266,443	1,266,443	3,233,557
Transfer from Cap Res-Debt Service	0	0	0	578,751
Subtotal	1,479,038	2,321,943	2,594,808	4,835,808
Total Sales, Services & Other	5,542,935	6,161,593	6,479,613	8,575,708

INTERGOVERNMENTAL REVENUES

DESCRIPTION: Intergovernmental Revenues consist of beer and wine tax distributions, ABC bottle taxes, ABC profits, and various categorical grant funds. Small grant funds to help support general fund operations such as revenues for emergency services, veterans, soil conservation, and community based alternatives are included in this category. Separate funds are received by the Health and Social Services Departments from both State and Federal sources—each detailed in respective departmental expenditure budgets. (Mental Health's State-Federal revenues are not budgeted in the General Fund, but are included directly in the Eastpointe Mental Health Regional Center).

HISTORY: Intergovernmental revenues are difficult to budget from year-to-year. Grantee agencies, such as the State and Federal governments, often tie funding to a certain match, or reduce the level of funding in the subsequent years in hopes that local governments will assume funding of the program. Federal and State revenues for Social Services and Health make up the largest portions of this category. In FY06-07 Social Services intergovernmental revenues totaled \$9,425,689 and Health intergovernmental revenues totaled \$1,505,141. Non-discretionary “process funds” (which are merely a pass-through) also make up a portion of revenues in this category. In FY06-07, Lenoir County received \$945,221 in “process funds”.

OUTLOOK: With the exception of Beer / Wine Taxes (\$140,000), all prior state reimbursement revenues have been replaced by Article 44 Sales Tax revenues (see sales tax section). However, as part of a sweeping Medicaid relief plan adopted by the State, Article 44 Sales Tax distributions to all counties are being phased-out over a 3-year period. All Article 44 Sales Tax revenues will be retained by the State in FY09-10. Social Services (Federal-State) revenues are up \$1,537,572 (16.5%) from the adopted FY07-08 budget. This is mainly due to increases in State funding to the County for foster care and adoption services. This increase in revenue is offset by a corresponding increase in expenditures for these services. Health (Federal-State) revenues are up \$162,406 (13.6%) from FY07-08 adopted levels.

INTERGOVERNMENTAL REVENUES				
	2006-07	2007-08	2007-08	2008-09
	Actual	Original Budget	Revised Budget	Adopted
Intergovernmental				
ABC Local Bottle Tax	\$0	\$0	\$0	\$0
ABC Tax - 3 1/2 Add	0	0	0	0
Beer/Wine Taxes	142,997	140,000	140,000	140,000
Gas Tax Refund	1,865	1,000	1,000	1,000
Allocation From Eastern Region-Tech	0	0	4,700	0
Safe Roads - DWI	10,930	8,000	8,000	8,000
Grant-Sheriff Vests	875	0	0	0
Grant-Coop Ext=Prevention Block	0	0	48,210	0
Grant-Coop Ext-Safe & Drug Free	0	0	27,032	0
Reimburse-Emergency Mgmt	18,219	18,500	18,500	18,000
Reimburse-Soil Conservation	48,621	42,400	42,400	44,000
Reimburse-Veterans Office	2,000	2,000	2,000	2,000
Reimb-Elections-City of Kinston	0	50,000	50,000	0
Reimb-Elections-Town of LaGrange	0	3,000	3,000	0
Reimb-Elections-Town of Pink Hill	125	1,000	1,000	0
School Resource Officer	156,442	162,552	162,552	165,407
Housing Authority	25,400	12,000	12,000	15,000
Sheriff-Concealed Weapons-State	3,600	3,000	4,000	4,000
SCAAP-Sheriff	3,438	0	4,246	4,000
EMS-Medicaid Reimbursement	495,127	200,000	200,000	200,000
Eastpointe-CJPP	20,000	20,000	20,000	20,000
Grant-CJPP	74,109	91,631	104,942	104,942
Grant-CJPP Supplemental	5,074	0	5,000	0
ABC Profits	0	0	0	0
Law Enforcement Reserve	7,125	3,700	3,700	4,000
Intergovernmental-Subtotal	\$1,015,947	\$758,783	\$862,282	\$730,349
Process Funds-Intergovernmental				
State-Special Vehicle Interest	\$39,932	\$40,000	\$40,000	\$44,000
Fines	493,992	500,000	500,000	500,000
Forfeitures	0	1,000	22,660	3,000

Grant-Pesticide Trust Fund-06	6,250	0	0	0
Grant-Coop Ext - Ship	3,100	0	5,000	0
Grant-Elections - Supp Technology	0	0	0	0
JCPC Grant-8th Judicial / Int Monitoring	102,660	0	110,000	0
Grant-JCPC-Parent Resp Program	0	0	0	0
JCPC Grant-Advisory	2,152	0	2,712	0
JCPC-Teen Court	31,400	0	31,617	0
Grant-CJPP-Eastpointe (or other)	0	0	0	0
JCPC Psychological	13,500	0	13,500	0
JCPC-Family Preservation	32,000	0	54,883	0
JCPC-ADLA-Inc	40,000	0	0	0
JCPC Programs (For Budgeting Only)	0	212,712	0	212,712
Grant-Homeland Security 04	2,524	0	0	0
Grant-2004 Citizens Corp	1,781	0	0	0
Grant-EMS HRSA BT-06-0935	13,328	0	0	0
Grant-Gang Prevention	0	0	29,280	30,412
Occupancy/Tourism-3%	162,602	150,000	150,000	165,000
Process Funds-Subtotal	\$945,221	\$903,712	\$959,652	\$955,124
Health Intergovernmental	\$1,505,141	\$1,199,531	\$1,446,260	\$1,353,112
Social Services Intergovernmental	\$9,425,689	\$9,291,270	\$9,822,175	\$10,828,842
Total Intergovernmental	\$12,891,998	\$12,153,296	\$13,090,369	\$13,867,427

GENERAL FUND APPROPRIATED FUND BALANCE

DESCRIPTION: The adopted FY 2008-09 budget does appropriate fund balance (savings) in order to achieve a balanced budget. The necessity of having a fund balance is to provide adequate cash flow, given the erratic revenue cycle of the County's operations. According to the North Carolina Local Government Commission, a local government entering a fiscal year with less than 8% undesignated / unreserved fund balance available will not have sufficient resources to meet its obligations until it begins receiving property taxes (in December-January). Lenoir County is above this minimum requirement. With an estimated \$60.7 million operating budget, the County's existing undesignated/ unreserved fund balance provides approximately seven (7) weeks working capital.

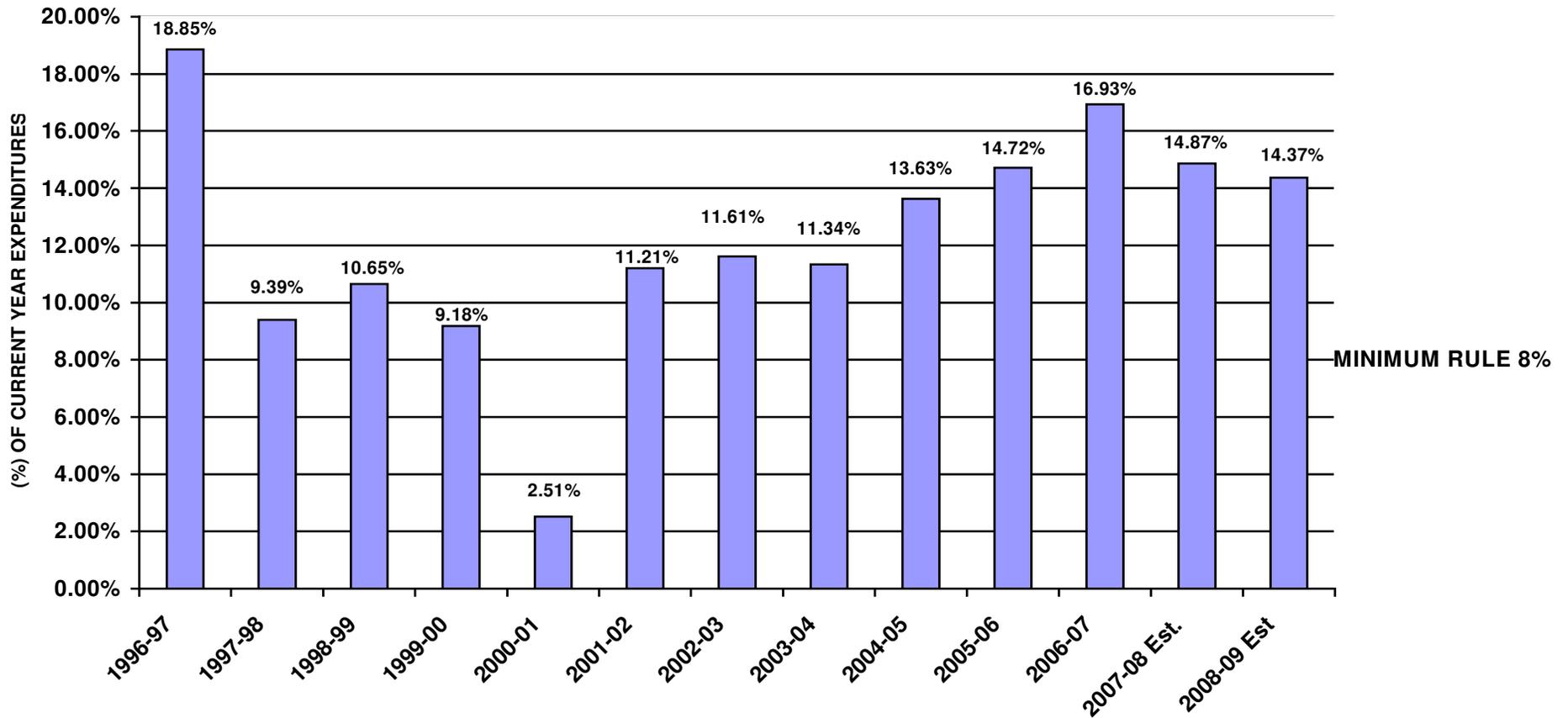
HISTORY: The following table shows the **undesignated / unreserved** fund balance over the last eleven (11) years and the projected fund balance for the fiscal years which end June 30, 2008 and 2009. Note: This projected fund balance is based on budgetary assumptions being accurate and budgetary recommendations being approved.

Year Ending	Undesignated/Unreserved Fund Balance	Fund Balance as Percent (%) Of Current Year Expenditures
June 30, 1997	\$8,032,482	18.85%
June 30, 1998	\$4,452,172	9.38%
June 30, 1999	\$4,545,416	10.65%
June 30, 2000	\$4,346,269	9.18%
June 30, 2001	\$1,093,520	2.51%
June 30, 2002	\$4,663,662	11.21%
June 30, 2003	\$4,781,836	11.61%
June 30, 2004	\$4,827,151	11.34%
June 30, 2005	\$6,344,224	13.63%
June 30, 2006	\$6,845,044	14.72%
June 30, 2007	\$8,723,521	16.93%
June 30, 2008 (Est.)	\$8,723,521	14.87%
June 30, 2009 (Est.)	\$8,723,521	14.37%

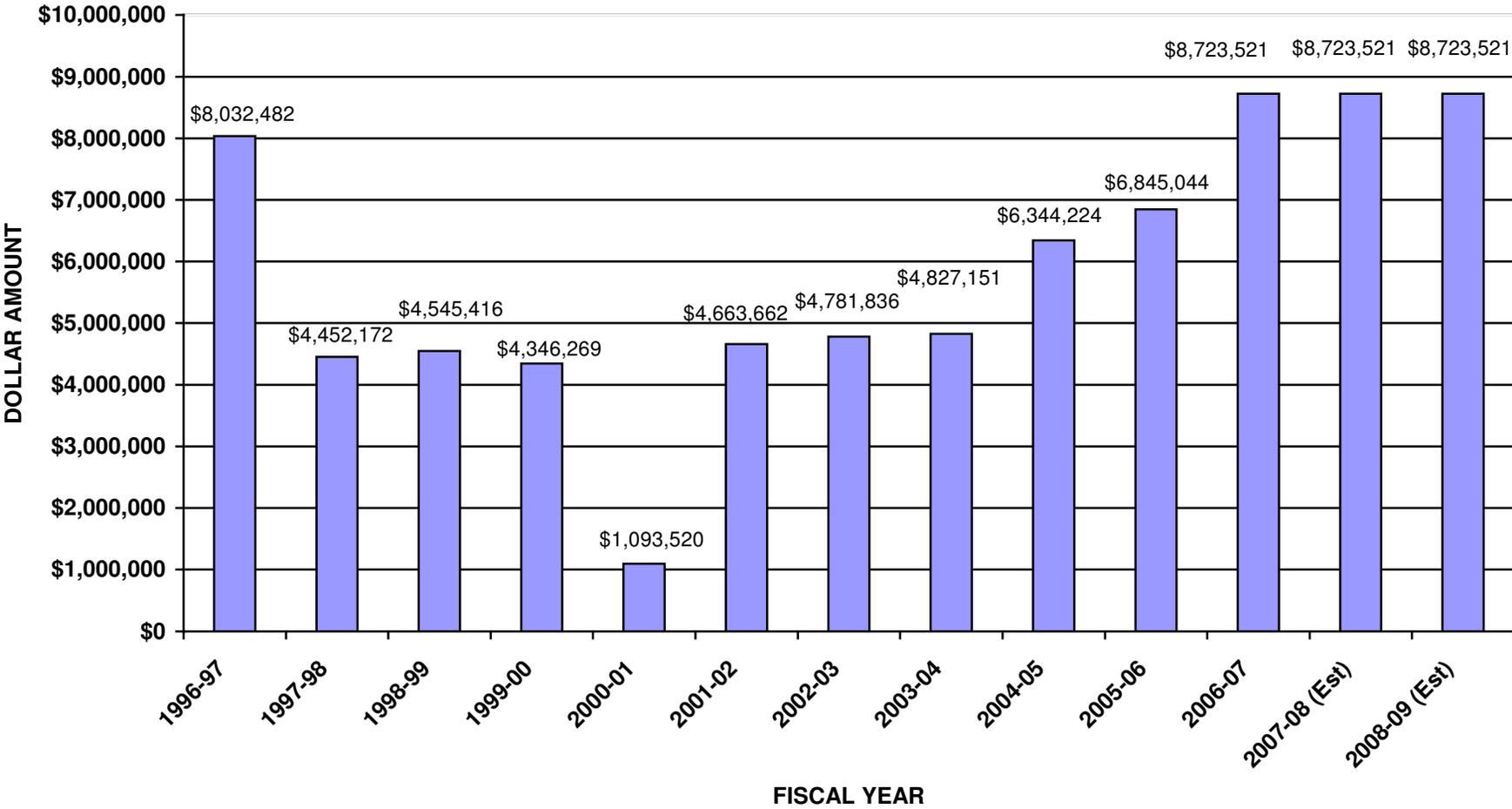
OUTLOOK: The County estimated the fund balance available for appropriation using the audited financial statements for FY 2006-07 and predicting the operating results for FY 2007-08. The low fund balance as of 6/30/01 was due to more than \$3 million in flood reimbursement- revenues being received after that date. Since FY 2001-02, the County has been able to slowly grow its unreserved / undesignated general fund fund balance toward the goal of 20% established by the Board. The FY2008-09 budget does appropriate \$2,182,306 in "designated" fund balance to balance the budget. After this action, \$3,868,838 in "designated" fund balance will remain, over and above, the total \$8,723,521 undesignated / unreserved fund balance.

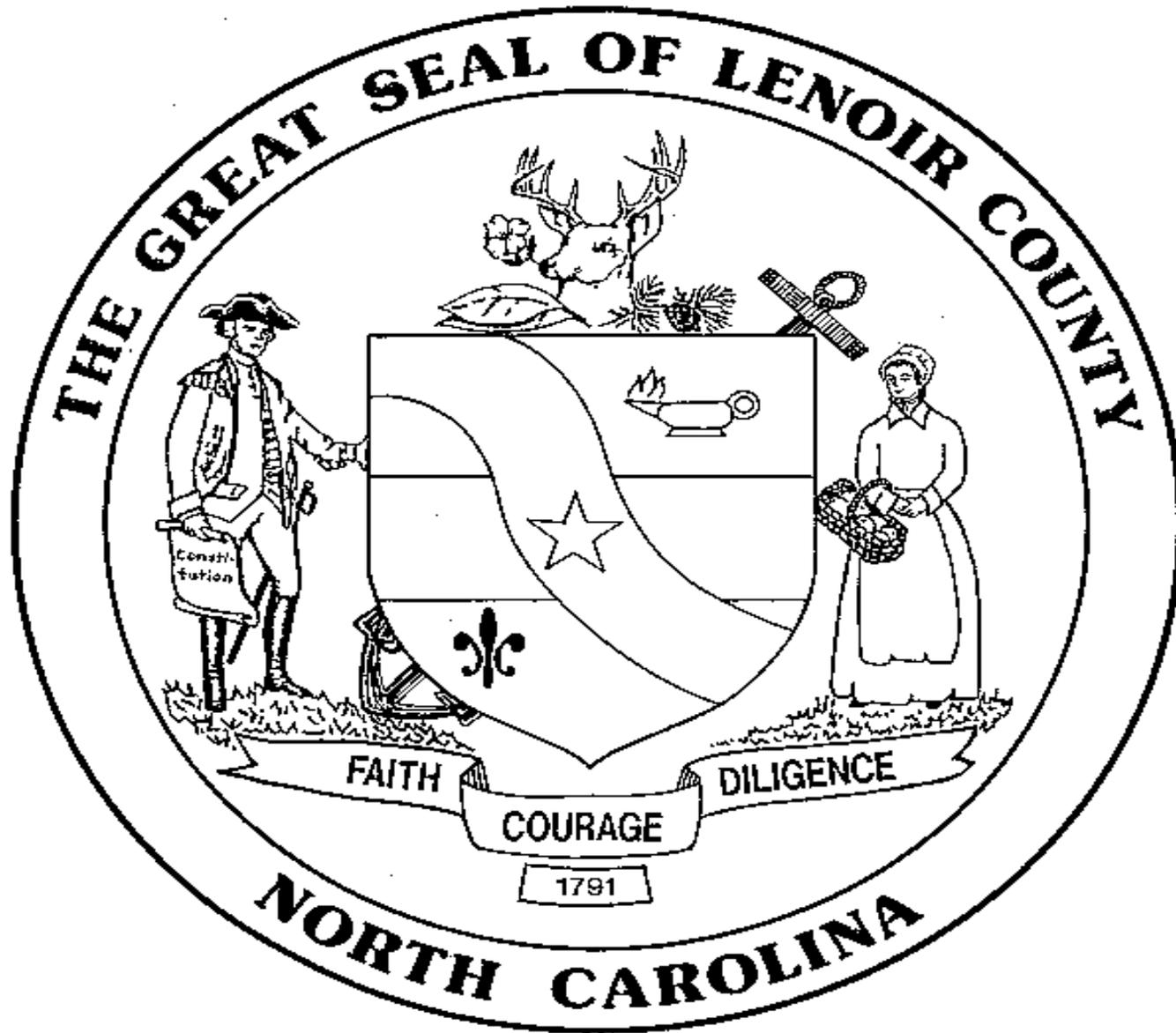
2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget *	Adopted 2008-09
\$0	\$2,136,698	\$2,327,448	Appropriated Fund Balance \$2,182,306

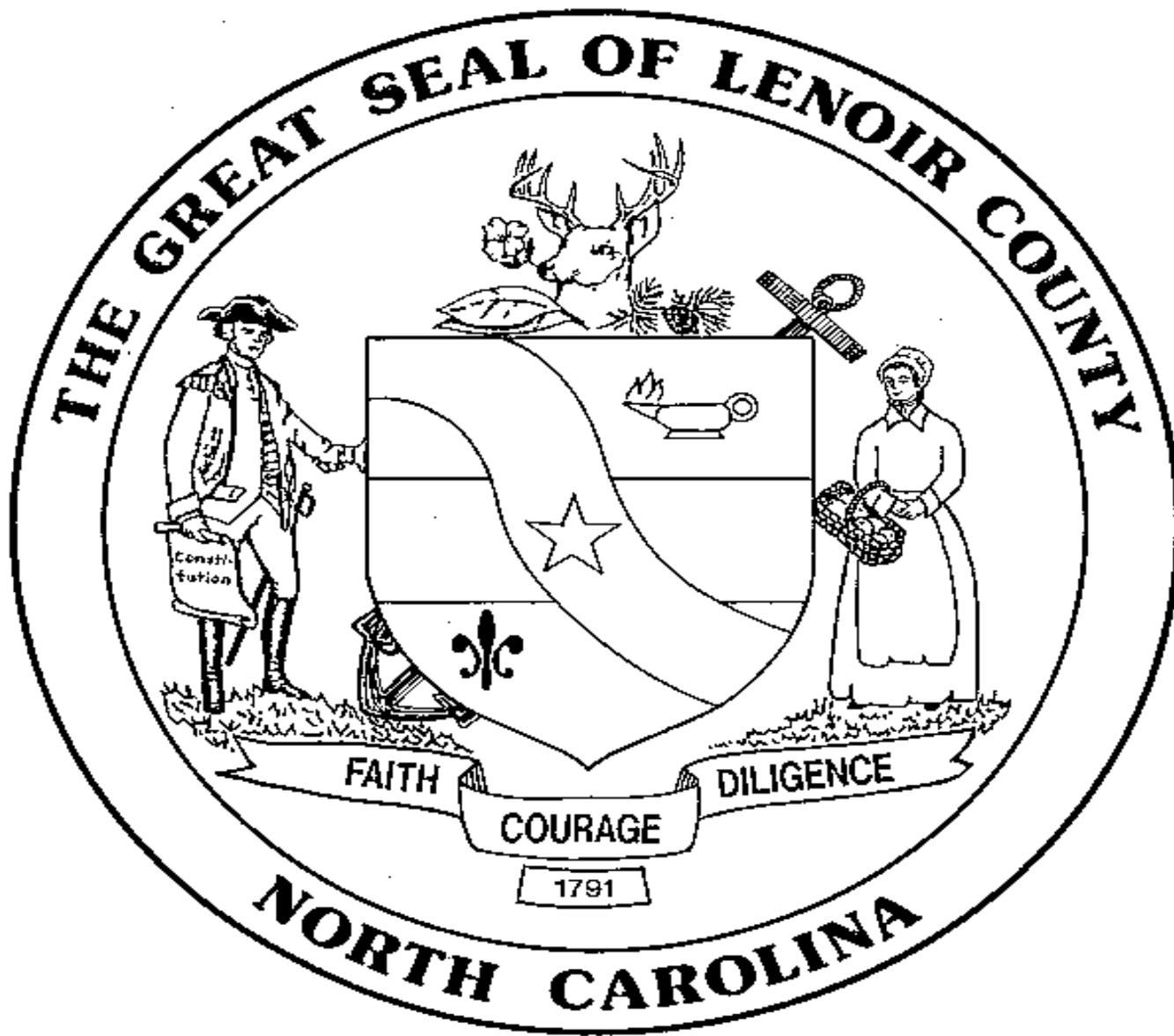
**UNDESIGNATED FUND BALANCE HISTORY
PERCENT OF CURRENT YEAR EXPENDITURES
(GENERAL FUND)**



UNDESIGNATED FUND BALANCE (GENERAL FUND)



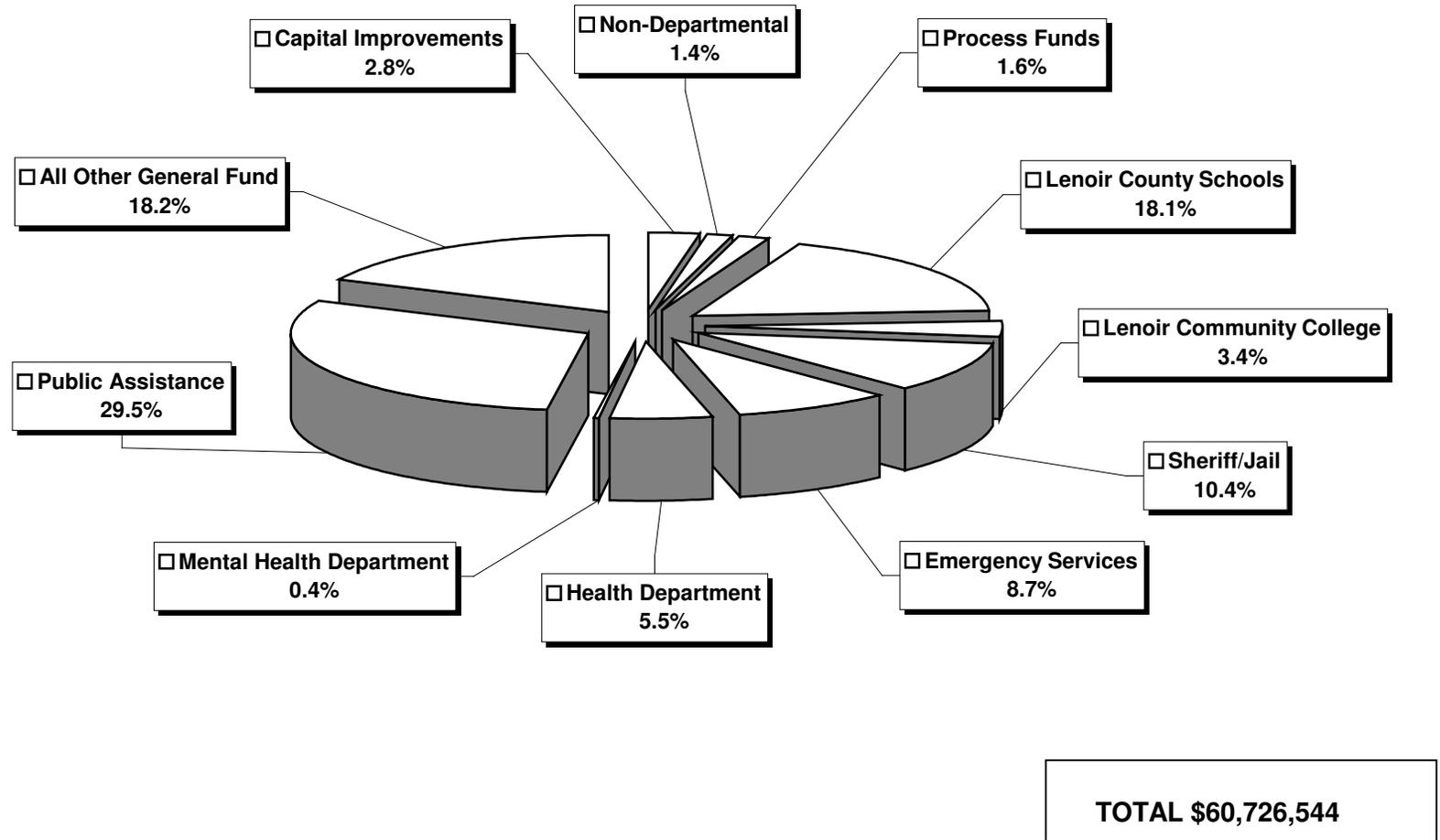




GENERAL FUND EXPENDITURES

General Fund expenditures finance governmental activities such as law enforcement; general administrative functions; grant-funded activities; and services mandated by the state, such as schools, social services, and health. Transfer to other funds support activities that are appropriately accounted for in single and multi-year special funds, enterprise funds, and capital funds.

FY 08-09 General Fund Appropriations



SUMMARY OF EXPENDITURES

		BUDGET	BUDGET	BUDGET	FY 07-08 ORIGINAL VS FY 08-09 ADOPTED
GENERAL FUND COUNTY DEPARTMENTS	FY 2006-07 ACTUAL	FY 2007-08 ORIGINAL	FY 2007-08 REVISED	FY 2008-09 ADOPTED	
GOVERNING BODY	201,716	220,560	220,560	234,857	6.48%
COUNTY MANAGER	166,061	201,530	201,530	268,147	33.06%
FINANCE	267,308	284,121	284,121	287,737	1.27%
TAX	775,311	777,706	779,206	810,843	4.26%
LEGAL	31,963	42,500	42,500	72,500	70.59%
BUILDING & GROUNDS (CT FAC & PUB BLDGS)	658,558	767,560	767,560	800,033	4.23%
ELECTIONS	430,800	344,778	344,778	325,176	-5.69%
REGISTER OF DEEDS	274,356	313,269	313,269	323,781	3.36%
MANAGEMENT INFORMATION SYSTEMS	592,009	869,881	869,881	855,297	-1.68%
SHERIFF	3,365,327	3,654,669	3,750,318	3,830,315	4.81%
CENTRAL COMMUNICATIONS	856,689	949,170	949,170	1,104,803	16.40%
JAIL	1,850,927	2,166,357	2,166,357	2,500,069	15.40%
EMERGENCY MANAGEMENT	188,079	272,197	275,400	336,765	23.72%
EMERGENCY MEDICAL SERVICE	2,791,943	3,074,971	3,074,971	3,331,656	8.35%
NON-EMERGENCY TRANSPORT	626,501	651,692	651,692	522,129	-19.88%
PLANNING AND INSPECTIONS	186,693	203,022	203,022	210,171	3.52%
MEDICAL EXAMINER	40,100	40,000	40,000	42,000	5.00%
ECONOMIC DEVELOPMENT	279,405	294,706	299,406	308,045	4.53%
HEALTH DEPARTMENT	2,979,949	3,231,714	3,478,443	3,355,293	3.82%
MENTAL HEALTH	245,227	240,139	240,139	240,139	0.00%
CJPP-DAY REPORTING CENTER	97,957	111,631	131,942	104,942	-5.99%
PUBLIC ASSISTANCE	17,610,114	18,290,065	18,883,233	17,895,600	-2.16%
SUB-TOTAL	34,516,993	37,002,238	37,967,498	37,760,298	2.05%

		BUDGET	BUDGET	BUDGET	FY 07-08 ORIGINAL
GENERAL FUND	FY 2006-07	FY 2007-08	FY 2007-08	FY 2008-09	VS
OTHER THAN COUNTY DEPARTMENTS	ACTUAL	ORIGINAL	REVISED	ADOPTED	FY 08-09 ADOPTED
NON-DEPARTMENTAL	649,803	787,700	797,211	847,700	7.62%
PROCESS FUNDS	947,046	903,712	954,861	955,124	5.69%
OUTSIDE AGENCIES	108,995	120,598	120,598	132,000	9.45%
FIRE PROTECTION	51,660	51,660	51,660	51,660	0.00%
VETERANS OFFICE	28,676	31,155	31,155	32,621	4.71%
NC COOPERATIVE EXTENSION SERVICE	294,324	341,879	417,121	370,619	8.41%
SOIL CONSERVATION	99,277	110,231	110,231	114,794	4.14%
LENOIR COUNTY SCHOOLS	9,130,955	9,222,265	9,222,265	9,500,000	3.01%
LENOIR COMMUNITY COLLEGE	1,791,506	1,809,421	1,809,421	1,961,221	8.39%
PUBLIC LIBRARY (CULTURAL)	659,700	675,000	675,000	720,000	6.67%
RECREATION	523,250	573,000	573,000	653,100	13.98%
DEBT SERVICE	0	1,375,897	1,375,897	4,077,983	196.39%
SUB-TOTAL	14,285,192	16,002,518	16,138,420	19,416,822	21.34%
TRANSFERS TO:					
CIP FUND	1,665,646	1,714,446	1,775,086	1,701,236	-0.77%
REVALUATION FUND	48,894	49,811	49,811	103,188	107.16%
INDUSTRIAL DEV PROJECT-SHELL #3		0	70,000	0	
INSURANCE FUND	0	0	100,000	0	0.00%
VEHICLE REPLACEMENT FUND	446,000	225,000	525,000	225,000	0.00%
CAPITAL RESERVE FUND-DEBT SERVICE	1,496,167	1,500,000	1,500,000	1,500,000	0.00%
TRANSPORTATION FUND	0	0	0	0	0.00%
CDBG 06-C-1515	35,215	0	0		
SUBTOTAL	3,691,922	3,489,257	4,019,897	3,529,424	1.15%
CONTINGENCY	0	20,000	20,000	20,000	0.00%
TOTAL / GENERAL FUND	52,494,107	56,514,013	58,145,815	60,726,544	7.45%

		BUDGET	BUDGET	BUDGET	FY 07-08 ORIGINAL
	FY 2006-07	FY 2007-08	FY 2007-08	FY 2008-09	VS
OTHER FUNDS	ACTUAL	ORIGINAL	REVISED	ADOPTED	FY 08-09 ADOPTED
EMPLOYEE INSURANCE	3,924,597	3,155,000	3,265,000	3,315,000	5.07%
VEHICLE REPLACEMENT	465,873	225,000	581,700	250,000	11.11%
SHERIFF-FEDERALLY SEIZED PROPERTY	32,062	40,100	40,100	20,000	-50.12%
SHERIFF-STATE CONTROLLED SUBSTANCE	5,798	25,500	25,500	25,500	0.00%
CAPITAL RESERVE FUND	17,922	2,000,000	2,000,000	2,578,751	28.94%
SCHOOL CAPITAL FUND	2,858,555	1,850,000	2,129,774	3,233,557	74.79%
TRANSPORTATION	365,943	295,800	352,816	864,993	192.42%
TIRE DISPOSAL	121,242	110,000	110,000	130,000	18.18%
E-911	506,555	818,178	818,178	569,274	-30.42%
REVALUATION	46,179	49,811	49,811	103,188	107.16%
COMMUNITY DEVELOPMENT	0	0	0	0	0.00%
AUTOMATION-PRESERVATION	11,350	32,500	32,500	35,000	7.69%
GRANT-LLEBG-SHERIFF	0	0	0	0	0.00%
DEBT SERVICE-MSW LANDFILL	629,628	629,628	629,628	157,408	-75.00%
CAPITAL IMPROVEMENTS	4,160,124	1,714,446	4,909,600	1,723,096	0.50%
FLOOD RECOVERY GRANTS	25,251	0	74,433,316	0	0.00%
FIRE DISTRICTS	1,168,418	1,104,336	1,104,336	1,113,035	0.79%
DEEP RUN WATER & SEWER	40,370	0	64,000	0	-100.00%
CENTRAL LENOIR WATER & SEWER	0	0	0	0	0.00%
EAST LENOIR WATER & SEWER	10,575	0	0	0	0.00%
SOLID WASTE MANAGEMENT	2,451,054	2,866,522	2,964,280	2,827,527	-1.36%
MSW LANDFILL CELL #1 CONSTRUCTION	154,314	0	0	0	0.00%
FAMILY CAREGIVER - SMART START	134,626	134,628	137,980	140,472	4.34%
SUB-TOTAL	17,130,436	15,051,449	93,648,519	17,086,801	13.52%
GRAND TOTAL - ALL FUNDS	69,624,543	71,565,462	151,794,334	77,813,345	8.73%



GENERAL FUND
EXPENDITURES BY DEPARTMENT

This section contains more detailed information about General Fund Departments/programs, including organizational charts, FY 07-08 highlights, and goals for FY 08-09.



**BOARD OF COMMISSIONERS/
GOVERNING BODY**

LENOIR COUNTY CITIZENS

CLERK TO THE BOARD/
ADMINISTRATIVE SECRETARY

BOARD OF COMMISSIONERS

DISTRICT 1 CLAUDE STROUD 2006-2010	DISTRICT 2 CHRIS HUMPHREY 2006-2010	DISTRICT 3 EARL HARPER 2004-2008	DISTRICT 4 JACKIE BROWN 2004-2008	DISTRICT 5 GEORGE GRAHAM 2006-2010	AT-LARGE CLAUDE DAVIS 2004-2008	AT-LARGE PAUL TAYLOR 2004-2008
Pink Hill # 1 Pink Hill # 2 Trent # 1 & # 2 (exclude W. of 903) Woodington Neuse	Moseley Hall Falling Creek Trent # 2 (W. of 903 only)	Kinston # 4 Kinston # 9 Institute Vance	Kinston # 1 Kinston # 8 Kinston # 2 Kinston # 3 Sand Hill Southwest	Kinston # 5 Kinston # 6 Kinston # 7 Contentnea	All County Townships	All County Townships

AUTHORIZED POSITIONS*

FY 2006-07	FY 2007-08	FY 2008-09
8	8	8
=	=	=
8	8	8

Effective the first meeting in December, 2007 Mr. Paul Taylor and Mr. George Graham were elected by fellow Commissioners as Chairman and Vice Chairman, respectively. Based upon the 2000 census and the approved re-districting plan, the above chart reflects the distribution of precincts for each district effective with the 2008 elections. In 2008 District 3, 4 and two (2) At-large positions are up for election.

BOARD OF COMMISSIONERS/ GOVERNING BODY

DESCRIPTION: The seven (7) member Board is the official policy-making body for Lenoir County Government. The Chairman, presiding officer of the Board, serves as the official and ceremonial leader of the County and as a voting member. The Chairman (Mr. Paul Taylor) and Vice-Chairman (Mr. George Graham) were selected by other Board members in December, 2007 and will serve one (1) year terms in these capacities. Five (5) of the Board members reside in five (5) different districts; these Board members are elected by citizens who also reside in the respective district. Two (2) Board members are elected at-large by the registered voters of the County. Partisan elections are held in even-numbered years. Four positions will be up for election in 2008. All official actions by the Board are made at public meetings, most normally held on the first (morning) and third (afternoon) Mondays of each month. Each meeting has an agenda and citizens are allowed to make presentations. The Board also conducts special meetings and work sessions on the County's budget and other issues of special interest.

FY 07-08 HIGHLIGHTS: The Board: 1) approved eight (8) economic development performance agreement contracts; 2) approved construction of a shell building; and 3) continued cooperative efforts with municipalities, state officials, and federal agencies for the benefit of all Lenoir County citizens.

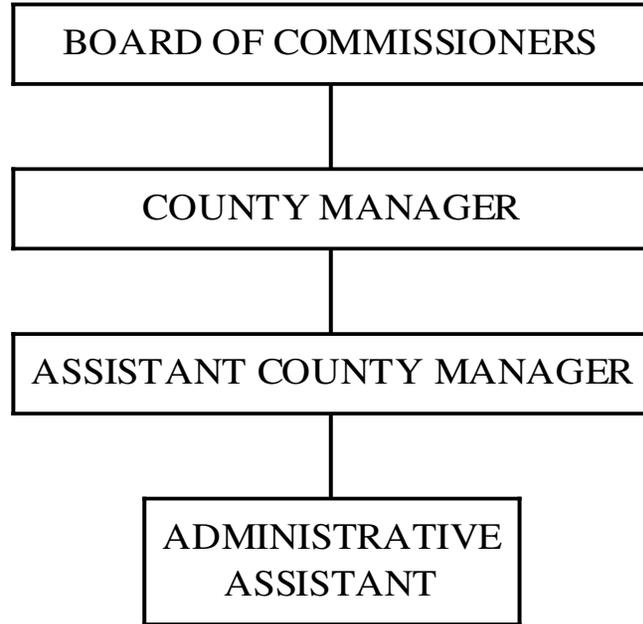
FY 08-09 GOALS: The Board will: 1) make key economic development decisions and allocate resources in order to promote growth; 2) evaluate potential cost reductions to counteract limited growth in the County's tax base, reductions in state & federal funding, and increasing recurring costs; 3) continue long-range (five-ten year) strategic, financial and capital improvement planning; 4) evaluate and continue to improve land use regulations; and 5) cooperatively work with the Lenoir County Public Schools in order to plan and fund needed schools' capital improvements.

FUNDING LEVELS:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget*		Adopted 08-09
\$121,476	\$135,428	\$135,428	SALARIES	\$142,483
\$19,580	\$20,132	\$20,132	BENEFITS	\$20,874
\$50,660	\$65,000	\$65,000	OPERATING	\$71,500
0	0	0	CAPITAL OUTLAY	0
\$201,716	\$220,560	\$220,560	TOTAL	\$234,857

- Revised as of 03/31/08

COUNTY ADMINISTRATION



AUTHORIZED POSITIONS

FY 2006-07	FY 2007-08	FY 2008-09
3	3	3
=	=	=
3	3	3

COUNTY ADMINISTRATION

DESCRIPTION: County Administration is responsible for overall leadership and administration of all County programs, policies and operations. County Administration also assists the Board by providing recommendations and background materials on programs, trends, and issues of concern to the Board, departments and citizens. The County Manager serves as the County's Budget Officer.

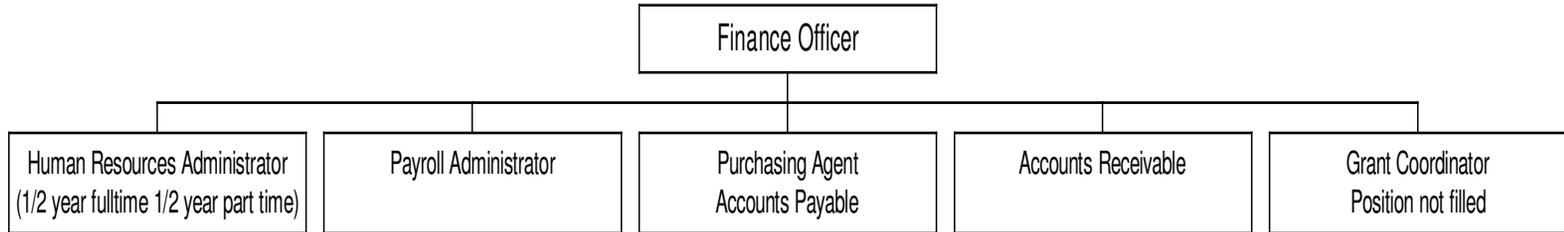
FY 07-08 HIGHLIGHTS: County Administration: 1) prepared FY08-09 Budget, five (5) year financial forecast, and other financial documents; 2) assisted with eight (8) economic development performance contracts/projects; 3) assisted with the \$69,700,000 School Bond Sales; 4) assisted with the Library Expansion Project; 5) oversaw completion and managed the transfer of ownership of the Deep Run Water and Sewer Project; 6) oversaw purchase of additional office space (Hannibal Bldg.), and 7) revised and implemented space plans including moving CJPP, Adult Probation and Child Probation to a new location in the Hannibal Building.

FY 08-09 GOALS: County Administration will: 1) manage FY08-09 Budget and Capital Improvements Plan; 2) continue to play an active role in inter-agency meetings beneficial to improving communication and goal setting county-wide; 3) assist with economic development projects including improvements to infrastructure (water, sewer, roads) and securing grants; 4) coordinate bids, awards, and purchases of major services and/or equipment; 5) oversee and initiate improvements to specific county operations to improve efficiency and effectiveness; and 6) revise and upgrade county personnel policies as necessary.

FUNDING LEVELS:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget*		Adopted 2008-09
\$115,186	\$135,843	\$135,843	Salaries	\$190,874
\$36,887	\$40,837	\$40,837	Benefits	\$53,753
\$13,988	\$24,850	\$24,850	Operating	\$23,520
-0-	-0-	-0-	Capital Outlay	-0-
\$166,061	\$201,530	\$201,530	Total	\$268,147

FINANCE



AUTHORIZED POSITIONS

FY 06-07	FY 07-08	FY 08-09
5	5	6.5
=	=	=
5	5	6.5

FINANCE

DESCRIPTION: The Finance Department supports the financial activities of the County by establishing and maintaining fiscal integrity and accurately reporting the financial condition of the County. The department is responsible for general accounting, accounts payable, accounts receivable, issuing receipts and disbursements, fixed assets accounting, payroll, benefits administration, cash management, financial reporting, budgetary compliance, internal control, financial management of numerous state and federal grants, preparation of the annual independent audit, and numerous special projects.

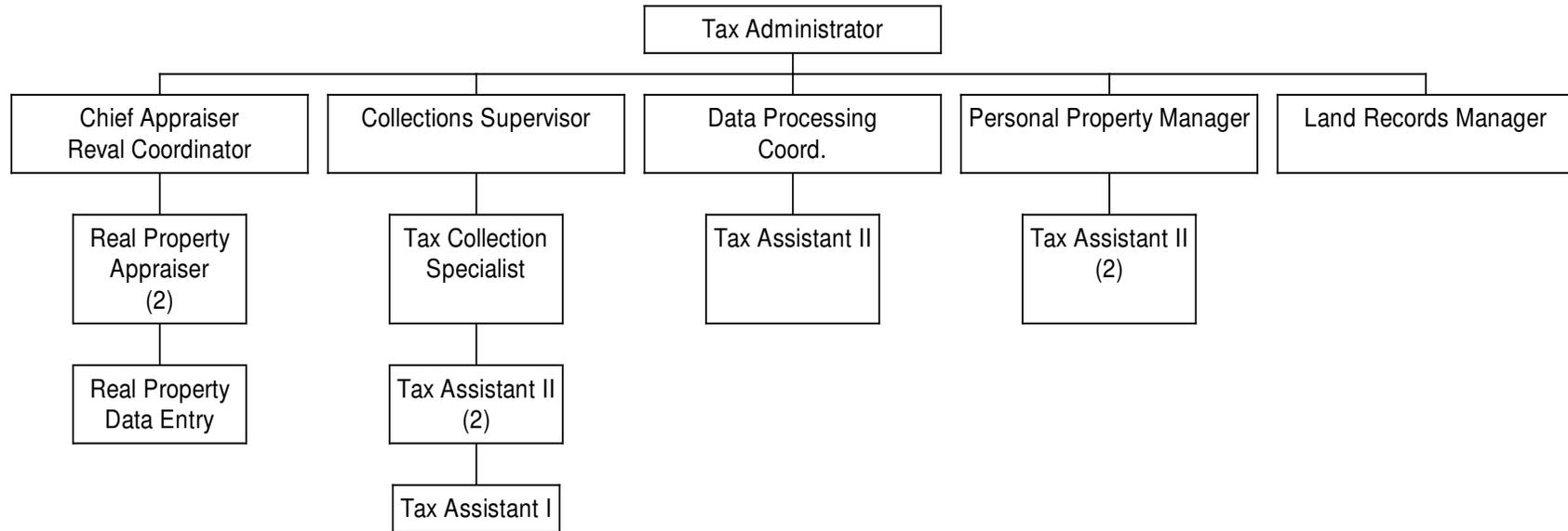
FY 2007-2008 HIGHLIGHTS: (1) As reported in the annual audit, there were no over-expenditures or significant non-compliance findings in any department; (2) Completed the sale of \$20.0 million General Obligation Public Improvement Bonds Series 2008 for school construction; (3) Completed conversion and upgrade of financial software to a windows based program; (4) Continued working with all departments to computerize requisitions for purchase orders, budget amendment requests, and other reports; (5) Continued program of proper disposition of old financial records; (6) Hired new Finance Officer to replace current Finance Officer, who assumed the full-time duties of Assistant County Manager; (7) Contracted with Cavanaugh Macdonald Consulting to prepare an actuarial study of retiree health benefits; (8) Assisted in streamlining the budget process and preparing the FY08-09 budget.

FY 2008-2009 GOALS: (1) Continue education and training of employees in all computer functions; (2) Re-organize department and duties of staff and continue cross-training of all employees; (3) Explore options for better enhancement of the purchase order process and centralization of purchasing; (4) Implement additional electronic banking services including on-line wire transfers; (5) Hire new payroll administrator due to retirement; (6) Assist in preparation of the FY09-10 budget.

FUNDING LEVELS

2006-07 Actual	2007-08 Original Budget	2007-08 Revised Budget		2008-09 Adopted Budget
\$196,866	\$204,750	\$206,250	SALARIES	\$194,864
\$0	\$0	\$0	SALARIES PART-TIME	\$12,870
\$55,657	\$65,071	\$63,571	BENEFITS	\$66,653
\$8,262	\$13,300	\$13,300	OPERATING	\$11,350
\$6,505	\$1,000	\$1,000	CAPITAL OUTLAY	\$2,000
\$267,308	\$284,121	\$284,121	TOTAL	\$287,737

TAX OFFICE



FY 2006-2007	FY 2007-2008	FY 2008-2009
17.0	16.0	16.0
=	=	=
17.0	16.0	16.0

TAX OFFICE

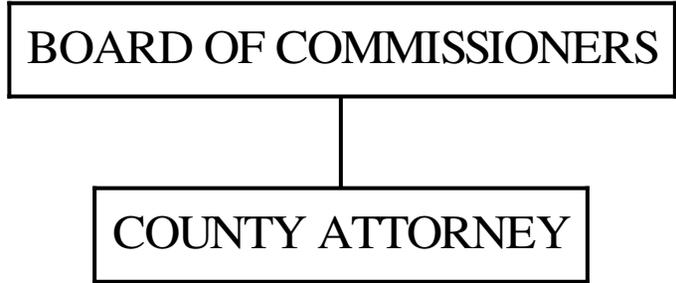
DESCRIPTION: The Tax Office is charged with the duty of the listing, appraisal, and assessment of all property in the county in accordance with the provisions of law. The office maintains records of real estate, personal property, property transfers, property tax exemptions, exclusions, deferrals, and billing information. Land record information includes cadastral mapping of the entire county maintained through a Geographic Information System. Assessments and bills are created and collected for all special taxing jurisdictions such as fire districts, municipal service districts, drainage districts, etc. Assessment and collection of solid waste fees and privilege licenses are administered by the Tax Office along with permits for moving mobile homes.

FY 2007-2008 HIGHLIGHTS: Tax: 1) implemented Taxpayer Search, View, & Pay website; 2) began audit of all farmers in Lenoir County; 3) started revaluation of all real property parcels for the 2009 revaluation; 4) increased collection rate from 93.78% to 94.12%.

FY 2008-2009 GOALS: Tax will: 1) continue auditing farm accounts; 2) complete 2009 revaluation and; 3) strive to improve collection rate.

06-07 ACTUAL	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET		RECOMMENDED 2008-2009
469,594	485,773	483,023	SALARIES	511,662
176,989	182,333	182,333	BENEFITS	186,981
116,932	104,600	104,100	OPERATING	106,900
11,796	5,000	9,750	CONTRACTED SERVICES	5,300
775,311	777,706	779,206	TOTAL	810,843

COUNTY ATTORNEY/LEGAL



AUTHORIZED POSITIONS

FY 2006-07	FY 2007-08	FY 2008-09
NA = NA	NA = NA	NA = NA

COUNTY ATTORNEY/LEGAL

DESCRIPTION: The County Attorney provides legal advice and assistance to the Board of Commissioners, the County Manager and County Departments, related to the **conduct of their official duties**. The County Attorney is appointed by the Board and serves at the pleasure of the Commissioners. As legal advisor, the County Attorney prepares and reviews legal documents; informs the Board and departments of changes in laws affecting county operations; assists in the development of programs and procedures to ensure compliance with local, State and Federal laws; and assists in the review and enforcement of county resolutions, ordinances, and contracts.

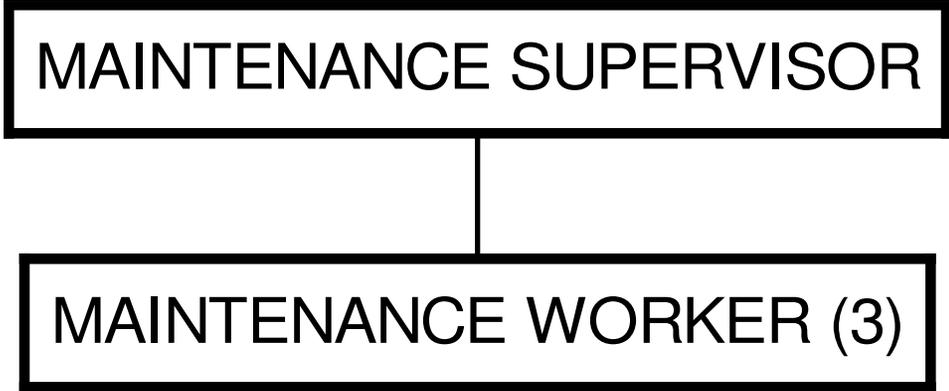
FY 07-08 HIGHLIGHTS: Mr. Robert W. Griffin, a private attorney of the law firm of Griffin & Griffin, was again selected as County Attorney in January 2008. Under a retainer (\$22,500 per year), Mr. Griffin attends regularly scheduled Board meetings and performs above-described duties. Mr. Griffin continues to serve under a two (2)-year contract. More complicated legal work is billed, as applicable, after securing Board approval.

FY 08-09 GOALS: This function will continue to be provided by this private attorney and his law firm. The above-referenced description continues to be used as a “road map” of tasks for the upcoming year.

FUNDING LEVELS:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
0	0	0	SALARIES	0
0	0	0	BENEFITS	0
\$31,963	\$42,500	\$42,500	OPERATING	\$72,500
0	0	0	CAPITAL OUTLAY	0
\$31,963	\$42,500	\$42,500	TOTAL	\$72,500

COURT FACILITIES/PUBLIC BUILDINGS

**AUTHORIZED POSITIONS**

FY 2006-07	FY 2007-08	FY 2008-09
3	4	4
=	=	=
3	4	4

Court Facility/Public Buildings

DESCRIPTION: The Building and Maintenance Department supports sixteen County-owned buildings in excess of 85,000 square feet of space. Responsibilities include light maintenance, preventive maintenance, cable routing, furniture moving, and custodial duties. The department also oversees contracts with private companies for janitorial service, grounds maintenance, HVAC systems, and elevator service. The majority of usable office space in the Courthouse is dedicated to housing courtrooms and court related facilities. The largest two line items are utilities and maintenance/repairs, which constitute approximately 70% of the total departmental budget. Work orders processed for FY04-05, FY05-06, and FY06-07 totaled 505, 683, and 738 respectively.

FY 2007-2008 WORK PLAN HIGHLIGHTS: In addition to routine maintenance and custodial services, some of the larger projects completed this fiscal year included the following: 1) Completed extensive renovations to the newly acquired Hannibal Office Building; 2) Assisted in the coordination and relocation of State Personnel from the Gordon Street Office Building to the Hannibal Office Building; 3) Completed planter wall around flagpole in front of Courthouse; 4) Completed exterior painting of the Health Department; 5) Renovated old 911 Communications Center for MIS and assisted in move of personnel from MIS Building. 6) Completed renovations of Commissioners' meeting room; 7) Renovated Resource Development Building for Juvenile Probation and Lenoir County Transit; 8) Supervised construction of new EMS Building in Deep Run.

FY 2008-2009 GOALS: The Department plans to: 1) Make safety and American Disability Act improvements in buildings where necessary; 2) Roof replacement of Health Department; 3) Repair deteriorating granite wall around the perimeter of the Courthouse; 4) Clean and pressure-wash the exterior of the Wachovia Building; 5) Replace roof on EMS Station #1 at Lenoir Memorial Hospital; 6) Repair and resurface parking lots at Courthouse; 7) Continue to implement courthouse security measures as needed/funded.

Funding Levels:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
\$87,435	\$92,983	\$93,983	Salaries	\$103,766
\$29,601	\$41,927	\$41,927	Benefits	\$43,867
\$541,522	\$632,150	\$629,650	Operating	\$650,400
0	\$500	\$2,000	Capital Outlay	\$2,000
\$658,558	\$767,560	\$767,560	Total	\$800,033

BOARD OF ELECTIONS

BOARD OF ELECTIONS

DIRECTOR OF ELECTIONS

1 SUPERVISOR OF ELECTIONS

2 DEPUTY DIRECTORS

AUTHORIZED POSITIONS*

FY 2006-2007	FY 2007-2008	FY 2008-2009
4	4	4
=	=	=
4	4	4
*Additional: Temporary FTE = 5.14		

BOARD OF ELECTIONS

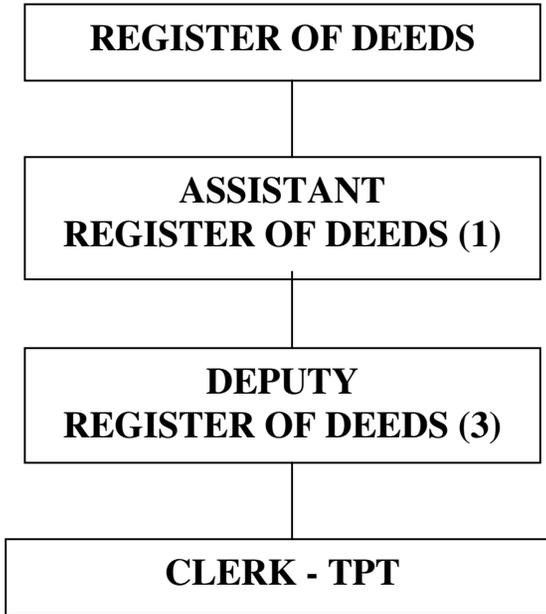
DESCRIPTION: The Board of Elections conducts Federal, State, County, Municipal and all special Elections, including the Municipal Elections for City of Kinston, LaGrange and Pink Hill. The Board of Elections maintains data for 9 Fire Districts and 2 that are partly in Lenoir County, Grifton and Seven Springs). Lenoir County has 22 precincts, with approximately 200 precinct workers. The Board of Elections adheres to the rules and regulations of the State Board of Elections, which is our governing authority.

FY 2007-2008 HIGHLIGHTS: 1) Held extensive training for the newly appointed precinct officials. 2) No-Excuse One Stop Voting for all elections. 3) Held Municipal Elections for the City of Kinston, Town of LaGrange and the Town of Pink Hill. Held countywide Tax Referendum. 4) Added 1,697 new registered voters, and 1,411 registered voters make changes to their registration. 5) Removed 2,658 voters from our registration list for a total registration of 35,277. 6) Presented Election Night results/totals to the public using a projector and screen through the computer instead of writing totals on the boards.

FY 2008-2009 GOALS: The Board of Elections will undertake the following: 1) Hold a General Election in November. 2) Continue to work on new applications, changes and cancellations. 3) Complete the List Maintenance report for the State Board of Elections.

06-07 ACTUAL	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET		RECOMMENDED 2008-2009
125,273	129,199	129,199	SALARIES	203,252
46,252	47,468	47,468	BENEFITS	53,918
82,381	168,111	168,111	OPERATING	68,006
176,894			CAPITAL OUTLAY	
430,800	344,778	344,778	TOTAL	325,176

REGISTER OF DEEDS



AUTHORIZED POSITIONS

FY 2006-07	FY 2007-08	FY 2008-09
5.5	5.5	5.5
=	=	=
5.5	5.5	5.5

REGISTER OF DEEDS

DESCRIPTION: The Register of Deeds office is a Custodian and a “Records Manager”. The office maintains the real estate record transfers, loans, mortgages, vital statistical records and other records in an archival (100+/-years) fashion. The office maintains, preserves and issues birth, death and marriage certificates. For persons getting married in North Carolina, marriage licenses are issued. The office microfilms real estate records and other documents that are maintained in the register of deeds. Records that are recorded/filed are maintained forever. There is a very limited number/type of records that can ever be removed/destroyed from the office.

FY 2007-08 HIGHLIGHTS:

1. Received state certification for all Register of Deeds staff
2. Scanned Vital Records
3. Recorded and indexed over 8,000 documents
4. Issued over 9,186 vital record certificates

FY 2008-09 GOALS:

1. Purchase a new wide format scanner/plotter to scan maps
2. Purchase a desktop scanner to scan vitals to meet state recommended Disaster/Recovery plan.

ACTUAL BUDGET 2006-2007	ORIGINAL BUDGET 2007-2008	REVISED BUDGET 2007-2008		ADOPTED BUDGET 2008-2009
\$140,970	\$154,197	\$154,197	SALARIES	\$165,424
\$52,453	\$70,672	\$70,672	BENEFITS	\$64,257
\$80,933	\$88,400	\$88,400	OPERATING	\$94,100
0	0	0	CAPITAL OUTLAY	0
\$274,356	\$313,269	\$313,269	TOTAL	\$323,781

NON DEPARTMENTAL

Non-departmental expenditures support the operations of the entire County and cannot readily be allocated to specific work areas. An explanation of the cost centers funded through the non-departmental account group follows

Independent Audit: Adit contract with Pittard Perry & Crone has a cost of **\$21,500**, including continuing disclosure requirements; individual departments are charged their respective audit costs. This independent audit is mandated by State Law.

Group Insurance for Retirees: The County budgets **\$250,000** in support of paying premiums for approximately 30 retirees, little changed from FY 07-08 (\$212,000). This line item **does not** include the claims paid for these retirees.

Unemployment Compensation Benefit Cost: Normally this is based on data provided by the Employment Security Commission; however no estimate was received from NC ESC so **\$30,000** is allocated, similar to prior years.

Property and Casualty Insurance: This category includes property, vehicles, liability, worker's compensation, general liability, voting machines, public officials, and other miscellaneous insurance. Recommended budget. It is proposed again to use **self-insurance** for non-catastrophic workmen's compensation claims and an "excess" insurance policy for large claims. This is a cost center which has increased recently.

Other Areas: The refunds of County taxes, the concealed weapons (sheriff), commissions on bonds, the contracted preparation of the cost allocation plan, the lease on the postage machine, and other miscellaneous expenses have a total recommended budget of **\$48,000**.

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
\$ 649,803	\$ 787,700	\$ 797,211	Appropriation	\$ 847,700

PROCESS FUNDS

The County serves as the “receiving/disbursing” agency for funds which are passed along (for use) by various agencies. These programs have dedicated revenue sources and **do not include any local tax monies**. In general, these are State and/or federal revenues which are allocated to specifically designated organizations. The County has no discretion in expending the funds, other than not to participate as the conduit. As such, the County serves “to process” the funds, and for simplicity, appropriations on this page are termed “process funds.” Created in FY 99-00, this budgetary category is intended to help better illustrate the relationship between these appropriations and their corresponding revenue sources.

This category, in the General Fund, includes the following accounts: 1) Schools - Fines and County Schools - Forfeitures (in some County budgets, these funds do not even process through the General Fund, but go directly to the schools); 2) Occupancy and Tourism Tax (3%); 3) JCPC Programs; and 4) Special program specific grants.

Special “pass through” Grants like the Golden Leaf Grant and Bio-Terrorism – Health Department Grant are also “housed” in this budgetary category.

PROCESS FUNDS

	Program	Actual 2006-07	Original 2007-08 Budget	Revised 2007-08	Adopted 2008-09 Budget
6010	Schools – Fines	\$ 493,992	\$ 500,000	\$ 500,000	\$ 500,000
6012	Co. Schools - Forfeitures	0	\$1,000	\$12,660	\$3,000
6034	Cooperative Extension Ship Grant	\$402	0	\$7,698	0
6107	Kinston-Lenoir County Tourism Dev. Auth.: Occupancy & Tourism Tax	\$179,638	\$150,000	\$150,000	\$165,000
6356	JCPC Admin./Advisory Council	\$2,152	0	\$2,712	0
6352	JCPC – Teen Court	\$31,400	0	\$31,617	0
6342	JCPC – Psychological Services	\$13,200	0	\$13,800	0
6355	8 th Judicial Day Program Intensive Monitoring	\$102,660	0	\$110,000	0
6340	Juvenile Crime Prevention Council (JCPC) Programs	0	\$212,712	0	\$212,712
6026	Homeland Security '04	\$2,524	0	0	0
6021	Homeland Security – 03'	\$2,400	0	0	0
6030	Citizens Corp. 4	\$801	0	0	0
6031	Pesticide Trust Grant 05'	\$1,695	0	\$211	0
6033	Pesticide Trust Grant 06'	\$4,250	0	\$2,000	0
6013	Special Vehicle Interest Tax	\$39,932	\$40,000	\$40,000	\$44,000
6353	JCPC Family Preservation	\$32,000	0	\$54,883	0
6354	JCPC ADLA Inc.	\$40,000	0	0	0
6301	Gang Prevention Grant	0	0	\$29,280	\$30,412
6402	EMPG Supplemental 2007	0	0	\$4,922	0
Total Process Funds: General Fund		\$1,402,657	\$903,712	\$959,783	\$955,124

***Note:** Partnership for Children is not funded in the General Fund, but in a separate fund, all its own, but the County still only “processes” the funds. Therefore, this program is not included in the General Fund totals.



SCHOOLS - FINES - \$500,000 CO. SCHOOLS - FORFEITURES - \$3,000

DESCRIPTION: Traffic fines collected and certain forfeitures are returned to the Lenoir County School System to assist with operations. The revenues are appropriated in the General Fund; the above-referenced accounts appropriate corresponding expenditures.

FY 07-08 HIGHLIGHTS: These sources, processed by the County, have made a “turnaround” and are increasing. School – fines audit revenue in FY02-03 was \$417,159; in FY 03-04 \$623,556, FY 04-05 \$611,356, FY 05-06 \$498,693; and FY 06-07 \$493,993

FY 08-09 GOALS: Increases or decreases in these accounts **do not** affect operations or funding of other county departments. These are process moneys. However, \$500,000 is budgeted next year for Schools – Fines and \$3,000 for Schools – Forfeitures. Lower or fewer revenues in these areas translate into fewer dollars for public schools’ operations. Lenoir County Public Schools has been informed of the County’s estimates herein.

KINSTON-LENOIR COUNTY CONVENTION AND VISITORS BUREAU

DESCRIPTION: The purpose of the Kinston-Lenoir County Convention and Visitors Bureau is to expand and develop tourism in Kinston/Lenoir County through advertising, sponsoring, and promoting tourist-oriented events and activities, and sponsoring tourist-related capital projects. Receipts from the occupancy and tourism tax, estimated to be \$165,000 for FY 08-09, are processed through the County budget to fund 50 percent of the Tourism Development Authority's budget. Through the same tax, the City of Kinston funds the remaining balance. During the past year, some of the organizations that received funding from the Authority for projects were: Community Council for the Arts; Kinston Drag Strip; Kinston Indians; Winter Blue Grass Festival; CSS Neuse Foundation; and the Lenoir County Welcome Center.

FY 07-08 HIGHLIGHTS: The Kinston-Lenoir County Convention and Visitors Bureau accomplishments: 1) various billboards marketing our area; 2) numerous tourist magazine advertisements throughout North Carolina; 3) produced hotel/motel full-color visitor's map with restaurants, hotels, and tourist destination sites; 4) hosted tourism conference and marketed our area through press releases, radio, and www.visitkinston.com; and 5) awarded in SETRAC grants to assist in tourism projects sponsored by area organizations to include the City of Kinston, CSS Neuse-Save the Neuse, Kinston Indians, La Grange Chamber of Commerce, Lenoir County Battlefields, Lenoir Community College, Neuse Regional Library, Pride, Neuseway Campground, and more.

FY 08-09 GOALS: To promote Kinston and Lenoir County as a North Carolina travel destination by supporting and expanding tourism with continued marketing and promotion through the Kinston-Lenoir County Convention and Visitors Bureau: 1) develop visitor's guide and tourism related brochures to be distributed throughout North Carolina; 2) update www.visitkinston.com website to include database, events calendar, and tourist packaging options; 3) gather statistical data to successfully direct marketing efforts; 4) create a film commission committee; and 5) award SETRAC grants to organizations with tourism development projects.

TOTAL FY 08-09 PROCESS FUNDS: OCCUPANCY AND TOURISM TAX: \$165,000 (EST.)

JUVENILE CRIME PREVENTION COUNCIL: \$212,712

DESCRIPTION: The 1998 Juvenile Justice Reform Act was designed to prevent at-risk juveniles from being further involved in the juvenile justice system, and to provide intervention services so that youth can be served in their communities. The primary intent was to develop community-based alternatives to training schools and to provide quality intervention and prevention programs that best meet the risk factors identified in the community. Programs should provide non-institutional dispositional alternatives that will protect the community and juveniles. Also from this legislation were formed Juvenile Crime Prevention Councils (JCPC) that are responsible for assessing the needs in the community, prioritizing risk factors, and developing a funding plan that will best address the risks and needs in the community. The JCPC was appointed by the County Commissioners on 2-1-99 and will be reappointed every two years.

FY 07-08 WORK PLAN HIGHLIGHTS: Lenoir County's 07-08 appropriation was used to target identified needs in the community for home based services, structured day programs, restitution/community services, intensive monitoring programs, teen court, parent responsibility classes and psychological services. Program funds were approved and allocated as follows: Structured Day/Intensive Monitoring/ Juvenile Restitution programs combined, \$110,000, Teen Court \$31,617, Psychological Services \$13,500, Parent Skill Building and Family Preservation \$54,883 and JCPC Administrative Expense \$2,712.

FY 08-09 GOALS: The Lenoir County JCPC has recommended funding, subject to the approval of the County Commissioners, as follows: Structured Day/Restitution programs combined \$129,052, Teen Court \$32,897, Psychological Services \$13,500, and JCPC Administrative Expense \$3,000. The Council has selected the following new program to further meet the needs of our youth: The Cooperative Extension/Parenting Matters \$34,263. The Council will strive to monitor selected programming for expected outcomes, as well as, expand its data collection and risk and needs process throughout the year. We will also endeavor to increase public awareness of the County's annual plan completed by the JCPC with the hope of increasing resources for adjudicated and at-risk youth within our community.

OUTSIDE AGENCIES

OVERVIEW: “Outside Agencies” is a budgetary category which “lumps together” appropriations from the County’s General Fund and provides these to various non-profit agencies. These organizations then provide services for and on behalf of Lenoir County’s residents and visitors. County funding of these organizations is somewhat **discretionary**, wherein there is **some degree of choice** on the County’s part as to the level(s) of funding and services to be provided. For this reason, under this budget category, the “amounts requested” by the various agencies are shown in the summary “Outside Agencies Table”.

Organizations funded under this budget category are, for the most part, non-recreational. (Recreation agencies are funded out of the Recreation Department’s budget or the Parks & Recreation Capital Project Account in the CIP). The agencies do operate, however, to provide a wide variety of programs and services to many, including: in-home aide / congregate meals / home delivered meals, cultural arts, assistance to men, protection of forests, and assistance to entrepreneurs.

2006-07 Actual*	Adopted 2007-08 Budget*	Requested 08-09*	Adopted 2008-09*
\$108,995	\$120,598	\$132,000	\$132,000

* General Fund appropriations only

OUTSIDE AGENCIES

	FY 06-07 Actual	FY 07-08 Approved Budget	FY 08-09 Requested	FY 08-09 Adopted
Community Council for Arts	\$ 5,000	\$ 5,000	\$ 7,500	\$ 7,500
Council on Aging - Local	\$ 22,001	\$ 22,200	\$ 22,500	\$ 22,500
Flynn Home	\$ 6,117	\$ 6,178	\$ 7,500	\$ 7,500
N.C. Forest Resources	\$ 73,678	\$ 85,000	\$ 92,000	\$ 92,000
National Guard	\$ 2,200	\$ 2,220	\$ 2,500	\$ 2,500
Micro Enterprise Loan Partnership(1)	0	0	0	0
Total	\$ 108,995	\$ 120,598	\$ 132,000	\$ 132,000

(1) Source of funds not General Fund and therefore not included in above total. Microenterprise Loan Partnership has been funded out of the proceeds of the Southwood Project; the \$6,724 approved amount in FY 05-06 exhausted the proceeds.

COMMUNITY COUNCIL FOR THE ARTS

DESCRIPTION: The Community Council for the Arts (CCA) serves as a conduit for the arts & cultural events, programs and special projects for the citizens of Lenoir County and the region. Its premier facility as well as the organization enjoys a solid & very positive relationship with the North Carolina Arts Council, a funding agency, and many other numerous arts organizations in the state and thereby promotes the community. The CCA provides various visual arts exhibits and performing arts programs annually and serves as an “umbrella” agency for 7 volunteer community arts organizations in the county. Exhibits change every 6-8 weeks with approximately 300 pieces of artwork in the property at one time. During the 10 day “down time” between exhibitions one can frequently find unique shows in the gallery spaces. They include the Motorcycle Exhibition, Civil War Memorabilia Exhibit, and the Richard Caswell Memorabilia Exhibit, Artifacts from the Queen Anne’s Revenge, the NC Governor’s Craft Show, and SALUTE. One will notice that many of these exhibits are coordinated with community activities. Over 750 artists are represented through these shows. All are begun with a gallery opening and are free to the public. Performing Arts programs are offered throughout the year for the schools and community. Each year approximately 15,000 Lenoir Co. Public School students are served in their schools by the CCA through performing, literary and visual arts programs. An additional 5,000 are served through programs offered at the Arts Center. Additionally, ten (10) camps are offered in the summer months in theater, visual, music and craft. 70% of the children attending these camps list their home address in Lenoir Co. The remaining 30% who attend either live in the City of Kinston or are from outside Lenoir Co. The Arts Center also serves as an extremely active rental space for business meetings, reunions, special events and weddings. Approximately 250 overnight lodging rooms are rented annually by visitors to the Arts Center. 60,000 visitors pass through the doors of the Arts Center annually – they represent every state in the nation and 18 foreign countries. Additionally, the CCA sponsors the only Public Art program east of I95. This program will within the year develop into a Public Art Trail. The planning stages for the trail are in progress through the Public Art Committee of the CCA with members including the County of Lenoir, City of Kinston, Pride, artists and two CCA Board members. The trail will link to the Waterfront & the African American Music Trail project.

FY 2007-08 HIGHLIGHTS: In addition to the variety of adult & children’s classes offered throughout the year (painting, craft projects, sculpting, drawing, pottery, photography, Suzuki violin, theatre arts, etc) the CCA has offered numerous programs for the schools and community. They include the prestigious project of the American Masterpieces showcases of the National Endowment for the Arts presented to 2,500 elementary school children by Carolina Ballet performing “Swan Lake”, 7 workshops & a community performance by Pennsylvania based jazz artists The David Leonhardt Jazz Ensemble performing “Jazz for Kids”, the international touring dance ensemble “Chuck Davis African American Dance Ensemble” presenting 10 in school workshops, 5 evening workshops and a community performance held as the culminating event for Festival on the Neuse, “Bearfoot” – an acoustic performance group from Anchorage Alaska providing a music camp & concert and Grammy award winning recording artists Cathy Fink & Marcy Maser doing interactive programs on nutrition known as “Bon Appetite”. \$10,000 in Grassroots Program Sub-Grants were given to the following nonprofit arts organizations or non profits with arts programming: Southeast, Northwest, Moss Hill, Contentnea, & Banks Elementary Schools, P.R.I.D.E. of Rochelle-Maceo Parker school residencies/concert, Lenoir Co. Chapter/NC Symphony for schools & community concert, Lenoir Co. Historical Society- Harmony Hall Chamber Music Series, Grainger-Hill Performing Arts Center–“On Stage” series, Trinity Drama Ministries-stage performance & Neuse Regional Library-Storytelling Festival. Additionally, the CCA continued its important work on the African American Music local project and spearheading the regional trail-accomplished through 1 of 2 Creative Economies Grant funded in North Carolina in 2007-08.

FY 2008-09 HIGHLIGHTS: The CCA will continued its general programming as outlined previously adding: completion of the inventory and documentation- African American Music local project, development of a public art project tying to the Waterfront Now& CCA’s Public Art Trail projects, exclusive southeast United States venue for an 8 city national tour of the visual arts exhibition “Jam Session” – education PDF files are distributed to the schools, lectures are scheduled for LCC/ECU, “Jazz for Kids” will return for more schools/community concerts, a Music Festival the fall. Other events include the Annual Model Train Show, Soup & A Bowl, the Motorcycle Show, SALUTE, the 28th Annual National Visual Arts Competition and the Annual Fall Benefit.

TOTAL FY 2008-09 BUDGET: \$350,000.00

COUNTY RECOMMENDED FUNDING: \$7,500.00

LENOIR COUNTY COUNCIL ON AGING, INC.

DESCRIPTION: The Lenoir County Council on Aging (LCCOA) provides services that will ensure that the seniors of Lenoir County are being informed of information that concerns their age group. Our goals include preventing premature institutionalization, promoting a positive attitude about aging, and fostering cooperation among local agencies for our seniors.

LCCOA provides Congregate Nutrition in Kinston, Pink Hill, and LaGrange, for up to 90 seniors each week. We also provide approximately 260 Home Delivered Meals each week for the seniors who are unable to attend your congregate Nutrition program. We work with the county in providing General transportation and Medical Transportation to the counties senior population. Our In Home Aid Service is the first line of defense in keeping your seniors safely in their own home, and we serve approximately 115 seniors a month, which totals to about 350 hours a week. Other valuable services include activities that encourage seniors to stay physically, mentally, socially, and emotionally healthy. These activities include Spanish classes, exercises classes, music lessons, choral groups, card player clubs, support groups, as well as educational/ safety programs.

FY 07-08 WORK PLAN HIGHLIGHTS: LCCOA at the beginning of your fiscal year had over fifty seniors on your waiting list we have strived to get this number under ten. This agency is having a great impact in keeping your seniors from being prematurely institutionalized by receiving your services. We have added several educational and safety programs, such as Forums for Elder Abuse, Legal Aid concerns, Identify theft, and Medicare D and issues about Medicare system.

FY 08-09 Goals: The LCCOA plan to begin computer class, women fitness workshops. The agency is planning on aggressively and actively educate your community about the services that are available to the seniors. We also hope to adopt a few more programs that will greatly benefit the seniors.

As Lenoir County is now being marketed nationwide as a great place to retire, the LCCOA hopes to garner more support from many facets, including local government. We plan to rise to the challenge of providing for the needs of the already exploding local senior population, and we feel this can best be accomplished with close partnerships between ourselves and Lenoir County Agencies.

FY 08-09 BUDGET REQUEST: \$22,500

TOTAL FY 08-09 AGENCY BUDGET: \$508,976

FLYNN HOME

DESCRIPTION: The County has historically provided funds to support the Flynn Home. The purpose of the Flynn Home is to serve the community by providing a home for men of all races, creed or color, destitute or not, who are recovering from substance abuse. Flynn Home will strive to stabilize, rehabilitate and give them the tools to sustain their personal recovery.

FY 07-08 HIGHLIGHTS: The Home: 1) replaced and repaired plumbing fixtures; 2) repaired deteriorated ceiling on porch; and 3) replaced bathroom faucets.

FY 08-09 GOALS: The Home plans to: 1) refinish hardwood floors; 2) re-paint the kitchen area; 3) inspect electrical wiring of home and replace as needed; 4) replace vinyl in dinning room area; and 5) upgrading freezers to commercial.

TOTAL FY 08-09 BUDGET REQUEST: \$7,500

TOTAL FY 08-09 AGENCY BUDGET: \$80,653

NORTH CAROLINA DIVISION OF FOREST RESOURCES

DESCRIPTION: The mission of the N.C. Division of Forest Resources is to develop, protect, and manage the multiple resources of North Carolina’s forests through professional stewardship, enhancing the quality of life for our citizens while ensuring the continuity of these vital resources. Services are provided in three (3) basic areas: 1) Forest Management—writing woodland management plans, at no charge, with recommendations for timber sales, tree planting, thinnings, site preparation, insect and disease problems maintaining water quality, etc.; 2) Forest Stewardship—how to participate in the program which emphasizes forest management, wildlife, aesthetics, soil and water quality; and 3) Forest Fire Control—prevention, pre-suppression and suppression of forest fires. The Division has a new 700 John Deere crawler tractor/plow unit and new lowboy (purchased entirely with state funds) at the Kelly’s Pond Headquarters for fire control. The County Ranger and Assistant County Ranger have 3/4 ton, 4 wheel-drive pickup trucks equipped with 150 gallon water/foam tanks, reels and 200' of hose each for fire control.

FY 07-08 HIGHLIGHTS: The Division accomplished the following: 1) 65 Forest Management Plans written for Lenoir County landowners at no charge (involving 2,700 acres); 2) 290 acres of forest regeneration (2950 acres planted); 3) 81 inspections of forestry operations (Forest Best Management Practices) affecting 1,760 acres; 4) 26 Forest Management “cost-share” projects, which enabled Lenoir County forest landowners to receive funding.

FY 08-09 GOALS: The Division plans to: 1) write 75 Forest Management Plans in Lenoir County; 2) conduct 800 acres of forest regeneration in Lenoir County; 3) Inspect 75 tracts for Forest Water Quality; and 4) pursue construction of a new, entirely state - funded Lenoir County Forestry Headquarters.

FY 08-09 COUNTY RECOMMENDED BUDGET: \$92,000 (N.C. Division of Forest Resources requests \$102,089)

FY 08-09 AGENCY BUDGET: TOTAL = \$255,224

COUNTY FUNDING LEVELS:

2005-2006 Budget	2006-2007 Budget	2007-2008 Budget	2008-2009 ADOPTED BUDGET
\$78,580	\$82,500	\$85,000	\$92,000

NATIONAL GUARD

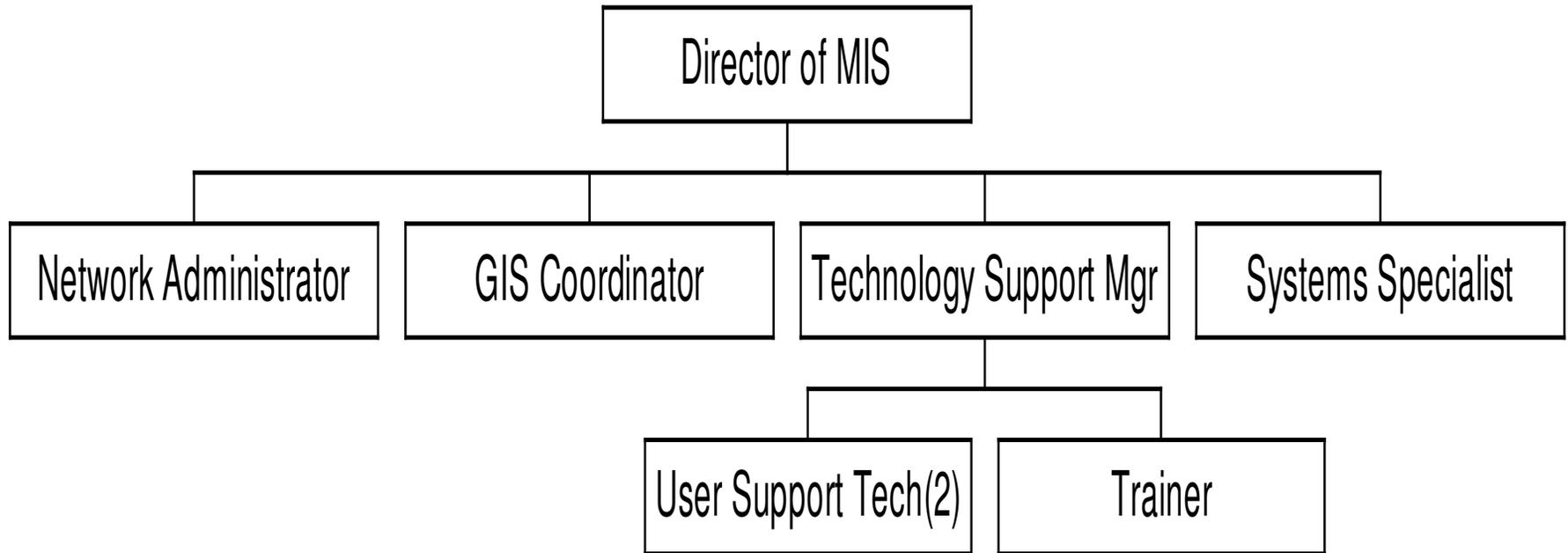
DESCRIPTION: This agency is HQ's 690th Maintenance Battalion, North Carolina National Guard, 2875 Dobbs Farm Road, Kinston, NC 28504-8992. This facility serves as a secure shelter for Emergency Management Operations during disaster relief efforts and a facility with meeting rooms and classrooms for meetings for County Commissioners, Boy/Girl Scouts, and various nonprofits, nonpolitical, nonreligious organizations. This is the most modern up-to-date National Guard Armory in the state of North Carolina today, having an exceptional maintenance facility for repair and upkeep of military trucks, trailers, generators and other essential equipment. Future plans include a distant learning center. It requires an extensive amount of money to keep the grounds and interior of this facility operational. Cleaning supplies average in excess of \$200 per month. Tools and supplies to maintain the exterior of the facility average approximately \$100 per month. According to the National Guard personnel, the County and City jointly funded 25% of the cost of construction of the facility. County funds are spent on cleaning supplies and facility maintenance supplies. The Guard exists to provide Home Land Security and assistance in case of State Emergencies and Federal Security and assistance in case of National or World Emergencies. The Guard produces the finest most qualified soldiers in the world. These soldiers benefit the community by being productive, motivated, qualified, hard working civilians.

FY 07-08 HIGHLIGHTS: During the year, the following took place: 1) Mobilized and deployed several Soliders that are deployed overseas in support of the Global War on Terrorism and Operation Iraqui Freedom; 2) Mobilized and deployed several Soliders as part of the Southwest Border Mission for up to one year each; 3) Provided a meeting place for several non-profit, non-political, and non-religious Organziations (i.e. Boy Scouts, Girl Scouts, Veterans organizations, etc.); 4.) Successfully gave of time and facility for 4 different USDA Food giveaways that provided food to more than 2,800 families in Lenoir County and 5) Provided support during State Active Duty to local law enforcement agencies during several winter storms and hurricanes.

FY 08-09 GOALS: The Guard plans to: 1) Continue support for National Defense and Home Land Security through out the nation and world; 2) Successfully deploy and return units and troops back from the Global War on Terrorism; and 3) Provide this facility and manpower to successfully complete one (1) USDA Food Giveaway per quarter for the entire year.

TOTAL FY 08-09 GUARD RECOMMENDED FUNDING: \$2,500

MANAGEMENT INFORMATION SYSTEMS- MIS



AUTHORIZED POSITIONS*

FY 2006-2007	FY 2007-2008	FY2008-2009
7	8	8
=	=	=
7	8	8
Major Changes: None		

MANAGEMENT INFORMATION SYSTEMS- MIS

DESCRIPTION: Management Information Systems (MIS) is responsible for the on-going operations of existing County systems, as well as for the support and implementation of new initiatives. MIS primarily serves 5 major areas: (1) Training; (2) Information Technology and Telephony Standards; (3) Data Access; (4) On-Going Operations and Support for both local and state areas; (5) and Geographic Information Systems (GIS) support to all departments and agencies.

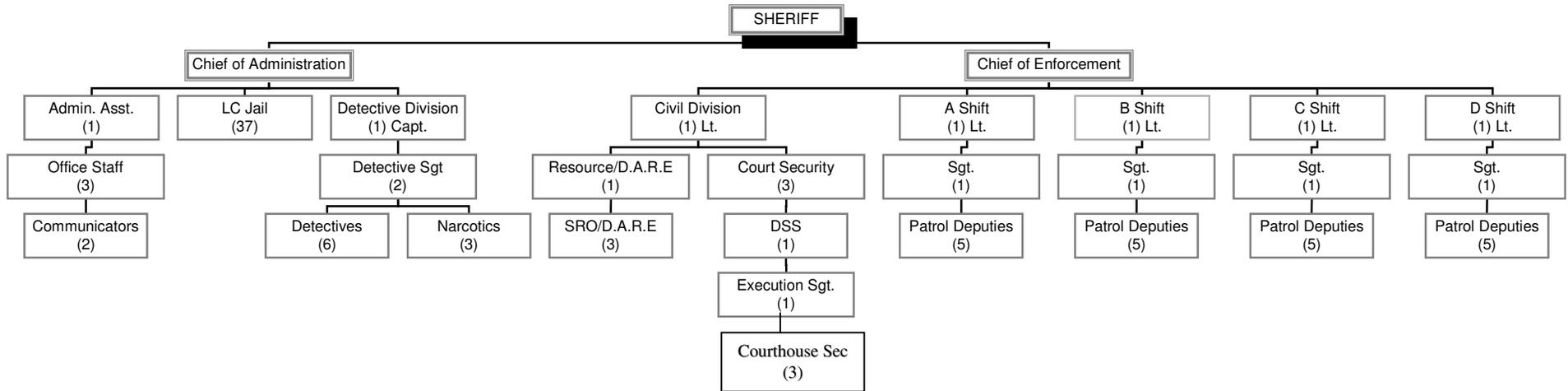
FY 2007-2008 HIGHLIGHTS: The year presented some major projects that the MIS/GIS implemented including:

1. Installed 36 Replacement data switches throughout entire county to allow for VOIP Phones to be installed.
2. Installed new CISCO Unity and AVVID VOIP phone system with voice mail to allow for major savings on TELCO billing statements.
3. Installed new Redundant firewall to protect County data systems from outside security threats will reducing operating costs.
4. Installed new Email monitoring appliance to protect county's email systems from outside security threats while reducing operating costs.
5. Switched from ITS provided 1.5 MB access to internet to Suddenlink 30MB access to the internet while reducing operating costs.
6. Switched off 2 access circuits saving the county in excess of \$24,000 per year.
7. Moved entire office staff and equipment to new location in Courthouse that allows for Generator backup power.
8. Started the first phase of the 4 year refresh cycle on leased desktop units.
9. Secured contract for updated countywide aerial photography for 2008.
10. Acquired GPS equipment and training to develop Environmental Health permitting field data-collection application
11. GIS centerline and address points reconciliation project to support E911 mapping and dispatch.
12. Update and maintenance of automated tax mapping and data desktop application (ArcReader) for tax department.

FY 2008-2009 GOALS: As usual, our main goal will be to continue to provide outstanding support and training throughout all of the departments. In addition, provided funding, we have several main projects coming up that include our most critical one of upgrading our Desktop Suite Software countywide, the 2nd phase of the technology refresh of upwards to 75 leased machines including those at Sheriff, Finance, MIS and Econ Dev as well as Solid Waste, and also the replacement of several critical servers that include the online Mapserver, and online Internet Server which are well over 8 years old.

06-07 ACTUAL	ADOPTED 07-08 BUDGET	AMENDED 07-08 BUDGET		ADOPTED 2008-2009
268,888	324,971	324,971	SALARIES	347,892
97,087	118,410	118,410	BENEFITS	123,655
217,284	284,500	371,800	OPERATING	365,750
8,750	142,000	54,700	CAPITAL OUTLAY	18,000
592,009	869,881	869,881	TOTAL	855,297

OFFICE OF THE SHERIFF



Authorized Positions		
06-07	07-08	08-09
61	61	61

LENOIR COUNTY SHERIFF'S OFFICE

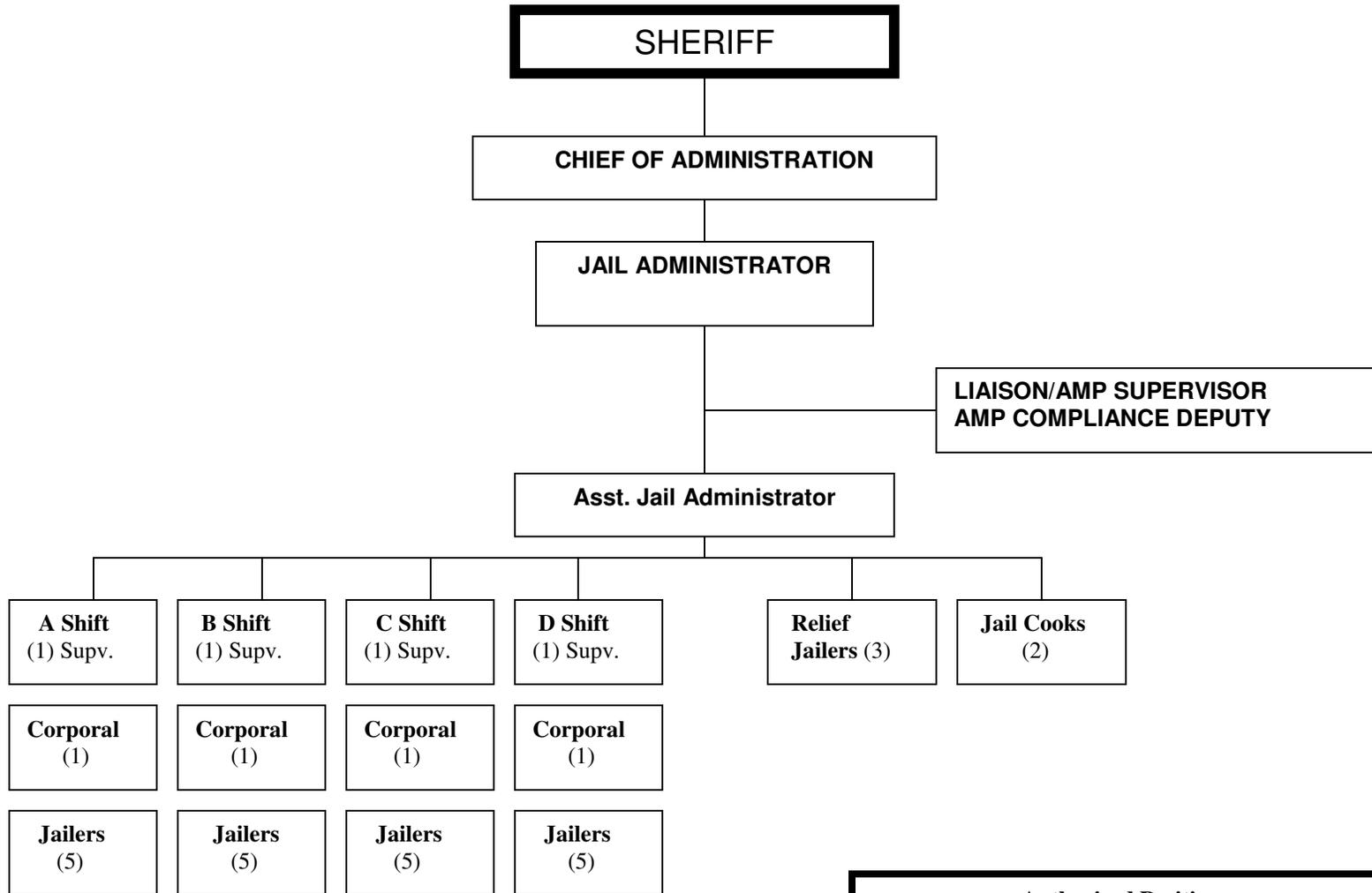
DESCRIPTION: The Office of Sheriff is a constitutional position elected by the people. Responsibilities include the enforcement of State laws, county ordinances, the service of all warrants issued by the Courts, civil process papers issued by the Clerk's Office, courtroom and courthouse security, jail operations, sex offender registry management, pistol permit issuance, and concealed weapon permit management. However, the primary responsibility is insuring the safety and well being of all citizens within Lenoir County. This office is training and community oriented and embraces the belief that excellence is a result of education, being provided with the necessary tools to perform the duty of a deputy sheriff and possessing the capacity to listen and work with the community it serves.

FY 2007-2008 HIGHLIGHTS: The 2007-2008 fiscal year marked the first full year of the bar-coding system that had been purchased and installed during 2007. The system indicated that the Sheriff's Office had received and processed 17,658 civil and criminal documents. Only three documents were found to be missing. The Justice Assistance Grant (JAG) allowed the sheriff to purchase (3) new in-car Vision Hawk digital cameras, as well as a dedicated imaging server in which to store still digital (evidence) photographs taken by deputies. Two detectives were trained to use the Nartest (narcotics analysis device) instrument and have conducted 25 tests for court purposes.

FY 2008-2009 GOALS: During the 2008-2009 fiscal year, the Sheriff intends to utilize funds from a gang resistance grant to place more deputies into schools in an effort to combat gang activity and increase the level of safety for teachers and students. It is anticipated that the Sheriff will continue to obtain funding from the Justice Assistance Grant, which will provide for additional in-car cameras, as well as other investigatory equipment.

2006-2007 ACTUAL	ORIGINAL 2007-2008 BUDGET	REVISED 2007-2008 BUDGET		RECOMMENDED 2008-2009
2,194,472	2,331,722	2,331,722	SALARIES	2,387,110
732,179	803,739	803,739	BENEFITS	808,555
438,676	519,208	617,815	OPERATING	596,650
0	0	0	CAPITAL OUTLAY	38,000
3,365,327	3,654,669	3,753,276	TOTAL	3,830,315

LENOIR COUNTY JAIL



Authorized Positions			
06-07	07-08	08-09	
35	37	37	

LENOIR COUNTY JAIL

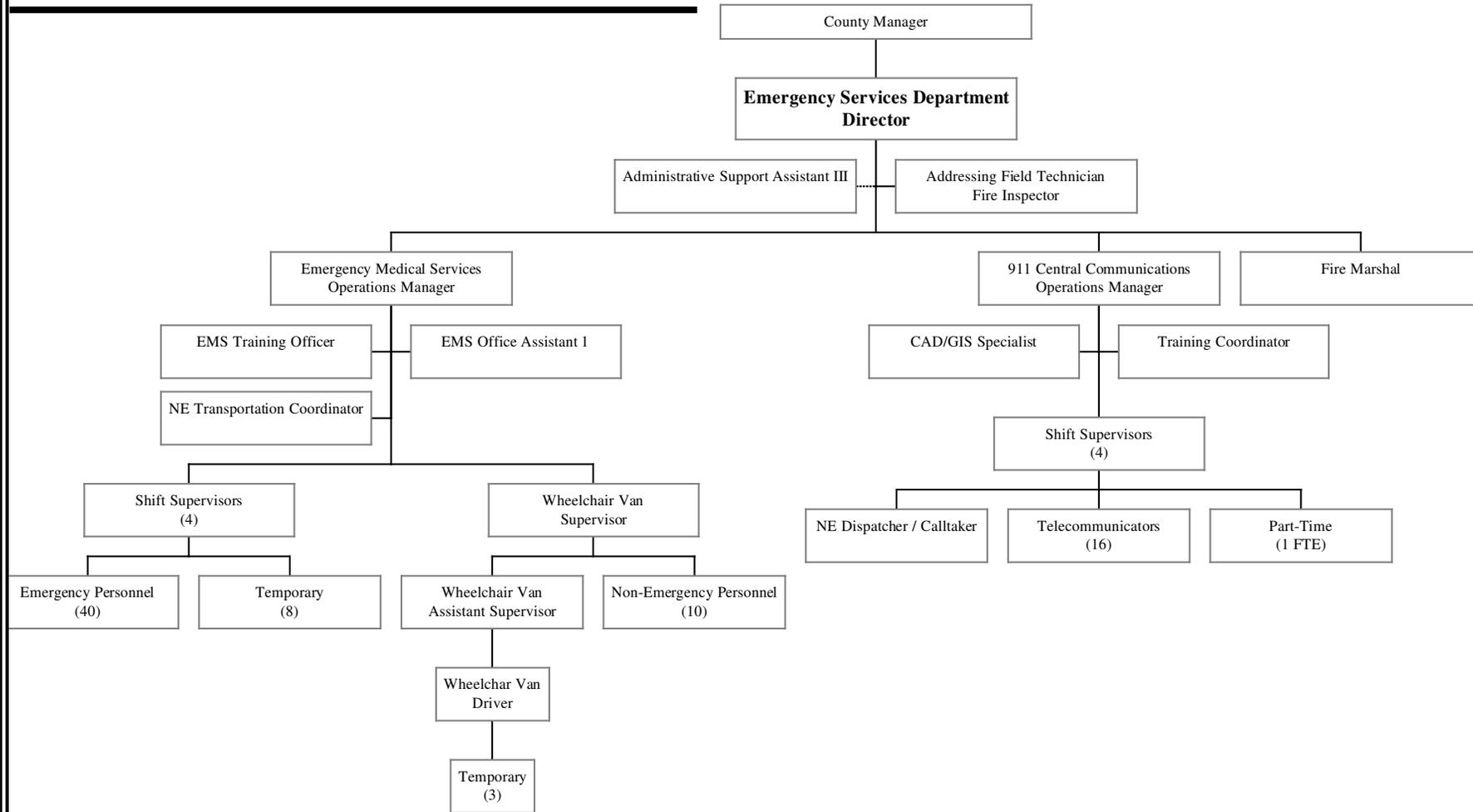
DESCRIPTION: The Lenoir County Jail serves a two-fold purpose: 1) to hold persons for pretrial appearances who cannot afford to post bond; 2) to hold those persons sentenced to less than 60 days confinement in the local facility. While holding these inmates, the jail is responsible for their health, safety, and protection. All inmates are supplied with meals, toilet facilities and hygiene items, uniforms, and bathing supplies. Additionally, this facility contracts with Southern Health Partners for inmate health care needs.

FY 2007-2008 HIGHLIGHTS: During the 2007-2008 fiscal year, two cellblocks had their cell doors converted from a rolling locking system to a system that allows the doors to swing open and to electronically lock when closed. This significantly improved the security of the two cell blocks. These same two converted cellblocks were also painted. The floors in these cellblocks were conditioned and resurfaced, significantly improving their physical condition. The court liaison officer and the Alternative Monitoring Program (AMP) were new strategies that were funded during this fiscal year, which effectively relieved some of the overcrowding conditions within the jail.

FY 2008-2009 GOALS: The Sheriff intends to complete the final phase of the jail door refit by converting the rolling doors in the remaining three cellblocks to the swinging door system. This will improve security within these cellblocks. The Sheriff intends to have these cellblocks painted and the floors resurfaced. Ultimately, it is the desire of the Sheriff to see to the construction of a new jail, which would supplement the existing jail and provide more beds for an increasing jail population.

2006-2007 ACTUAL	ORIGINAL 2007-2008 BUDGET	REVISED 2007-2008 BUDGET		RECOMMENDED 2008-2009
912,317	1,012,657	1,012,657	SALARIES	1,167,324
331,683	403,832	403,832	BENEFITS	443,995
606,927	640,530	737,785	OPERATING	888,750
0	109,338	12,083	CAPITAL OUTLAY	0
1,850,927	2,166,357	2,166,357	TOTAL	2,500,069

EMERGENCY SERVICES



FY 2006-07	FY 2007-08	FY 2008-09
83 FT	85 FT	89 FT
12 PT (FTEs)	12 PT (FTEs)	12 PT (FTEs)
95 Total	97 Total	101 Total

EMERGENCY SERVICES

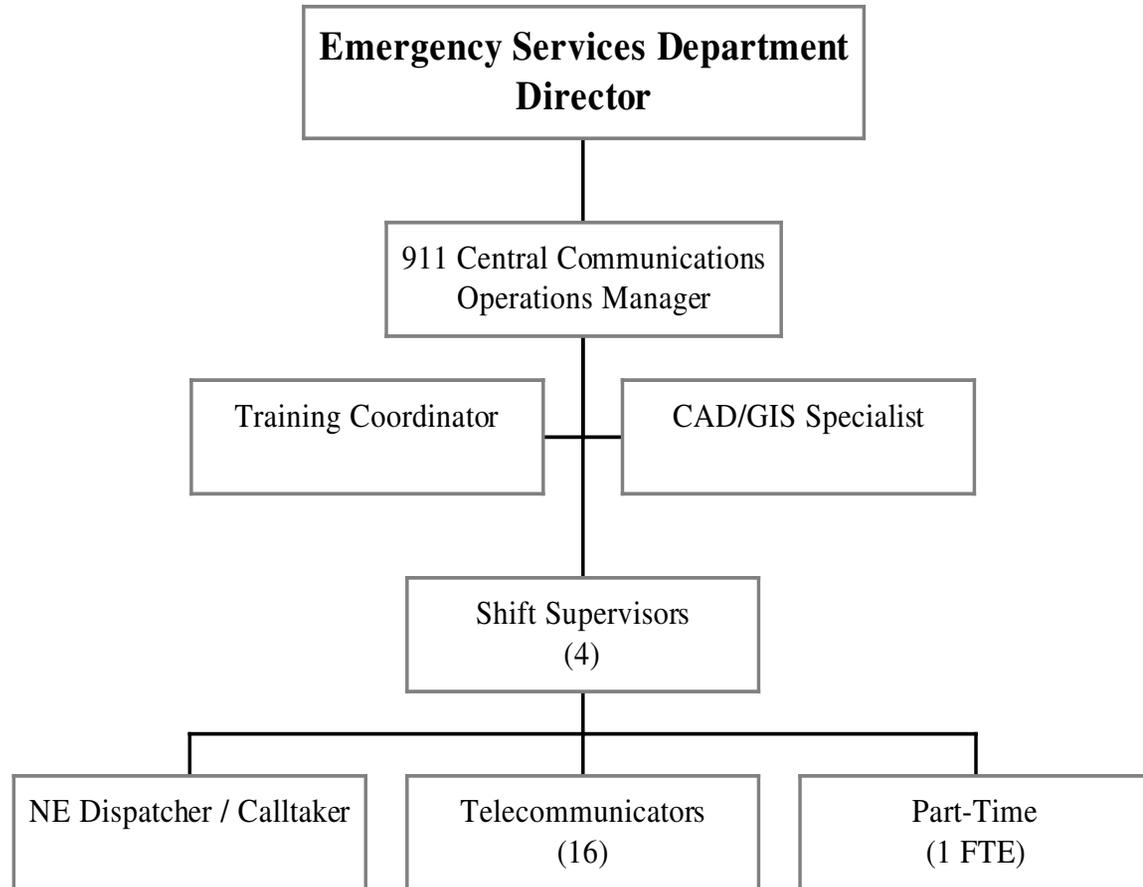
DESCRIPTION: The Lenoir County Department of Emergency Services is comprised of four (4) divisions: Emergency Management, Emergency Medical Services, Non-Emergency Transport, Central Communications (911), and Fire Marshal. The Emergency Management Division is tasked with four (4) phases: preparedness, mitigation, response, and recovery of natural and man-made disasters. The Emergency Medical Services Division provides quality advanced life support care to all areas of Lenoir County and coordinates with our private ambulance providers. The Central Communications Division dispatches for 18 emergency response agencies. As a centralized center, law enforcement, fire and EMS are dispatched out of the center. The Fire Marshal Division is tasked with fire inspections, investigations, public safety talks, exercise training, and coordinates with our volunteer fire departments.

FY 2007-2008 HIGHLIGHTS: 1) Developed a Debris Management plan; 2) received grants from the North Carolina Department of Emergency Medical Services and Duke Endowment for the purchase of AVL's; 3) continued to train for NIMS compliance; 4) moved into Deep Run station; 5) purchased two ambulances in April, 08; 6) certified communications personnel in EFD and EPD; 7) upgraded city fire conventional repeater; 8) participated in three countywide drills; and 9) worked with our private partners to develop a response plan.

FY 2008-2009 GOALS: 1) All staff to attain proper EM Level Certification; 2) To conduct six countywide drills in cooperation with the Lenoir County Health Department, Global Transpark and Lenoir Memorial Hospital; 3) to reduce response times within EMS Division through the use of AVL technology; 4) Add four telecommunicators to improve phone calls and radio traffic response times; 5) Work with volunteer fire departments to lower their insurance classifications; 6) Work with volunteer fire departments to help develop preplans for businesses located in their response districts; 7) develop a Continuity of Operations plan for the county; 8) Continue to update our EOP; and 9) Manage Homeland Security grants and EMPG grants.

ACTUAL 2006-2007	ORIGINAL 2007-2008 BUDGET	REVISED 2007-2008 BUDGET		RECOMMENDED 2007-2009
2,690,480	2,865,774	2,848,146	SALARIES	3,172,297
862,434	992,028	972,028	BENEFITS	1,046,716
895,713	992,847	1,041,957	OPERATING	1,062,196
14,585	97,381	89,102	CAPITAL OUTLAY	14,144
4,463,212	4,948,030	4,951,233	TOTAL	5,295,353

Emergency Services Department – COMMUNICATIONS DIVISION



FY 2006-07	FY 2007-08	FY 2008-09
20 FT	20 FT	24 FT
1 FTE	1 FTE	1 FTE
21 TOTAL	21 TOTAL	25 TOTAL

COMMUNICATIONS

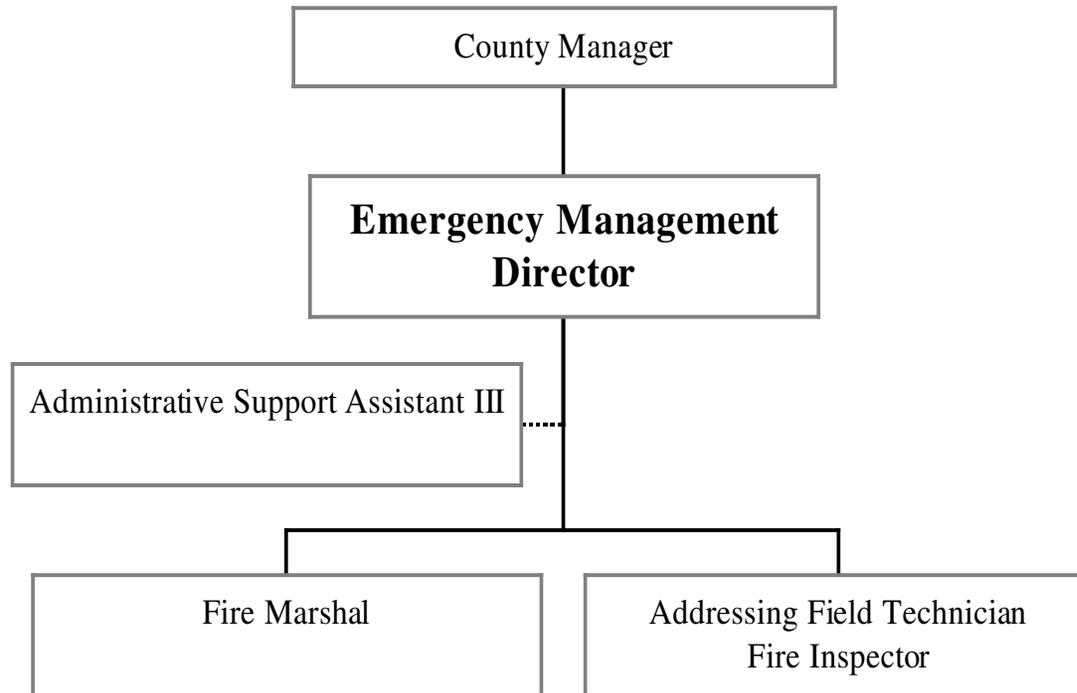
DESCRIPTION: The Emergency Services Department – Communications Division answers calls for service from citizens and dispatches the appropriate emergency response agency. The Communications Division operates 24 hours a day, 7 days a week. All salaries, benefits and operating expenses of this division are funded from the General Fund. E-911 related expenses are funded from the E-911 fund.

FY 2007-2008 WORK PLAN HIGHLIGHTS: The Communications Division completed the certification process of all employees in CPR and EMD, recertifying when required. The Communications Division also certified remaining personnel in Emergency Police Dispatch (EPD) and Emergency Fire Dispatch (EFD). The Communications Division upgraded the City Fire Conventional Repeater. The 800MHz radio rebanding project is a continuing project, as well as the G.I.S. coverage mapping system.

FY 2008-2009 GOALS: 1) Continue to upgrade the EMD, EFD and EPD education for Telecommunicators; 2) certify personnel as Priority Dispatch Emergency Telecommunicators; 3) continue with the 800MHz radio rebanding project; 4) continue the maintenance phase of emergency service numbers project; 5) update the Emergency Services G.I.S. coverage; 6) certify individuals in EPD and EFD Priority Dispatch Instructor Program; 7) add four- (4) additional positions. This will allow the Communications Center to answer all calls for service in an efficient, timely manner. Adding an EFD/EPD instructor will enable the communications staff to efficiently certify personnel in all disciplines. Updating information on ESN's will continue to assist staff in locating callers more effectively.

ACTUAL 2006-2007	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET		RECOMMENDED 2008-2009
575,057	602,887	605,122	SALARIES	716,604
205,007	221,295	221,295	BENEFITS	261,540
76,625	114,607	113,137	OPERATING	112,515
0	10,381	9,616	CAPITAL OUTLAY	14,144
856,689	949,170	949,170	TOTAL	1,104,803

EMERGENCY MANAGEMENT



FY 2006-07	FY 2007-08	FY 2008-09
3 FT	3 FT	4 FT
3 Total	3 Total	4 Total

EMERGENCY MANAGEMENT

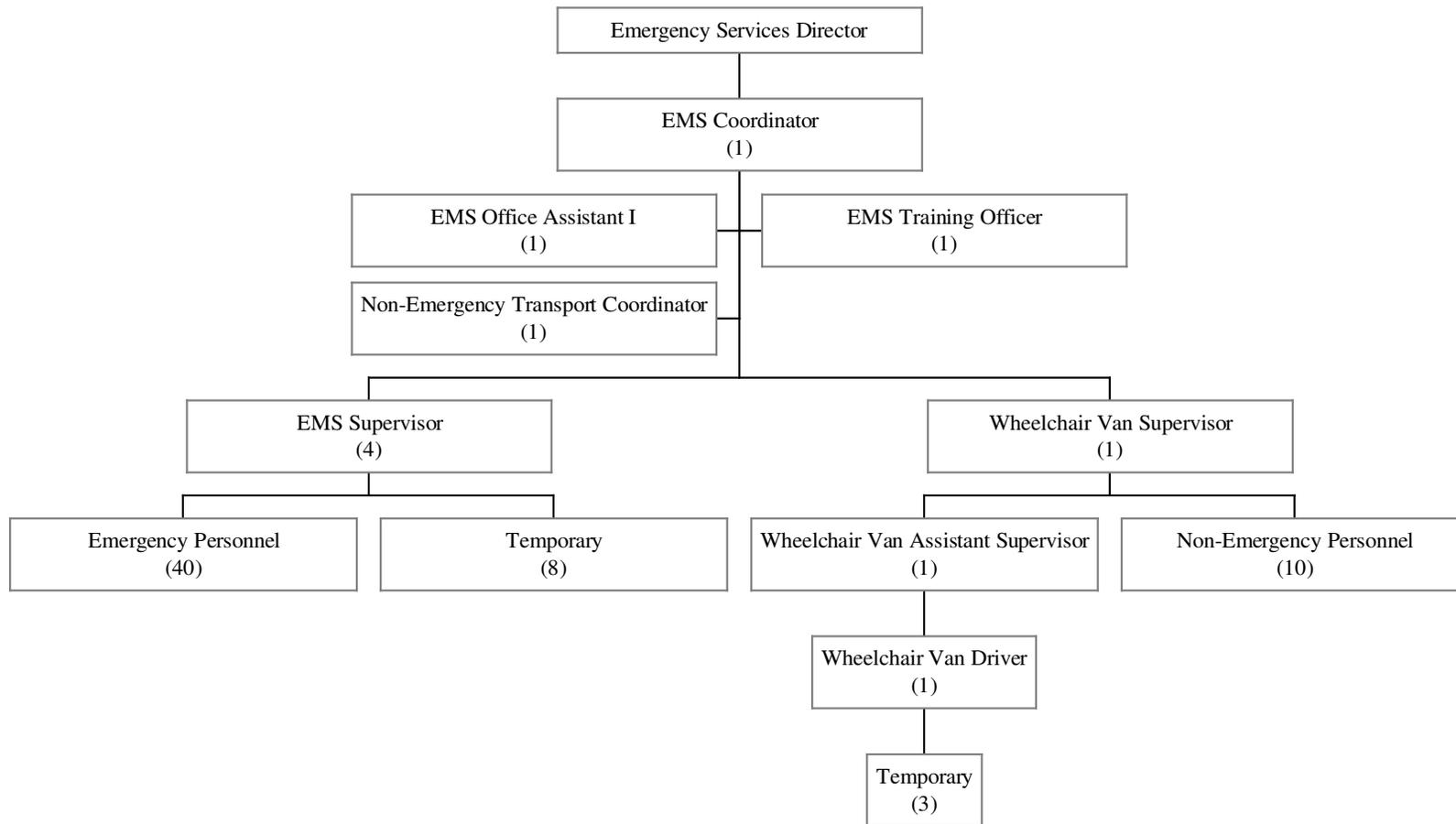
DESCRIPTION: Responsible for all coordinated responses to natural and man-made disasters, hazardous materials response, public safety/community education, fire inspections/investigations/reporting, as well as the Dept. of Homeland Security Grant Program. DHS Directive V states that all governments are to be trained in the National Incident Mgmt. System (NIMS)-Incident Command. Most in Lenoir Co. have obtained the 700 & 800 series, and many are continuing on to take the ICS 100-400. The EM Division oversees the county's emergency operations plan, incident reporting, fire department budgets/contracts, standard operating procedures, special-needs registry, maintaining equipment and updating the disaster resource listing. The Director and the Fire Marshal are on call 24/7, 365 days per week and work on a rotational basis.

FY 2007-08 HIGHLIGHTS: 1) Developed a Debris Management Plan, 2) Worked with the Homeland Security Committee for the State of North Carolina to receive grants for funding on a regional level. 3) Completed the EM Application for funding. 4) Continued training for NIMS Compliance. Received \$4,900 from the Federal Government to purchase technology to be installed in the Emergency Operations Center 5) Conducted a large scale exercise at Lenoir Community College involving multiple departments and agencies. 5) Emergency Services Director was appointed to the State Emergency Response Commission (SERC).

FY 2008-09 GOALS: 1) All staff to attain proper EM Level Certification 2) Conduct six (6) countywide drills in cooperation with Lenoir County Health Department, Global TransPark, and Lenoir Memorial Hospital. 3) Continue to update Emergency Operations Plans, Hazard Mitigation Plans, Debris Management Plans and Lenoir County's Incident Command Plan. 4) Hire an Emergency Planner for the Emergency Services Department. This position would be required to update existing plans, enhance new plans and to ensure that these plans are compatible for all jurisdictions. **FIRE DIVISION:** 1) Work with departments throughout the county to lower their Insurance Classification. 2) Work with departments to help develop preplans for businesses located in their response districts. 3) Continue to help recruit new volunteers so that our fire departments are adequately staffed.

ACTUAL 2006-2007	ORIGINAL 2007- 2008 BUDGET	REVISED 2007-2008 BUDGET		RECOMMENDED 2008-2009
116,239	120,111	120,111	SALARIES	162,988
39,473	40,496	40,496	BENEFITS	54,496
32,367	111,590	114,793	OPERATING	119,281
0	0	0	CAPITAL OUTLAY	0
188,079	272,197	275,400	TOTAL	336,765

EMS DIVISION



FY 2006-07	FY 2007-08	FY 2008-09
59 FT	61 FT	61 FT
11 FTE	11 FTE	11 FTE
70 TOTAL	72 TOTAL	72 TOTAL

EMS

DESCRIPTION: The Lenoir County EMS Division was formed July 1, 2001 to provide professional and courteous Emergency Medical Care to all citizens of Lenoir County. It operates twenty-four hours a day, seven days a week. It operates (5) ambulances out of (5) stations

FY 2007-08 HIGHLIGHTS: Answered 8111 calls for service in calendar year 2007. This was a 3 % increase from calendar year 07. We accomplished this with an overall 10-minute response time for both Emergency and Non-Emergency calls. We participated in (2) two public education events. Participated in two countywide drills. Completed construction on the Deep Run EMS station. The department was awarded a grant from the North Carolina Office of EMS and the Duke Endowment to help with the reduction of response times

FY 2008-09 GOALS: 1) The EMS division anticipates responding to 8,300 calls in the calendar year 08. This will be another 3 % increase from the previous calendar year. 2) Reduce response times and utilize units more efficiently with the use of automatic vehicle locators. 3) Participate in two countywide drills.

ACTUAL 2006-07	ORIGINAL 2007-08 BUDGET	REVISED 2007-08 BUDGET		RECOMMENDED 2008-09
1,610,457	1,761,156	1,741,293	SALARIES	1,990,551
494,804	608,565	588,565	BENEFITS	639,605
672,097	618,250	665,627	OPERATING	701,500
14,585	87,000	79,486	CAPITAL OUTLAY	0
2,791,943	3,074,971	3,074,971	TOTAL	3,331,656

EMS-Non-Emergency

DESCRIPTION: The Lenoir County EMS Division began operations October 31, 2005 to provide non-emergency medical care to citizens of Lenoir County.

FY 2007-08 HIGHLIGHTS: Answered 5,000 calls for service. This is a combination of wheelchair and stretcher patients.

FY 2008-09 GOALS: 1) Responding to 6,500 calls.

ACTUAL 2006-07	ORIGINAL 2007-08 BUDGET	REVISED 2007-08 BUDGET		RECOMMENDED 2008-09
388,727	381,620	381,620	SALARIES	302,154
123,151	121,672	121,672	BENEFITS	91,075
114,623	148,400	148,400	OPERATING	128,900
0	0	0	CAPITAL OUTLAY	0
626,501	651,692	651,692	TOTAL	522,129

FIRE PROTECTION

DESCRIPTION: This category allocates additional operating and capital outlay in General Fund Tax Funds (outside of each Fire District’s tax base / rates) to the volunteer fire departments which serve the unincorporated areas of the county.

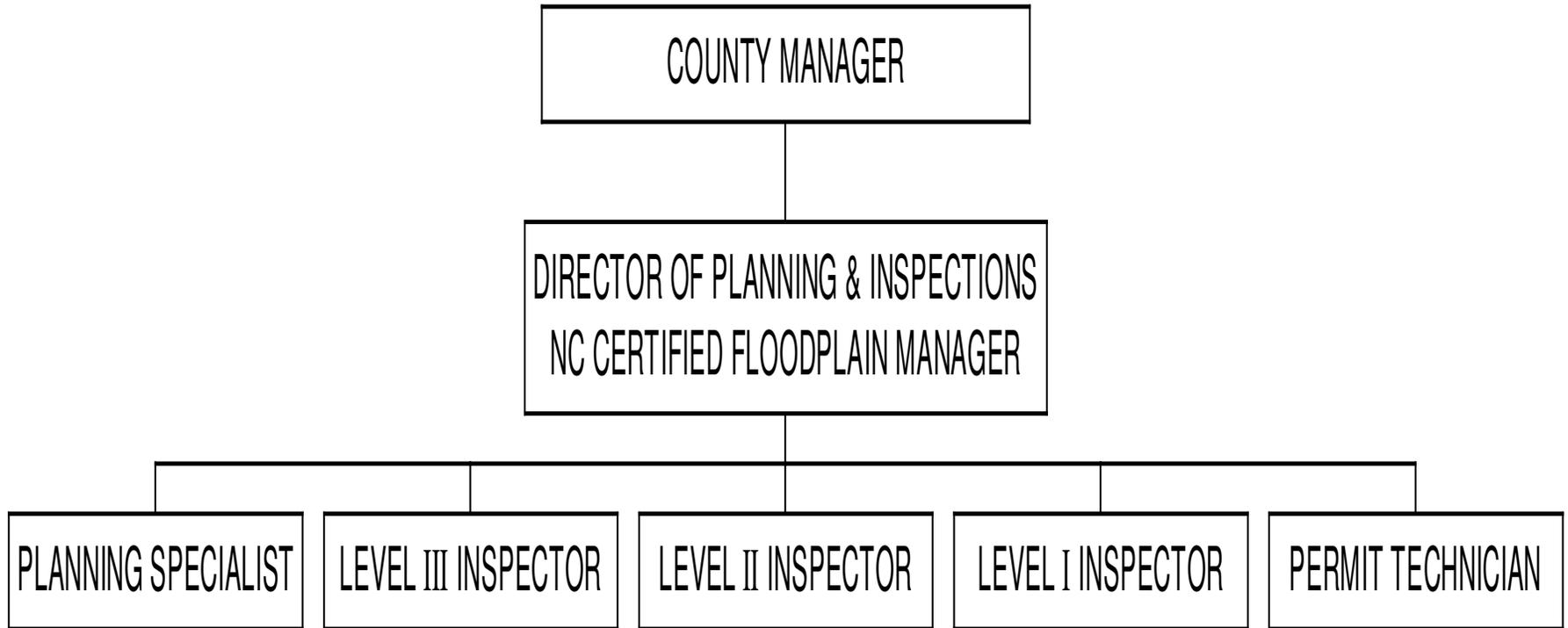
FY 07-08 HIGHLIGHTS: County Commissioners continued support to volunteer fire departments by allocating additional funding from General Fund taxes to aid volunteer fire departments in the County.

FY 08-09 GOALS: To allow the departments to modify each individual tax rate in order to adequately fund operating and capital needs. To resolve lingering problems with the six (6) mile districts. Develop a good working relationship between the Fire Task Force and the Volunteer Fire Departments.

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
\$51,660	\$51,660	\$51,660	Operating	\$51,660
0	0	0	Capital	0
\$51,660	\$51,660	\$51,660	Total	\$51,660



PLANNING AND INSPECTIONS DEPARTMENT



AUTHORIZED POSITIONS*

FY 2006-2007	FY 2007-2008	FY 2008-2009
6	6	6
=	=	=
3	3	3

Major Changes: Only three (3) positions are funded. Level I and Level II Inspector jobs are presently vacant. Planning Specialist is a split position between two employees (Gary O'Neal & Wayland Humphrey).

LENOIR COUNTY PLANNING & INSPECTIONS

DESCRIPTION: The Lenoir County Planning and Inspection Department exists to provide the citizens of Lenoir County with state-mandated inspections for all phases of construction and the administration and enforcement of all Board adopted legislation, including the Land Use Plan, County Zoning, Subdivision, Manufactured Housing and Junkyard ordinances. The issuance of permits for construction and the provision of inspection services as required under N.C.G.S. 153a-351 will help ensure the public's life, safety, health and welfare in the building and land use environment. The department also enforces the requirements of the National Flood Insurance Program and the Community Rating System for FEMA. The department provides owners and builders with plan review, answers to code-related questions and investigations of complaints.

FY 2007 - 2008 HIGHLIGHTS:

1. Developed and maintained a high quality Planning and Inspection Department for Lenoir County.
2. Successfully maintained a Class 7 Certification from the Community Rating System, provided by the National Flood Insurance Program. A Class 7 Certification entitles the citizens of Lenoir County to a 15 % rate reduction in flood insurance.
3. Director maintained certification by North Carolina as a Certified Floodplain Manager through required continuing education conferences and seminars.
4. Maintained high level of Inspector Certification through required code refresher courses / seminars / conferences.
5. Successfully enforced, developed and/or revised the Lenoir County Planning and Zoning Ordinances.
6. Gary O'Neal and Wayland Humphrey successfully performed the responsibilities of Planning Specialist.
7. Permit Technician successfully maintained records and minutes for the Planning Board and the Development Review Boards, while maintaining daily secretarial operations for the Lenoir County Planning & Inspection Department and the Lenoir County Environmental Health Department.

FY 2008-2009 GOALS:

1. Assure customer satisfaction while maintaining public safety.
2. Continue to enforce the Lenoir County Land and Zoning Ordinances.
3. Maintain Floodplain Manager certification through required continuing education seminars and conferences.
4. Maintain highest possible Inspection Certification through required code refresher courses / seminars / conferences.
5. Work to maintain efficient schedules to offset rising cost of gasoline.
6. Work to reduce the County's Community rating System (CRS) Classification to an 6.
7. Work to provide public health and safety, while ensuring adequate opportunity for economic development growth, by developing regulatory ordinances.

2006-2007 ACTUAL	ORIGINAL 2007-2008 BUDGET	REVISED 2007-2008 BUDGET		RECOMMENDED 2008-2009 BUDGET
127,711	137,889	131,889	SALARIES	139,418
40,989	42,933	42,933	BENEFITS	43,903
17,993	22,200	28,200	OPERATING	26,850
0	0	0	CAPITAL OUTLAY	0
186,693	203,022	203,022	TOTAL	210,171



MEDICAL EXAMINER

Funds are budgeted to pay for the contracted services of a medical examiner(s). The responsibility of this service provider(s) is to review and evaluate the causes of suspicious deaths in Lenoir County and to report the findings to the appropriate authorities. The contractor(s) conducts independent autopsies where warranted.

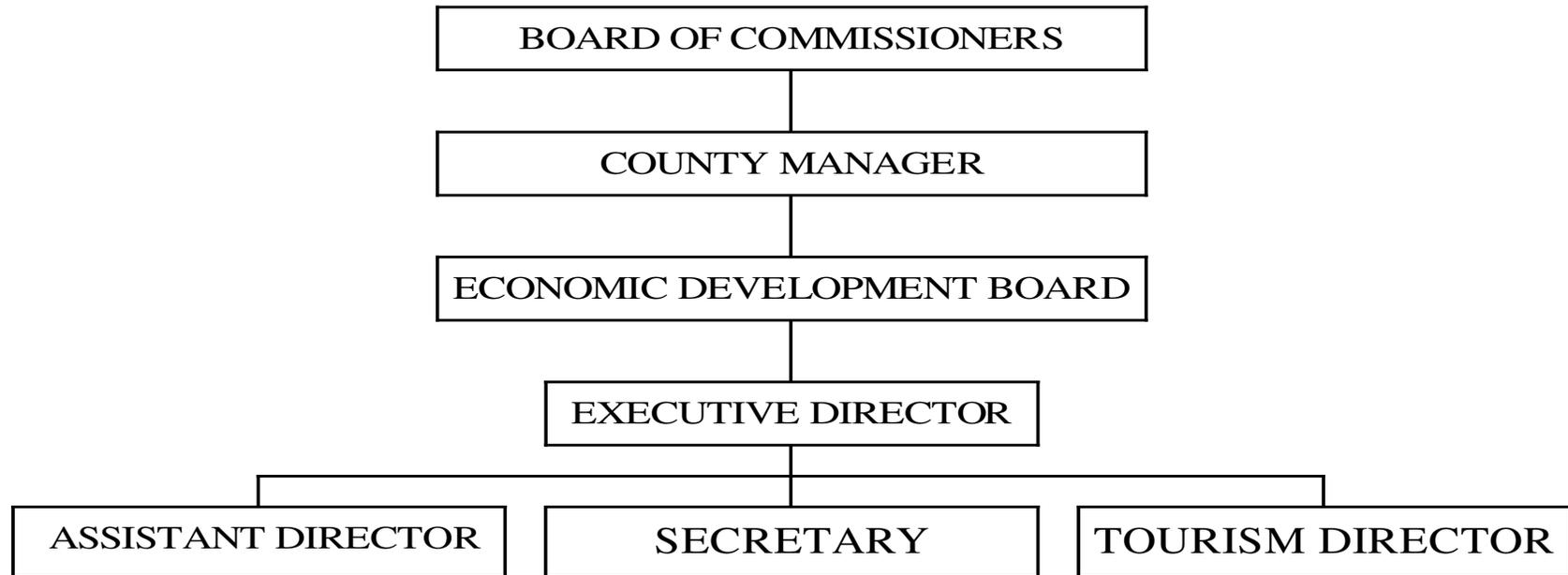
With the possible exceptions of including this cost center in the Sheriff's, Health Department's, or Emergency Service's budgets, there is no logical "home" for it to be budgeted; therefore, it is provided a separate budget page and account number.

HISTORY: The average cost for this service is either \$75 or \$1,000 per autopsy, depending on whether or not the deceased is sent to a pathology lab. This is a cost center, which is difficult to control. During the current fiscal year, actual expenditures are running less than budgeted appropriations. However, this is an unpredictable cost center, based upon a review of "original" vs. "final" appropriations over recent years.

FUNDING LEVELS:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget*		Adopted 2008-09
\$40,100	\$40,000	\$40,000	Appropriation	\$42,000

ECONOMIC DEVELOPMENT DEPARTMENT



AUTHORIZED POSITIONS*

FY 2006-07*	FY 2007-08	FY 2008-09
4	4	4
=	=	=
4	4	4

*Major changes-added Tourism Director's Position in February, 2006.

Economic Development Department

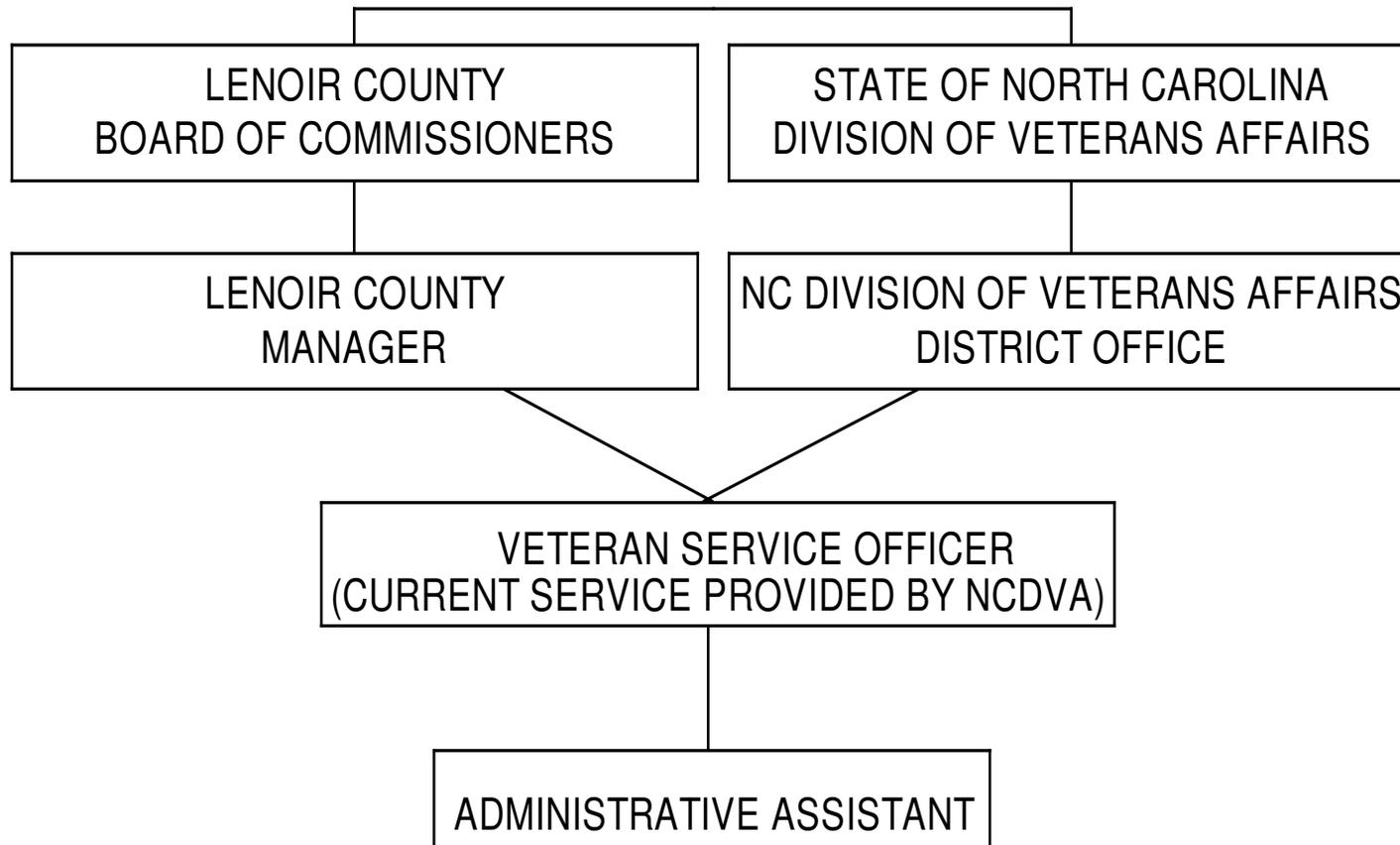
DESCRIPTION: Economic Development exists to stimulate and coordinate increases in “good paying” jobs, expansion of the tax base, growth and retention of businesses and industries, improvements in infrastructure, and assistance in the development of the Global TransPark.

FY 07-08 HIGHLIGHTS: Played an active role in the recruitment, announcement, and relocation of Commerce Overseas \$4,922,000 investment and 72 new jobs; Field Controls \$1,165,000 investment and 35 new jobs; Dopaco, Inc. \$2,350,000 investment and 10 jobs; West Pharmaceutical Services, Inc. \$18,743,000 investment and 154 new jobs; Premier Trailers \$300,000 investment and 55 jobs; The Veterans Administration \$12 million investment to build a 100 bed VA Nursing facility in Kinston that will create 145 new jobs; Sanderson Farms \$126,500,000 investment and 1,650 new jobs; Spirit AeroSystems \$570,500,000 investment and 1,031 new jobs. Opening the new Visitors’ and Information Center on 70 West.

FY 08-09 GOALS: 1) Recruit one or more manufacturing prospects for Lenoir County, that will generate at least \$100 million in capital investment and add 1,000 new jobs, 2) Work with existing companies encouraging them to expand here generating at least \$50 million in capital investment and 100 new jobs and 3) Work with the NC Global TransPark to help locate industry; 4) Prepare Lenoir County and its municipalities to effectively compete for economic development projects, 5) Market Lenoir County’s strategic assets to potential economic development prospects and allies, 6) Call on existing industry to build/maintain relationships and encourage retention and expansion in Lenoir County, 7) Oversee the construction of Shell No. 3 (a 40,000 SF basic industrial building in the 70 West Industrial Park), and 8) Assist the Tourism Director as needed in the development of tourism within Lenoir County.

FY 06-07 ACTUAL	ORIGINAL FY 07-08 BUDGET	REVISED FY 07-08 BUDGET		RECOMMENDED FY 08-09
176,650	181,453	181,453	SALARIES	195,978
62,572	63,753	63,753	BENEFITS	66,317
40,183	49,500	44,760	OPERATING	45,750
0	0	9,440	CAPITAL OUTLAY	--0--
279,405	294,706	299,406	TOTAL	308,045

LENOIR COUNTY - NC DIVISION OF VETERANS AFFAIRS
ORGANIZATIONAL CHART



VETERANS AFFAIRS

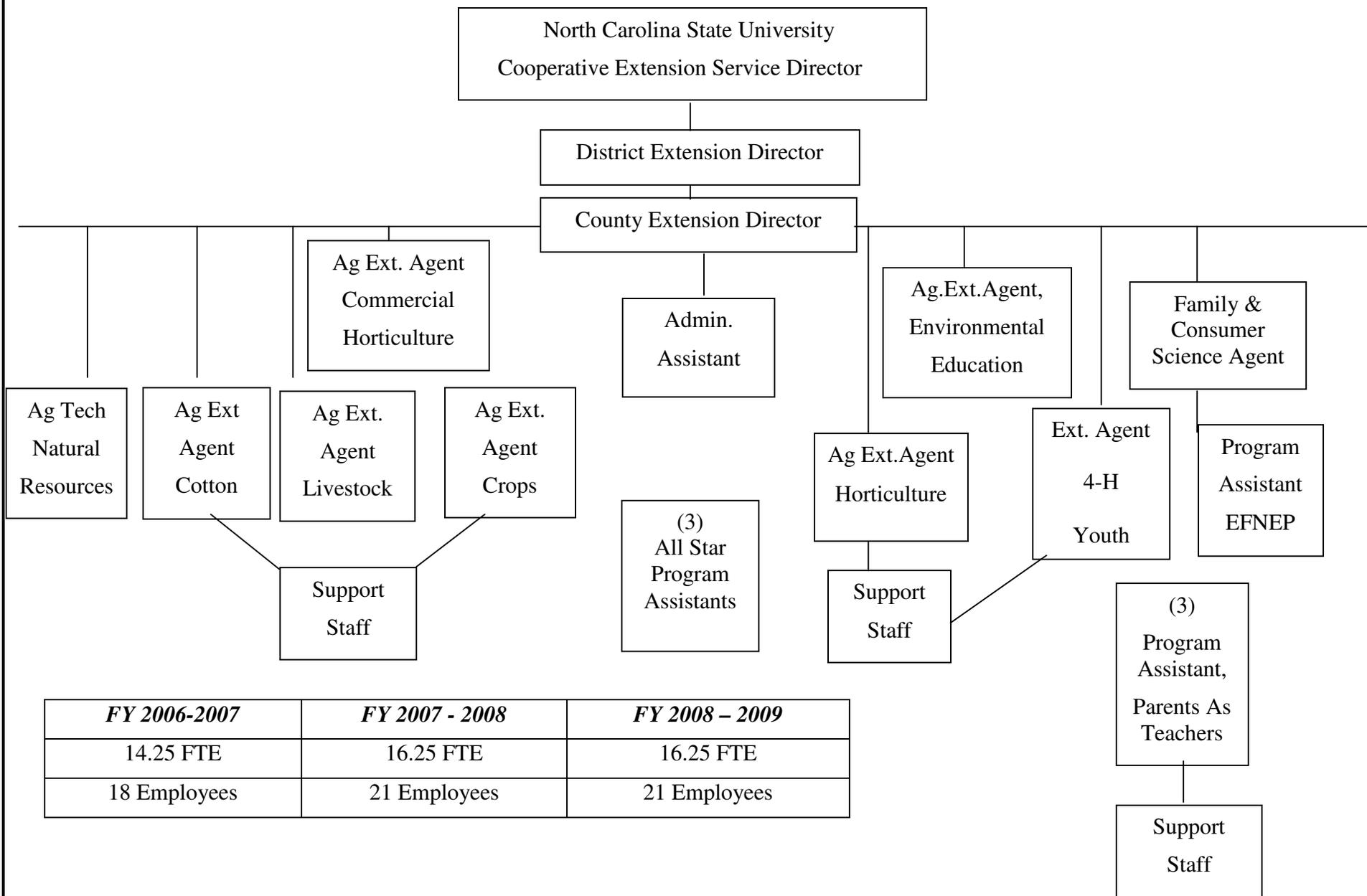
DESCRIPTION: Lenoir County and the North Carolina Division of Veterans Affairs work in partnership to assist Lenoir County Veterans in the presentation, processing, proof, and establishment of claims, privileges, rights, and benefits to which they may be entitled under Federal, State, and Local laws. The VA estimates the population of veterans in Lenoir County who have utilized VA benefits to be excess of 5,200 (this figure does not include spouses, widows, and children). This population estimate also does not include a number of veterans (many of them military retirees) who live in Lenoir County but have never applied for VA benefits. The VA estimate of veteran population has dropped somewhat due to the loss of many of our WWII Veterans but is expected to rise in years to come due to the deployment of our Armed Forces for current conflicts and operations as well as Homeland Security. Our department also cooperates and works in conjunction with various government agencies (Department of Defense, Social Security Administration, County Department of Social Services) in seeking to serve veterans and their families. The work is complex and exacting because of numerous Federal and State laws that apply. These statutes cover various benefits such as: compensation, pension, insurance, medical (inpatient / outpatient), home loans, and education. The Veterans Office focuses on participation in and support of the veterans' organizations of the county, with the goal of open and free lines of communication and a better informed veterans' population.

FY07-08 HIGHLIGHTS: The State of North Carolina announced it will be building a State Veterans Nursing Home in Lenoir County and a ground breaking ceremony was held at the proposed future site on Hull Road last fall. The State hopes to begin construction within the next 2 years. The addition of this facility will be of great economic benefit to Lenoir County as well as serving local veterans. This office assisted in achieving expenditures by the U.S. Department of Veterans Affairs in Lenoir County in excess of \$14,345,000 for compensation and pension benefits; \$723,000 in education and vocational rehabilitation and \$6,569,000 in medical expenditures. We assisted Lenoir County Veterans to enroll in the VA Health Care System and interviewed and assisted in the application process for the NCDVA College Scholarship Program; 54 children of wartime veterans applied for scholarships in our District; eleven of these applicants were from Lenoir County. Six four-year academic scholarships were awarded to children of Lenoir County War-Time Veterans to attend North Carolina Colleges and Universities. The North Carolina Division of Veterans Affairs local district office also sponsors a seven county District Training Seminar in Lenoir County each year to update the County Veterans Service Officers in this District on changing VA laws and regulations and proper presentation of claims.

FY08-09 GOALS: This office plans to: (1.) Continue training for both District and County Veterans Affairs Service Officers to enhance knowledge of claims and requirements due to constantly changing VA laws and regulations; (2) Continue training with the Federal VA VPN Computer Network System as it continues to be updated and upgraded; (3) Enhance awareness of the NCDVA College Scholarship Program for children of certain deceased, disabled or POW/MIA North Carolina War-Time Veterans; (4) Enhance awareness of health benefits available to veterans through the VA Medical Centers in Fayetteville and Durham and Community Based Outpatient Clinics located in Greenville, Morehead City and Jacksonville that are available for local veterans.

2006-2007 Actual	Original 2007-2008 Budget	Revised 2007-2008 Budget*		Adopted 2008-2009
\$22,462	\$23,970	\$23,970	SALARIES	\$25,174
\$1,670	\$1,835	\$1,835	BENEFITS	\$1,927
\$4,544	\$5,350	\$5,350	OPERATING	\$5,520
\$28,676	\$31,155	\$31,155	TOTAL	\$32,621

Lenoir County Cooperative Extension



<i>FY 2006-2007</i>	<i>FY 2007 - 2008</i>	<i>FY 2008 - 2009</i>
14.25 FTE	16.25 FTE	16.25 FTE
18 Employees	21 Employees	21 Employees

N. C. Cooperative Extension – Lenoir County Center

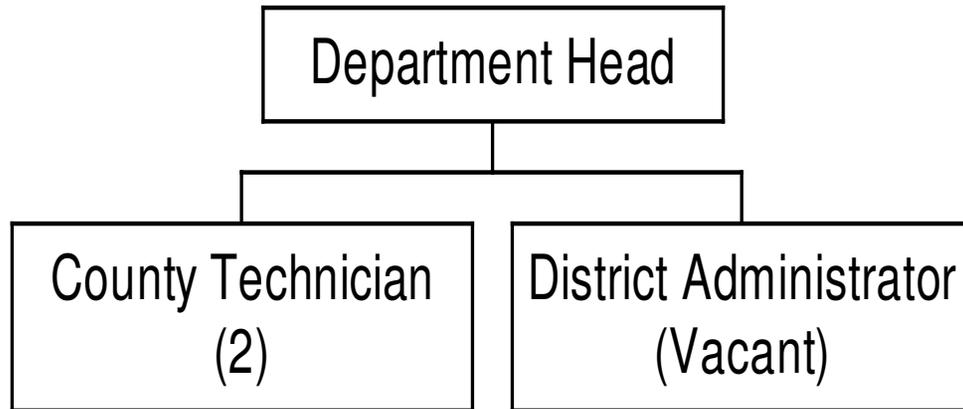
DESCRIPTION: North Carolina Cooperative Extension is an educational organization whose support base is a partnership between North Carolina State University, the state of North Carolina and Lenoir County Government. Lenoir County Cooperative Extension Staff, with the support of university-based subject-matter specialists, conduct informal educational programs within five major program areas: 1) Sustaining agriculture and forestry, 2) Protecting the environment, 3) Maintaining viable communities, 4) Developing strong, healthy and safe families, and 5) Developing responsible youth.

FY 2007-2008 HIGHLIGHTS: 505 children were impacted by Extension livestock programming efforts in Lenoir County and over \$80,000 dollars were raised for Livestock educational efforts. \$ 35,000 were saved by animal waster operators, and 205 operators were certified or recertified. Lenoir County 4-Hers, 6,509 youth increased knowledge in science, math, language, and communication skills through participation in educational programs, workshops and demonstrations. 156 4-H Adult Volunteers and 69 youth volunteer leaders engaged in program implementation, over 35 received training from Cooperative Extension staff. 1,025 area producers participated in workshops related to improved production practices, meat quality assurance, and improved forage production. An estimated 11 producers adopted tobacco production improvement practices. Over 1,200 lbs. unused pesticides collected and properly disposed of, to ensure improved quality of environment. In addition, over 7,200 plastic pesticide containers were recycled. Of the 1,742 youth and adults participating in the Expanded Foods and Nutrition Education Program (EFNEP), 98% showed positive dietary changes, 98% showed improved nutrition practices, 98% showed improved food safety practices and 100% youth increased their knowledge of nutrition. Through Parents As Teachers program, 122 families and 167 children have been reached by home visits, 85 % of the parents reported gained knowledge of parenting skills. Lenoir County Master Gardeners have contributed 3,105 volunteer hours and expertise, as a result of training and the Master Gardener Program; this is valued at \$57,300.00. Over 86 Senior citizens have increased their knowledge better nutrition and health practice.

FY 2008-2009 GOALS: Strategic priorities for 2008-2009 include; strengthening the economy through profitable, sustainable and safe food, forest and green industry systems. Providing opportunities to protect the environment and natural resources, and empowering youth and families to lead healthier lives and become community leaders. Expand scope of audience to include a greater percentage of the Latino population.

ACTUAL 06-07 BUDGET	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET		RECOMMENDED 2008-2009
\$187,137	\$205,146	\$205,146	SALARIES	\$228,776
\$43,495	\$50,198	\$50,198	BENEFITS	\$55,038
\$63,692	\$86,535	\$86,535	OPERATING	\$86,805
			CAPITAL OUTLAY	
\$294,324	\$341,879	\$341,879	TOTAL	\$370,619

Lenoir Soil and Water Conservation District



FY 05-06 Two technical positions and administrative position (vacant)
FY 06-07 Two technical positions and administrative position (vacant)
FY 07-08 Two technical positions and administrative position (vacant)
FY 08-09 Two technical positions and administrative position (vacant)

Lenoir Soil and Water Conservation District

DESCRIPTION: The Lenoir Soil and Water Conservation District is an organization which provides technical and financial assistance to land users in Lenoir County, particularly farmers and producers who have soil erosion and water quality problems associated with their operations. It utilizes both State and Federal Programs to provide cost-share assistance for producers who are willing to install conservation and water quality practices which meet the Natural Resources Conservation Service Standards. The District staff provides service to producers who must comply with ever-increasing State Regulations. Staff also provided conservation education to the Lenoir County School System where the County's future leaders are being shaped and influenced. The County is reimbursed approximately 44% of the salaries and benefits costs of two (2) Agricultural Program Technicians; the County pays 100% of all other District operating costs.

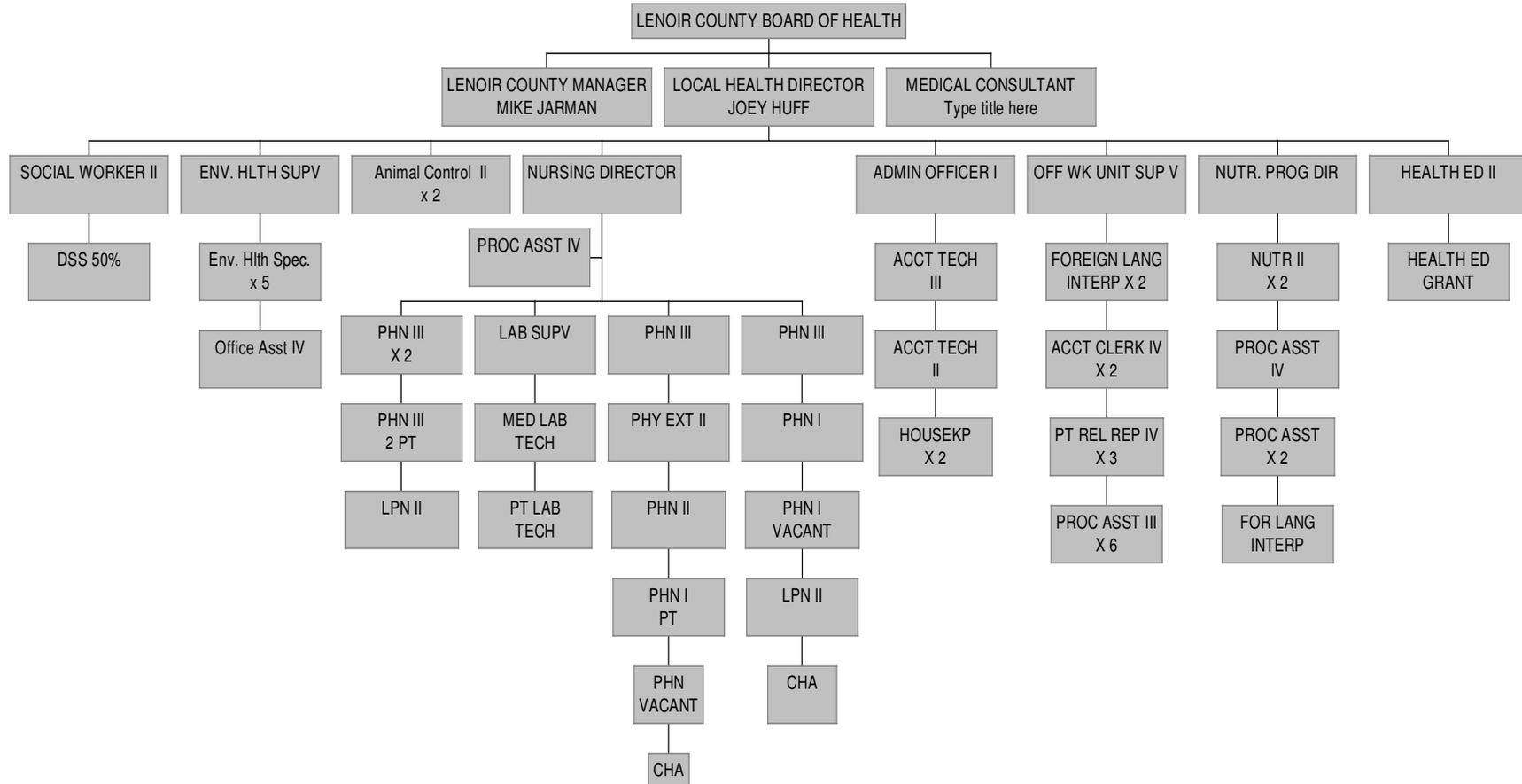
FY 2007-2008 HIGHLIGHTS: The District: 1) Developed cost share contracts totaling \$344,856 for the implementation of Best Management Practices through Federal and State Programs; 2) Provided Technical and/or Financial assistance on more than 25,000 acres; 3) – Provided Technical and/or Financial assistance for the installation of a) 340 acres of Filter Strips, b) 200 acres of Riparian Forest Buffers, c) 8,000 acres of Nutrient Management, d) 2,000 acres of Pesticide Management, e) 5,000 acres of No-Till Conservation Planning, h) and numerous other erosion control practices; 4) Provided Environmental Education to the Schools of Lenoir County through our Poster, Speech and Essay Contests as well as our Envirothon Competition.

FY 2008-2009 GOALS: The District plans to 1) Administer the North Carolina Agricultural Cost Share Program; 2) Administer Federal Cost Share Programs (EQIP – Environmental Quality Incentives Program, CRP – Conservation Reserve Program, CREP – Conservation Reserve Enhancement Program, WRP – Wetland Reserve Program, WHIP – Wildlife Habitat Incentives Program, GRP – Grassland Reserve Program, CSP – Conservation Security Program); 3) Provide technical assistance to Livestock Farmers in order to keep their waste utilization plans current and in compliance with State and Federal regulations; 4) Expansion of Environmental Education program with emphasis on better participation in the essay and speech contests as well as Envirothon competition; 5) Expand conservation program outreach and educational efforts to include minority landowners.

ACTUAL 06-07 BUDGET	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET		RECOMMENDED 2008-2009
70,554	72,623	72,623	SALARIES	76,231
25,194	25,683	25,683	BENEFITS	26,363
3,529	11,925	11,925	OPERATING	12,200
0	0		CAPITAL OUTLAY	
99,277	110,231	110,231	TOTAL	114,794

HEALTH DEPARTMENT

LENOIR COUNTY HEALTH DEPARTMENT



AUTHORIZED POSITION

FY 06-07	FY 07-08	FY 08-09
62	61	59

LENOIR COUNTY HEALTH DEPARTMENT

DESCRIPTION: The Lenoir County Health Department provides local public health services and programs to county residents. Services and programs include Adult Health/Breast and Cervical Cancer Prevention/Health Promotion, Animal/Rabies Control, Child Health, Child and Maternal Care Coordination, Childhood Lead Prevention, Environmental Health, Family Planning, Immunizations, Laboratory Services, Prenatal Care, Public Health Social Work, Vital Records, and WIC. The department was relocated to the current two-story, 19,000 sq. ft facility at 201 N. McLewean Street in December 1984 after a major capital improvement renovation was completed. The agency has 68 staff positions, the majority possessing a degree and/or a professional license or registration. The submitted FY 06-07 budget is approximately \$3.3 million.

FY 07-08 WORK PLAN HIGHLIGHTS:

- Continue planning and preparation for Accreditation scheduled in October '08.
- Conduct Patient Flow Analysis to identify areas Of inefficient operation.

FY 08-09 GOALS:

- Report/present and promote Community Health Assessment within community.
- Develop business plan outlining short-term and long-term goals for agency; staffing, funding, program/service delivery.
- Evaluate operational improvements on an ongoing basis to reduce expenditures and enhance revenues.
- Implement findings of efficiency study.

FUNDING LEVELS:

Actual 2006-2007	Original 2007-08 Budget	Revised 2007-08 Budget		Proposed 2008-09 Budget
1,675,428	1,843,715	1,874,317	SALARIES	1,875,453
596,151	686,151	702,297	BENEFITS	686,743
731,932	701,848	906,564	OPERATING	793,097
			CAPITAL OUTLAY	
3,003,511	3,231,714	3,483,178	TOTAL	3,355,293

**LENOIR CO. HEALTH DEPT. BUDGET
2008/2009 REVENUES**

ACCT. NO.	DESCRIPTION	DHHS	CO. APPRO.	MEDICAID	FEES	TOTAL
5110	General	111,540.	516,107		7,200.	634,847
5114	Immunization	22,918.	7,581.	10,100.		40,599.
5150	Adult Hlth	430,249.	591,814.	198,600.	68,400.	1,289,063.
5160	Lead Program					***
5162	Child Hlth/CSC	29,300.	281,509.	63,300.	1,400.	375,509.
5167	W.I.C.	291,264.	5,057.			296,321.
5180	Environmental Hlth	9,250.	322,393.		60,000.	391,643.
5182	Animal Control		190,629.			190,629.
5190	Bioterrorism Prog	49,591.				49,591.
TOTAL		944,112.	1,915,090.	272,000.	137,000.	3,268,202.

	<u>FY 07-08</u>	<u>FY 08-09</u>	<u>Decrease</u>	<u>Percentage</u>
Total Budget	3,321,714.	3,268,202.	53,512.	(2%)
Co. Approp.	2,032,183.	1,915,090.	117,093.	(6%)

****Lead Program funding (\$5000) reflected in Child Health and Environmental Health Programs

GENERAL ADMINISTRATION

DESCRIPTION: General Administration is comprised of the health director, director of nursing, business office and vital records staff (3), clerical support supervisor (1), switch board and front reception staff (2), a secretary, housekeeping staff (2). General Administration budget covers the daily operational expenses of the agency and other expenditures where there is no corresponding line item in another programmatic budget.

FY 07-08 WORK PLAN HIGHLIGHTS:

- Continued agency's ongoing assessment in preparation of upcoming accreditation.
- Board of Health adopted local rule prohibiting use of tobacco products inside of and within 50 feet of agency.
- Board of Health adopted local rule regulating construction and repair of private drinking water wells.

FY 08-09 GOALS:

- Evaluate operational improvements on an ongoing basis to reduce expenditures and enhance revenues.
- Complete agency assessment in preparation of upcoming accreditation process.
- Update Strategic Plan.
- Revise employee performance evaluation tool and review evaluation process.
- Review disaster preparedness plans and update.

FUNDING LEVELS:

2006-2007 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Proposed 2008-09 Budget
317,711	319,098	319,098	SALARIES	340,760
114,501	126,635	126,635	BENEFITS	128,491
137,873	144,362	162,962	OPERATING	175,320
			CAPITAL OUTLAY	
570,085	590,095	608,695	TOTAL	644,571

ADULT HEALTH SERVICES

DESCRIPTION: Adult Health Services consists of Women’s Health Programs including Family Planning, Low-Moderate Risk Maternity, High Risk Maternity, and Maternity Care Coordination; Breast and Cervical Cancer Control and Prevention; Health Promotion (community); Maternity Care Coordination, and Communicable Diseases Control (Tb/STDs/HIV/AIDS). Staffing includes one nurse practitioner, a supervisor, eight public health nurse positions, one licensed practical nurse position, three nurse assistant positions, two laboratory technicians, two social workers, a health educator, an interpreter, and clerical support staff. Family Planning services are for females of child bearing age who are in need of routine birth control services. Clients receive an annual physical exam that includes a pap smear and their method of contraception. Comprehensive prenatal care is available to low-income females who are pregnant. Pregnant women who may be experiencing any psycho/social issues during the pregnancy can receive enhanced psycho/social counseling from our trained public health social work staff. Case management is offered to pregnant clients through the Maternity Care Coordination (MCC) program. Pregnant women who develop or have a medical condition that can complicate the pregnancy are enrolled in the agency’s High Risk Maternity clinic. We offer a modified/limited gynecological exam to post-menopausal women that includes a pap smear and breast exam to check for the presence or sign of developing abnormal tissues. Women who receive BCCCP services must be between 40-65, low-income, and not have third-party coverage. Women who have abnormal findings/results are referred to local specialists for follow-up care. The Health Promotion program includes community outreach projects such as cholesterol, blood pressure, and diabetes screenings at nominal cost to the general public during health fairs and other public events. A nurse or health educator conducts presentations to civic organizations, senior meal sites, and other small groups about a variety of health topics and distributes health maintenance information. The health department provides free screening/diagnostic and treatment services for the detection and prevention of communicable diseases such as tuberculosis, syphilis, gonorrhea, HIV/AIDS, and other sexually transmitted diseases. There are no eligibility requirements for these services. The health department also provides low cost flu and pneumonia shots to the general public at annual immunization clinics during the fall.

FY 07-08 WORK PLAN HIGHLIGHTS:

- Continue recruiting efforts to fill vacant public health nurse positions.
- Started colposcopy clinic.
- Assigned management of programs/clinical services of vacant nurse supervisor position to two lead nurses.
- Conducted Patient Flow Analysis to identify areas of inefficiency.

FY 08-09 GOALS:

- Continue recruiting efforts to fill vacant positions.
- Implement findings of Patient Flow Analysis.
- Evaluate success of reorganization and implementation of efficiency study.

FUNDING LEVELS:

2006-2007 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Proposed 2008-09 Budget
613,546	704,197	*740,799	SALARIES	670,050
217,653	249,682	*265,828	BENEFITS	248,963
403,866	400,255	*499,124	OPERATING	435,966
-0-	-0-	-0-	CAPITAL OUTLAY	
1,235,065	1,354,134	*1,505,751	TOTAL	1,354,979

*Includes Teen Tobacco Use Prevention Grant

CHILD HEALTH

DESCRIPTION: The Child Health Programs provide routine, periodic, well-child physical assessments and other health maintenance services to children such as developmental screenings and immunizations. There are no eligibility requirements to receive state-mandated immunizations. Public health nurses who have received enhanced training conduct the well-child physicals, which include a medical history; complete physical examination, age-appropriate developmental screening, and administering state mandated immunizations according to schedule. Low-income children who are identified as being “ at-risk of a developmental delay”, qualify for Child Services Coordination, a case management program that involves regular home visitations by a public health nurse. Children who are identified through laboratory screening as having elevated blood lead levels are enrolled in the Lead Prevention Program. A public health nurse works with the family on ways to prevent further lead toxicity and monitors the child’s subsequent blood lead levels. Newborn Home Assessments, home visits by a trained nurse who assesses conditions of the post-partum mother and her newborn within two weeks of delivery is also provided.

FY 07-08 WORK PLAN HIGHLIGHTS:

- Achieved 92% immunization rate for 0-2yr olds in CY 2007; 91% in CY 06; 92% in CY 05, 88% in CY 04, 87% in CY 03, 88% in CY 02.
- Achieved 66% immunization rate compared to 44%, statewide.
- Retirees continued to work part-time in Child Health clinic..
- Trained two agency staff as SIDS counselors.

FY 08-09 GOALS:

- Achieve immunization rate of 95% for 0-2 year olds and maintain 100% immunization rate for 2-3 year olds.
- Monitor Child Services Coordination (CSC) in accordance with Corrective Action Plan.

FUNDING LEVELS:

2006-07 Actual Budget	Original 2007-08 Budget	Revised 2007-08 Budget		Proposed 2008-09 Budget
268,761	270,595	270,595	SALARIES	289,853
93,150	105,644	105,644	BENEFITS	105,349
15,641	25,975	29,225	OPERATING	25,275
			CAPITAL OUTLAY	
377,552	402,214	405,464	TOTAL	420,477

WIC

DESCRIPTION: WIC is a federally funded, state administered supplemental foods and nutrition program provided by the health department. Eligibility is based upon residence, income, and documented medical/nutritional need. Eligible participants include pregnant women, post-partum and breast-feeding women, infants to 1 yr old, and children 1-5 yrs old. Participants receive vouchers they redeem at approved grocery stores and pharmacies to purchase WIC approved foods such as infant formula, baby cereal, baby food, milk, fruit juices, low sugar breakfast cereals, cheese, eggs, and dried beans. There are 7.0 FTE, including two Registered Dieticians.

FY 07-08 WORK PLAN HIGHLIGHTS:

- Assigned caseload for fiscal year is 1942 clients. Must maintain 97% participation of 1,924 clients.
- WIC director to review efficient operation of program

FY 08-09 GOALS:

- Increased assigned caseload to 1970 clients
- Meet or exceed required 97% participation rate.
- Conduct Patient Flow Analysis to identify inefficient operations.

FUNDING LEVELS:

2006-07 Actual Budget	Original 2007-08 Budget	Revised 2007-08 Budget		Proposed 2008-09 Budget
196,542	201,666	201,666	SALARIES	207,714
77,773	80,620	80,620	BENEFITS	81,682
13,648	10,173	31,020	OPERATING	4,473
			CAPITAL OUTLAY	
287,963	292,459	313,306	TOTAL	293,869

ENVIRONMENTAL HEALTH

DESCRIPTION: Environmental Health Program conducts state mandated investigation, permitting, and inspection services. Programs include: Food, Lodging, and Institution involves the permitting and quarterly grading inspections of all food establishments and annual inspections of hotels/motels and institutional facilities such as the local jail and hospital; On-Site Wastewater involves the evaluation of soil suitability for the installation of a septic tank system; Public Swimming Pools involves the annual permitting and periodic inspection of public swimming pools; Tattoo Parlor involves the permitting of tattoo artists and quarterly inspections of the establishment which include instruments, sterilizer/autoclaver, records/documents; Residential and Day Care involves the periodic inspections of licensed day care and residential facilities; and the Lead Investigation involves the investigation for the presence and the abatement of lead contaminated paint in residences, day care facilities, and other locations where children under six years old stay and who have elevated blood lead levels. The Environmental Health Program is staffed with six environmental health specialists (registered sanitarians) including the supervisor, and a secretary. Budgetary total for FY 06-07 includes Lead Program state funds.

FY 07-08 WORK PLAN HIGHLIGHTS.

- Food and Lodging staff conducted 844 mandated inspections, maintaining 100% compliance with required quarterly inspections of food establishments and other facilities which resulted in additional state funding of \$11,606.75.
- Applications for new lot evaluations decreased 20% and lot evaluations conducted decreased over 23% compared to CY 06.
- Board of Health adopted local private well drinking water rules and revised environmental health fees.

FY 08-09 GOALS:

- Maintain response time from receiving application to conducting lot evaluation to less than 10 business days.
- Maintain 100% compliance with mandated inspections.

FUNDING LEVELS:

Actual 2006-07	Original 2007-08 Budget	Revised 2007-08 Budget		Proposed 2008-09 Budget
231,049	271,418	261,418	SALARIES	278,221
78,433	92,925	92,925	BENEFITS	94,128
34,512	23,150	56,400	OPERATING	26,050
			CAPITAL OUTLAY	
343,994	387,493	410,743	TOTAL	398,399

ANIMAL CONTROL

DESCRIPTION: The Animal/Rabies Control program enforces the local Lenoir County Animal/Rabies Control Ordinance adopted July 1992 with an effective date October 1992; state rabies control laws, NCGS 130A-184 through 200 and NCGS 67-4.1 through 4.4; and other related state laws. The health department employs two Animal Control Officers; each is equipped with a vehicle, a rifle, and an assortment of cages, traps, snares, and personal protective gear. The jurisdiction of the local ordinance is county-wide, including the townships of LaGrange and Pink Hill but excludes the town limits of Kinston. Included in the FY 07-08 budget is a \$62,095 allocation to the SPCA for operation of the animal shelter.

FY 07-08 WORK PLAN HIGHLIGHTS:

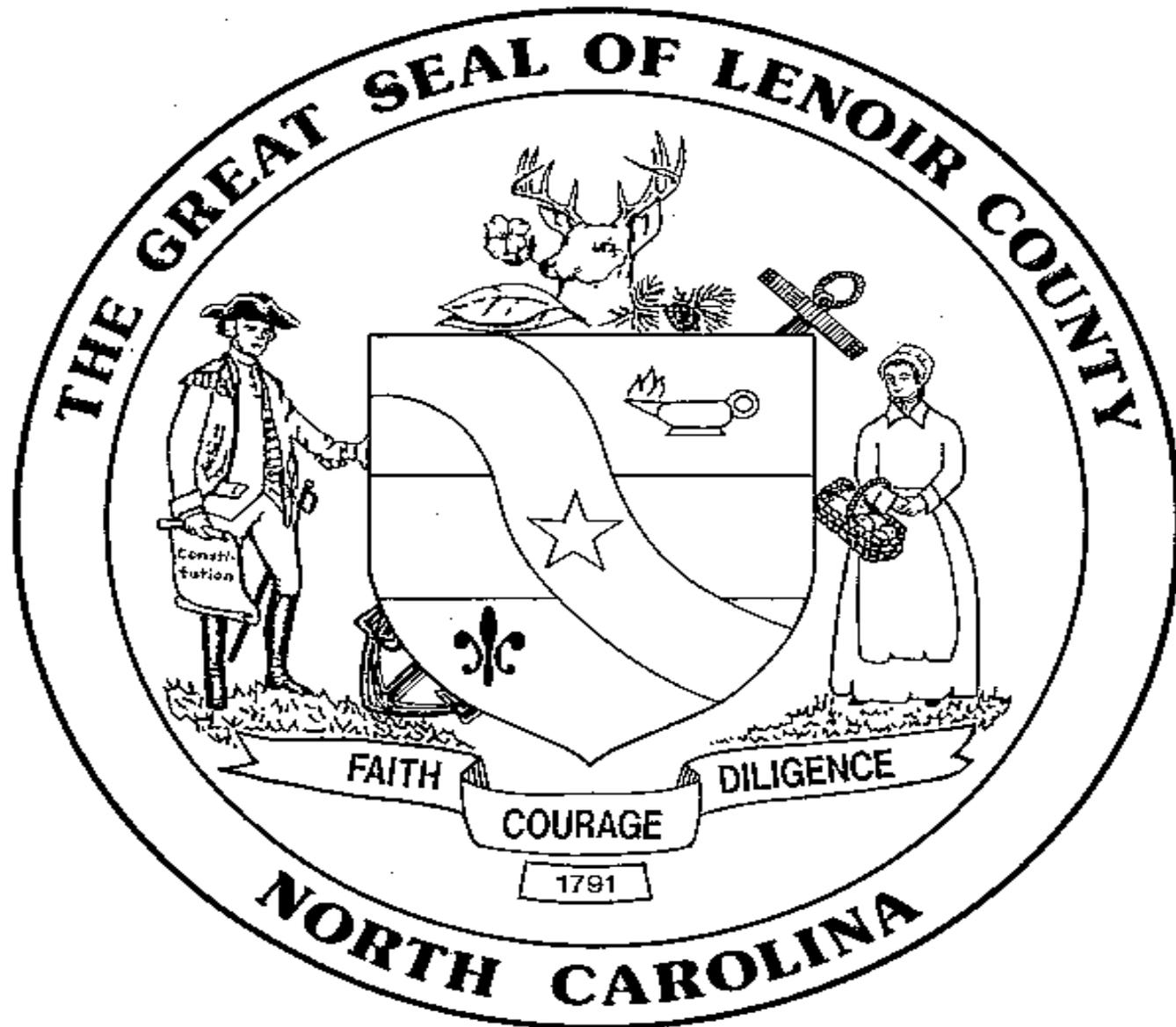
- The number of reported cases of animal rabies in CY 07 was 0, CY 06 was 4, CY 05 was 4, 6 cases in CY 04, 8 cases in CY 03, 5 cases in CY 02, 6 cases in CY 01.
- 54 animal bites reported in CY 07, 38 reported in CY 06, 85 in CY 05, 88 in CY 04, 110 in CY 03, 87 in CY 02, 45 in CY 01.
- Responded to 974 complaints/requests for services in CY 07; 1,242 in CY 06; 1,218 in CY05; 1,019 in CY 04; 1,133 in CY 03; 1128 in CY 02, 1,005 in CY 01.
- The number of cats and dogs picked up and impounded at the SPCA shelter decreased 5.7% CY 07 compared to CY 06. Animals euthanized reduced by almost 13% from previous calendar year, continuing a three-year trend.
- Replaced 2001 vehicle with excess of 180k miles.

FY 08-09 GOALS:

- Stress safety to reduce the number of workmen's comp claims.
- Continue collaborating with reorganized local chapter of SPCA regarding animal policies.

FUNDING LEVELS:

2006-07 Actual Budget	Original 2007-08 Budget	Revised 2007-08 Budget		Proposed 2008-09 Budget
47,819	46,289	50,289	SALARIES	55,382
14,640	25,269	25,269	BENEFITS	22,220
79,267	84,170	94,050	OPERATING	114,900
			CAPITAL OUTLAY	
141,726	155,728	172,128	TOTAL	192,502



**Duplin, Sampson, Lenoir, Wayne
Board of Commissioners**



**EastPointe
Area Board**



**EastPointe
CEO**



**LME Administration includes:
Finance, QI, Provider Relations, IT,
Advocacy, Utilization Management,
Access, and Customer Services**



**Contracted Services include:
Comprehensive Mental Health,
Developmental Disabilities and
Substance Abuse Services (with this
including ADVP, Residential Living,
Community Support, TASC,
Psychosocial Rehabilitation, and
Assertive Community Treatment
Team**

EASTPOINTE CENTER
FY 08-09: 63 FTEs
FY 07-08: 63 FTEs
FY 06-07: 127 FTEs

LENOIR COUNTY MENTAL HEALTH, DEVELOPMENTAL DISABILITIES, AND SUBSTANCE ABUSE CENTER

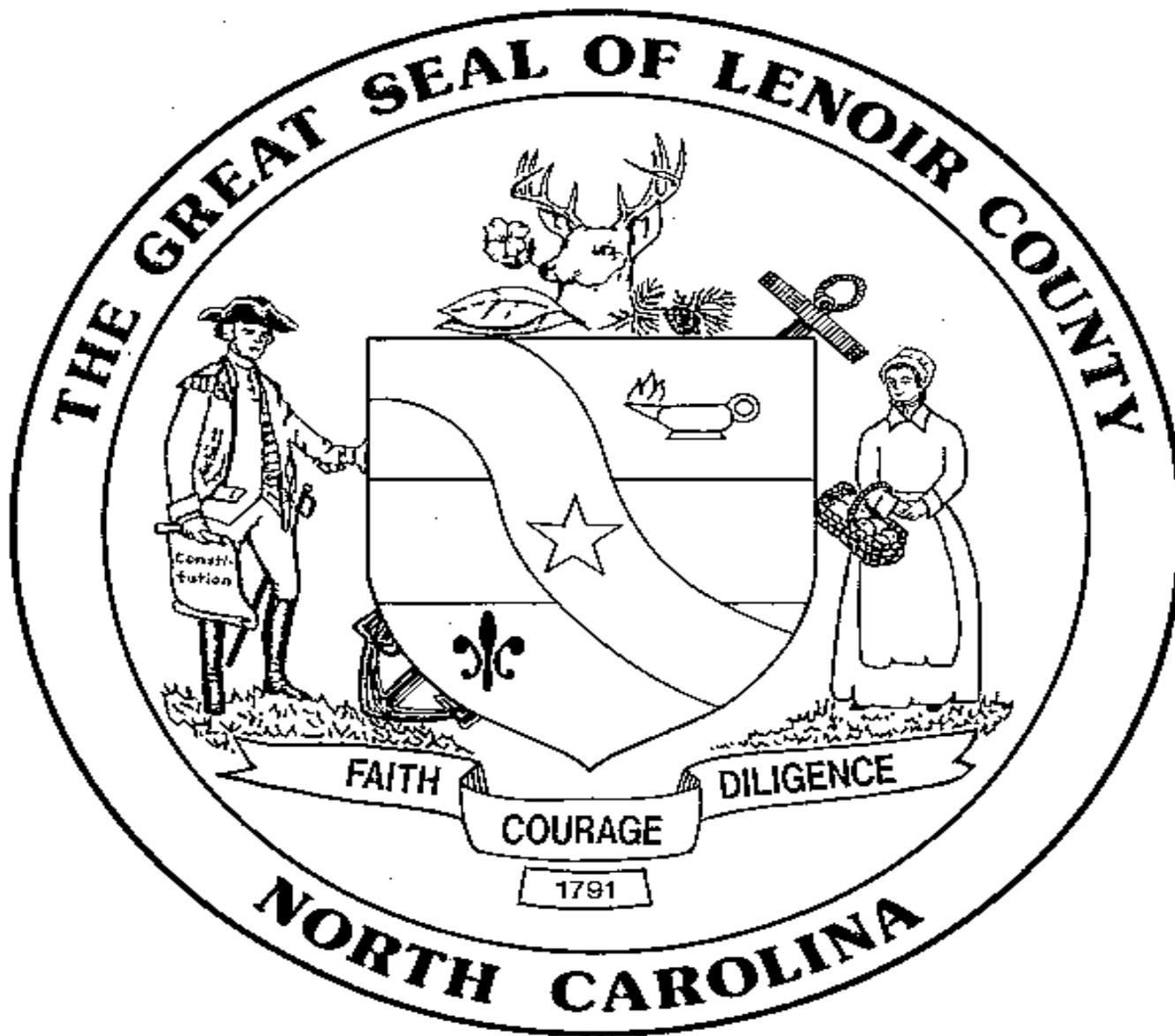
DESCRIPTION: The Lenoir County Mental Health Center exists, under the direction of the Eastpointe Area Board, to provide or contract for the provision of mental health, developmental disabilities, and substance abuse services for the citizens of Lenoir County under the rules and applicable statutes governing licensing of facilities and accreditation of programs and services, General Statute 122C and APSM 30-1.

FY 07-08 HIGHLIGHTS: The Lenoir County Mental Health Center will continued to ensure consumers receive quality services delivered in a manner that facilitates client growth. Staff will continued their work with the local community, the Lenoir County Commissioners and appropriate state officials to ensure that privatization of services did not equate to a reduction in services or quality of service delivery. Furthermore, Eastpointe continued to enhance itself as an LME and as a behavioral health advocate by ensuring that county local funds are appropriately used to provide services for the uninsured or underinsured.

FY 08-09 GOALS: The Lenoir County Mental Health Center will continue to ensure quality services are delivered to the county’s consumers and that a vast array of behavioral healthcare services is provided. Staff will continue to work at the local and state level to ensure that citizens can receive services at an accessible location and in a timely manner. Eastpointe staff will continue efforts to ensure that system reform has minimal impact upon those consumers in Lenoir County and continue to work with State and Legislative leaders to minimize the negative impact of system reform. Furthermore, Eastpointe will continue to ensure that local funds are utilized to fund services for Lenoir citizens that would otherwise be unfunded consumers.

FUNDING LEVELS

	2006-2007 Actual	2007-2008 Actual	Recommended 2008-2009
Total	\$4,769,262	\$4,769,262	\$4,769,262
County Share	245,227	\$240,139	\$240,139
Mental Health Bonds	\$0	\$0	\$0



Lenoir County Criminal Justice Partnership Program

DESCRIPTION: The Lenoir County Day Reporting Center has been officially operating since March 1, 2007. As a part of the Criminal Justice Partnership Program, it is designed to work with the Department of Community Corrections to reduce incarceration of offenders and to offer substance abuse treatment, Cognitive Behavior Intervention, GED, Job placement/job skills training through Lenoir Community College and other service to aid the offenders in becoming productive citizens. The goal of the program is to serve approximately 70 offenders this fiscal year. If we are successful in achieving this goal, we expect a savings to the county/state of approximately 1.5 million dollars vs. the cost of incarceration.

FY 08-09 GOALS: To continue and increase service to the offenders in order to meet most of their needs and to help develop skills which will aid in making them more productive citizens.

TOTAL FY 08-09 EASTPOINTE MENTAL HEALTH FUNDING: \$20,000

TOTAL FY 08-09 GRANT FUNDS: \$104,942

DEPARTMENT OF SOCIAL SERVICES

DESCRIPTION: The Lenoir County Department of Social Services is a County Operated, State Supervised, Public, Non-Profit, Human Services Delivery Organization which provides Economic Support, Health Care Financing, Child Support Enforcement, Employment and Training, and Professional Social Work Services to the citizens of Lenoir County. The primary mission and purpose of Social Services (the reason it exists) is to assist the county in coping with the social and economic conditions with which it is faced.

In fulfilling its mission and purpose, the Lenoir County Department of Social Services operates a large number of complex programs authorized by Chapter 108A of the North Carolina General Statutes and/or the Lenoir County Board of Social Services. And while the Department of Social Services operates over seventy different programs, these programs can be grouped into the following nine major categories: **Medicaid, Special Assistance, Food Stamps, Child Support, Work First Cash Assistance, Work First Employment, Child Daycare, Adult Social Work, and Child Welfare Social Work.**

In providing these programs and services, the Lenoir County Department of Social Services produces goods and services that promote the “general well-being” of the citizens of Lenoir County.

FY 07-08 WORK PLAN HIGHLIGHTS:

- 1) The management Contract for the Child Support Program produces amazing results ;
- 2) Medicaid cases for Families/Children/Adults continue increasing;
- 3) Food Stamp applications continue to increase;
- 4) Child Welfare Program struggles with enormously high turnover and compliance; and,
- 5) The Work First Program copes with the Day Care Funding crisis;
- 6) The Agency conducts an extensive and thorough Pay Study for Employees

FY 08-09 GOALS:

- 1) To improve recruitment and retention of knowledgeable, Skilled and Talented Staff;
- 2) To improve pay and benefits for all DSS employees in an effort to be more competitive in the actual market;
- 3) To meet Federal and State Program Standards;
- 4) To assist the County in coping with its many social and economic problems;
- 5) To continue to improve performance in the Child Support Program; and,
- 6) To reorganize effectively according to duties, responsibilities, and available talent;
- 7) To improve employee development and training;
- 8) To develop outcome and performance measurements for the Agency.

SUMMARY OF EXPENDITURES/REVENUES

PROGRAM AREA	<u>FY 06-07</u>	<u>FY 07-08</u>	<u>FY 08-09</u>
<u>MEDICAID</u>	\$7,694,545	\$7,963,322	\$5,652,617
SPECIAL ASSISTANCE	\$983,913	\$1,026,803	\$1,051,130
FOOD STAMPS	\$1,368,810	\$1,371,709	\$1,454,226
CHILD SUPPORT	\$1,203,122	\$1,300,781	\$1,437,934
WORK FIRST FAMILY ASSISTANCE	\$473,663	\$352,956	\$323,579
WORK FIRST EMPLOYMENT	\$724,584	\$309,482	\$370,574
<u>CHILD DAY CARE</u>	\$3,158,465	\$3,114,276	\$3,301,635
ADULT SOCIAL WORK	\$1,052,872	\$974,786	\$1,153,484
CHILD WELFARE SOCIAL WORK	\$3,000,672	\$2,751,080	\$3,805,253
BUILDING PRINCIPAL	\$0	\$0	\$0
SUBTOTAL-ALL DSS RELATED COSTS	\$19,660,646	\$19,165,195	\$18,550,432
LESS INDIRECT COST*	\$1,056,380	\$875,130	\$862,692
NET BUDGETED EXPENDITURES	\$18,604,266	\$18,290,065	\$17,687,740
STATE/FEDERAL REVENUES	\$10,155,585	\$9,291,270	\$10,620,982
COUNTY SHARE (LOCAL ONLY)	\$8,448,681	\$8,998,795	\$7,066,758

*Note: Revenues realized from Indirect Costs are included in the row entitled "State/Federal Revenues"

MEDICAID

DESCRIPTION: “Medicaid”, also referred to as Title XIX or the Medical Assistance Program, provides comprehensive and necessary medical care for all categorically needy and medically needy low-income recipients. A “categorically needy” individual is one who is entitled to medical assistance by category or grouping (TANF, Special Assistance, and Foster Care, etc.) A “medically needy” individual is one whose resources fall within the State’s guidelines but whose income exceeds the program limits and who has sufficient need for medical care to meet an assigned deductible. The total Medicaid dollars as shown in the Social Services budget includes payments made to the following providers: hospitals, pharmacies, physicians, clinics, transportation, and the Lenoir County Health Department. Social Services serves as the mechanism for determining eligibility for all Medicaid recipients.

FY 07-08 HIGHLIGHTS: The Lenoir County Medicaid Unit experienced many changes during the current FY. (1) Effective November 1, 2007, Transfer of Assets policy changed to consider all transfers of assets in the eligibility determination for long-term care, Community Alternative Program (CAP), and home health services. Sanctions now begin the first month of Medicaid eligibility following the transfer of an asset. (2) Also effective November 1, 2007, Tobacco allotments are now considered a resource rather than an income source. (3) Effective October 1, 2007, Medicaid benefits can be extended to a Foster Child until 21 years of age. (4) Family Medicaid motor vehicles and the cash value of life insurance are no longer counted as a resource.

FY 08-09 GOALS: Medicaid will strive to (1) Continue to exceed the 75% compliance threshold for processing denials, inquiries, withdrawals, and discouragement at application; (2) Continue to process applications timely; (3) Adequately train staff in the Medicaid Unit to provide timely and accurate benefits to all eligible applicants and to maintain a low or no error rate.

FUNDING LEVELS

FY 06-07	FY 07-08	Recommended FY 08-09
\$7,694,545	\$7,963,322	\$5,652,617

FOOD STAMPS

DESCRIPTION: The USDA Food Stamp Program is designed to promote the general welfare and safeguard the health and well-being of the County's population by raising the levels of nutrition among the County's low-income individuals. Social Services serves as the mechanism for determining eligibility for and providing benefits to all Food Stamp eligible households. The Department also conducts performance reviews, including tracking, spending and issuing the EBT benefits. As a part of the Food Stamp Program, the Department of Social Services also provides Employment and Training to all recipients not exempt as a primary caretaker. The Department also distributes USDA Surplus Commodities under contract with the local National Guard Armory.

FY 07-08 HIGHLIGHTS: Lenoir County's Food Stamp Program experienced little changes during the current fiscal year. (1) USDA approved to align the change reporting time frames for change reporting households. The change permit Standard, Simplified, and Semi-Annual households to report changes by the 10th of the month, following the month of change; (2) Revision of the DSS-2435SR form to capture more household data used to determine the household's previous eligibility automatically populated from the Food Stamp Information System (FSIS); (3) The North Carolina Education Lottery is now used to collect on a claims.

FY 08-09 GOALS: Food Stamps will strive to: (1) Have zero overdue emergency applications by ensuring that all recipients receive accurate and timely benefits; (2) Increase Food Stamp Fraud Collections by 50%; (3) Continue the Department's joint venture with ESC and LCC in its very successful operation of the Career Start Program; (4) Continue the distribution of USDA Commodities under contract with the National Guard Armory.

FUNDING LEVELS

FY 06-07	FY 07-08	Recommended FY 08-09
\$1,368,810	\$1,371,709	\$1,454,226

SPECIAL ASSISTANCE

DESCRIPTION: Special Assistance is a state and county funded program that provides payments for the cost of care for Aged and Disabled residents of groups homes and rest homes. Eligible recipients receive a check to help pay the cost of care. Special Assistance recipients also receive full Medicaid benefits. This type of care is divided into two levels: ambulatory for patients who are capable of independent ambulation and semi-ambulatory for patients who require assistance with ambulation. The current payment rate is \$1,219 per month.

FY 07-08 HIGHLIGHTS: The Special Assistance Program had little changes during the current fiscal year. The In-Home program continues to grow. The SA rate increased from \$1,148 to \$1,173.

FY 08-09 GOALS: The Special Assistance Unit will strive to (1) Continue to process applications accurately and timely for all eligible applicants; (2) Continue to have good communication with the community and rest homes that provide care to the Aged and Disabled.

FUNDING LEVELS

FY 06-07	FY 07-08	Recommended 08-09
\$983,913	\$1,026,803	\$1,051,130

WORK FIRST FAMILY ASSISTANCE

DESCRIPTION: The Work First Family Assistance Program is built on the premise that “all people have a responsibility to their families and to the community to work and to provide for their children”. As an “Electing County”, this program provides a time-limited subsidy payment and Medicaid benefits to families while the parent participates in work-related activities designed to help the parent to find and maintain gainful employment. This program also provides short-term emergency assistance on a one-time basis in the form of a Benefit Diversion payment. All program services are intended to prevent long-term welfare dependency.

FY 07-08 HIGHLIGHTS: The unit’s focus has shifted to services that are more diversionary and fewer WFFA cases. The WFFA caseload continues to slowly decline. Lenoir County remains an “Electing County”. This has proven to be a very positive move for the WFFA program by making more funding available to serve WFFA families and families at risk of welfare dependency. (1) The average WFFA check is \$208 per family. (2) 75.5% of the 155 WFFA households are children living with a relative other than a parent, most often their grandparents. (3) The average WFFA parent is a single mother, between 20 to 29 years old, with one child under age six years. This average family has received WFFA payments less than six months. (4) The program began counting SSI income on July 1, 2007.

FY 08-09 GOALS: The Work First Family Assistance Program plans to: (1) Aggressively pursue all available alternative resources for applicants in order to divert families from long-term dependency upon welfare; (2) Provide supportive services to employed families in order to prevent a return to welfare; (3) Ensure that all WFFA children receive required immunizations and regular medical and dental care; (4) Ensure that all WFFA children remain in school until graduation and that all teen parents finish high school; and (5) Ensure that teen parents remain in the care of a responsible adult while receiving WFFA benefits.

FUNDING LEVELS:

FY 06-07	FY 07-08	Recommended FY 08-09
\$473,663	\$352,956	\$323,579

WORK FIRST EMPLOYMENT SERVICES

DESCRIPTION: As a component of the Work First Program, The Work First Employment Services Unit (WFE) provides employment services to WFFA parents. The WFE social workers aid the participants to realize self-sufficiency by obtaining employment. To accomplish this, the social workers identify and resolve barriers to employment and coordinate the participant's efforts to gain the skills necessary to obtain gainful employment or to find a better paying job. There are currently two social workers assigned to the component. One Job Coach position has been added through the Work First Demonstration Grant. The Job Coach goes to work with the participant for the first few days to help the participant successfully complete the employer's initial training phase and will remain in close contact with the employer and the participant to as a liaison and to resolve problems. DSS contracts with public, non-profit, and private-for-profit employers who provide on-the-job training for program participants. Unit staff provides case management and supportive services for employed families whose income is below 200% of the federal poverty levels and non-custodial parents of WFFA children.

FY 07-08 HIGHLIGHTS: (1) DSS continued a partnership with Life of N. C. to provide STRIVE classes for WFE participants, unemployed parents with income below 200% of poverty, and non-custodial parents of WFFA children; (2) Seventy-five percent of individuals completing the STRIVE classes have obtained full-time employment; (3) as of March 2007, DSS has met five of the seven program goals and met our participation goal for the last two months; (4) the number of staff assigned to WFE dropped to one social worker in February 2008.

FY 08-09 GOALS: The WFE component plans to: (1) Assist 75 participants to find employment; (2) Offer supportive services sufficient to allow 90% of families leaving WFFA for employment to remain off WFFA for one year; (3) Providing Employment Services to 80% of single parent WFFA families and 100% of two-parent WFFA families; (4) Ensure that 50% of all single parent families and 100% of all two-parent families meet federal participation requirements; and (5) Ensure that 60% of participants who leave WFFA due to employment, remain employed six months after leaving WFFA.

FUNDING LEVELS:

FY 06-07	FY 07-08	Recommended FY 08-09
\$724,584	\$309,482	\$370,574

ADULT SOCIAL WORK SERVICES

DESCRIPTION: Adult Social Work provides specialized services to the aged/ disabled to enhance independence in one's own home or in placement. Services include Level II and III In Home Services, rest/nursing home placements, guardianship, adult protective services, adult home case management, Medicaid case management, and group homes monitoring for compliance issues. In-Home Aide services are funded by the Home and Community Care Block Grant, State In Home and Social Services Block Grant and are contracted. Adult Protective services are provided to adults who are aged / disabled and are being abused, neglected or exploited. Adult Care Case Management services assist residents in rest homes to receive enhanced services. Medicaid case management services provide services to individuals, who are at risk of becoming abused, neglected or exploited. Nursing and Family Care Home placement assists in out- of-home placement for individuals unable to live in their own home. Adult Care Case Management Services provides help in group placement to maintain independence. Guardianship services provide help to those unable to manage their own affairs and have no one to help.

FY 07-08 HIGHLIGHTS: The Adult Services Unit now consist of two full-time Social Work III positions, one full-time Social Work II position, one part-time Social Work III position and the Social Work Supervisor position. Due to reduction in work force the supervisor now carries a small caseload. The State-County Special Assistance for In-Home clients remain at 15 slots. Adult Services interviewed and assessed over 486 individuals at intake. Through the generosity of the public the Adult Services Unit has been able to maintain a small donation fund to meet the needs of indigent and or special needs adult/elderly clients at Christmas that are not covered by Medcaid/Medicare. The Unit was very conservative while managing \$20,000 General Assistance Funds.

FY 08-09 GOALS: Adult Services will (1) Continue with all the above; (2) Maintain an attitude that is conducive to a positive work environment while experiencing the re-structuring of the unit (3) Continue to provide more in-service training opportunities for the workers to include medical/psychological aspects of aging, retardation, sexual abuse/exploitation, etc; (4) Present information to community groups; and (5) Continue to develop a team spirit between the Adult Services and the Child Welfare Units.

FUNDING LEVELS

FY 06-07	FY 07-08	Recommended FY 08-09
\$1,052.872	\$974,786.00	\$1,153.484

CHILD SUPPORT ENFORCEMENT

DESCRIPTION: The Child Support Enforcement Program (CSE) was established in 1975 by Public Law 93-647, Part B (Title IV-D of the Social Security Act) and N. C. General Statute 110-128-141 to ensure that the children of Lenoir County receive the support from both parents to which they are entitled. The CSE program seeks to ensure that non-custodial parents support their children. If the child is receiving Work First Family Assistance (WFFA), the state retains collected support and treats this as reimbursement for WFFA funds. The state distributes this money to county, state, and federal governments in a percentage amount equal to their participation in financing the WFFA program. For children who do not receive WFFA, the child support collected is paid to the custodial parent or caretaker of the child. The CSE program offers a wide range of services that include Location of Absent Parents, Establishment of Paternity and/or Support, Enforcement of Support Orders, and Collection of Support Payments. CSE services are provided free of charge to families receiving WFFA and Medicaid. All other families pay a small one-time fee ranging between \$10.00 to \$25.00 based on the family's income. Just over six thousand Lenoir County families depend upon the Child Support Unit for these services.

FY 07-08 HIGHLIGHTS: The Lenoir County CSE Unit operated with 83.15 percent of total cases under order and established paternity for 90% of children born out of wedlock. Total collections have increased and totaled \$7,148,482.45 by the end of the fiscal year. DSS continued a partnership with Young Williams, P. A. to provide management services for the CSE Program. Collections increased 25.41% in February 2008 compared to the same month last year and have increased 10.34% overall.

FY 08-09 GOALS: Child Support will strive to (1) Increase total collection by 15%; (2) Establish Paternity for 100.3% of children born out of wedlock in open CSE cases; (3) Establish a support order for 88.5% of CSE cases; (4) Collect 71.4% of current support due; (5) Collect 69.8% of arrears due; and (5) Collect a total of \$7,577,397 in support for Lenoir County children.

FUNDING LEVELS:

FY 06-07	FY 07-08	Recommended for FY 08-09
\$1,203,122	\$1,300,781	\$1,437,934

CHILD CARE SUBSIDY SERVICES

DESCRIPTION: Using a combination of funds from the Division of Child Development, Smart Start, and Work First, DSS provides subsidized childcare services to eligible families. Based on parental choice, subsidized care is provided in approved childcare arrangements. Families must be income eligible to receive a subsidy to support employment or education and training to enhance employment. DSS provides child care services to support child protective services or child welfare services, to children in DSS custody, and to families in emergency situations without regard to family income. Eligible families are given a voucher to help purchase appropriate childcare. Parents pay a portion of the childcare costs by paying 8%, 9%, or 10% of their income as a parent fee. Enrolled providers submit attendance reports to DSS for reimbursement of child care services. Childcare Services are funded by 35% state dollars and 65% federal dollars.

FY 07-08 Highlights: Funding was not sufficient to serve all of the eligible families who requested assistance without a waiting list; however, this represents only 28% of all eligible Lenoir County children, leave 72% unserved. A waiting list was implemented in October 2007 and services were stopped at the end of December 2007 for all families receiving subsidy to attend post-secondary school. Monthly reporting began October 2007. DSS contracted with 51 licensed childcare centers, 27 licensed childcare homes, and eight non-licensed childcare homes. With the exception of families receiving children's protective services and those receiving Work First Employment services (fewer than 100) all of the families receiving subsidy services are employed full-time and earn on average less than \$25,000 per year.

FY 2008-09 GOALS: (1) Ensure that vulnerable Lenoir County children have access to a safe, nurturing, financially stable environment; (2) Provide Child Care Subsidy Services in a prompt and timely manner; (3) Maximize Child Care funding; (4) Avoid county charge-backs due to worker error. (5) Ensure that good quality child care is available, accessible, and affordable for all Lenoir County children who need it to support employment, education and training to enhance employment, child welfare, and child well-being; (6) Ensure compliance with Division of Child Development standards for fiscal control and subsidy related management by enrolled providers; and (7) Enable parents to maintain employment in order to support their family and achieve economic independence.

FUNDING LEVELS:

FY 06-07	FY 07-08	Recommended FY 08-09
\$3,158,465	\$3,572,444	\$3,301,635

CHILD WELFARE SERVICES

DESCRIPTION: Child Welfare is a continuum of services for families and children who are in need of being in a safe environment and who need permanent families/homes. Families and children involved with issues of abuse, neglect, and dependency come to the attention of the Department of Social Services. Primary services provided to these families are investigations, assessment/treatment services, foster care, and adoption. Other child welfare services include recruitment, development, training and licensing of foster homes for children who are in the legal custody of the Department of Social Services. Court ordered home studies and Interstate Compact placement studies are other activities of child welfare.

FY 07-08 HIGHLIGHTS: Child Welfare Services continues to utilize an unsatisfactory rating on the Child and Family Services Review to set goals to improve the level of social work practice and services to families and children in Child Welfare. This included improving the screening process of Child Protective Services Reports, improving response time and thoroughness of CPS Assessments, and developing more thorough In-Home/Out -Of-Home Services Agreements with families/children, ensuring mandatory contacts are made with biological and foster fathers, and conducting more purposeful and helpful follow-up family/child visits that are relevant to the Child Protective Services findings. We continued to strengthen supervisory performance through individual and group training. Social Worker practices were improved through the provision of regular in-service training, utilizing State training and available experts. Community relationships were improved by establishing a more cooperative and collaborative relationship and conducting scheduled informational meetings.

FY 08-09 GOALS: Children's Services will (1) Continue all of the above; (2) Develop and implement strategies for a Program Improvement Plan that will prove to be beneficial in assisting staff to reach a goal of 95% compliance rate with North Carolina Child Welfare Policies (3) continue to diligently gain permanence for children currently in foster care through reunification with their families, relative placement, or adoption within 12 months of foster care placement; (4) Continue to utilize the Multiple Response System which changes the focus of child welfare investigations to CPS Assessments utilizing the family centered approach.

FUNDING LEVELS

FY 06-07	FY 07-08	Recommended FY 08-09
\$3,000,672	\$2,751,080	\$3,805,253

LENOIR COUNTY PUBLIC SCHOOLS

DESCRIPTION: Lenoir County Public Schools is comprised of ten (10) elementary, four (4) middle, three (3) high, two (2) alternative schools, and beginning with the 2007-08 school year, one Early College High School. The State of North Carolina views the operation of school systems as a partnership between Federal, State, and Local agencies. In that regard, the State views its responsibilities to provide for the education and views the responsibilities of the Local agencies to provide for the schools' operating expenses and capital building needs. Appropriated through the Lenoir County Board of Commissioners, the majority of funds are used for costs associated with utilities, maintenance of school facilities, custodial services, legal services, the Board of Education, and administrative costs. In addition, local funds go to pay for salaries and supplements for staff. These funds have also enabled the Lenoir County Board of Education and Lenoir County Public Schools to provide a lower student/teacher ratio in most of our schools than required by the State. Funds appropriated for capital outlay support construction and renovation of sites owned by the Board of Education and include maintenance of boilers, roofs, and classroom furniture.

FY 07-08 HIGHLIGHTS: Spending for the 2006-07 school year was guided by the following programs: (1) International Baccalaureate and Advanced Placement, (2) AVID, (3) Algebraic Thinking, (4) LEAP Grant, (5) SAS in School Implementation and SAS Data-Driven Warehouse, (6) Annenberg Educational Programming (7) Bright Ideas (8) SuccessMaker, (9) Reading First, (10) Waterford, (11) Even Start and More at Four, (12) Thinking Maps, (13) IMPACT Model Training, (14) ISTE Technology Partnership, (15) DIBELS, (16) Early College High School, (17) Project Lead the Way, (16) Distance Learning (Cyber Campus), and (17) Parent Involvement.

Additional Highlights: (1) The Public School Building Capital Fund and Sales Tax Funds financed nearly \$1.4 million in Capital Projects for Lenoir County Public Schools, (2) Construction on the first three projects from the \$64.9 million bond approval are more than ½ completed, with expected occupancy of the new Pink Hill Elementary School and the LaGrange renovation to be in August 2008, and for the new Contentnea/Savannah School to be in January 2009, all of these schools will receive integrated classrooms, which will include projectors, screens, microphones and student tablets, (3) Nearly 75% of all expended funds for Lenoir County Public Schools was expended in the classroom, (4) Despite a decline in attendance and state allotments, Lenoir County Public Schools provided a relatively stable instructional staffing level, and (5) Successmaker an educational software was purchased and is available for every elementary and middle school in the County to assist instructors.

FY 08-09 GOALS: The mission of Lenoir County Board of Education and the Lenoir County Public Schools is "Preparing all students to be competitive and productive citizens in a global economy." To achieve this mission, the funds appropriated locally will assist in accomplishing the following: (1) Attain high academic achievement for all students, (2) Provide safe and orderly learning environments, (3) Attract, retain, and develop an exceptional workforce, (4) Provide excellent school facilities that are conducive to teaching and learning, (5) Increase collaboration and partnerships with the community, and (6) Ensure fiscal responsibility and equity.

SCHOOLS' PERFORMANCE: For the most recent results provided by the State Accountability Program (known as the ABCs), in 2006-2007 eleven (11) schools met expected or high growth. Eight (8) schools also met federal expectations of adequate yearly progress (AYP).

School of Distinction – Banks Elementary was recognized as a School of Distinction. This achievement characterized schools which met expected or high growth with more than 80% of the students scoring at a level of proficiency.

Schools of Progress – Nine schools were recognized as Schools of Progress. Having more than 60% of students proficient and achieving high growth earned this designation. Schools of Progress were Contentnea Elementary, LaGrange Elementary, Moss Hill Elementary, Northwest Elementary, Southwood Elementary, Frink Middle, Savannah Middle, and Woodington Middle.

LENOIR COUNTY SCHOOLS

Revenue Source	2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget	Adopted 2008-09
Current Expense	\$9,130,955	\$9,222,265	\$9,222,265	\$9,500,000

LENOIR COMMUNITY COLLEGE

DESCRIPTION: Lenoir Community College is a comprehensive, open-door institution offering quality educational programs and services that provide opportunities for the intellectual, economic, social, and cultural development of students and the community. The College exists to train, retrain, and maintain a skilled educated workforce to meet the needs of business and industry in the three-county service area. The College provides one of the best training recruitment packages in the nation.

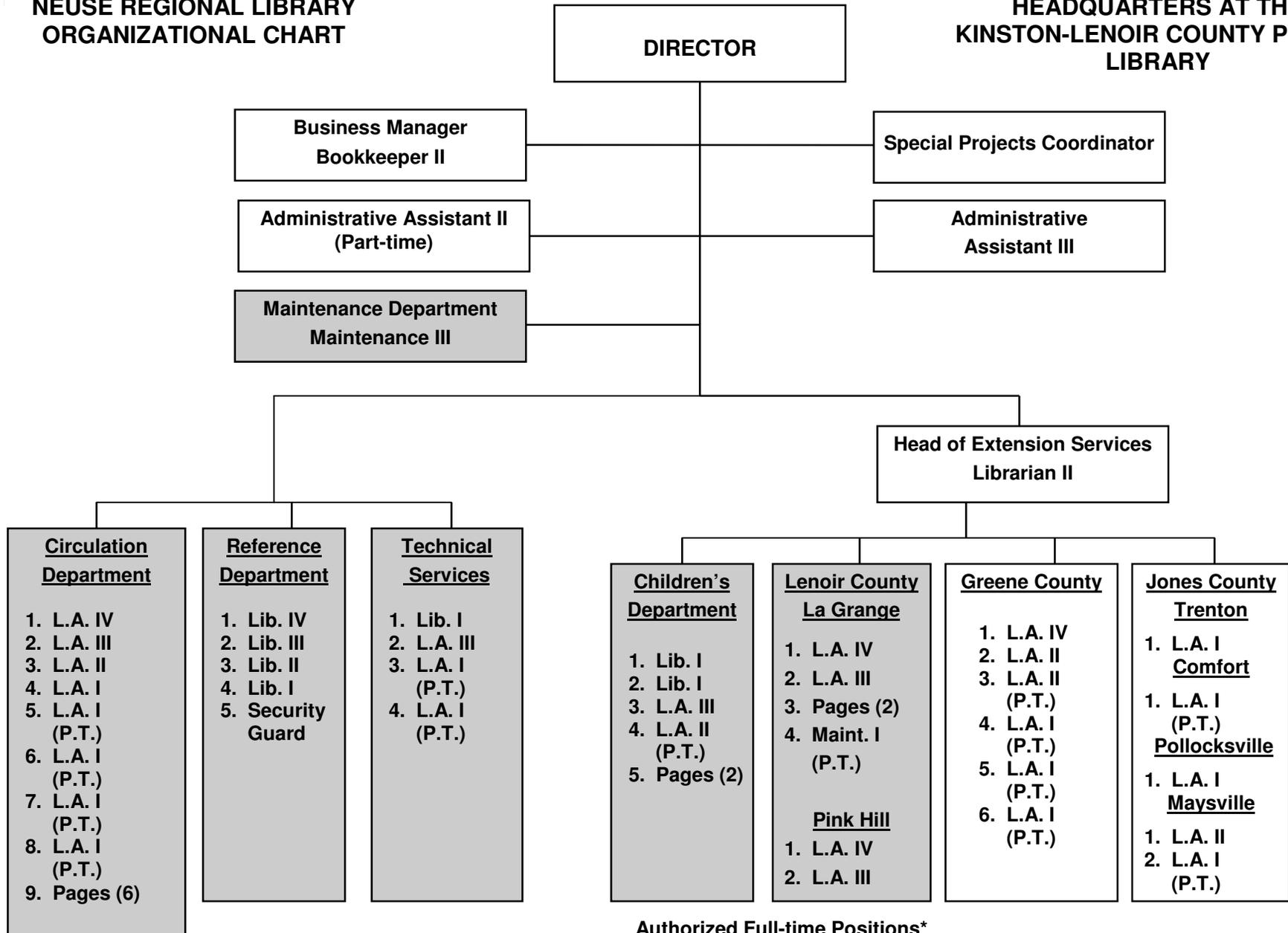
FY 07-08 HIGHLIGHTS: The College 1) accommodated an enrollment this year of approximately 20,600 students; 2) offered 3,322 classes and had 834 graduates; 3) managed a total budget of \$37,614,688 of which approximately 4.5 million was financial aid provided to over 1,700 students; 4) secured four new endowed scholarships and sixteen new funds held for endowments; 5) is well into the design phase for a new \$800,000 Maintenance Facility on the main campus; 6) received recognition for Outstanding Workforce Innovation Initiatives and Creative Partnership; 7) was awarded a Golden LEAF grant to support the first mobile machining lab in the state of North Carolina; and 8) was recognized as a top ten finalist for the prestigious Bellwether Award.

FY 08-09 GOALS: The College plans to 1) increase public awareness of the role the Community College plays in economic development; 2) seek additional local funding from the county commissioners to cover the additional cost associated with the new construction; 3) expand the College's role in the recruitment of business and industry; 4) seek to improve the quality of life for citizens in the service area by expanding the cultural and performing arts programs of the College and increasing the number of students who matriculate to graduation; and 5) seek additional funding through grant opportunities and the LCC Foundation to enhance the programs of the College.

TOTAL FY 08-09 RECOMMENDED OPERATIONS FUNDING – \$1,961,221
TOTAL FY 08-09 REQUESTED OPERATIONS FUNDING - \$1,961,221
TOTAL FY 08-09 AGENCY BUDGET - \$30,000,000 PLUS (Estimated)
TOTAL FY 08-09 RECOMMENDED COUNTY CAPITAL FUNDING – \$100,000
TOTAL FY 08-09 REQUESTED COUNTY CAPITAL FUNDING - \$200,000

**NEUSE REGIONAL LIBRARY
ORGANIZATIONAL CHART**

**HEADQUARTERS AT THE
KINSTON-LENOIR COUNTY PUBLIC
LIBRARY**



Authorized Full-time Positions*

	FY 06-07	FY 07-08	FY 08-09
	19	18	17
	19	18	17

Funded by Kinston-Lenoir County

*Plus part-time positions to equal 7.50 FTE

LIBRARY



**KINSTON-LENOIR COUNTY PUBLIC LIBRARY
HEADQUARTERS OF THE NEUSE REGIONAL LIBRARY**

DESCRIPTION: The Neuse Regional Library supports, strengthens, and enriches the residents and communities of Lenoir, Greene, and Jones Counties by systematically acquiring, organizing, and distributing a select collection of print and non-print materials; by providing traditional and emerging technologies; and by expanding services to meet their informational, educational, recreational, and cultural needs. The Library prioritizes to make each person who enters the Library feel valued and respected in an atmosphere of freedom and support. The Kinston-Lenoir County Public Library’s circulation statistics

FY 07-08 HIGHLIGHTS: The Library accomplished the following: (1) worked with the architectural firm J. Hyatt Hammond Associates, and Group III, the contractor selected for the Kinston-Lenoir County Public Library’s expansion and renovation project, to ensure the project proceeds as efficiently as possible with a minimum of interruption of service to library patrons during Phases One, Two, and Three of the project; (2) collaborated with Friends of the Library to plan and present a successful programming schedule and fundraising events for the Library’s Building Enhancement Campaign Fund; (3) implemented LSTA Internet Infrastructure Improvement and Basic Equipment grants by configuring a computer lab for public use and training sessions for both patrons and staff; applied for an LSTA Technology Grant for the implementation of an RFID system and an LSTA Collection Development grant for the expansion of the Library’s Young Adult Collection; and (4) replaced the Library’s outdated HVAC system through a donation of \$120,000 from the little bank and a \$120,000 match from Lenoir County.

FY 08-09 GOALS: The Library plans to: (1) hold a Dedication Ceremony for the Library after completion of the renovated Library early in the 2008-2009 Fiscal Year and pursue exterior improvements to the expanded Library including landscaping and repaving parking areas to make the Library aesthetically appealing to Lenoir County citizens and visitors; (2) increase purchase of materials to replenish the Library’s collection, which has been condensed during expansion; (3) install an RFID system which will allow for more accurate inventories, a more efficient check out/check in process for patrons, and a reduction in theft of library materials; (4) continue seeking funding from federal sources and various grants to enhance the Library’s collection and services; and (5) continue working with Friends of the Library to support their endeavors to raise funds for programming, special projects, and building expansion expenses not funded by the bond referendum.

FUNDING LEVELS:

2006-07 Actual Budget	2007-08 Current Budget		Requested 2008-09
578,217	569,672	SALARIES	591,502
179,200	173,700	BENEFITS	189,405
166,907	208,290	OPERATING	214,794
66,970	62,320	LIBRARY MATERIALS	66,377
500	158,000	CAPITAL OUTLAY	2,600
991,794	1,211,982	TOTAL	1,064,678

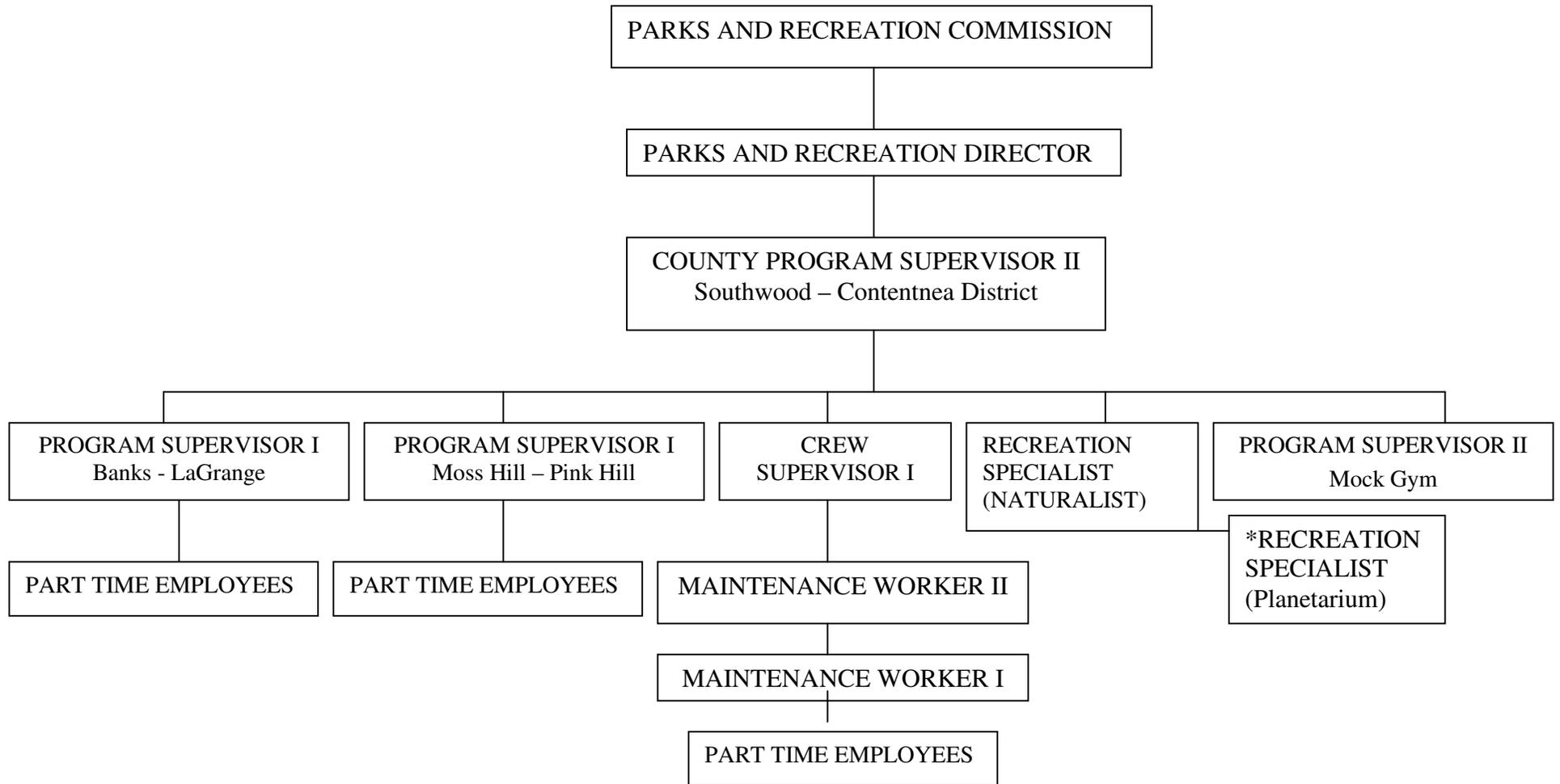
Actual Funding

2006-07 \$659,700 county \$193,890 city
2007-08 \$675,000 county \$193,890 city

Requested Funding

2008-09 \$716,850 county \$199,728 city
Recommended Funding \$720,000

PARKS AND RECREATION COMMISSION



AUTHORIZED POSITIONS

FY 2006-07	FY 2007-08	FY 2008-09
7	7	8

* Position is funded by Lenoir County Schools.

PARKS AND RECREATION: KINSTON/LENOIR COUNTY RECREATION COMMISSION

DESCRIPTION: The Kinston/Lenoir County Parks and Recreation Commission is a unique partnership of county, city and volunteer groups which offers creative outlets for developing physical fitness, sportsmanship, leadership, family unity, and community spirit. County funds are targeted at six (6) districts (Moss Hill/Pink Hill, Banks/LaGrange, and Southwood/Contentnea), which utilize facilities at six (6) county elementary schools and includes a county-wide Nature Center, a Planetarium, Health & Science museum and Bill Fay Park utilities. County funds are allocated to several cost centers: salaries and benefits for seven (7) full time employees and approximately (50) seasonal/temporary employees; utilities/fleet maintenance/fuel expenses; athletic program supplies; and officials and booking fees.

FY 2007-08 Work Plan Highlights: The Kinston/Lenoir County Parks & Recreation Commission completed the following: 1) Hosted 24 baseball/softball tournaments with an estimated 2.8 million dollar impact to Lenoir County; 2) constructed a playground at the Neuseway Nature Park; 3) constructed a boat ramp at the Neuseway Nature Park; 4) cleared land at the Neuseway Nature Park for the installation of a miniature train, which was donated by a Lenoir County citizen; 5) expanded the camp sites at the Neuseway Nature Park Campground; 6) Expanded the programs and hired a part-time fitness instructor at Mock Gymnasium; 7) completed construction on the Lenoir County Visitor’s Center; 8) Provided recreational opportunities from 5 years of age through adults, which included 120 baseball teams, 68 basketball teams, and 100 football/soccer teams and an eight (8) week day camp program for approximately 400 youth throughout Lenoir County.

FY 2008-09 GOALS: The Kinston/Lenoir County Parks & Recreation Commission plans to: 1) Host (27) baseball/softball tournaments; 2) Complete construction on the Lenoir County Dog Park; 3) Begin developing a county-wide soccer complex if grant is approved and funded; 4) develop 5 acres of land adjacent to Pink Hill Elementary School to expand the Pink Hill athletic program; 5) Continue to improve the athletic park at Moss Hill School; 6) Construct an additional picnic shelter at the Neuseway Nature Park; 7) Replace lighting at two (2) county gymnasiums, 8) Complete construction of the dock on Highway 70; 9) Expand the train at the Neuseway Nature Park.

FUNDING LEVELS:

2007-08 Actual	Original 07-08 Budget	Revised 07-08 Budget	Requested 2008-09 Budget	Recommended 2008-09 Budget
\$573,500	\$573,500	\$573,500	\$653,100	\$653,100

CONTINGENCY

The “Contingency” General Fund appropriation is used in the budget ordinance to allow for unanticipated modifications to be made to departmental, functional, or program budgets. The movement of funds to a department or program requires a board-approved budget ordinance amendment. North Carolina General Statute (N.C.G.S. 159-13(b)(3)) restricts the allowable amount for “contingencies” to 5% of all other appropriations in the fund, or approximately \$3,036,327 based on an estimated FY 08-09 General Fund budget of \$60,726,544. The FY 08-09 appropriation is below the limit, but sufficient to provide for very minor shortfalls.

HISTORY: During the current fiscal year, as of 3/31/08, the contingency account has not been modified. Similar to prior fiscal years, the Board and Manager have not spent from this account. As such, this sum could “roll into” Fund Balance on June 30, 2008.

FUNDING LEVELS:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
-0-	\$20,000	\$20,000	Contingency	\$20,000



FIVE YEAR FINANCIAL FORECAST



FIVE YEAR FINANCIAL FORECAST LENOIR COUNTY GENERAL FUND

This forecast uses a one- percent (1%) annual growth rate for current year property tax revenues. The Economic Development announcements of the last 12 months show a positive trend.

As the data and graphs indicate, we continue to predict to be borrowing money by FY 12-13 in order to pay for our county government's daily operations. Obviously the NC Local Government Commission will not allow this to happen.

The decline in future years of the General Fund Fund Balance continues to be steep and accelerating, indicating that recurring revenues (static-minimal growth) are not even keeping pace with conservative annual expenditure projections.

By holding down expenditures each year we have been able to delay the fiscal year in which we will have to borrow to meet our operations budget. Local tax base continues to show slow growth while unfunded state and federal mandates shift our way.

The Fund Balance could be below the eight percent (8%) minimum by FY 10-11.

**REVENUE FORECAST
FISCAL YEAR 2008-2009**

	DESCRIPTION	ACTUAL 06-07	ADOPTED BUDGET 07-08	REVISED BUDGET 07-08	ADOPTED BUDGET 08-09	PLANNING BUDGET 09-10	PLANNING BUDGET 10-11	PLANNING BUDGET 12-13
10 3100 1100	INSOLVENT TAXES	178,160	200,000	200,000	200,000	200,000	200,000	200,000
10 3260 1100	TAX-MOTOR VEHICLE RENTALS	21,138	20,000	20,000	20,000	20,000	20,000	20,000
10 3100 1700	TAX / PENALTIES	366,257	300,000	300,000	300,000	300,000	300,000	300,000
10 3206 1100	2ND PRIOR YEAR-2006 LEVY	245,801	250,000	300,000	250,000	250,000	250,000	250,000
10 3207 1100	1ST PRIOR YEAR-2007 LEVY	1,101,998	950,000	950,000	950,000	950,000	950,000	950,000
10 3208 1100	CURRENT YEAR LEVY	25,820,899	26,342,426	26,342,426	27,181,103	28,540,158	28,825,559	29,113,814
	PROPERTY TAXES - TOTAL	27,734,253	28,062,426	28,112,426	28,901,103	30,260,158	30,545,559	31,124,952
10 3231 1100	LOCAL OPTION SALES TAX - 1%	4,400,183	4,000,000	4,000,000	4,200,000	4,000,000	4,000,000	4,000,000
10 3232 1101	LOCAL OPTION SALES TAX -1/2% AR40	1,696,099	1,400,000	1,400,000	1,500,000	1,400,000	1,400,000	1,400,000
10 3232 1102	LOCAL OPTION SALES TAX -1/2% AR42	994,636	780,000	780,000	800,000	800,000	800,000	800,000
10 3232 1103	LOCAL OPTION SALES TAX -1/2% AR44	2,066,566	1,820,000	1,820,000	700,000	0	0	0
	SALES TAX - TOTAL	9,157,484	8,000,000	8,000,000	7,200,000	6,200,000	6,200,000	6,200,000
10 3250 1000	ABC LOCAL BOTTLE TAX	0	0	0	0	0	0	0
10 3250 1002	ABC TAX-3 1/2 ADD	0	0	0	0	0	0	0
10 3322 3100	BEER/WINE TAXES	142,997	140,000	140,000	140,000	140,000	140,000	140,000
10 3325 3520	GAS TAX REFUND	1,865	1,000	1,000	1,000	1,000	1,000	1,000
10 3328 2999	GRANT-EAST REGION TECH UPGRADE	0	0	4,700	0	0	0	0
10 3328 3100	SAFE ROADS ACT-DWI-STATE	10,930	8,000	8,000	8,000	8,000	8,000	8,000
10 3328 3216	GRANT-SHERIFF VESTS	875	0	0	0	0	0	0
10 3329 3625	GRANT-COOP EXT-PREVENTION BLOCK			48,210	0	0	0	0
10 3329 3626	GRANT-COOP EXT-SAFE & DRUG FREE			27,032	0	0	0	0
10 3329 8901	GRANT-REIMB-EMERGENCY MGT	18,219	18,500	18,500	18,000	18,000	18,000	18,000
10 3329 8902	GRANT-REIMB-SOIL CONSERVATION	48,621	42,400	42,400	44,000	44,100	44,200	44,300
10 3329 8903	GRANT-REIMB-VETERANS OFFICE	2,000	2,000	2,000	2,000	2,000	2,000	2,000
10 3329 8905	REIMB-ELECTIONS-CITY OF KINSTON	0	50,000	50,000	0	50,000	0	50,000
10 3329 8906	REIMB-ELECTIONS-TOWN OF LAGRAN	0	3,000	3,000	0	3,000	0	3,000
10 3329 8907	REIMB-ELECTIONS-TOWN OF P HILL	125	1,000	1,000	0	500	0	500
10 3329 8910	SCH RESOURCE OFFICER-BD OF ED	156,442	162,552	162,552	165,407	170,000	175,000	180,000
10 3331 3100	HOUSING AUTHORITY-CITY OF KINS	25,400	12,000	12,000	15,000	15,000	15,000	15,000
10 3431 4110	SHERIFF-CONCEAL WEAPONS-STATE	3,600	3,000	4,000	4,000	4,000	4,000	4,000
10 3432 2100	SCAPP-SHERIFF	3,438	0	4,246	4,000	4,000	4,000	4,000
10 3437 3100	EMS-MEDICAID REIMBIRSEMENT	495,127	200,000	200,000	200,000	200,000	200,000	200,000
10 3522 3201	EASTPOINTE-CJPP	20,000	20,000	20,000	20,000	20,000	20,000	20,000
10 3522 3601	GRANT-CJPP	74,109	91,631	104,942	104,942	92,000	92,000	92,000

**REVENUE FORECAST
FISCAL YEAR 2008-2009**

10 3522 3602	GRANT-CJPP SUPPLEMENTAL	5,074	0	5,000	0	0	0	0	0
10 3837 3100	ABC PROFITS	0	0	0	0	0	0	0	0
10 3838 3300	LAW ENFORCEMENT RESERVE	7,125	3,700	3,700	4,000	4,500	5,000	5,500	6,000
	INTER-GOVERNMENTAL - TOTAL	1,015,947	758,783	862,282	730,349	776,100	728,200	787,300	739,400
10 3100 1800	STATE-SPECIAL VEHICLE INTEREST	39,932	40,000	40,000	44,000	44,500	45,000	45,500	46,000
10 3320 3300	FINES	493,992	500,000	500,000	500,000	500,000	500,000	500,000	500,000
10 3320 3302	FORFEITURES	0	1,000	22,660	3,000	3,000	3,000	3,000	3,000
10 3329 3623	GRANT-PESTICIDE TRUST FUND-06	6,250	0	0	0	0	0	0	0
10 3329 3624	GRANT-COOP EXT-SHIP	3,100	0	5,000	0	0	0	0	0
10 3329 8916	GRANT-ELECTIONS SUPP TECHNOLOGY	0	0	0	0	0	0	0	0
10 3402 3603	GRANT-EIGHTH JUDICIAL DAY / INTEN MON	102,660	0	110,000					
10-3402-3608	GRANT-JCPC-PARENT RESP PROGRAM	0	0	0					
10 3402 3609	GRANT-JCPC-ADVISORY COUNCIL	2,152	0	2,712					
10 3402 3611	GRANT-JCPC-TEEN COURT	31,400	0	31,617					
10 3402 3612	GRANT-CJPP-EASTPOINTE (OR OTHER)	0	0	0					
10 3402 3613	GRANT-JCPC PSYCHOLOGICAL	13,500	0	13,500					
10 3402 3614	GRANT-JCPC-FAMILY PRESERVATION	32,000	0	54,883					
10 3402 3615	GRANT-JCPC-ADLA-INC	40,000	0	0					
10 3402 3619	JCPC PROGRAMS (FOR BUDGETING ONLY)	0	212,712	0	212,712	213,000	214,000	215,000	216,000
10 3402 3624	GRANT-HOMELAND SECURITY 04	2,524	0	0	0	0	0	0	0
10-3402-3626	GRANT-2004 CITIZENS CORP	1,781	0	0	0	0	0	0	0
10 3402 3627	GRANT-EMS HRSA BT-06-0935	13,328	0	0	0	0	0	0	0
10 3402 3631	GRANT-GANG PREVENTION			29,280	30,412	0	0	0	0
10 3840 4011	OCCUPANCY & TOURISM	162,602	150,000	150,000	165,000	166,000	167,000	168,000	169,000
	PROCESS FUNDS IN/OUT - TOTAL	945,221	903,712	959,652	955,124	926,500	929,000	931,500	934,000
10 3221 1000	CABLEVISION FEES	58,439	96,000	6,000	3,000	3,000	3,000	3,000	3,000
10 3221 1005	VIDEO SERVICE TAX-STATE	28,284	0	90,000	110,000	111,000	112,000	113,000	114,000
10 3260 1090	PRIVILEGE LICENSE	14,277	15,000	15,000	15,000	15,000	15,000	15,000	15,000
10 3320 3100	JAIL FEES/FICA BENEFITS	41,664	55,000	55,000	55,000	60,000	65,000	70,000	75,000
10 3320 3101	ARREST FEES	83,422	70,000	70,000	75,000	76,000	77,000	78,000	79,000
10 3320 3301	FINES-FIRE CODE VIOLATIONS	100	200	4,000	500	300	300	300	300
10 3323 3300	COURT FACILITY FEES	193,118	165,000	165,000	180,000	181,000	182,000	183,000	184,000
10 3418 4100	REGISTER OF DEEDS FEES	275,201	250,000	250,000	250,000	255,000	260,000	265,000	270,000
10 3418 4101	REAL ESTATE TRANSFER FEES	121,852	100,000	100,000	100,000	102,000	104,000	106,000	108,000

**REVENUE FORECAST
FISCAL YEAR 2008-09**

10 3431 4100	SHERIFF FEES	64,405	60,000	65,000	60,000	60,000	60,000	60,000	60,000
10 3431 4101	SHERIFF-VEHICLE STORAGE FEE	6,327	500	5,355	500	500	500	500	500
10 3431 4102	SHERIFF-CIVIL PROCESS FEE	44,730	46,000	46,000	45,000	45,000	45,000	45,000	45,000
10 3431 4111	SHERIFF-CONCEAL WEAPONS-COUNTY	3,585	3,000	4,000	4,000	4,000	4,000	4,000	4,000
10 3431 4112	SHERIFF FEES-TAX EXECUTIONS	1,764	3,000	3,000	2,000	2,000	2,000	2,000	2,000
10 3433 4110	INSPECTIONS-PERMIT FEES	217,026	175,000	200,000	200,000	210,000	220,000	230,000	235,000
10 3433 4130	PLANNING FEES	2,887	3,500	3,500	2,000	2,000	2,000	2,000	2,000
10 3437 4100	EMERGENCY MED SERVICES - FEES	1,756,872	1,500,000	1,500,000	1,700,000	1,550,000	1,600,000	1,650,000	1,700,000
10-3437-4101	EMS NON-EMERGENCY TRANSPORT	854,262	1,000,000	1,000,000	500,000	510,000	520,000	530,000	540,000
10 3471 4300	INDIRECT COSTS-FR LANDFILL	84,660	85,000	85,000	85,000	85,000	85,000	85,000	85,000
10 3834 8601	RENT-MULTI PURPOSE FACILITY	31,200	31,200	31,200	31,200	31,200	31,200	31,200	31,200
10 3834 8605	RENT-HIGHWAY 11 & 55 - SIGN	400	400	400	400	400	400	400	400
10 3834 8607	RENT-S QUEEN-MIDYETTE	1,136	1,000	1,000	1,000	1,000	1,000	1,000	1,000
10 3834 8612	RENT-FARMLAND			3,000	3,000	3,000	3,000	3,000	3,000
10 3834 8613	RENT-HANNIBAL-COASTAL HORIZONS				6,300	6,300	6,300	6,300	6,300
10 3834 8614	RENT-HANNIBAL-STATE D.O.C.				31,900	31,900	31,900	31,900	31,900
10 3834 8615	RENT-MENTAL HEALTH-EASTPOINTE				100,000	100,000	100,000	100,000	100,000
10 3840 4012	OCCUPANCY TAX - 5% COLLECT FEE	9,379	7,500	7,500	8,250	8,300	8,350	8,400	8,450
10 3840 4013	COLLECT FEE-1.5%-LAGRANGE TAX	8,529	8,000	8,000	8,000	8,500	8,500	8,500	8,500
10 3840 4014	COLLECT FEE-1.5%-P HILL VEH TAX	293	2,000	2,000	1,000	1,100	1,100	1,100	1,100
10 3840 4015	COLLECT FEE-1.5%-CITY OF KINSTON	112,132	110,000	110,000	110,000	115,000	115,000	115,000	115,000
10 3840 4016	COLLECT FEE-1.5%-GRIFTON VEH TAX	75	50	50	50	60	60	60	60
10 3842 8900	MISCELLANEOUS	11,957	20,000	22,000	20,000	20,000	20,000	20,000	20,000
10 3842 8903	FILE FEES-ELECTIONS	0	0	0	0	1,000	0	1,000	0
10 3842 8905	TAX DEPT-COPY SALES	1,049	1,500	1,500	1,000	1,000	1,000	1,000	1,000
10 3842 8906	FLOYD BUYOUT/LAND LEASE	80	200	200	200	200	200	200	200
10 3842 8910	COMMISSION-JAIL PHONE	34,185	30,000	30,000	30,000	30,000	30,000	30,000	30,000
10 3842 8912	COMMISSION-PAY PHONE	29	100	100	100	100	100	100	100
10 3842 8913	SHERIFF-VEHICLE USAGE FEE	578	500	1,000	500	500	500	500	500
	SERVICE FEES - TOTAL	4,063,897	3,839,650	3,884,805	3,739,900	3,631,360	3,715,410	3,801,460	3,880,510
	SOCIAL SERVICES (1%)	9,425,689	9,291,270	9,822,175	10,828,842	11,391,086	11,504,996	11,620,045	11,736,245
	HEALTH	1,505,141	1,199,531	1,446,260	1,353,112	1,400,000	1,400,000	1,400,000	1,400,000
10 3920 8201	HOSPITAL ANNUAL PAYMENT (20 YEARS)	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
10 3930 9100	TRANSFER FROM E-911 (REPAY LOAN-5 YEARS)	140,000	140,000	140,000	0	0	0	0	0
10 3981 9800	TRANSFER FROM SCHOOL CAP RESERVE	0	1,266,443	1,266,443	3,233,557	1,500,000	1,500,000	1,500,000	1,500,000
10-3981-9801	TRANSFER FROM CAP RES- DEBT SERVICE	0	0	0	578,751	3,917,416	1,500,000	1,500,000	1,500,000
10 3831 4910	INTEREST ON INVEST	813,375	400,000	600,000	500,000	500,000	600,000	700,000	800,000

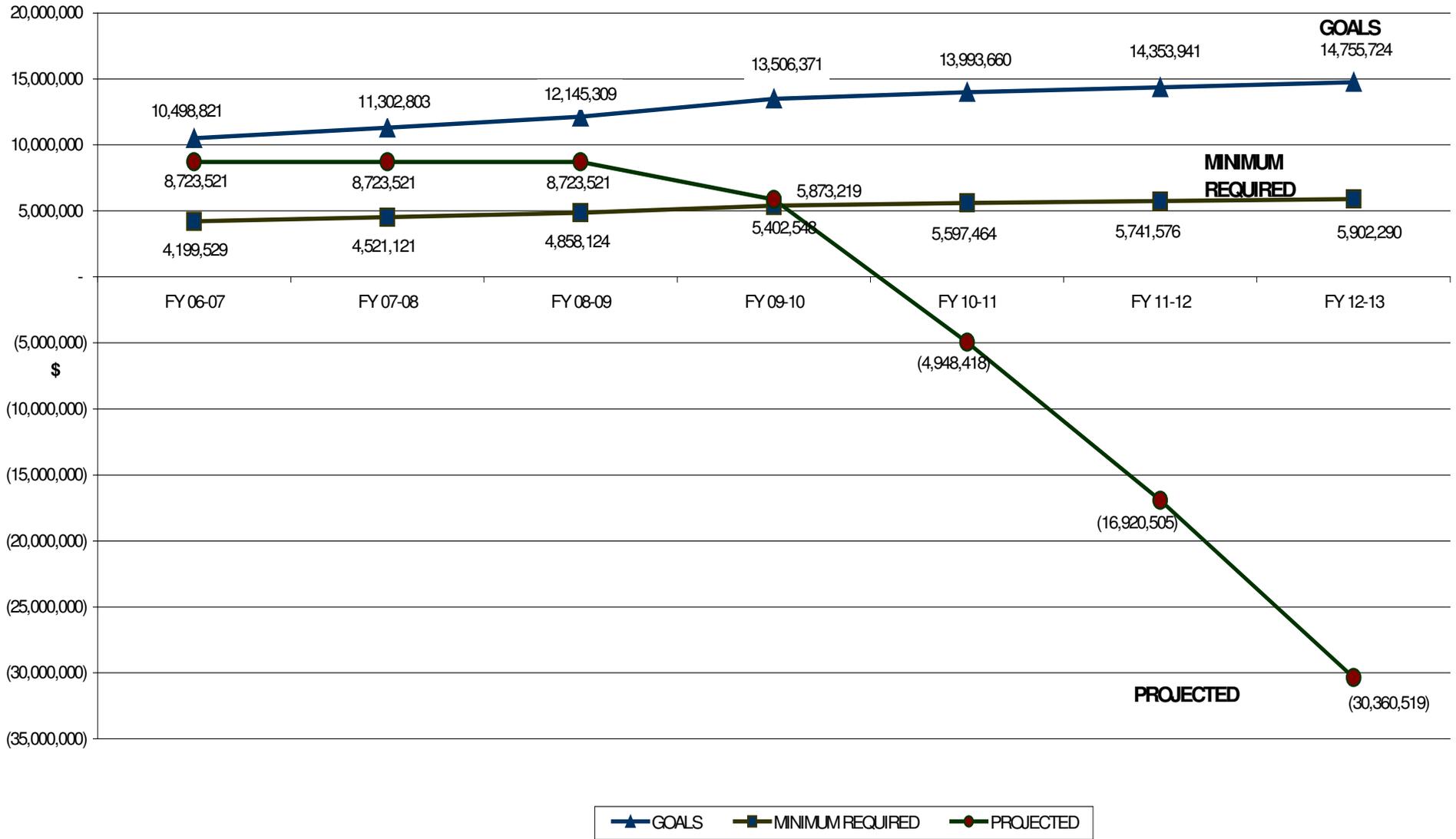
**REVENUE FORECAST
FISCAL YEAR 2008-09**

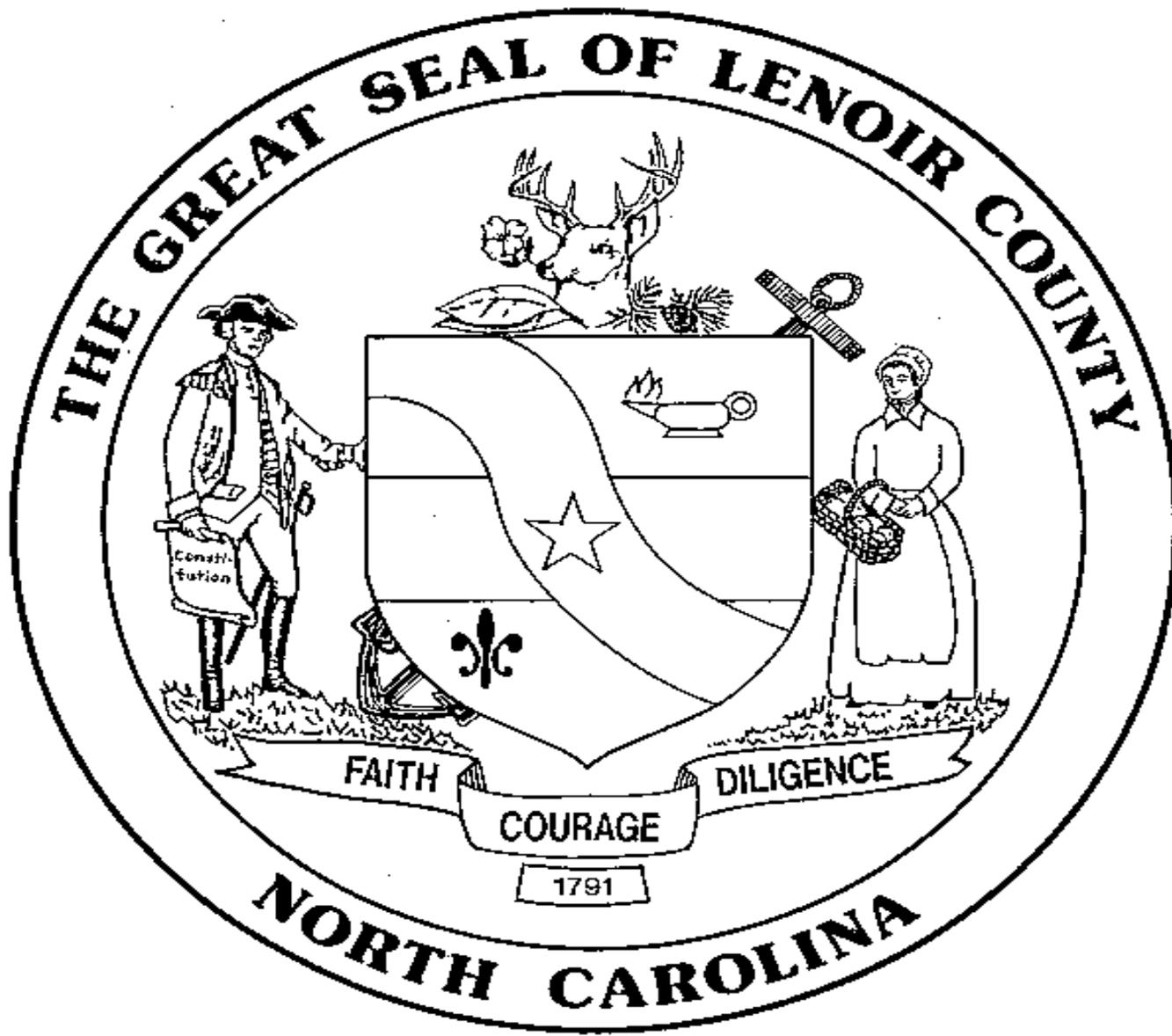
10 3320 3103	JAIL MEDICAL ATTENTION	2,392	4,000	4,000	3,000	3,000	3,000	3,000	3,000
10 3433 8901	RE-BAND 800 MGZ-SPRINT / NEXTEL	5,482	0	0	0	0	0	0	0
10 3835 8201	SALE OF FIXED ASSETS-EQUIPMENT	0	500	500	500	500	500	500	500
10 3838 8202	SALE OF FIXED ASSETS-LAND	1,491	0	60,000	0	0	0	0	0
10 3842 8500	INSURANCE-MISCELLANEOUS	5,965	5,000	15,865	10,000	10,000	10,000	10,000	10,000
10 3842 8914	COMMISSION-INMATE ACCT FUND	10,333	6,000	8,000	10,000	10,000	10,000	10,000	10,000
	OTHER - TOTAL	25,663	15,500	88,365	23,500	23,500	23,500	23,500	23,500
	TOTALS	55,326,670	54,377,315	55,682,408	58,544,238	61,026,120	59,146,665	59,797,619	60,338,607
10 3991 9910	Fund Balance Appropriated	0	2,136,698	2,463,407	2,182,306	6,505,733	10,821,637	11,972,087	13,440,014
	TOTAL REVENUE	55,326,670	56,514,013	58,145,815	60,726,544	67,531,853	69,968,302	71,769,706	73,778,621

Revenue/Expenditure General Fund/Fund Balance Forecast

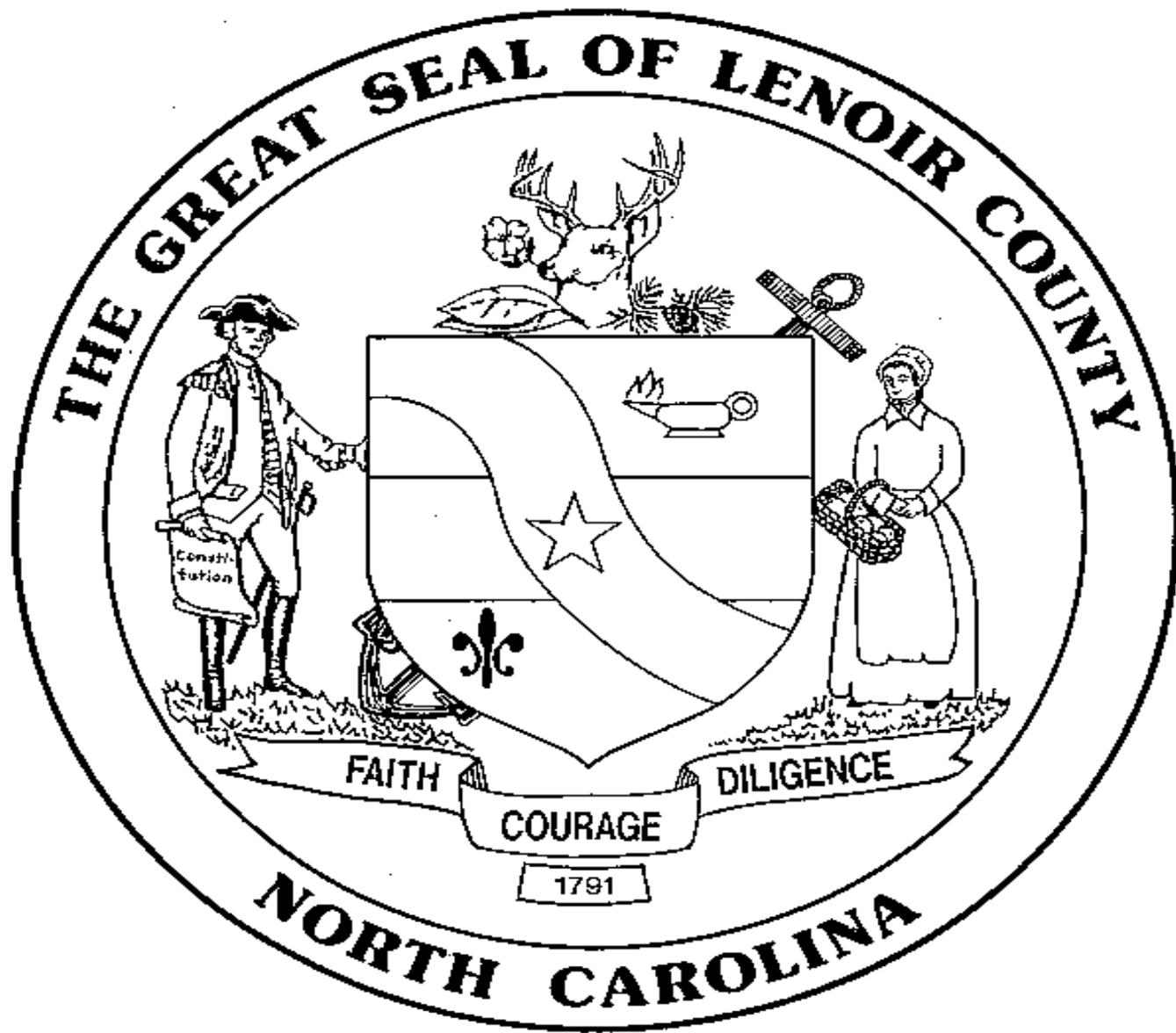
		ADOPTED	REVISED	ADOPTED	PLANNING	PLANNING	PLANNING	PLANNING
	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	06-07	07-08	07-08	08-09	09-10	10-11	11-12	12-13
GENERAL FUND AGENCIES	34,516,993	37,002,238	37,967,498	37,760,298	38,092,298	38,450,298	38,840,298	39,268,298
OUTSIDE AGENCIES	582,932	655,523	730,765	701,694	722,745	744,430	766,750	778,450
PROCESS FUNDS - (Pass Through)	947,046	903,712	954,861	955,124	956,000	956,000	956,000	956,000
NON-DEPARTMENTAL	649,803	787,700	797,211	847,700	974,855	1,121,083	1,289,245	1,482,600
SCHOOLS-OPER & CAP	9,130,955	9,222,265	9,222,265	9,500,000	9,975,000	10,473,750	10,997,437	11,547,300
COMMUNITY COLLEGE	1,791,506	1,809,421	1,809,421	1,961,221	2,020,000	2,080,600	2,143,018	2,207,308
CULTURAL	659,700	675,000	675,000	720,000	741,600	763,848	786,763	810,365
RECREATION	523,250	573,000	573,000	653,100	685,755	720,043	756,045	793,850
DEBT SERVICE	0	1,375,897	1,375,897	4,077,983	6,587,650	6,840,650	6,677,650	6,514,650
CONTINGENCY	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000
TRANSFERS TO:								
INSURANCE FUND	0	0	100,000	0	300,000	360,000	432,000	520,000
REVALUATION FUND	48,894	49,811	49,811	103,188	55,000	60,000	66,000	72,600
CAPITAL IMPROVEMENTS FUND	1,665,646	1,714,446	1,775,086	1,701,236	2,970,950	2,520,100	2,435,300	2,421,000
VEHICLE REPLACEMENT FUND	446,000	225,000	525,000	225,000	350,000	375,000	400,000	425,000
CAPITAL RESERVE FUND	1,496,167	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
INDUSTRIAL DEV PROJ (SHELL BLDG)	0	0	70,000	0	50,000	50,000	50,000	50,000
CDBG 06-C-1515	35,215	0	0	0	0	0	0	0
DSS - INCREASES-LOCAL					280,000	295,000	303,000	315,000
EMPLOYEES' HLTH INS. INCREASES					420,000	840,000	1,260,000	1,680,000
SALARY INCREASES					300,000	607,500	930,200	1,276,200
JAIL EXPANSION DEBT (\$12,500,000 PROJECT)				0	530,000	1,190,000	1,160,000	1,140,000
TOTAL CURRENT YEAR EXPENDITURES	52,494,107	56,514,013	58,145,815	60,726,544	67,531,853	69,968,302	71,769,706	73,778,621
DESIGNATED FUND BALANCE APPROPRIATED	0	2,136,698	2,463,407	2,182,306	3,655,431	0	0	0
UNDESIGNATED FUND BALANCE APPROPRIATED	0	0	0	0	2,850,302	10,821,637	11,972,087	13,440,014
TOTAL CURRENT REVENUE	55,326,670	54,377,315	55,682,408	58,544,238	61,026,120	59,146,665	59,797,619	60,338,607
PROJECTED UNDES/UNRES FUND BALANCE	8,723,521	8,723,521	8,723,521	8,723,521	5,873,219	-4,948,418	-16,920,505	-30,360,519
	6/30/2007		6/30/2008	6/30/2009	6/30/2010	6/30/2011	6/30/2012	6/30/2013

**FY 08-09 GENERAL FUND
FUND BALANCE - 20% GOAL
FORECAST BUDGET**





DEBT SERVICE



DEBT SERVICE

General Fund Debt is included in specific departments and Funds; ie, Debt Service Department, Capital Improvements Fund, and the School Capital Building Fund.

HISTORY: General Fund Debt includes Community College Bonds sold in October 1995 and to be paid in full in 2010; Series 2007 Public Improvement Bonds sold in February 2007 and to be paid in full in 2028; and Series 2008 School Bonds sold in May 2008 and to be paid in full in 2029.

Other General Fund Debt includes a Visitor's Center/ Battlefield Site Acquisition loan originated in 2004 and will be paid in full in 2009.

STATUTORY REQUIREMENTS:

North Carolina General Statute 159-55 prohibits counties from issuing general obligation debt in excess of 8% of the appraised value of property subject to its taxation. The statutory limit reported by the County's independent auditors as of 6/30/07 was \$267,520,000 and the existing debt was \$33,916,633, well within the statutory limit. Additional debt, in the form of General Obligation School Bonds Series 2008, was issued after June 30, 2007. The projected statutory limit for June 30, 2008, based on estimates, is \$269,422,160 with existing debt of \$73,129,145, also well within the statutory limit. This calculation is shown below:

Assessed Value of taxable property (real and personal)	\$3,367,777,000
	<u> x 0.08</u>
Debt limit (8% of assessed value)	\$269,422,160

Gross Debt:

Total General Obligation	\$73,100,000
Installment Purchases	<u> 29,145</u>
Total amount of debt applicable to debt limit (net debt)	\$73,129,145

Legal debt margin (debt limit "minus" total debt)	\$196,293,015
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DEBT SERVICE

FISCAL YEAR	PRINCIPAL PAYMENT	INTEREST PAYMENT	* TOTAL GENERAL FUND DEBT SERVICE
FY 08-09	\$ 1,885,024.97	\$ 2,550,318.43	\$ 4,435,343.40
FY 09-10	\$ 3,600,000.00	\$ 3,017,150.00	\$ 6,617,150.00
FY 10-11	\$ 3,600,000.00	\$ 2,878,650.00	\$ 6,478,650.00
FY 11-12	\$ 3,600,000.00	\$ 2,744,150.00	\$ 6,344,150.00
FY 12-13	\$ 3,600,000.00	\$ 2,609,650.00	\$ 6,209,650.00
FY 13-14 THRU 28-29	\$ 57,000,000.00	\$ 20,922,400.00	\$ 77,922,400.00

*Note: includes - Community College Bonds sold in 1995 and will be paid in full in 2010.

Acquisition of land- Visitors Center/ Battlefield Site, loan originated in 2004 and will be paid in full in 2009

Series 2007 Public Improvement Bonds sold in 2007 and will paid in full in 2028.

Series 2008 School Bonds sold in 2008 and will paid in full in 2029.

FUNDS OUTSIDE GENERAL FUND





INSURANCE FUND

The Insurance Fund operates as an “internal service” fund for health and life insurance for employees, their dependents, and families. The county is self-insured. Piedmont Administrators, under contract with the county, currently administers and pays claims. Expenditures include the claims made and paid related to medical costs and life insurance premiums. Revenues include employer (county) contributions and employee contributions.

HISTORY / TRENDS: Local governments and private employers are experiencing a geometric increase in health insurance costs. This situation could occur in Lenoir County Government particularly because of: 1) an increasingly aging work force; 2) some significant medical claims; 3) increasingly high drug costs; and 4) increasing medical/hospitalization costs.

BUDGETARY STRATEGY: For the upcoming fiscal year, no changes in the employee nor employer contributions are recommended nor are any changes in the benefits’ structure recommended.

INSURANCE FUND**FUND TYPE: INTERNAL SERVICE****SUMMARY OF REVENUES**

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
0	0	\$100,000	Transfer From General Fund	0
\$60,625	\$55,000	\$65,000	Life Ins. Premiums	\$65,000
\$3,021,921	\$3,000,000	\$3,000,000	Health Ins. Deductions	\$3,100,000
0	0	0	Fund Balance Appropriated	\$100,000
\$1,055,609	\$100,000	\$100,000	Refunds / Interest	\$50,000
\$4,138,155	\$3,155,000	\$3,265,000	Total	\$3,315,000

SUMMARY OF EXPENDITURES

2006-07	2007-08	2007-08		Adopted 2008-09
\$55,573	\$55,000	\$65,000	Life Insurance Premiums	\$65,000
\$3,869,024	\$3,100,000	\$3,200,000	Claims Paid – Health Ins. & Administrative Costs	\$3,250,000
\$3,924,597	\$3,155,000	\$3,265,000	Total	\$3,315,000

Fund Balance at 6/30/03 \$ **251,134** **Audit**
 Fund Balance at 6/30/04 \$ **289,018** **Audit**
 Fund Balance at 6/30/05 \$ **1,208,740** **Audit**
 Fund Balance at 6/30/06 \$ **1,911,073** **Audit**
 Fund Balance at 6/30/07 \$ **2,124,630** **Audit**
 Fund Balance at 6/30/08 \$ **2,124,630** **Est.**
 Fund Balance at 6/30/09 \$ **2,562,657** **Est.**

INSURANCE RATES FOR FY 08-09

PPO SELECT CO-PAY 16

	EMPLOYEE	EMP/1 CHILD	EMP/SPOUSE	FAMILY
	(287)	(58)	(28)	(41)
Total FY 08-09	553.75	663.75	833.75	883.75
Employee Contribution (FY 08-09)	20.00	130.00	300.00	350.00
Employer Contribution	533.75	533.75	533.75	533.75
Total FY 08-09	553.75	663.75	833.75	883.75
Employer Contribution	533.75	533.75	533.75	533.75
Employee Contribution (FY 08-09)	20.00	130.00	300.00	350.00
Increase for Employees (FY 08-09)	0.00	0.00	0.00	0.00
Increase for Employer (FY 08-09)	0.00	0.00	0.00	0.00
BENEFIT CHANGES		PLAN 16		
Deductible - In-Network/Out-of-Network		\$700/\$1300		
Out of Pocket Limit - In-Network/Out-of-Network		\$3500/\$6500		
Office Visit Co-Pay - PCP/Specialist		\$30/\$45		
Inpatient Care		80%		
Surgery/Out/In		80%		
Preventive Care - In Network		\$30/\$45		
Hospital Services - In Network		80%		
Emergency Room		\$75/80%		
Prescription Drug		\$10/\$25/\$40		
	** Please refer to plan booklet for more detail			

VEHICLE REPLACEMENT PROGRAM

FUND TYPE: CAPITAL FUND

DESCRIPTION: The Vehicle Replacement Program Fund serves to pay for the scheduled, predicted replacement of vehicles. Monies are appropriated on an annual basis in order to “save” money for vehicle replacement and to pay for annual vehicle replacement, as is necessary and applicable, on a “pay-as-you-go” basis. Expenditures from and appropriations to the fund are recommended by the County Manager and approved by the Board of Commissioners. The fund does not normally pay for additions to the fleet; these are budgeted in individual departments. However, as additions are made, they are then put on a replacement schedule.

HISTORY: During FY 01-02, eight (8) Sheriff’s vehicles were replaced; during FY 02-03, eight (8) Sheriff’s vehicles, one (1) Animal Control pick-up truck, and three (3) Emergency Medical Service (EMS) ambulances were replaced. During FY 03-04, nine (9) Sheriff’s vehicles were replaced - one (1) was funded by insurance proceeds and controlled substance funds, and two (2) vehicles in the EMS Department were replaced: the Director’s vehicle and the Fire Marshall’s vehicle. In FY 04-05, eleven (11) Sheriff’s vehicles were replaced; for three (3) of these, 50% of the purchase price originated from the Sheriff’s controlled substance fund; all other costs for the vehicles were paid with “local dollars.” In FY 05-06 ten (10) Sheriff’s vehicles were replaced and three (3) wheelchair vans were purchased. In FY 06-07 two (2) ambulances nine (9) sheriff’s vehicles were replaced. In FY 07-08 two (2) ambulances, nine (9) sheriff’s vehicles and three (3) EMS supervisor vehicles were replaced.

GOALS: During FY 08-09, \$225,000 is appropriated to pay for the replacement of vehicles within the Sheriff’s Department. The Sheriff and County Manager agree that vehicles are **actually replaced** when their mileage is in the 125,000 to 150,000 range. The Board has adopted this policy, and clear direction is now provided to the Manager and Sheriff with regard to vehicle replacement.

VEHICLE REPLACEMENT PROGRAM FUND

TYPE: CAPITAL FUND

SUMMARY REVENUES:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
\$20,270	0	0	Insurance Reimbursements	0
0	0	0	Trnsf from Controlled Substance	0
\$3,507	0	0	Interest on Investments	0
\$446,000	\$225,000	\$525,000	General Fund Transfer	\$225,000
\$33,829	0	0	Sale of Vehicles	\$25,000
0	0	\$56,700	Vehicle Fund Balance Transfer	0
\$503,606	\$225,000	\$581,700	Total	\$250,000

SUMMARY EXPENDITURES:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
\$406,638	\$225,000	\$525,000	Capital Outlay / Vehicles	\$225,000
\$56,585	0	\$56,700	Ambulance Debt Service	0
\$2,650	0	0	Miscellaneous Expenditures	\$25,000
\$465,873	\$225,000	\$581,700	Total	\$250,000

Fund Balance	6/30/03	\$ 150,498	Audit
Fund Balance	6/30/04	\$ 79,837	Audit
Fund Balance	6/30/05	\$ 88,489	Audit
Fund Balance	6/30/06	\$ 39,425	Audit
Fund Balance	6/30/07	\$ 77,158	Audit
Fund Balance	6/30/08	\$ 90,752	Estimated
Fund Balance	6/30/09	\$ 34,052	Estimated

Sheriff – Federal Forfeiture

Fund Type: Special Revenues

DESCRIPTION: The Office of Sheriff is a constitutional office elected by the people. Responsibilities include the enforcement of State laws, county ordinances, the service of all warrants issued by the Courts, civil process papers issued by the Clerk's Office, courtroom security, jail operations, and all alcohol beverage control laws and narcotics laws. By working and concentrating on reducing drug related crime in Lenoir County, this agency also seizes drug money which is returned to the agency as a revenue asset to supplement the agency by purchasing equipment and other items which was not originally budgeted.

FY07-08 HIGHLIGHTS: During the 2007-2008 fiscal year these funds were used to purchase digital cameras for patrol officers. These cameras replaced the old Polaroid cameras that had been used for several years. Also purchased was an alarm system for the seized vehicle impound lot as well as a Dell server. The server replaced an older non-functional server that held all of the in-car camera data.

FY08-09 GOALS: The Sheriff will continue to use these funds to provide money to informants who provide valuable information concerning drug and crime activities within the community. The Sheriff will also continue to utilize these funds to enhance the Office by purchasing investigatory, surveillance and safety equipment. Using these funds relieves the taxpayers of the burden of providing these items which would normally be derived from the general budget.

REVENUES

2006-2007 ACTUAL	ORIGINAL 2007-2008 BUDGET	REVISED 2007-2008 BUDGET		RECOMMENDED 2008-2009
53,312	40,000	40,000	FORF. DRUG PROC.	20,000
2,266	100	100	INTEREST	0
0	0	0	FUND BALANCE APP.	0
55,578	40,100	40,100	TOTAL	20,000

EXPENDITURES

2006-2007 ACTUAL	ORIGINAL 2007-2008 BUDGET	REVISED 2007-2008 BUDGET		RECOMMENDED 2008-2009
0	0	0	SALARIES	0
0	0	0	BENEFITS	0
4,790	10,100	10,100	OPERATING	10,000
27,272	30,000	30,000	CAPITAL OUTLAY	10,000
32,062	40,100	40,100	TOTAL	20,000

Sheriff - State Controlled Substance Tax

Fund Type: Special Revenues

DESCRIPTION: The Office of Sheriff is a constitutional office elected by the people. Responsibilities include the enforcement of State laws, county ordinances, the service of all warrants issued by the Courts, civil process papers issued by the Clerk's Office, courtroom security, jail operations, and all alcohol beverage control laws and narcotics laws. By working and concentrating on reducing drug related crime in Lenoir County, this agency also seizes drug money which is returned to the agency as a revenue asset to enhance the agency by purchasing equipment and other items which was not originally budgeted.

FY07-08 HIGHLIGHTS: During the 2007-2008 fiscal year the Sheriff used State Controlled Substance tax funds to purchase the Evidence Trac System, which is designed to catalog evidence using barcode technology. Funds were also used to purchase a precise weight scale to weigh seized narcotics during the analysis phase for evidentiary purposes. New shotguns were purchased using these funds, replacing shotguns that were approximately 20 years old. Also purchased were side mounted LED lights for unmarked cars to improve visibility, nine bullet proof vests and a recording system for the interview room.

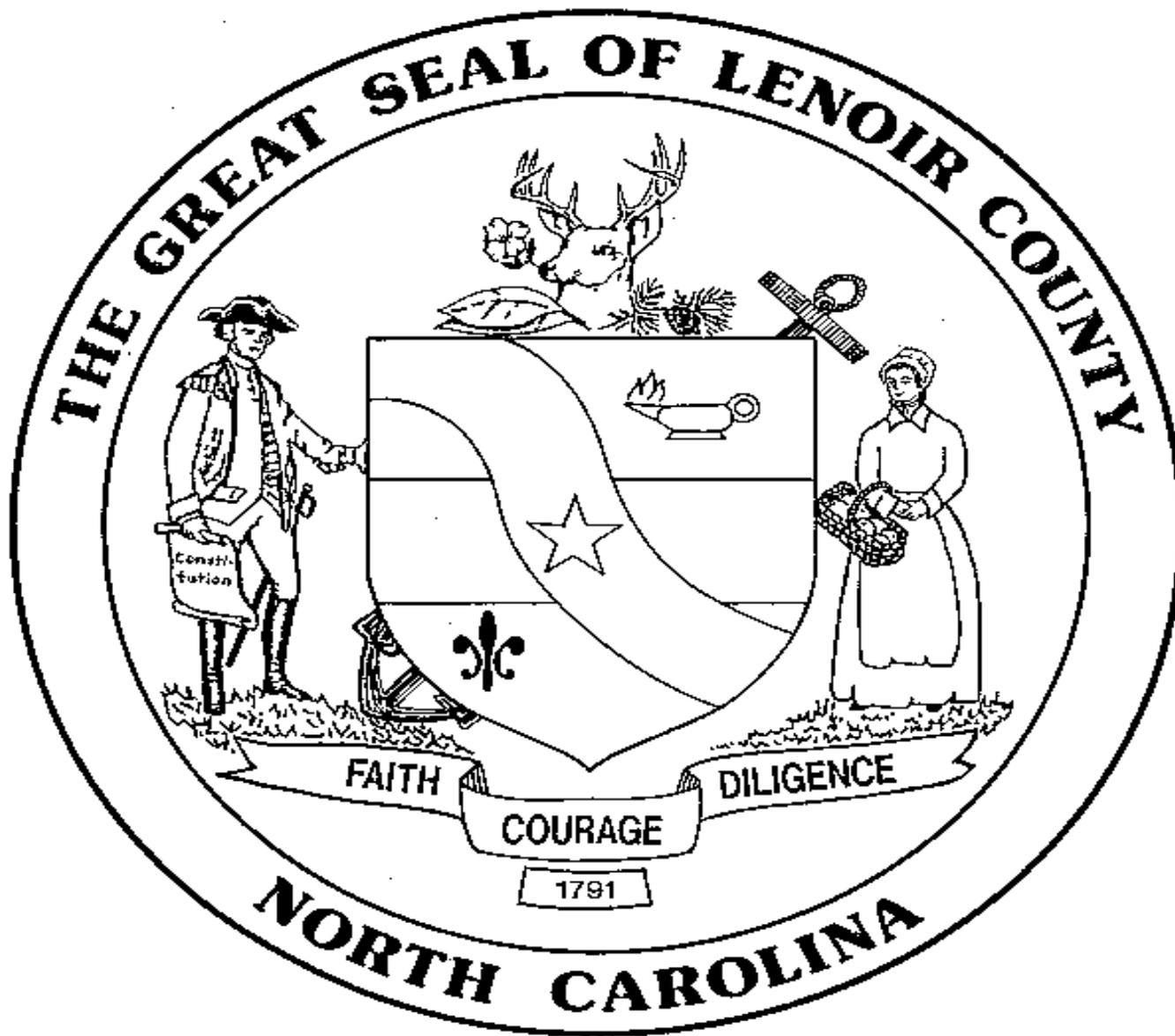
FY08-09 GOALS: These funds will be used to enhance the Sheriff's Office by purchasing other investigatory, surveillance and safety equipment.

REVENUES

2006-2007 ACTUAL	ORIGINAL 2007-2008 BUDGET	REVISED 2007-2008 BUDGET		RECOMMENDED 2008-2009
39,955	25,000	25,000	CONT. SUBS. TAX	25,000
5,402	500	500	INTEREST	500
0	0	0	FUND BALANCE APP.	0
45,357	25,500	25,500	TOTAL	25,500

EXPENDITURES

2006-2007 ACTUAL	ORIGINAL 2007-2008 BUDGET	REVISED 2007-2008 BUDGET		RECOMMENDED 2008-2009
0	0	0	SALARIES	0
0	0	0	BENEFITS	0
2,375	15,500	15,500	OPERATING	10,000
3,473	10,000	10,000	CAPITAL OUTLAY	15,500
5,798	25,500	25,500	TOTAL	25,500



CAPITAL RESERVE FUND

On December 1, 2003, the Lenoir County Board of Commissioners approved a resolution which authorized and organized a Capital Reserve Fund pursuant to NCGS 159-18 and NCGS 159-49. Appropriations from this fund can only be made for designated capital purposes and cannot be used to supplement the operating income of the county. Additional funds are transferred to this fund for future bond debt.

REVENUES

FY 06-07 Actual	Original FY 07-08 Budget	Revised FY 07-08 Budget		Adopted FY 08-09
\$1,496,167	\$1,500,000	\$1,500,000	Transfer from General Fund	\$1,500,000
-0-	-0-	-0-	Sale of Real Estate	-0-
-0-	\$500,000	\$500,000	Fund Balance Appropriated	\$1,078,751
\$1,496,167	\$2,000,000	\$2,000,000	Total	\$2,578,751

EXPENDITURES

FY 06-07 Actual	Original FY 07-08 Budget	Revised FY 07-08 Budget		Adopted FY 08-09
-0-	\$500,000	\$500,000	Economic Development Projects	\$500,000
\$17,922	-0-	-0-	Lenoir Community College/Schools	-0-
-0-	\$1,500,000	\$1,500,000	Bond Debt Reserve	\$1,500,000
-0-	-0-	-0-	Transfer to General Fund – School Bonds	\$578,751
\$17,922	\$2,000,000	\$2,000,000	Total	\$2,578,751

Fund Balance as of 6/30/05 = \$517,922 Audit
 Fund Balance as of 6/30/06 = \$517,922 Audit
 Fund Balance as of 6/30/07 = \$1,996,167 Audit
 Fund Balance as of 6/30/08 = \$3,400,000 Estimated
 Fund Balance as of 6/30/09 = \$1,300,000 Estimated

PUBLIC SCHOOL CAPITAL FUND

FUND TYPE: SPECIAL REVENUE FUND

The Public School Capital Fund exists to report the on-going revenues, debt service, and capital improvements for the Lenoir County Public Schools. In previous years, there were **debt service expenditures** to fund projects built with proceeds from the 1992 Refunded School Bonds. This is not a capital project fund; rather, it accounts for the annual revenues **earmarked** for specific school construction projects as determined by the School Board and possibly the electorate. By accounting for these revenues and expenditures in a special revenue fund, any unused monies will carry over to the next year, **funding deficits in some years and building a positive fund balance in others**, as well as to pay for schools' major capital facilities' improvements. The intent of this fund is to report on an annual basis the **mandatory earmarked capital** funding for schools.

PROJECTED REVENUES FOR FY 08-09:

Revenues are earmarked and legally restricted for school capital facilities (30% of the Article 40, ½ cent sales tax, and 60% of the Article 42, additional ½ cent sales tax). Based on FY 06-07 actual collections, limited growth is predicted for five (5) upcoming fiscal years. This is a safe, conservative approach, recommended at this time. If conditions change positively, or if more revenues accrue beyond projections, it will only benefit and accelerate completion of designated capital uses in this fund.

REVENUE SOURCES	Actual FY 2006-07	Original Budget FY 2007-08	Revised Budget FY 2007-08	Adopted FY 2008-09
30% Article 40 Sales Tax	\$ 724,380	\$600,000	\$ 600,000	\$ 600,000
60% Article 42 Sales Tax	\$ 1,408,649	\$1,100,000	\$ 1,100,000	\$ 1,200,000
Interest on Investments	\$1,006,219	\$150,000	\$150,000	\$100,000
Debt Service Reserve	0	0	0	0
Fund Balance Appropriated	0	0	\$1,816,432	\$1,333,557
State School Building Capital Fund	\$587,462	0	\$196,898	0
Series 2007 Bond Proceeds/Premium	\$30,830,307	0	\$30,830,307	0
TOTAL	\$34,557,017	\$ 1,850,000	\$ 3,863,330	\$ 3,233,557

PUBLIC SCHOOL CAPITAL FUND

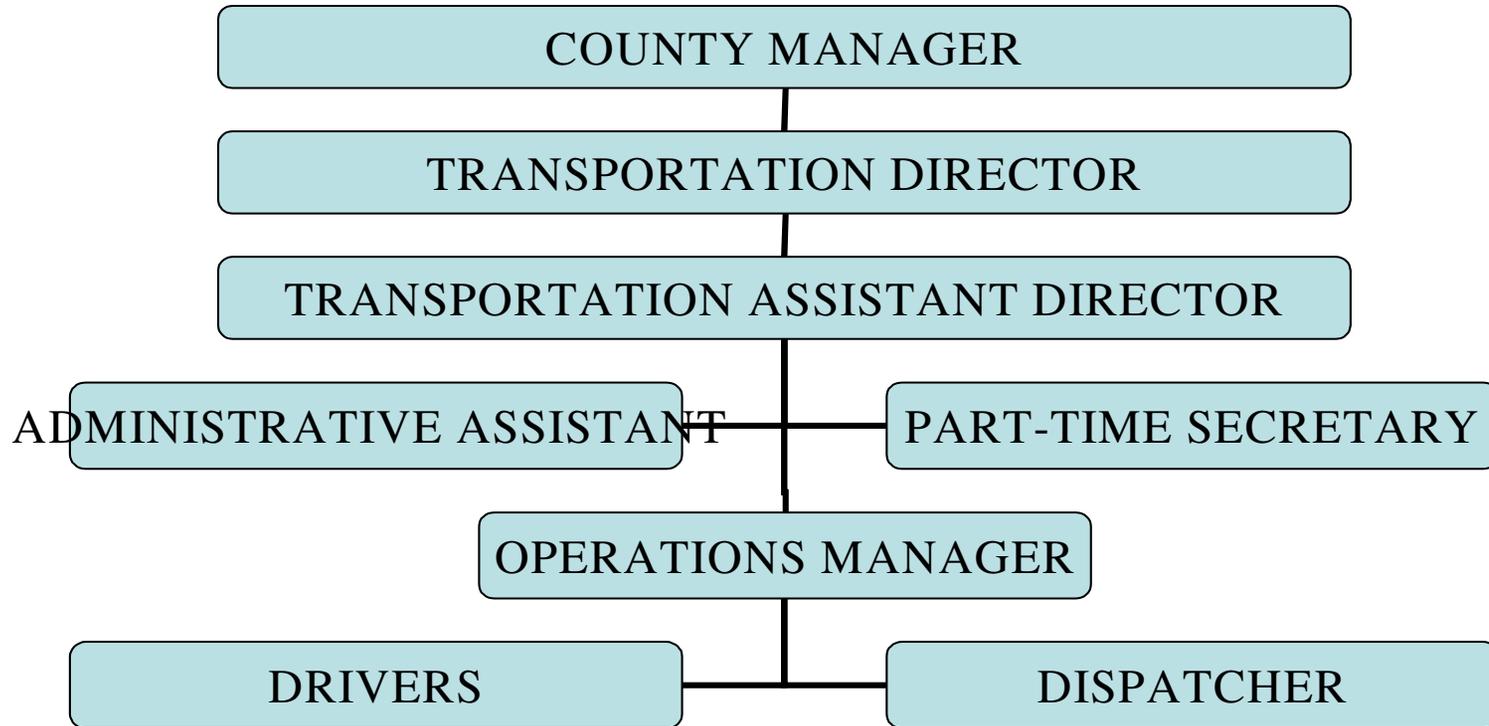
FUND TYPE: SPECIAL REVENUE

PROJECTED EXPENDITURES FOR FY 08-09 AND BEYOND:

May 2, 2006 a referendum was passed by the citizens of Lenoir County for a \$69,700,000 School Bond with is to be used for school construction. During FY 07-08 School General Obligation Bond Construction projects were transferred to Fund 41 (School Bond Construction Fund).

EXPENDITURES	Actual FY 2006-07	Original* Budget 2007-08	Revised FY 2007-08	Adopted FY 2008-09
Debt Service – Principal	0	0	0	0
Debt Service - Interest	0	\$1,266,443	0	0
Special Capital Improvements	\$766,040	0	\$279,773	0
Capital Reserve/ Debt Service	\$60,409	\$583,557	\$2,314,114	0
Series 07' School Construction	\$2,032,107	0	\$3,000	0
Transfer to General Fund - Debt	0	0	\$1,266,443	\$3,233,557
TOTAL	\$2,858,556	\$ 1,850,000	\$3,863,330	\$3,233,557

TRANSPORTATION DEPARTMENT



Notes:

Transp. Asst. Director, Admin. Assist. and P/T Secretary are NCDOT funded positions. Operations Mgr., Drivers, and Dispatcher are Transportation funded positions.

FY 2006-07	FY 2007-08	FY 2008-09
2.30	Admin. – 2.3 Operations F/T - 02 Drivers P/T – 16	Admin. – 2.3 Operations F/T - 02 Drivers P/T – 16

TRANSPORTATION DEPARTMENT FUND

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: In October 1994, the Lenoir County Board of Commissioners created the Lenoir County Transit Advisory Board as well as the Transportation Department, commonly referred to by the general public as LCT (Lenoir County Transit) to provide coordinated human service transportation. During the first year of operations LCT began with six (6) vehicles and provided 13,367 trips through the use of Demand Responsive routes. In October 2000, LCT implemented a Rural General Public (RGP) transportation program through assistance from the NCDOT/Public Transportation Division's Rural Operating Assistance Grant (ROAP). General Public transportation in Lenoir County has grown significantly since the implementation of the RGP program. Today, LCT has expanded operations to include subscription routes and service to the general public by utilizing a fleet of twelve (12) vehicles providing an estimated average of 47,168 passenger trips traveling 324,173 miles annually based on the FY 06-07 monthly statistical reports provided by the contractor. LCT's current fleet consists of five (5) lift-equipped conversion vans, four (4) standard vans, two (2) 22ft Light Transit Vehicles and one (1) 25ft Light Transit Vehicle. The diversity of vehicles is an integral part in providing services and accessibility to all passengers. LCT continually strives to provide safe, efficient and reliable transportation options to all passengers using the system. The system continues to grow and expand. Beginning July 3, 2006, LCT began "Project Transit" a Deviated Fixed Route operating only three (3) days a week from 7:45am – 5:00pm. "Project Transit" began to grow by leaps and bounds which enabled the project to increase services by February 5, 2007 to five (5) days a week from 7:00am – 5:30pm and expanding our services to Lenoir Community College. Contracted services are provided to the following human service agencies located in Lenoir County: Department of Social Services, Council on Aging, Health Department, Mental Health, and Vocational Rehabilitation.

FY 07-08 WORK PLAN HIGHLIGHTS: 1) Beginning August 6, 2007, LCT began an evening loop that operates five (5) days a week from the hours of 5:30pm – 1:30am; 2) Beginning August 6, 2007, LCT began a Deviated Fixed Route for LaGrange operating five (5) days a week from 9:30am – 4:07pm and a Deviated Fixed Route for Pink Hill that operates (3) days a week from 8:00am – 8:30am and 4:53pm – 4:57pm. The routes for LaGrange and Pink Hill are routes that the passengers can ride to Walmart in Kinston and transfer to our Kinston Deviated Fixed Route for no additional charge. 3) Increase bus stops in LaGrange to better serve the community; 4) Beginning July 1, 2007, LCT began selling advertisements on the vehicles to generate revenue for our local matches that NCDOT requires. 5) LCT will replace a lift equipped van for a 28ft LTV due to increase in ridership on the deviated fixed route. 6) LCT to continue to be a ticket selling location for the \$2.50 Rural General Public tickets.

FY 08-09 GOALS: 1) Lenoir County Transit (LCT) to become a County Agency; 2) LCT to hire an Operations Manager, Dispatcher/Scheduler, Full-Time and Part-Time Drivers; 3) LCT to relocate to a facility to house ALL Lenoir County Transit employees and vehicles; 4) LCT to offer a per mile rate cheaper than the \$1.59 that is currently being charged by the Contractor; 5) Continue "Project Transit" Deviated Fixed Routes; 6) Retire and replace two lift-equipped vehicles; 7) Continue to promote the transit system by attending community fairs and speak with groups and agencies; 8) Continue to expand services in the Deep Run, Pink Hill and LaGrange areas and the Latino population; 9) LCT to continue to be a ticket selling location for the \$2.50 Rural General Public tickets; 10) Safety goal of zero vehicle accidents/personal injuries.

FY 09-10 GOALS: 1) LCT to continue to operate as a County Agency; 2) LCT to continue to increase in ridership and miles; 3) LCT to begin to offer transportation to East Carolina University Students and Pitt Community College Students that reside in Lenoir County for a flat fee on trips that are currently being made to Pitt County for medical appointments sponsored by Department of Social Services and Council on Aging; 4) Retire and replace two lift-equipped vehicles; 5) Continue to promote the transit system by attending community fairs and speak with groups and agencies; 6) Continue to expand services.

TRANSPORTATION DEPARTMENT FUND

FUND TYPE: SPECIAL REVENUES

SUMMARY OF REVENUES

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget*		Recommended 2008-09
-0-	-0-	-0-	Smart Start	-0-
95,780	121,080	97,080	NCDOT State Grant	134,375
71,968	48,125	48,125	Fuel - Reimb. - Vehicles	-0-
13,128	13,000	13,000	Capital Reserve - Surcharge	11,000
51,750	51,750	46,028	Grant Rural General Public	46,028
31,296	-0-	30,422	Grant - RGP Discretionary	30,422
24,988	20,000	20,000	Rural General Public Ticket Sales	20,000
		0	Loop Fares	45,000
10,581			Interest	-0-
-0-	-0-	9,908	Employment Transportation	9,908
		9,908	Employment Supplemental	9,908
		0	Agency Sponsored Trips	340,000
1,000	1,920	14,420	Other Revenue	15,000
56,691	29,962	29,962	Reimb - State - Vehicles	93,060
		24,000	Reimb - State - Vehicle Insurance	30,000
	9,963	9,963	Fund Balance Appropriated	80,292
357,182	295,800	352,816	Total	864,993

SUMMARY OF EXPENDITURES

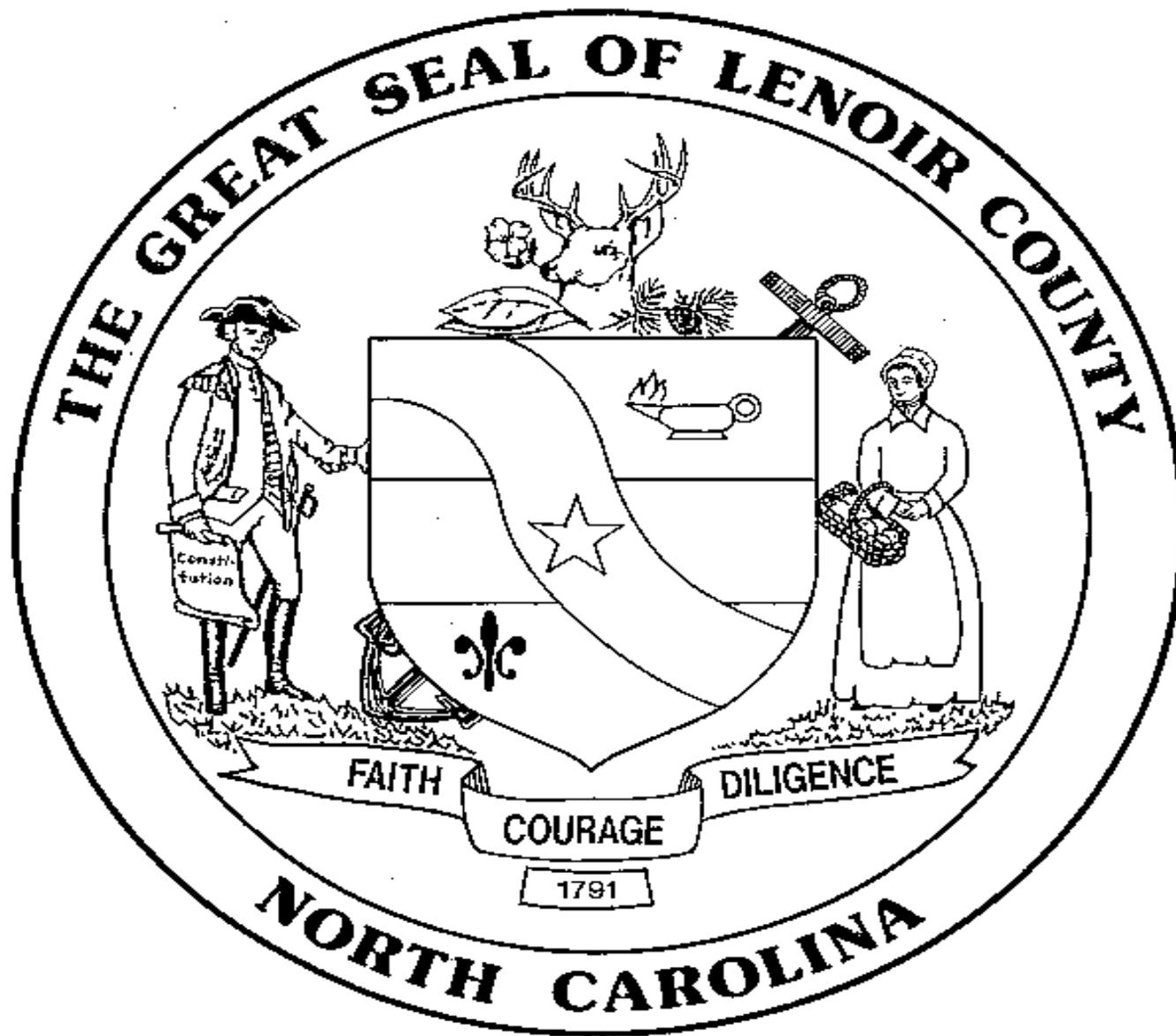
2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Recommended 2008-09
50,370	60,675	60,675	Salaries	345,590
16,321	24,482	24,482	Benefits	68,304
236,115	177,352	225,322	Operating	316,931
63,137	33,291	42,337	Capital Outlay	134,168
365,943	295,800	352,816	Total	864,993

Revised 3/28/08

Fund Balance as of 6/30/07: \$111,023

Fund Balance as of 6/30/08: \$101,060

Fund Balance Projected as of 6/30/09: \$ 20,768



SCRAP TIRE DISPOSAL FUND

DESCRIPTION: Effective January 1, 1990, all new tires purchased in North Carolina or purchased for use within the state have been subject to a 1% state scrap tire disposal fee. This fee is collected by tire retailers and remitted to the State Department of Revenue on a monthly basis. Each quarter, the Department distributes the proceeds of the 1% state fee, less the cost of administration, as follows:

- ◆ 10% of the net proceeds is transferred to the Solid Waste Management Trust Fund; and
- ◆ 90% is distributed to county governments on a per capita basis.

Proceeds of the fee, which are distributed to county governments, must be used to solely defray the costs of scrap tire disposal incurred by the county.

FY 07-08 HIGHLIGHTS: Lenoir County has designated a portion of its landfill as the disposal site and requires that tires be delivered to the landfill where they are held for later shipment (under contract with a commercial hauler) to a processing facility.

FY 08-09 GOALS: 1) To collect and properly dispose of scrap tires; 2) To dispose of tires only using revenues received for this purpose; 3) To apply for state grants to properly offset tire collection / disposal costs as well as any costs associated with illegal tire dumps. A major goal is added this year – to aggressively obtain state grants to offset hauling/contracting costs so this fund does not need supplements from the Solid Waste Management Fund.

SCRAP TIRE DISPOSAL FUND

FUND TYPE: SPECIAL REVENUE

SUMMARY REVENUES:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
\$62,182	\$60,000	\$60,000	Tire Disposal - State	\$65,000
0	0	0	Interest on Investments	0
\$30,021	\$20,000	\$20,000	Tire Grants	\$30,000
\$30,000	\$30,000	\$30,000	Transfer from Landfill	\$35,000
\$122,203	\$110,000	\$110,400	Total	\$130,000

SUMMARY EXPENDITURES:

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
\$121,242	\$110,000	\$110,000	Operating	\$130,000

Fund Balance 6/30/03 \$ 19,522 Audit
Fund Balance 6/30/04 \$ 13,022 Audit
Fund Balance 6/30/05 \$ 12,376 Audit
Fund Balance 6/30/06 \$ 20,058 Audit
Fund Balance 6/30/07 \$ 21,019 Audit
Fund Balance 6/30/08 \$ 908 Estimated
Fund Balance 6/30/09 \$ 908 Estimated

E-911 FUNDS

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: To make available enhanced 911 services to all County residents. This critical service allows Telecommunicators to identify the caller's location without the necessity of the caller verbally explaining the location of the incident.

HISTORY: In 1989, the General Assembly authorized counties and cities to put a separate charge on telephone subscribers to pay for certain costs associated with 911 services. Lenoir County adopted an E-911 Ordinance on May 21, 1990. The charge is collected by the local telephone company and remitted to the County. The monies may be used either for the non-recurring costs of establishing a system, such as the lease, purchase, or maintenance of emergency telephone equipment, including necessary computer hardware, software, and database provisioning, or to pay the charges imposed by the telephone company for operation of service. Effective July 1, 1999 based on Board approval in FY98-99, the monthly charge increased from \$0.25 to \$1.00. Effective January 1, 2008, the North Carolina State Legislature passed a General Statute whereby the State of North Carolina 911 Board will receive all monies from Wireline and Wireless carriers and disburse those monies out to each County based on several factors. The monthly collection for both Wireless and Wireline carriers is \$0.70. This fund now operates as a true "enterprise fund" without General (Tax) Fund Subsidy. (Salaries, benefits and other operating expenses of the telecommunicators are included elsewhere under the General Fund's Communications' Division budget.)

FUTURE TRENDS: The County will annually evaluate the Fund's "financial health". The N.C. General Assembly may expand the uses of the telephone charges.

FY 2007-2008 HIGHLIGHTS: Effective January 1, 2008, the North Carolina State Legislature passed a General Statute whereby the State of North Carolina 911 Board will receive all monies from Wireline and Wireless carriers and disburse those monies out to each County based on several factors. The monthly collection for both Wireless and Wireline carriers is \$0.70. The Wireless Phase II project will continue to be improved upon. Capital Outlay purchase included: 1) Continued maintenance on the mapping system for the Emergency Services Department; 2) repayment of general fund; 3) continued to upgrade the E-911 Center with capabilities to ensure accurate and timely dispatches with Wireless Phase II; and 4) completed the GeoLynx mapping project – with the system up and running efficiently and effectively in the E-911 Center.

FY 2008-2009 GOALS: This division plans to 1) continue with the maintenance on the mapping system for the Emergency Services Department; 2) continue to upgrade the E-911 Center with capabilities to ensure accurate and timely dispatches for the Wireless Phase II; 3) provide AVL services for the EMS Division.

ACTUAL 2006-2007	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET		RECOMMENDED 2008-2009
59,162	62,045	62,045	SALARIES	34,103
23,011	23,724	23,724	BENEFITS	12,453
405,707	493,427	493,427	OPERATING	367,048
18,677	238,982	238,982	CAPITAL OUTLAY	155,670
506,557	818,178	818,178	TOTAL	569,274

E-911 FUNDS**FUND TYPE: SPECIAL REVENUE****SUMMARY REVENUES:**

06-07 ACTUAL	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET		ADOPTED 2008-2009
0	0	\$260,864	WIRELINE 911 FUND BALANCE	0
0	\$231,727	\$231,727	WIRELESS 911 FUND BALANCE	0
\$499,429	\$450,000	\$450,000	WIRELINE 911 FEES	0
\$172,581	\$136,451	\$136,451	WIRELESS 911 FEES	0
0	0	0	E911 REVENUE-STATE	\$569,274
0	0	0	GENERAL FUND LOAN	0
\$62,698	0	0	INTEREST	0
\$734,708	\$818,178	\$1,079,042	TOTAL	\$569,274

SUMMARY EXPENDITURES:

06-07 ACTUAL	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET		ADOPTED 2008-2009
\$59,163	\$62,045	\$62,045	SALARIES	\$34,103
\$23,009	\$23,724	\$23,724	BENEFITS	\$12,453
\$406,506	\$493,367	\$826,171	OPERATING	\$367,048
\$17,877	\$239,042	\$167,102	CAPITAL OUTLAY	\$155,670
\$506,555	\$818,178	\$1,079,042	TOTAL	\$569,274

Fund Balance as of 6/30/03	\$820,856	Audit
Fund Balance as of 6/30/04	\$852,127	Audit
Fund Balance as of 6/30/05	\$1,350,296	Audit
Fund Balance as of 6/30/06	\$757,375	Audit
Fund Balance as of 6/30/07	\$985,527	Audit
Fund Balance as of 6/30/08	\$702,607	Estimated
Fund Balance as of 6/30/09	\$210,017	Estimated

REVALUATION FUND

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: This fund is designed to pay for the costs of revaluating all real property, on eight (8) or four (4) year cycles. In FY 03-04, the Board agreed that it would not be cost beneficial to conduct a revaluation in 2005, since values have remained fairly stable. The next revaluation is scheduled for 2009 and will be completed within existing staffing levels. This fund is totally supported by a transfer from the General Fund.

FY 2007-2008 WORK PLAN HIGHLIGHTS: The review of parcels for the 2009 revaluation has continued.

FY 2008-2009 GOALS: Review of parcels for 2009 revaluation and take pictures of improvements that can be tied to the parcels on the new mapping software.

06-07 ACTUAL	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET *		RECOMMENDED 2008-2009
30,806	31,578	31,578	SALARIES	34,005
12,392	12,633	12,633	BENEFITS	13,016
2,982	5,600	5,600	OPERATING	57,100
			CAPITAL OUTLAY	
46,180	49,811	49,811	TOTAL	104,121

FUND BALANCE \$46,138 as of 06/30/01 Audit

FUND BALANCE \$ 5,766 as of 06/30/02 Audit

FUND BALANCE \$ 5,934 as of 06/30/03 Audit

FUND BALANCE \$ 7,724 as of 06/30/04 Audit

FUND BALANCE \$11,162 as of 06/30/05 Audit

FUND BALANCE \$12,872 as of 06/30/06 Audit

FUND BALANCE \$15,586 as of 06/30/07 Audit

FUND BALANCE \$16,000 as of 06/30/08 (Est.)

FUND BALANCE \$16,000 as of 06/30/09 (Est.)

* REVISED AS OF 01/31/08

AUTOMATION PRESERVATION FUND

FUND TYPE: SPECIAL REVENUE FUND

DESCRIPTION: The Automation Enhancement and Preservation Fund is a relatively new fund that was created in January 2002 pursuant to General Statute 161-11.3 for the Office of Register of Deeds. Ten percent of the fees collected by the Register of Deeds Office are to be set aside in this fund annually. These funds are to be used to help with the expense of computer and imaging technology in the Office of the Register of Deeds. This fund can also be used to preserve the records (births, deaths, marriages, etc.) from deterioration of age or public use. By accounting for these revenues and expenditures in a special revenue fund, any unused monies will carry over to the next year. Nothing in this section shall be construed to effect the duty of the Board of Commissioners to furnish supplies and equipment to the Office of the Register of Deeds.

FY 2007-2008 HIGHLIGHTS: The Automation Preservation Fund was not used this year. All unused revenues generated under this fund “rolls” into the fund’s Fund Balance.

FY 2008-2009 GOALS: The Automation Enhancement and Preservation Fund will be used to purchase a wide format scanner/plotter to replace current map reader and copier. The fund will be used to purchase a desktop scanner to scan vitals to comply with state guide lines on Disaster /Recovery program.

REVENUES

2006-07 ACTUAL	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET		SUBMITTED 2008-2009
30,589	\$30,000	\$30,000	Fees Collected	\$30,000
5,619	2,500	\$2,500	Interest on Investments	\$2,500
0	0	0	Fund Balance App.	\$2,500
36,208	\$32,500	\$32,500	Total	\$35,000

EXPENDITURES

2006-07 ACTUAL	ORIGINAL 07-08 BUDGET	REVISED 07-08 BUDGET		SUBMITTED 2008-2009
\$11,350	\$30,000	\$30,000	Capital Outlay-Equipment	\$32,500
0	\$2,500	\$2,500	Operating	\$2,500
\$11,350	\$32,500	\$32,500	Total	\$35,000

Fund Balance as of 6/30/05 \$117,022
 Fund Balance as of 6/30/06 \$ 67,975
 Fund Balance as of 6/30/07 \$ 92,833
 Fund Balance as of 6/30/08 \$ 122,00 Estimated
 Fund Balance as of 6/30/09 \$ 122,00 Estimated

CAPITAL IMPROVEMENT FUND

FUND TYPE: CAPITAL FUND

DESCRIPTION: This fund provides monies for significant, long-term improvements to the County's infrastructure, either its major upgrade or its expansion, and also provides monies to improve the capital assets of "the County" for the purpose of increasing economic development through industrial / GTP-related recruitment / retention actions and community development opportunities.

HISTORY: The fund was initiated in FY 99-00. Projects are identified and highlighted because of their high dollar impact and the long-term benefits that they reap. The Board votes publicly on all projects.

OUTLOOK: For the next five- (5) years, including this fiscal year, \$12,070,446 total is projected for this fund.

OPERATIONAL IMPACT: Projects which **expand** the County's infrastructure, generally **increase** operational costs; projects which **renovate or rehabilitate** existing facilities tend to **decrease** annual maintenance costs. The economic development (recruitment / retention) projects listed require minimal additional operating costs because industries / businesses generally pay more in taxes than the services they require. Capital improvements and debt service for the Lenoir Community College and Parks and Recreation facilities generally have as goals to reduce operating and maintenance costs.

Future: We continue to be concerned that the Board realizes that the annual transfer from the General Fund to this fund is a **recurring obligation**. We are incurring contractual (re: mandatory) long-term commitments to stimulate economic development / tax base growth / jobs creation. These commitments **require recurring revenues**. Certainly they are performance-driven in that the benefits of securing or retaining private enterprises are in excess of the costs. Nevertheless, for the short-term, the County is "breaking even" in this most significant arena, as well as using **savings to pay for recurring expenditures**. A key example of this budgetary practice involved the sale of the Industrial Shell Building #2. The net proceeds increased the CIP Fund Balance to a June 30, 2003 audit total of \$1,645,443; however, a \$200,000 per year annual payment to West Pharmaceuticals remains a county obligation for eleven (11) years, beginning in FY05-06. The Board must always pay heed to future commitments when using savings to pay off recurring costs.

LENOIR COUNTY CAPITAL IMPROVEMENTS PROGRAM

APPROPRIATIONS IN FUTURE FISCAL YEARS

	ECONOMIC DEVELOPMENT	40-4920-	Adopted Budget 2007-08	Revised Budget 2007-08	Adopted 2008- 09	2009-10	2010-11	2011-12	2012-13	5-Year Totals
3500	Industrial Park Imps.		-	14,000 (1)	25,000	25,000 (1)	25,000 (1)	25,000 (1)	25,000 (1)	125,000
5809	NC Veterans' Nursing Home		-	13,500						-
5817	Dopaco				13,750 (1)	13,750 (1)				27,500
5821	Water/Sewer Infrastructure		-	20,000 (1,6,7)		100,000 (1)	100,000 (1)	100,000 (1)	100,000 (1)	400,000
5824	Masterbrand Cabinets		100,000 (1)	103,238 (1)						-
5830	Hangar Agreement		40,000 (1)	83,301 (1)	40,000 (1)	40,000 (1)	40,000 (1)	40,000 (1)	40,000 (1)	200,000
5846	Smithfield		100,000 (1)	200,000 (1)	100,000 (1)	100,000 (1)	100,000 (1)	100,000 (1)	100,000 (1)	500,000
5847	West		200,000 (1)	200,000 (1)	200,000 (1)	200,000 (1)	200,000 (1)	200,000 (1)	200,000 (1)	1,000,000
5850	Existing Industries Program		-	10,000 (1)						-
5851	Lenox #3		12,000 (1)	30,480 (1)	20,000 (1)					20,000
5852	Workhorse		14,500 (1)	17,400 (1)						-
5853	ALSCO		15,500 (1)	17,205 (1)						-
5854	Ferguson		6,800 (1)	6,800 (1)	6,800 (1)					6,800
5855	Alside #2		30,500 (1)	30,500 (1)						-
5862	DuPont Sorona		125,000 (1)	125,000 (1)	125,000 (1)	125,000 (1)	125,000 (1)	125,000 (1)	125,000 (1)	625,000
5863	Electrolux		100,000 (1)	100,000 (1)	100,000 (1)	100,000 (1)	100,000 (1)	100,000 (1)	100,000 (1)	500,000
5864	A.G. Machining		-		11,000 (1)	11,000 (1)	12,000 (1)			34,000
5865	SIS - County		3,000 (1)	3,000 (1)	7,400 (1)	13,400 (1)	11,900 (1)	10,300 (1)		43,000
5866	Electrolux-One NC		-	200,000 (5)						-
5867	DuPont Sorona-Golden Leaf		-	1,150,000 (5)						-
5868	Coharie Farms			5,000 (1)	5,000 (1)	5,000 (1)	5,000 (1)			15,000
5869	Commerce Overseas				25,000 (1)	25,000 (1)	25,000 (1)			75,000
5870	Premier Trailers					8,800 (1)	12,200 (1)	4,000 (1)		25,000
5871	West Co. II				70,000 (1)	145,000 (1)	125,000 (1)	100,000 (1)	100,000 (1)	540,000
5872	Sanderson Processing									-
5873	Sanderson Hatchery									-
5874	Sanderson Feed Mill									-
5875	Sanderson Sprayfield									-
5876	Fields Control				9,000 (1)	8,000 (1)	8,000 (1)			25,000
5900	Industrial Development: Engineering Design		-	15,000 (1)	5,000 (1)	5,000 (1)	5,000 (1)	5,000 (1)	5,000 (1)	25,000
5903	GTP Sewer Ext.		25,000 (1)	50,000 (1)	25,000 (1)	25,000 (1)	25,000 (1)	25,000 (1)	25,000 (1)	125,000
7203	Shell Bldg #3 Interest		36,000	36,000 (1)	36,000 (1)	36,000 (1)	36,000 (1)	36,000 (1)	36,000 (1)	180,000
	Totals		\$ 808,300	\$ 2,430,424	\$ 823,950	\$ 985,950	\$ 955,100	\$ 870,300	\$ 856,000	\$ 4,491,300
	<i>Last Payment</i>									
	* New									
	KEY: 1 General Fund Transfer	2 Land Reimbursement	3 Fund Interest	4 Sales of Assets	5 Grants	6 Donations/Contributions	7 CIP Fund Balance Appropriated	8 Bonds/Loan Proceeds		

LENOIR COUNTY CAPITAL IMPROVEMENTS PROGRAM

APPROPRIATIONS IN FUTURE FISCAL YEARS

Community Development 40-4930		Adopted Budget 2007-08		Revised Budget 2007-08		Adopted 2008-09		2009-10	2010-11	2011-12	2012-13	5-Year Totals		
5100	Lenoir Community College : Capital	100,000	(1)	147,076	(1)	100,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	500,000
5101	Parks & Recreation / Capital	65,000	(1)	67,370	(1)	70,000	(1)	65,000	(1)	65,000	(1)	65,000	(1)	330,000
5109	Visitors Center: Construction	-		101,308	(5)	-		-		-		-		-
5110	Hwy 70 Corridor	10,000		10,000	(1)	-		-		-		-		-
5111	Recreation-Train Project	-		43,659										-
5113	Website Development	-		6,500										-
5114	Hwy 70 Boat Ramp	-		7,500										-
5115	Soccer Complex					100,000	(1)							100,000
5116	Community Revitalization					35,000	(1)							35,000
5117	Dog Park Constr.					25,000	(1)							25,000
7100 7200	Lenoir Community College - Debt Service	460,000	(1)	460,000	(1)	440,000	(1)	420,000	(1)					860,000
7101 7202	Battlefield Visitors Center Debt Service	29,146		29,146	(1,2)	29,146	(1,2)							29,146
	Total Community Development	\$ 664,146		\$ 872,559		\$ 799,146		\$ 585,000		\$ 165,000		\$ 165,000		\$ 1,879,146
<i>Last Payment</i>														
Buildings & Grounds 40-4935		Adopted Budget 2007-08		Revised Budget 2007-08		Adopted 2008-09		2009-10	2010-11	2011-12	2012-13	5-Year Totals		
5800	Re-roofing / HVAC	50,000	(1)	90,000	(1)	50,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	450,000
5801	Building Upgrades	50,000	(1)	100,000	(1)	50,000	(1)	100,000	(1)	100,000	(1)	100,000	(1)	450,000
5804	EMS Station Project	100,000	(1)	182,000	(1)			-		-		-		-
5805	Resource Dev Bldg Improvements	-		75,000										
5809	Commissioners' Room Upgrades	-		35,000										
5970	Hannibal Building	42,000		42,000	(1)	-		-		-		-		-
5980	Jail Project	-		-		-		1,200,000		1,200,000		1,200,000		4,800,000
	Total Buildings & Grounds	\$ 242,000		\$ 524,000		\$ 100,000		\$1,400,000		\$1,400,000		\$1,400,000		\$ 5,700,000
	Total - All Projects	\$ 1,714,446		\$3,826,983		\$1,723,096		\$2,970,950		\$2,520,100		\$2,435,300		\$12,070,446
<i>Last Payment</i>														
KEY: 1 General Fund Transfer 2 Land Reimbursement 3 Fund Interest 4 Sales of Assets 5 Grants 6 Donations/Contributions 7 CIP Fund Balance Appropriated 8 Bonds/Loan Proceeds														

SMITHFIELD PACKING COMPANY

DESCRIPTION: Smithfield Packing Company, Inc. will construct a new food processing facility, representing a total-non depreciated investment of at least \$80,000,000 in real and personal property including machinery and equipment, and creating at least 206 new jobs in Lenoir County within five years after commencement of commercial operations at the “New Plant”. The new facility will be located in Phase II of the 70 West Industrial Park and will be Smithfield’s second facility in Lenoir County.



HISTORY: Smithfield Packing Company currently operates a ham processing facility located at 2602 West Vernon Avenue, Kinston, NC. The current employment at this facility is more than 500. Smithfield Packing Company has been a vital part of our manufacturing community for more than 20 years. This new facility will be in addition to the Vernon Avenue location.

OUTLOOK: Based on a projected investment of \$80 million, the County will recover its \$3,050,000 investment in seven years. This grant is based on a Performance Agreement that will expire December 31, 2015.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	5-Year Total
General Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000	\$600,000

WEST PHARMACEUTICAL

DESCRIPTION: West Pharmaceuticals elected to rebuild its manufacturing operations and employ a minimum of two hundred (200) employees in Lenoir County by purchasing from Lenoir County the industrial shell building #2 located at 1028 Enterprise Boulevard, Highway 70 West Industrial Park, Kinston, NC.

HISTORY: West Pharmaceutical Services, Inc. opened the Kinston plant in 1975. The initial plant was 90,000 SF and represented a \$12 million investment. In 1985, the plant was expanded by 55,000 SF. In January 2003, an explosion destroyed the plant, which employed 250 people and was valued at \$16 million.

Lenoir County realizing West Pharmaceutical Services value to our community provided an Economic Development Grant valued at two million two hundred thousand (\$2,200,000) to induce West to re-invest in Lenoir County.

OUTLOOK: Based on a projected re-investment of \$16 million, the County will recover its \$2,200,000 investment in approximately 10 years. West Pharmaceuticals paid to Lenoir County \$2,000,000 for the Shell Building No. 2 and 23 acres of land. This grant is based on a Performance Agreement that will expire on December 31, 2015.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.



Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	\$600,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,600,000

LENOX CHINA EXPANSION NO. 3

DESCRIPTION: This is a third expansion for Lenox China in less than four years. This expansion will add \$2,500,000 in machinery and equipment to produce a new product line and will add 100 new jobs.

HISTORY: Lenox came to Lenoir County in 1989 purchasing our first 45,000 square foot shell building. With an initial investment of \$24 million, Lenox opened as a small operation for workers to decorate china. In 1991 the company expanded to a 150,000 square foot manufacturing facility. In December 2000 the company opened its 7,000 SF retail outlet store in Kinston. In 2002 they added \$8 million capital investment and 30 new jobs. In 2004, Lenox chose to increase its employment from 273 full-time employees to 373 full-time employees for a total increase of one hundred (100) as a result of this expansion. Again in 2006 they will add \$2.5 million in machinery and equipment and 100 new jobs at the Lenoir County facility.



OUTLOOK: This performance agreement expires December 31, 2008.

OPERATIONAL IMPACT: Other than “normal” services provided to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	\$9,520	\$20,000	\$-0-	-0-	-0-	-0-	\$29,520.00

FERGUSON ENTERPRISES

DESCRIPTION: Ferguson Enterprises, Inc. desires to open a new distribution center in Kinston. The facility located at 4100 Berkeley Avenue in Kinston consisting of approximately 30,000 square feet will serve as the distribution center for ten stores in NC. They will install certain industrial machinery and equipment and improvements in this facility representing a non-depreciated investment in excess of \$400,000. The company will employ thirty (30) full-time employees as a result of this expansion.



HISTORY: This facility will serve as the distribution center for ten stores in NC.

OUTLOOK: Based on a projected investment of \$400,000 the County will recover its \$13,600 investment in three (3) years. This is another example of the value of the “*Less Than \$2.5 million Incentive Policy*” established by the Commissioners in 2002. This grant is based on a Performance Agreement that will expire December 31, 2008.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	\$4,352	\$6,800	\$--0--	\$--0--	\$--0--	\$--0--	\$11,152

E. I. DUPONT COMPANY

DESCRIPTION: E. I. DuPont de Nemours and Company plans to expand its production capabilities with a new product line “Sorona”. The company will install certain industrial machinery, equipment and improvements at its facility on NC 11 North, representing a total-non depreciated investment in excess of \$55,000,000 to manufacture this new product line. This expansion will create an additional 66 new high-paying jobs in Lenoir County within four years. The Lenoir Committee of 100, Inc. will invest \$50,000 in this project in 2006. Other grants applied for on behalf of this project are Golden Leaf Foundation, NC’s Eastern Region Flex Grant, and NC DOT Rail Grant and One NC.



HISTORY: DuPont came to Lenoir County in 1953 and once was the County’s largest employer and taxpayer. The company has downsized its employment from 3,500+ to 33. A primary objective of this expansion was to keep DuPont operational in Lenoir County and possibly have an alternative crop option for the many farmers in our area. Market success of DuPont Sorona has the potential for strengthening Lenoir County’s long-term economy and is an especially exciting opportunity for a tobacco-dependent community. This project also follows the Governor’s plan for the Bio-Tech industry in North Carolina.

OUTLOOK: Based on a projected investment of \$55 million, the County will recover its \$1,250,000 investment in five (5) years. This grant is based on a Performance Agreement that will expire December 31, 2016.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years’ Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	\$78,125	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$703,125.00

ELECTROLUX

DESCRIPTION: Electrolux will expand its Lenoir County dishwasher production plant, creating 97 jobs and investing \$18 million in the area during the next three years.



HISTORY: Electrolux Home Products first came to Kinston/Lenoir County in 1989. The name has changed several times over the years from WCI, to Frigidaire and most currently Electrolux. Their current facility is approximately 500,000 SF under roof. They have been an excellent corporate citizen for sixteen years. They have been considering an expansion—for the production of a new high-end product line. Lenoir County Economic Development Department has been working with Electrolux Home Products encouraging them to locate their expansion in Lenoir County. Competition for this expansion was China, and Mexico. Not only were we competing for the expansion, but we were at risk to loose over 700 manufacturing jobs already in place.

OUTLOOK: Based on a projected investment of \$18,000,000 the County will recover its \$500,000 investment in six (6) years. This grant is based on a Performance Agreement that will expire December 31, 2011.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$-0-	\$500,000.00

HANGAR AGREEMENT

DESCRIPTION: During FY 00-01, the County and the Global Transpark Authority (GTP) entered into a 40-year contract known as the “Hangar Agreement”. The GTP would borrow the money to build a hangar to serve Segrave Aviation. Segrave would expand operations, including a minimum \$10 million increase in investment. The County would pay \$40,000 per year to the GTP (\$30,000 to cover debt and \$10,000 for hangar maintenance).

HISTORY: The hangar has been completed and leased to Segrave.

OUTLOOK: If the performance objectives are achieved, the County receives approximately \$75,000/year in taxes and pays out \$40,000/year, thereby “netting” \$35,000/year on this contract.

OPERATIONAL IMPACT: The County’s annual payment includes the County’s yearly operating costs, i.e., the operation and maintenance of the hangar is done by the GTP.



Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	\$256,836	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$456,836

Spatial Integrated Systems, Inc. (SIS)

DESCRIPTION: Spatial Integrated Systems, Inc. located at 2815 Rouse Road Extension, Kinston, NC 28504 plans to install certain industrial machinery, equipment and improvements in a leased 20,000 SF manufacturing facility located at the NC Global TransPark. The company will employ 37 full-time employees and invest \$2,750,000. SIS is being supported by the NC Global TransPark Foundation, Lenoir County, the Neuse River Development Authority's Defense Ventures Fund and the Governor's Office which will back the enterprise with \$100,000 from the One North Carolina Fund.



HISTORY: This is a Maryland company specializing in information technologies, engineering services and software solutions for the US Navy and aviation industries. The company will bring 37 jobs to the NC Global TransPark with annual salaries ranging from \$35,000 to \$100,000.

OUTLOOK: Based on a projected investment of \$2,750,000, the County will recover its \$46,000 investment in four (4) years. This grant is based on a Performance Agreement that will expire December 31, 2011.

OPERATIONAL IMPACT: Other than "normal" services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	-0-	\$7,400	\$13,400	\$11,900	\$10,300	\$-0-	\$97,000.00

**Moneys (\$54,000) received from the NC Global TransPark Authority.*

LENOIR COUNTY SHELL NO. 3

DESCRIPTION: The County will invest a total of \$1,324,000 in cash and borrowed funds from North Carolina’s Eastern Region (previously called the Global TransPark Commission) to construct this 40,000 square foot industrial shell building to be located in the 70 West Industrial Park. The Lenoir Committee of 100 and The City of Kinston will partner with Lenoir County in the construction of Shell Building No. 3. Construction will begin in FY 07-08.



HISTORY: An estimated 85% of companies locating/expanding to a community go into an existing building. Lenoir County has historically been very successful with Shell No. 1 now owned/occupied by Lenox China; and Shell No. 2 now owned/occupied by West Pharmaceuticals. Either directly or indirectly, Lenoir County can boast that numerous companies have expanded or relocated to Lenoir County because we had an available building.

OUTLOOK: Having a shell building is a necessary tool to attract new and expanding industry to Lenoir County.

OPERATIONAL IMPACT: None direct.

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	\$70,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$250,000

A. G. MACHINING

DESCRIPTION: March 23, 2007 Governor Easley’s office announced AG Machining, Inc. will open a manufacturing facility in Kinston creating 29 jobs and investing \$1.6 million during the next three years. The company specializes in metal fabrication and machining and powder coating for the printing and computer industries.



HISTORY: A G Machining is headquartered in Simi Valley, California. In addition to Lenoir County’s investment, other partners who helped to make this announcement possible include: North Carolina Department of Commerce One NC Fund; City of Kinston and Lenoir Community College.

OUTLOOK: Based on a projected investment of \$2,850,000, the County will recover its \$34,000 investment in four years. This grant is based on a Performance Agreement that will expire December 31, 2010.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years’ Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-3	Total
General Fund	-0-	\$11,000	\$11,000	\$12,000	\$-0-	\$-0-	\$34,000.00

COHARIE FARMS

DESCRIPTION: April 17, 2006 Coharie Farms, an existing company located in LaGrange and Clinton, NC announced plans to construct a new purchasing & storage facility and install certain industrial machinery, equipment and improvements that represent a non-depreciated investment in excess of two million dollars (\$2,000,000). The construction will take place on the company's existing site on Willie Measley Road, LaGrange, NC.

HISTORY: In January 2006 the LaGrange facility was devastated by fire. The company chose to rebuild and expand its Lenoir County Location.



OUTLOOK: This is another example of the value of the “*Less Than \$2.5 million Incentive Policy*” previously established by the Commissioners. This grant is based on a Performance Agreement that will expire December 31, 2010.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	\$4,150	\$5,000	\$5,000	\$5,000	\$--0--	\$--0--	\$19,150.00

INDUSTRIAL DEVELOPMENT: ENGINEERING DESIGN

DESCRIPTION: The project funds key engineering / technical aspects of potential projects in order to facilitate their success.

HISTORY: In past years, this work was paid from the budget of the Economic Development Department.

OUTLOOK: Various industrial clients are recruited to Lenoir County. In order to obtain accurate cost estimates, it is sometimes necessary to incur up-front engineering costs. The annual appropriation to this account has been \$5,000 per year.



OPERATIONAL IMPACT: Not applicable

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	\$1,025	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$26,025

COMMERCE OVERSEAS

DESCRIPTION: August 9, 2007 Governor Easley’s office announced Commerce Overseas Corporation (COC), a leading military aviation parts manufacturer and supplier, plans to move its headquarters from California to the North Carolina Global TransPark. The move will also include a warehouse, distribution center and manufacturing facility. With this move, the company will create 72 new jobs with above average salaries and benefits. Investment in this project is expected to exceed \$4.3 million over the next three years.



HISTORY: Commerce Overseas Corporation was established in 1967. The company manufactures and supplies aerospace parts for US military aircraft operating in more than fifty (50) countries including the U.S. The company will lease a facility located at the NC Global TransPark. In addition to Lenoir County’s investment, other partner’s who helped to make this announcement possible include: North Carolina Department of Commerce One NC Fund; Global TransPark Foundation; Neuse River Development Authority’s Defense Ventures Fund; and USDA’s Intermediary Re-Lending Program.

OUTLOOK: Based on a projected investment of \$4.3 million, the County will recover its \$75,000 investment in three years. This grant is based on a Performance Agreement that will expire December 31, 2011.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years’ Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-3	Total
General Fund		-0-	\$25,000	\$25,000	\$25,000	-0-	\$75,000.00

DOPACO, INC. EXPANSION

DESCRIPTION: Dopaco, Inc. a manufacturer of paper products for the fast food industry, plans to install additional machinery and equipment in its current Lenoir County location to expand its production capability of this facility. This expansion represents a non-depreciated capital investment in excess of \$2,350,000 and will create an additional ten (10) full-time jobs.

HISTORY: Dopaco, Inc. first located in Lenoir County in August 1993. The company began operations in a 30,000 SF temporary facility while the current 150,000 SF building was being completed. The facility located in the 70 West Industrial Park expanded to 300,000 SF in 1995. In August 2004 Cascades, Inc. acquired the remaining 50% interest in Dopaco from founder Edward Fitts. Today Dopaco is a wholly owned subsidiary of Cascades Inc. and employs 194 full-time employees.



OUTLOOK: Based on a projected investment of \$2.3 million, the County will recover its \$27,500 investment in two years. This grant is based on a Performance Agreement that will expire December 31, 2009.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-3	Total
General Fund		\$13,750	\$13,750	-0-	-0-	-0-	\$27,500.00

FIELD CONTROLS EXPANSION

DESCRIPTION: Effikal, LLC of Orion, Michigan will relocate within Field Controls LLC’s existing facility in Lenoir County, creating 35 jobs and investing \$1.1 million during the next three years. Effikal and Field Controls are sister companies.

HISTORY: Field Controls Corporation is a privately held corporation that has been in Lenoir County for nearly 30 years. Field Controls is a manufacturer of barometric dampers, humidifiers, air boosters and draft controls and an “industry leader” in this field. They currently employ 93 full-time employees. The owners have purchased the Effikal, LLC of Orion Michigan and plan to combine this operation within its existing facility in Lenoir County. It should be noted that the facility in Michigan could have accommodated both operations. It is also worthy to note, that not only does this expansion/acquisition create 35 new jobs, it also preserves 93 existing jobs as well and increases Lenoir County’s tax base. Other partners who helped make this announcement possible include: North Carolina Department of Commerce, North Carolina’s Eastern Region, Lenoir Community College and Lenoir Committee of 100.



OUTLOOK: Based on a projected investment of \$1.165 million the County will recover its \$25,000 investment in four years. This grant is based on a Performance Agreement that will expire December 31, 2010.

OPERATIONAL IMPACT: Other than “normal” services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	-0-	FY 12-3	Total
General Fund		\$9,000	\$8,000	\$8,000	\$-0-	\$-0-	\$25,000.00

PREMIER TRAILER, INC.

DESCRIPTION: Premier Trailer, Inc. a manufacturer of horse trailers will invest \$464,000 and create 55 new jobs over the next three years in Lenoir County. Premier Trailer will revitalize the former Univar Building that has been vacant for over five years.

HISTORY: The owners of Double D., a privately held corporation that has been in Lenoir County for approximately 10 years, decided to pursue a joint venture to enter their all aluminum product as a private label. They have been successful in the manufacturing of Galvaneal over steel equestrian trailers and expect this new product line will broaden current products and increase market share. Other partners who helped make this announcement possible include: North Carolina Department of Commerce, NC Rural Center; Lenoir Community College and Lenoir Committee of 100.



OUTLOOK: Lenoir County's \$25,000 investment is based upon the *Less Than \$2.5 Million Incentive Policy* previously approved by the Commissioners. This grant is based on a Performance Agreement that will expire December 31, 2011

OPERATIONAL IMPACT: Other than "normal" services to this industry and its employees, no other additional costs will be borne by the County.

Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-3	Total
General Fund		-0-	\$8,800	\$12,200	\$4,000	\$-0-	\$25,000.00

WEST PHARMACEUTICALS EXPANSION

DESCRIPTION: West Pharmaceuticals plans to expand its current facility in Lenoir County investing \$18.7 million over the next three years and creating 154 jobs.

HISTORY: West Pharmaceutical Services has been in Lenoir County since 1974 with an initial investment of approximately \$3 million and constructing an 80,000 SF manufacturing facility to produce molded rubber products for the pharmaceutical industry. In the mid 1980's they completed an \$8.5 million expansion adding 55,000 SF and 25 new jobs. In January 2003 a tragic explosion occurred forcing the company to close its Rouse Road location. In June 2003, West Pharmaceuticals purchased Lenoir County's Shell Building No. 2 and reopened its Lenoir County operation in early 2004. At the time of the decision to expand in Lenoir County, the company employed 211 full-time employees. In addition to Lenoir County's investment, other partners include: NC Department of Commerce; NC's Eastern Region; Lenoir Community College and Lenoir Committee of 100, Inc. This agreement will not interfere/contradict any portion of Agreement No. 1 executed on June 19, 2003.

OUTLOOK: Based on a projected investment of \$18.7 million the County will recover its \$500,000 investment in five years. This grant is based on a Performance Agreement that will expire December 31, 2012.

OPERATIONAL IMPACT: Other than "normal" services to this industry and its employees, no other additional costs will be borne by the County.



Funding Source	Prior Years' Funding	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-3	Total
General Fund		\$50,000	\$125,000	\$125,000	\$100,000	\$100,000	\$500,000.00

LENOIR COMMUNITY COLLEGE: CAPITAL IMPROVEMENTS

DESCRIPTION: This continuing five (5) year program allocates \$100,000 annually for prioritized capital projects or capital equipment. Generally, the projects involve renovation of buildings and classrooms, major roof or HVAC replacement, complying with ADA requirements, or major equipment replacement. Unspent funds rollover from year to year.

HISTORY: During FY 00-01 the following was accomplished: 1) renovated restrooms for ADA compliance (\$85,000); 2) 146-space parking lot (\$43,000); 3) classroom renovation (\$25,000), security project (\$23,000); 4) During FY 02-03, \$50,000 was expended on replacement of roofs; 5) During FY 03-04 continued matching county dollars (\$100,000) with state bond moneys to construct new buildings or make major improvements in existing ones; and 6) During FY 04-05, the college received an initial allotment of \$100,000 and an additional allotment of \$150,000. Projects undertaken this year included carpeting (\$5,345), roofing (\$72,000), expansion of parking (\$42,000), replacement of HVAC Systems (\$20,000), conversion to natural gas (\$10,000), master plan (\$28,000), concrete repairs (\$21,000), electric cart for security (\$6,000), coordinated clock system (\$8,500), un-interruptible power supply (\$7,000) and the purchase of new and replacement equipment.

OUTLOOK: Lenoir Community College is well into construction and renovation of facilities on the main campus, supplementing county funds with monies available from the 2000 statewide bond referendum. The County has committed to provide \$100,000 per year for five years as a match as required for the bond appropriation.

OPERATIONAL IMPACT: Having bond funds and matching county funds is vital in renovating aging structures. These funds will allow significant improvement to the function and efficiency of buildings on the main campus.

Funding	Prior Years' Funding	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11	5 Year Total
General Fund	\$1,044,376	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

PARKS AND RECREATION: CAPITAL

DESCRIPTION: This project account funds: 1) grant matches to supplement federal/state or local resources and 2) “one-time” capital improvements to support Parks & Recreation activities.

HISTORY: For FY 07-08, work completed was: 1) Purchase youth athletic equipment (\$8,000); 2) Purchased and installed playground equipment; (\$10,000); 3) Begin construction on the Lenoir County Dog Park (\$25,000), 4); Repaired athletic fields at Moss Hill, LaGrange and Banks (\$6,000); 5); Purchased ballfield/prep machine (\$5,000); 6); Constructed a train at the Neuseway Nature Park (\$8,000); 7); Repaired ballfield lights (\$8,000).



OUTLOOK: For FY 08-09, the following is scheduled: 1) Fund ½ of 15 passenger van (\$12,500); 2); replace gym lights at Moss Hill and Contentnea (\$15,000); 3); Purchase new exhibits at Nature Center/ Planetarium (\$5,000); 4) Replace lights at Banks ballfield (\$10,000); 5) Youth athletic equipment (\$10,000); 6) begin work on Pink Hill Park (\$9,500) and 7); Complete boat ramp on Highway 70 East (\$8,000).

ORGANIZATIONAL IMPACT: Parks and Recreation facilities require major upgrades, similar to county buildings, as they age. Also, recreation equipment needs to be replaced annually and a county vehicle and a mower are also needed. This should limit the county’s liability and increase citizen’s satisfaction with parks and recreation.

Funding Source	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	5 Year Total
General Fund	\$70,000	\$65,000	\$65,000	\$65,000	\$65,000	\$330,000
Dog Park	\$25,000	0	0	0		\$25,000
Soccer Complex	\$100,000	\$100,000	\$100,000	0	0	\$300,000

KINSTON/LENOIR COUNTY VISITORS CENTER & HISTORIC BATTLEFIELD OVERLOOK

DESCRIPTION: This capital project involves construction of a 2,000 square foot Visitor’s Center. The North Carolina Federal Enhancement Grant (T-21) of \$99,736 with a local match from the Convention & Visitor’s Bureau of \$24,934 was awarded in March, 2005. Lenoir County was awarded an additional \$220,000 for completion of the Visitor’s Center and Overlook, which requires a \$50,000 county match. Construction was completed by the Kinston Exchange Club and local subcontractors

HISTORY: The county has served as the facilitator on this project, coordinating communication and resources, and drafting and executing contracts. The property was purchased in 2004/05 by the county paying 25%, the city paying 25% and Kinston-Lenoir Tourism Development Authority paying 50%.

OPERATIONAL IMPACT: The City of Kinston will fund operating money for the facility and the Convention and Visitor’s Bureau will fund partial staff, while the county will fund the full-time Tourism Director and any part-time staff needed.

Funding Source	Prior Years’ Funding	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	5-Year Total
General Fund	0	\$124,670	\$275,000				\$399,670

LENOIR COMMUNITY COLLEGE DEBT SERVICE

DESCRIPTION: After being approved at a referendum on September 26, 1995, \$3,500,000 in General Obligation bonds were issued by Lenoir County for the purpose of improving facilities at Lenoir Community College. A new classroom building which also houses an auditorium was constructed and an existing classroom building was renovated with these funds.

HISTORY: Lenoir Community College was chartered in 1958 as an Industrial Education Center and approved as a Community College in 1964. It also serves Jones and Greene counties by operating an extension facility in each county. The basic Current Expense requirements are financed by the State with the County providing Capital Outlay funding, including repaying any debt from bonds sold.

OUTLOOK: The balance due to be paid on bonds as of 6/30/06 is \$1,800,000 with the last payment being in FY 2009-10.

OPERATIONAL IMPACT: With the construction of a new building, higher utility, janitorial, and maintenance costs are results.

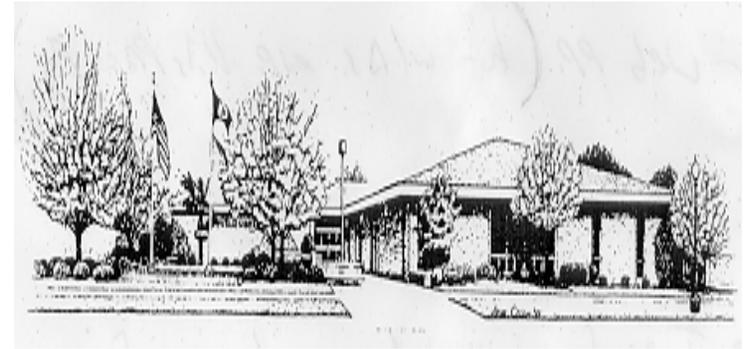


Funding Source	FY 08-09	FY 09-10	FY 10-11	FY 11-12	Total
General Fund	\$440,000	\$420,000	0	0	\$860,000

MAIN LIBRARY EXPANSION PROJECT

DESCRIPTION: The main library of the Neuse Regional Library System is located in Kinston. In November, 2004, voters approved a \$2.6 million General Obligation Bond Referendum which broadly consists of the following: construct a 10,000 sq. ft. addition to: enlarge the auditorium, Children's Room and Theatre; expand the Periodical Room and readings' areas and Audio-Visual Room; and create a new study area, conference room, Young Adult Reading Room and additional parking spaces.

HISTORY: The General Fund "loaned" \$200,000 to this project in FY 04-05 in order to initiate architectural services. An architect was competitively selected in February 2005. Construction contracts were awarded in June 2006 and construction should be complete by fall 2008. General Obligations Public Improvement Bonds in the amount of \$2,600,000 were sold in February 2007 to fund the bulk of the project. Remaining cost were funded through donations.



RE-ROOFING/HVAC

DESCRIPTION: This project account involves the repair and / or replacement of major roofs or heating ventilating air conditioning (HVAC) systems on county facilities.

HISTORY: In FY02-03, as part of pre-budget work sessions, a survey was undertaken and a board committee was formed to evaluate and prioritize projects. Roofs and HVAC systems need to be replaced as they reach the end of their life cycles. In FY 99-00, the roofs of the buildings, which house the Health Department and the Social Services Department, were repaired at an approximate cost of \$30,000. The MIS building's roof was also replaced. In FY 01-02, the DSS roof was completely replaced and a new HVAC system in the Resource Development Building was installed. In FY 04-05 \$68,250 was spent to replace the roof of the Multi-Purpose Building which houses the ABC store and Board of Elections. In FY 05-06 an analysis was conducted on the roof of the original courthouse. Plans to replace this roof (\$180,000) are underway.

OUTLOOK: Management continues to be concerned with the HVAC systems in the courthouse (the old boiler) and elsewhere.

OPERATIONAL IMPACT Replacing worn out HVAC units with efficient units, on a preventive maintenance basis, prevents future unplanned major expenditures.

Funding Source	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	50,000	\$100,000	\$100,000	100,000	100,000	\$450,000

UPGRADES OF BUILDINGS

DESCRIPTION: This project category includes major facilities’ replacement in excess of \$5,000 such as carpet replacement, windows, caulking, major painting, and / or woodwork repair.

HISTORY: All facilities/structures are evaluated annually. In FY 05-06 the exterior windows of the original courthouse were replaced with energy efficient tinted insulated glass, glass units in the curtain walls that connect the courthouse with the courthouse annex were repaired/replaced, the leaking skylight was repaired, and additional office space and improvements were made to the Finance/County Administration area. Replacement of the noise reduction glass and new blinds in the Superior Courtroom were completed in FY 06-07

OUTLOOK: Possible renovations may be necessary if different accommodations are acquired for the AOC offices.



OPERATIONAL IMPACT: Neglect of these “master maintenance” items will only mean customer dissatisfaction and higher costs “down the road.”

Funding Source	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	Total
General Fund	\$50,000	\$100,000	\$100,000	\$100,000	\$450,000	\$450,000

SCHOOL CONSTRUCTION FUND

FUND TYPE: CAPITAL PROJECT

DESCRIPTION: The school construction fund was created in FY 07-08 to track all revenues and expenditures related to the general obligation school bond construction projects.

PREVIOUS YEARS' HIGHLIGHTS: In May of 2006, the voters of Lenoir County passed a \$69.7 million school bond referendum for the construction of three new elementary schools and renovations to four other elementary schools. In February of 2007, the County sold \$30 million general obligation series 2007 school bonds.

FY 07-08 HIGHLIGHTS: In May 2008, the County sold \$39.7 million general obligation series 2008 school bonds to continue the construction projects started in FY 06-07. In FY 07-08 to better track all revenues and expenditures related to the school bond construction projects, the County transferred all revenues and expenditures from the School Capital Fund (Fund 21) to this Capital Project Fund (Fund 41).

FY 08-09 GOALS: To monitor the construction progress and account for the revenues and expenditures for all of the school bond construction projects.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2007-08 Estimated	Estimated Revenues FY 2008-09
Bond Proceeds-Series 2007/Series 2008	\$ 69,700,000.00	\$ 0.00	\$ 69,700,000.00	\$ 0.00
Bond Premium	\$ 867,929.84	\$ 0.00	\$ 867,929.84	\$ 0.00
Interest	\$ 0.00	\$ 0.00	\$ 1,421,899.23	\$ 0.00
TOTAL	\$ 70,567,929.84	\$ 0.00	\$ 71,989,829.07	\$ 0.00

SUMMARY OF EXPENDITURES

	Original Project Authorization	Prior Years Actual	2007-08 Estimated *	Est. Expenditures FY 2008-09
CONSTRUCT/ARCHITECT/ENGINEER	\$ 70,149,237.12	\$ 0.00	\$ 23,379,968.59	\$ 48,191,167.76
ISSUANCE COSTS	\$ 150,000.00	\$ 0.00	\$ 66,295.76	\$ 83,704.24
ARBITRAGE REBATE RESERVE	\$ 268,692.72	\$ 0.00	\$ 0.00	\$ 268,692.72
TOTAL	\$ 70,567,929.84	\$ 0.00	\$ 23,446,264.35	\$ 48,543,564.72

* As of 4/30/08

INDUSTRIAL PROJECT SHELL BUILDING FUND

FUND TYPE: CAPITAL PROJECT

DESCRIPTION: In 2006, the Board of Commissioners authorized County Administration to proceed with the construction of the Industrial Shell Building #3. An industrial shell building is an excellent tool to attract industries to locate in the County.

PREVIOUS YEARS' HIGHLIGHTS: In September of 2006, the County applied to the Local Government Commission for authority to borrow funds from North Carolina's Eastern Region Development Authority to finance the construction. The architectural firm, Dunn and Dalton was hired by the County to design and attain necessary permits to begin construction.

FY 08-09 GOALS: To bid out the project and complete construction.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2007-08 Estimated	Estimated Revenues FY 2008-09
TRANSFER FROM GENERAL FUND	\$ 70,000	\$ 0.00	\$ 70,000	\$ 0
INSTALLMENT LOAN PROCEEDS	\$ 1,300,000	\$ 0.00	\$ 0	\$ 1,300,000
TOTAL	\$ 1,370,000	\$ 0.00	\$ 70,000	\$ 1,300,000

SUMMARY OF EXPENDITURES

	Original Project Authorization	Prior Years Actual	2007-08 Estimated *	Est. Expenditures FY 2008-09
CONSTRUCTION/ARCHITECT	\$ 1,370,000	\$ 0	\$ 48,938	\$ 1,321,062
TOTAL	\$ 1,370,000	\$ 0	\$ 48,938	\$ 1,321,062

* As of 4/30/08

LENOIR COUNTY FIRE DISTRICTS

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: There are eleven (11) fire districts with individual volunteer fire departments. Each has a separate tax rate and tax base. Rates range from two cents (\$.03) in Grifton to eight cents (\$.08) in Cherry Tree and Sandy Bottom. These volunteers protect approximately 30,000 to 35,000 residents and many businesses and industries who occupy the unincorporated areas of the county.

OVERVIEW: The revenue estimates were prepared by the County's Finance Office by reviewing historical and current year revenue data. The total amount predicted for FY 08-09 is \$1,113,035, which is 2.0% more than actual revenues for FY 06-07.

FUTURE: It is recommended that the Board continue to conduct a thorough study of the Fire Districts to evaluate their short, mid, and long-term needs and revenue requirements, both for operating and capital. If tax rates need to be modified as a result, then such action could be undertaken by the Board with more and better data. It is proposed this work continue to be undertaken in the upcoming fiscal year.

LENOIR COUNTY FIRE DISTRICTS**FUND TYPE: SPECIAL REVENUE****SUMMARY OF EXPENDITURES**

	ACTUAL 2005-06	ORIGINAL BUDGET 2006-07	APPROVED BUDGET 2007-08	ADOPTED BUDGET 2008-09
TOTAL EXPENDITURES	\$802,354	\$1,063,670	\$1,104,336	\$1,113,035

SUMMARY OF REVENUES

	ACTUAL 2005-06	ACTUAL 2006-07	APPROVED BUDGET		INCREASE/ DECREASE 06-07 ACTUAL VS 08-09 ADOPTED	
			2007-08	2008-09		
SERVICE AREA						
NORTH LENOIR	\$170,956	\$323,855	\$326,646	\$335,032	\$11,177	.045
SOUTHWOOD	93,690	95,872	110,817	111,168	\$15,296	.06
SANDY BOTTOM	111,168	156,504	156,174	159,631	\$3,127	.08
DEEP RUN	84,967	85,570	86,340	88,663	\$3,093	.04
SEVEN SPRINGS	15,703	15,329	15,601	15,783	\$454	.04
HUGO	152,662	155,675	149,118	136,974	-\$18,701	.04
SAND HILL	61,844	63,173	64,743	65,989	\$2,816	.07
CHERRY TREE	74,448	75,997	75,721	77,385	\$1,388	.08
MOSLEY HALL	85,849	87,413	83,958	87,380	-\$33	.04
WYSE FORK	22,444	21,654	22,556	22,546	\$892	.065
GRIFTON	13,574	10,650	12,662	12,484	\$1,834	.03
TOTAL REVENUES	\$887,305	\$1,091,692	\$1,104,336	\$1,113,035	\$21,343	

SPECIAL GRANT PROJECT FUNDS

This section contains budget of project-based, grant funded, primarily capital-outcome driven programs. No General Fund moneys are included in these projects / grants except on a specific “local match” one time basis. These projects / grants are not included in the annual fiscal year budget ordinance because funding carries over from one year to the next until the projects / programs are completed.



**COMMUNITY DEVELOPMENT BLOCK GRANT
2006 CONCENTRATED NEEDS GRANT**

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: The 2006 Concentrated Needs Community Development Block Grant was awarded to the County on July 31, 2006. This grant focuses on the Willie White Road section of Lenoir County. This area was selected on the basis of its severe need for housing, sewer/septic systems, water and drainage. The project will rehabilitate 3 substandard units, demolish 9 dilapidated units and relocate 5 families. The existing undersized water lines will be replaced, failing septic systems will be repaired/replaced, units with no bathrooms will have septic systems installed and ditching improvements will be made by the Department of Transportation

PRIOR YEARS HIGHLIGHTS: On October 16, 2006, the Board of Commissioners voted to hire RSM Harris Associates of Goldsboro as the Project Administrator for this project. The commissioners also voted to hire McDavid Associates as the Project Engineer.

FY 07-08 HIGHLIGHTS: There have been several odd events that have taken place in this small neighborhood. One home has been destroyed by fire and already replaced by the insurance. Another resident has deceased, leaving heir property – the heirs are unsure of what they want to do. RSM Harris Associates are in the process of scheduling a meeting with the residents to try to determine if the residents are still interested in participating in the program

FY 08-09 GOALS: The 2006 Concentrated Needs Grant is to be closed by January 31, 2009.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2007-08 Estimated	Estimated Revenues FY 2008-09
CDBG 06-C-1515	\$ 700,000	\$ 10,552	\$ 5,957	\$ 683,491
Local Match	\$ 35,000	\$ 35,000	\$ 0	\$ 0
TOTAL	\$ 735,000	\$ 45,552	\$ 5,957	\$ 683,491

SUMMARY OF EXPENDITURES

	Revised Project Authorization	Prior Years Actual	2007-08 Estimated	Est. Expenditures FY 2008-09
ADMINISTRATION	\$ 69,000	\$ 8,375	\$ 204	\$ 60,421
ACQUISITION	\$ 127,000	\$ 2,722	\$ 1,807	\$ 122,471
CLEARANCE	\$ 82,000	\$ 0	\$ 0	\$ 82,000
RELOCATION	\$ 372,000	\$ 0	\$ 1,961	\$ 370,039
REHABILITATION	\$ 60,000	\$ 1,814	\$ -79	\$ 58,265
WATER IMPROVEMENTS	\$ 25,000	\$ 0	\$ 0	\$ 25,000
TOTAL	\$ 735,000	\$ 12,911	\$ 3,893	\$ 718,196

Cumulative Project Expenditures as of 6/30/07 \$ 12,911
 Cumulative Project Expenditures as of 6/30/08 \$ 16,804 Est.
 Cumulative Project Expenditures as of 6/30/09 \$ 735,000 Est.

**COMMUNITY DEVELOPMENT BLOCK GRANT
2006 SCATTERED SITE GRANT**

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: The 2006 Scattered Site Community Development Block Grant was awarded to the County on July 31, 2006. This grant will focus on homes in Lenoir County with severely deteriorated housing. All applicants will have to meet the low/mod income criteria.

PREVIOUS YEARS' HIGHLIGHTS: The County selected RSM Harris Associates to administer the grant. Three (3) beneficiaries were chosen, and those three have had their old housing either demolished or replaced. These three (3) households have received or will receive new septic systems in order to correct the units that have failing systems.

FY 07-08 HIGHLIGHTS: Applicants were screened and selected for this project. Two of the applicants are now living in their new homes. Another is just a few weeks from having their home completely replaced.

FY 08-09 GOALS: The 2006 CDBG Scattered Site Grant is to be closed by January 31, 2009.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2007-08 Estimated	Estimated Revenues FY 2008-09
CDBG 06-C-1532	\$ 400,000	\$ 10,741	\$ 238,559	\$ 150,700
TOTAL	\$ 400,000	\$ 10,741	\$ 238,559	\$ 150,700

SUMMARY OF EXPENDITURES

	Revised Project Authorization	Prior Years Actual	2007-08 Estimated	Est. Expenditures FY 2008-09
ADMINISTRATION	\$ 40,000	\$ 9,141	\$ 20,341	\$ 10,518
CLEARANCE	\$ 24,000	\$ 0	\$ 19,267	\$ 4,733
RELOCATION	\$ 276,000	\$ 3,200	\$ 195,864	\$ 76,936
REHABILITATION	\$ 60,000	\$ 0	\$ 1,487	\$ 58,513
TOTAL	\$ 400,000	\$ 12,341	\$ 236,959	\$ 150,700

Cumulative Project Expenditures as of 6/30/07 \$ 12,341
 Cumulative Project Expenditures as of 6/30/08 \$ 249,300 Est.
 Cumulative Project Expenditures as of 6/30/09 \$ 400,000 Est.

**NORTH CAROLINA HOUSING FINANCE AGENCY
SFR 0719 PROJECT**

FUND TYPE: SPECIAL REVENUE

DESCRIPTION: The 2007 Single Family Rehabilitation Program was awarded to the County on June 1, 2007. This program will focus on homes in Lenoir County whose owners are below 80% of the area median income, are elderly or disabled and meet certain other criteria. This program will benefit approximately eight (8) households. The Wooten Company is the project administrator for this program. This project will need to be completed by April 1, 2009.

FY 07-08 HIGHLIGHTS: Advertisements were run in the paper and rehabilitation applications have been sent to interested parties. The completed applications that have been received have been forwarded to Brendan Nolan of The Wooten Company. Of those applications that have been received, five units have been determined as eligible. Mr. Nolan has been verifying income and completing background checks. Procurement for lead services is complete and five units have been inspected for lead paint hazards. Those five units will be bid for rehabilitation work in the near future.

FY 08-09 GOALS: Goals for FY 2008-09 include identifying three more households for rehabilitation and completing the rehabilitation of the five units already identified.

SUMMARY OF REVENUES

	Original Project Authorization	Prior Years Actual	2007-08 Estimated	Estimated Revenues FY 2008-09
SFR 0719	\$ 392,000	\$ 0	\$ 9,942	\$ 382,058
TOTAL	\$ 392,000	\$ 0	\$ 9,942	\$ 382,058

SUMMARY OF EXPENDITURES

	Revised Project Authorization	Prior Years Actual	2007-08 Estimated	Est. Expenditures FY 2008-09
ADMINISTRATION	\$ 32,000	\$ 0	\$ 13,127	\$ 18,873
REHAB SOFT COSTS	\$ 40,000	\$ 0	\$ 0	\$ 40,000
RELOCATION	\$ 8,000	\$ 0	\$ 0	\$ 8,000
REHABILITATION	\$ 312,000	\$ 0	\$ 2,400	\$ 309,600
TOTAL	\$ 392,000	\$ 0	\$ 15,527	\$ 376,473

Cumulative Project Expenditures as of 6/30/07	\$	0
Cumulative Project Expenditures as of 6/30/08	\$	15,527 Est.
Cumulative Project Expenditures as of 6/30/09	\$	392,000 Est.

DEEP RUN WATER / SEWER DISTRICT - OPERATING**FUND TYPE: SPECIAL REVENUE**

DESCRIPTION: The Deep Run Water & Sewer District was created by action of the Lenoir County Board of Commissioners on June 17, 2002. The DR-WSD's sewer lines collect wastewater from Moss Hill Elementary School, South Lenoir High School and the Village of Deep Run and pump it to the wastewater treatment plant in the Town of Pink Hill.

PREVIOUS YEARS' HIGHLIGHTS: The "notice to proceed" was sent to the construction contractors on August 19, 2004. The sewer system was completed in November of 2005. Approximately 55 percent of the customers eligible for sewer service have actually hooked onto the system.

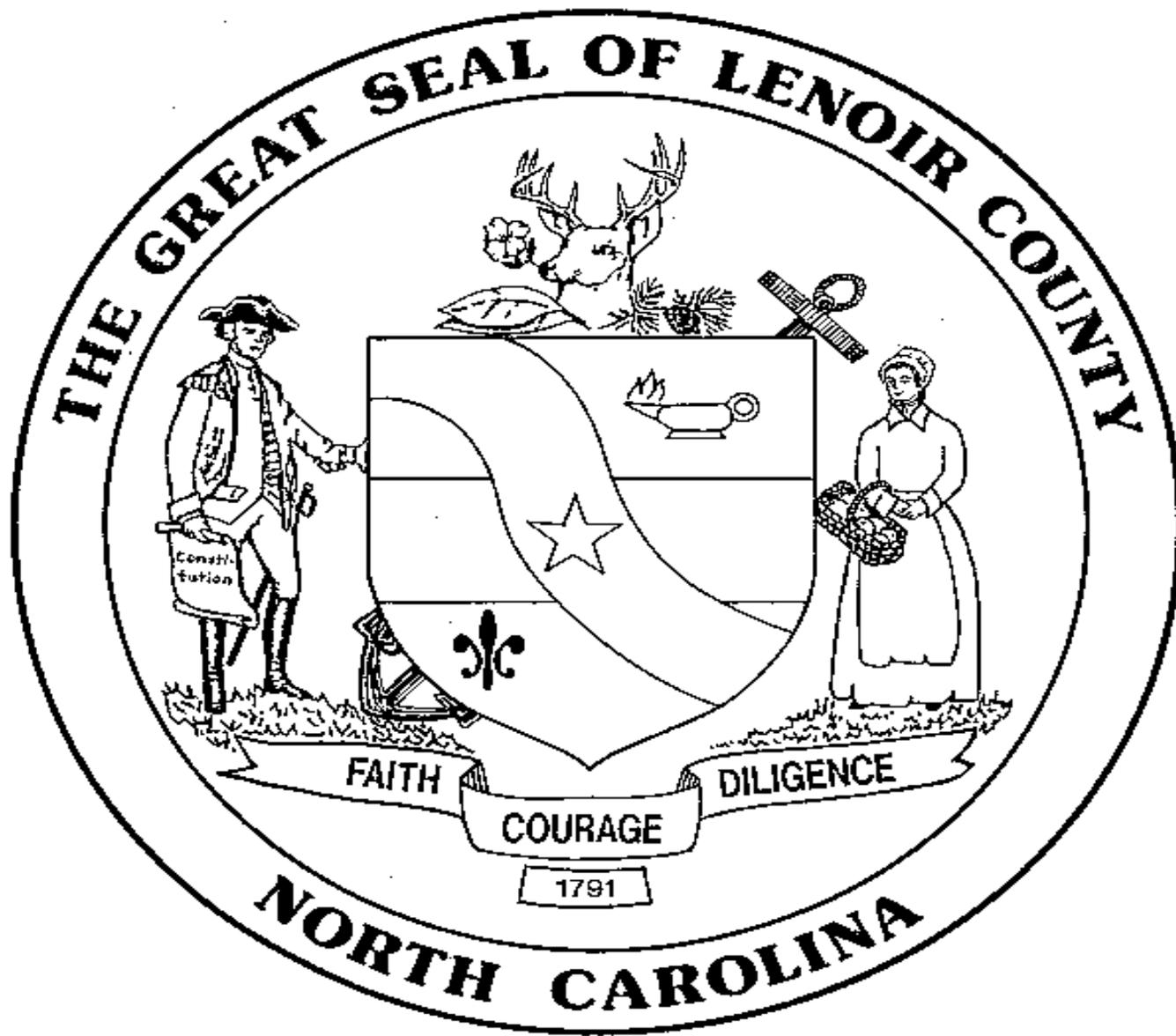
FY 06-07 HIGHLIGHTS: The Board of Commissioners agreed to transfer ownership of the sewer system to the Town of Pink Hill. The Wooten Company is handling the transfer process. The transfer of ownership will take place April 1, 2008. The Town of Pink Hill will operate the system. The County will not dissolve the district, but keep it "alive" for future sewer opportunities that may be tied to economic development in the southern part of the County.

SUMMARY OF REVENUES

Source	FY 2006-07 Budget	FY 2006-07 Actual	FY 2007-08 Estimated Revenues	FY 2008-09 Estimated Revenues
Sewer Revenue – Two (2) School – Monthly Fees	\$ 40,800	\$ 47,358	\$ 41,000	\$ 0
Sewer Service Monthly Fees	\$ 23,000	\$ 25,995	\$ 23,000	\$ 0
Connection Fees	\$ 200	\$ 60	\$ 0	\$ 0
Miscellaneous	\$ 570	\$ 11,440	\$ 0	\$ 0
TOTAL	\$ 64,570	\$ 84,853	\$ 64,000	\$ 0

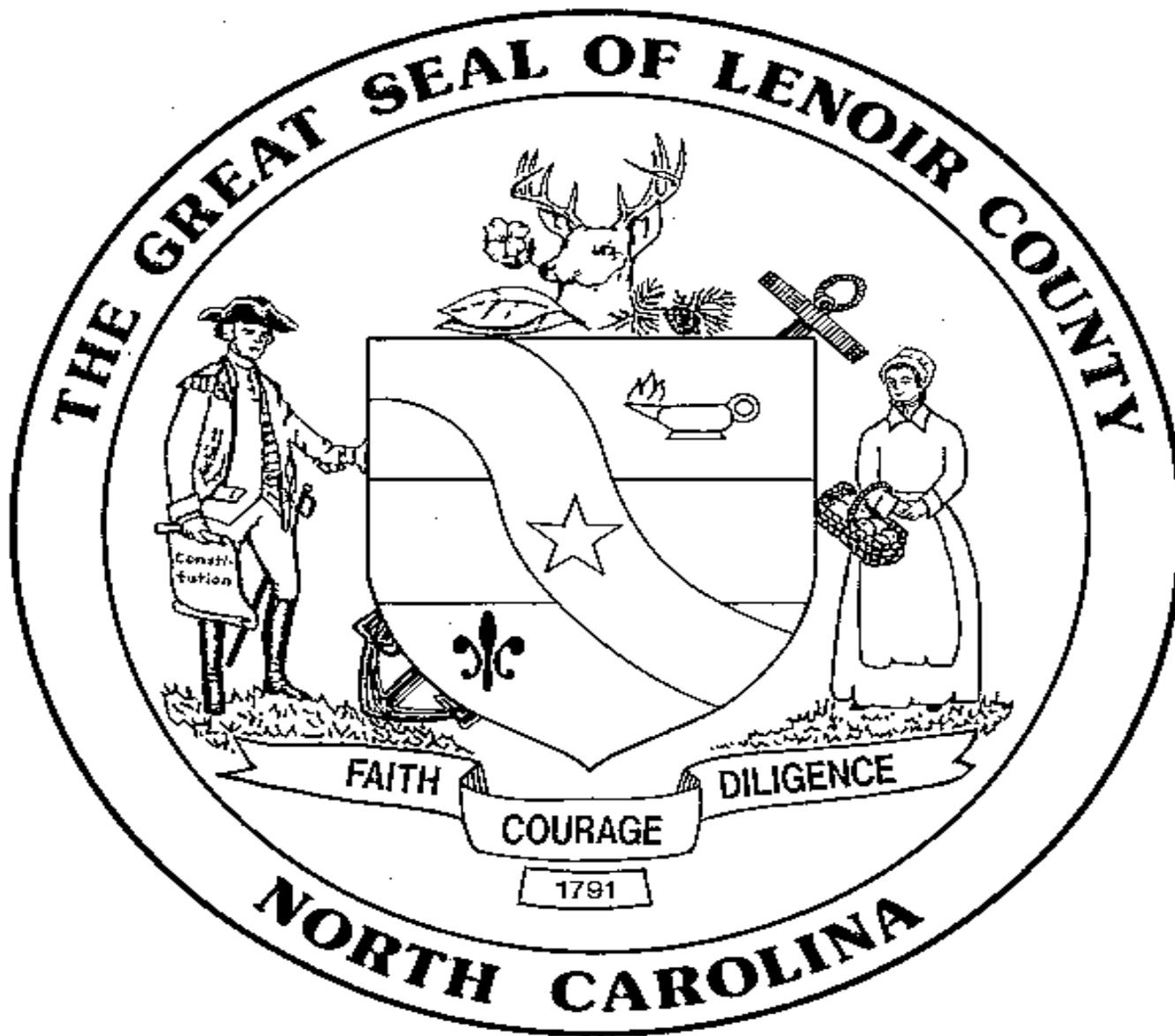
SUMMARY OF EXPENDITURES	FY 2006-07 Budget	FY 2006-07 Actual	FY 2007-08 Estimated Expenditures	FY 2008-09 Estimated Expenditures
Salaries	\$ 13,000	\$ 10,552	\$ 13,000	\$ 0
Benefits	\$ 1,210	\$ 807	\$ 1,210	\$ 0
Operating	\$ 31,460	\$ 116,505	\$ 32,297	\$ 0
Contracted Services	\$ 18,900	\$ 15,141	\$ 17,493	\$ 0
TOTAL	\$ 64,570	\$ 143,005	\$ 64,000	\$ 0

Fund Balance as of 6/30/06 \$ 16,072
Fund Balance as of 6/30/07 \$ 44,483
Fund Balance as of 6/30/08 \$ 0 Estimate

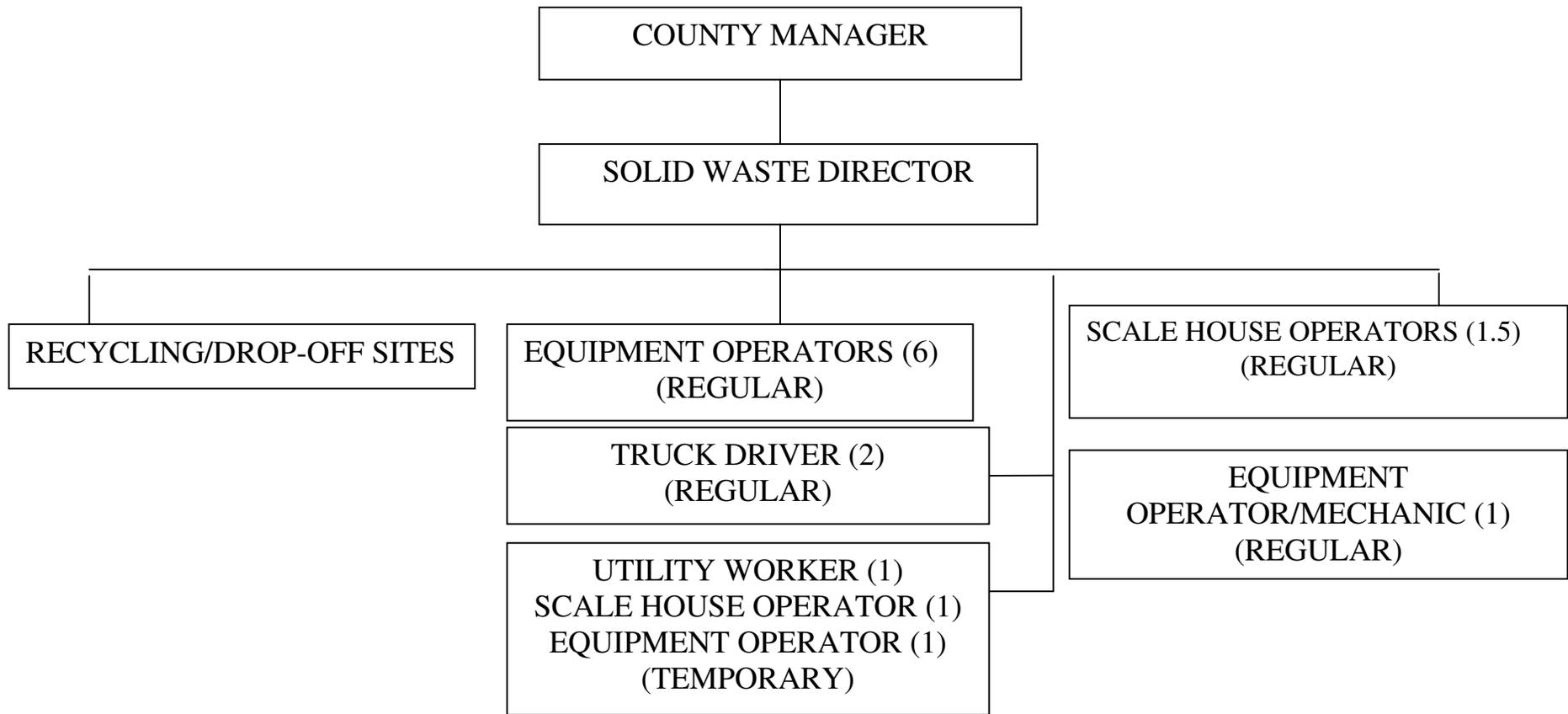




ENTERPRISE FUND



SOLID WASTE MANAGEMENT



Authorized Positions

Fiscal Year 2006-07	Fiscal Year 2007-08	Fiscal Year 2008-09
11.3/3	11.3/3	12.3/3

SOLID WASTE MANAGEMENT

DESCRIPTION: This service area, operates as an enterprise fund (with no general fund subsidy) and is responsible for the collection, hauling, and proper disposal of approximately 36,000 to 46,000 tons per year of solid waste in the county, including recyclable material. The department operates nine (9) recycle/trash drop-off sites (under a contract with a private firm), a Subtitle D Municipal Solid Waste (MSW) Landfill (with County employees and equipment) and separate internal landfills which accept construction/demolition and clearing debris, and asbestos.

FY 2007-2008 HIGHLIGHTS: Solid Waste Management plans to: 1.) Operation of Proper and legal Subtitle D MSW Landfill; 2.) Competitively bid out and grind LCID waste (limbs, trees, etc.); 3.) Continue to fight against illegal dump sites and use prison labor when available for clean ups; 4.) Purchased Rex 400 Compactor for use on C&D landfill and MSW landfill 5.) Reconstructed unusable compactor boxes to be use as roll-off containers on recycling sites. 6.) Replaced truck scales for weighing vehicles.

FY 2008-2009 GOALS: Solid Waste Management plans to: 1.) Properly and legally operate the new Subtitle D MSW Landfill; 2.) Competitively bid out and grind LCID waste (limbs, trees, etc.); 3.) Continue to fight against illegal dump sites and use prison labor when available for clean ups; 4.) Continue selling Metal/White Goods to benefit County and 5.) Purchase two roll-off trucks to replace presently used trucks; 7.) Emphasize safety and accident prevention to all Solid Waste employees (Safety meeting every 4-6 Weeks)

SOLID WASTE MANAGEMENT

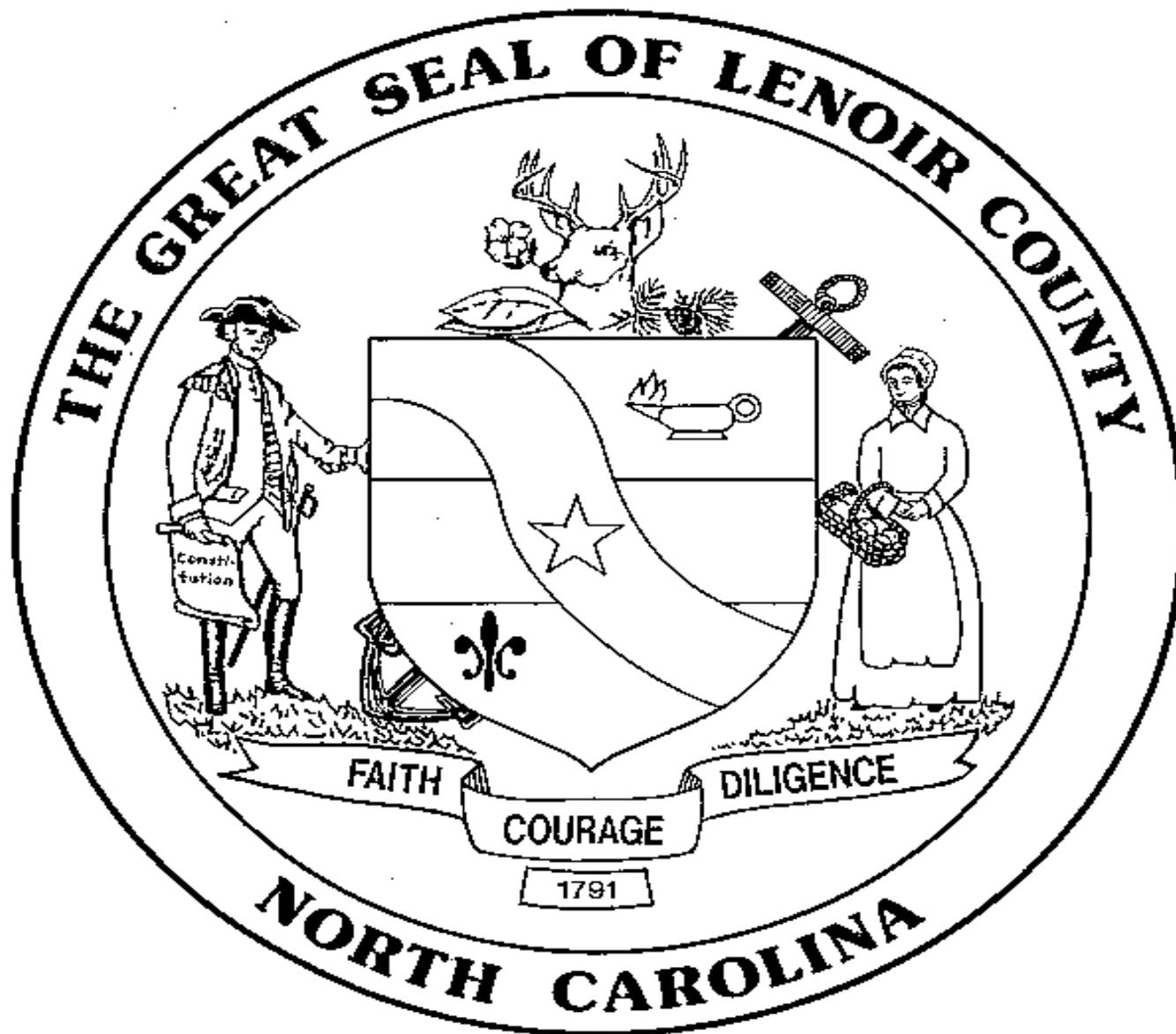
SUMMARY OF REVENUES

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
\$1,993,090	\$1,988,522	\$1,988,522	Landfill Fees	\$1,935,527
\$4,707	\$5,000	\$5,000	Recycling	\$10,000
\$65,818	\$43,000	\$43,000	State (White Goods)	\$40,000
\$248,486	\$5,000	\$5,000	Miscellaneous	\$2,000
\$190,171	\$50,000	\$50,000	Interest	\$20,000
\$702,062	\$715,000	\$715,000	User Fees (Households)	\$760,000
0	0	\$97,758	Retained Earning Approp.	0
\$66,818	\$60,000	\$60,000	Sale of Scrap Metal	\$60,000
\$3,271,152	\$2,866,522	\$2,964,280	Total	\$2,827,527

SUMMARY OF EXPENDITURES

2006-07 Actual	Original 2007-08 Budget	Revised 2007-08 Budget		Adopted 2008-09
\$356,618	\$403,572	\$403,572	Salaries	\$425,309
\$130,909	\$147,911	\$147,911	Benefits	\$151,745
\$1,341,527	\$1,623,411	\$1,721,169	Operating	\$1,963,065
0	\$62,000	\$62,000	Capital Outlay	\$130,000
\$622,000	\$629,628	\$629,628	Debt Service	\$157,408
0	0	0	Trnsf to MSW LF Constr. Fund	0
\$2,866,045	\$2,866,045	\$2,964,280	Total	\$2,827,527

Fund Balance as of 6/30/03	\$3,311,240 Audit
Fund Balance as of 6/30/04	\$1,915,578 Audit
Fund Balance as of 6/30/05	\$1,913,851 Audit
Fund Balance as of 6/30/06	\$2,366,953 Audit
Fund Balance as of 6/30/07	\$2,496,730 Audit
Fund Balance as of 6/30/08	\$2,888,550 Estimated
Fund Balance as of 6/30/09	\$2,790,792 Estimated



SPECIAL PROJECT FUNDS



LENOIR/GREENE PARTNERSHIP FOR CHILDREN - SMART START

DESCRIPTION: Funding is provided to help children begin school healthy and ready to succeed. Funds have been used as follows:

Children served	248
Latino Families Enrolled	38
Home Visits	2,976
Families	160 (families)
Screenings	103
Information Packets	4,200 (Newsletters – Head Start and brochures)
Referral's	14 (Community Resources, Pre-K Services, Mental Health, Family Literacy CCR&R and DSS-Day Care Vouchers)
Workshops Offered	18 (Play Groups, Group Meetings and Workshops)

FY 07-08 HIGHLIGHTS: The Parents As Teachers Program for 2006-2007 resulted in the following impacts: 1) 90% of children whose families participate in Parents As Teachers will have parents who put into practice new skills knowledge or behaviors learned through services to meet the needs of the members of their household; 2) 90% of children whose families participate in PAT will have parents who report satisfaction with the services received; 3) the developmental progress will be greater than normal development for 80% of all participating children, as measured by the Ages & Stages Developmental screening. (I.e., if a child is re-screened after 12 months, he/she will have developed an equivalent of 13 or more months). Any child needing a referral will be referred; 4) 60% of all families referred for health services will receive additional services beyond PAT services as determined through follow-up by PAT Staff. Example of Health Services include: DEC Evaluation, Early Childhood Intervention Services, Developmental Delay Preschool Services, and Vision, Hearing and/or Dental Screening Services.

FY 08-09 Program goals are (1) every child has access to a high quality early childhood program; 2) early childhood education is available to every child who needs it; 3) early childhood programs are affordable for all families who want and need them to support the emotional, intellectual and physical development of their children.



WORKLOAD STATISTICS



WORKLOAD STATISTICS

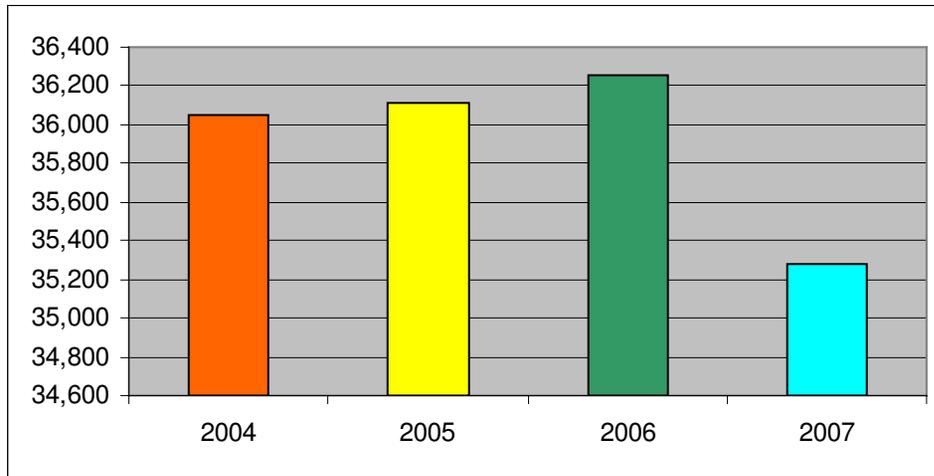
FINANCE

	FY 99-00	FY 00-01	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Number of Computer Checks Written	17,112	13,830	13,663	12,783	12,117	12,111	12,675	13,356
Number of Accounting Transactions	74,047	75,042	70,850	67,750	65,479	66,880	64,785	65,198

TAX OFFICE

	<u>FY 03-04</u>	<u>FY 04-05</u>	<u>FY 05-06</u>	<u>FY 06-07</u>	<u>FY 07-08</u>
Number of Mobile Homes (SW)	4,350	4,232	4,264	4,002	4,091
Number of Bills (Motor Vehicles)	57,011	58,018	59,953	59,919	59,045
Number of Bills	36,259	36,369	36,124	36,551	36,428
Number of Parcels	33,329	34,180	34,528	34,599	34,708
Number of Senior Citizens Exemption	1,146	1,099	1,137	1,124	1,021
Number of Business Accounts	3,050	2,817	2,747	2,623	2,565
Number of Deeds Processed	1,590	1,573	1,725	1,464	1,690
Number of Building Permits	4,146	3,210	3,250	3,479	3,623
Date Tax Bills Run	7-21-03	7-27-04	8-9-05	8-11-06	8-13-07

DEPARTMENT / AGENCY BOARD OF ELECTIONS	Workload Statistics Calendar Year			
	2004	2005	2006	2007
Total Registered Voters	36,052	36,108	36,255	35,277
Voters Added	3,637	1,461	1,261	1,697
Voters' Name, Address, Party Change	2,606	1,866	1,182	1,411
Voters Removed: Legal Reasons	1,148	1,088	1,107	2,658
Duplicate Applications	143	66	78	90
Declination Applications	154	1	357	5,051
Total Registered Voters	36,052	36,108	36,255	35,277

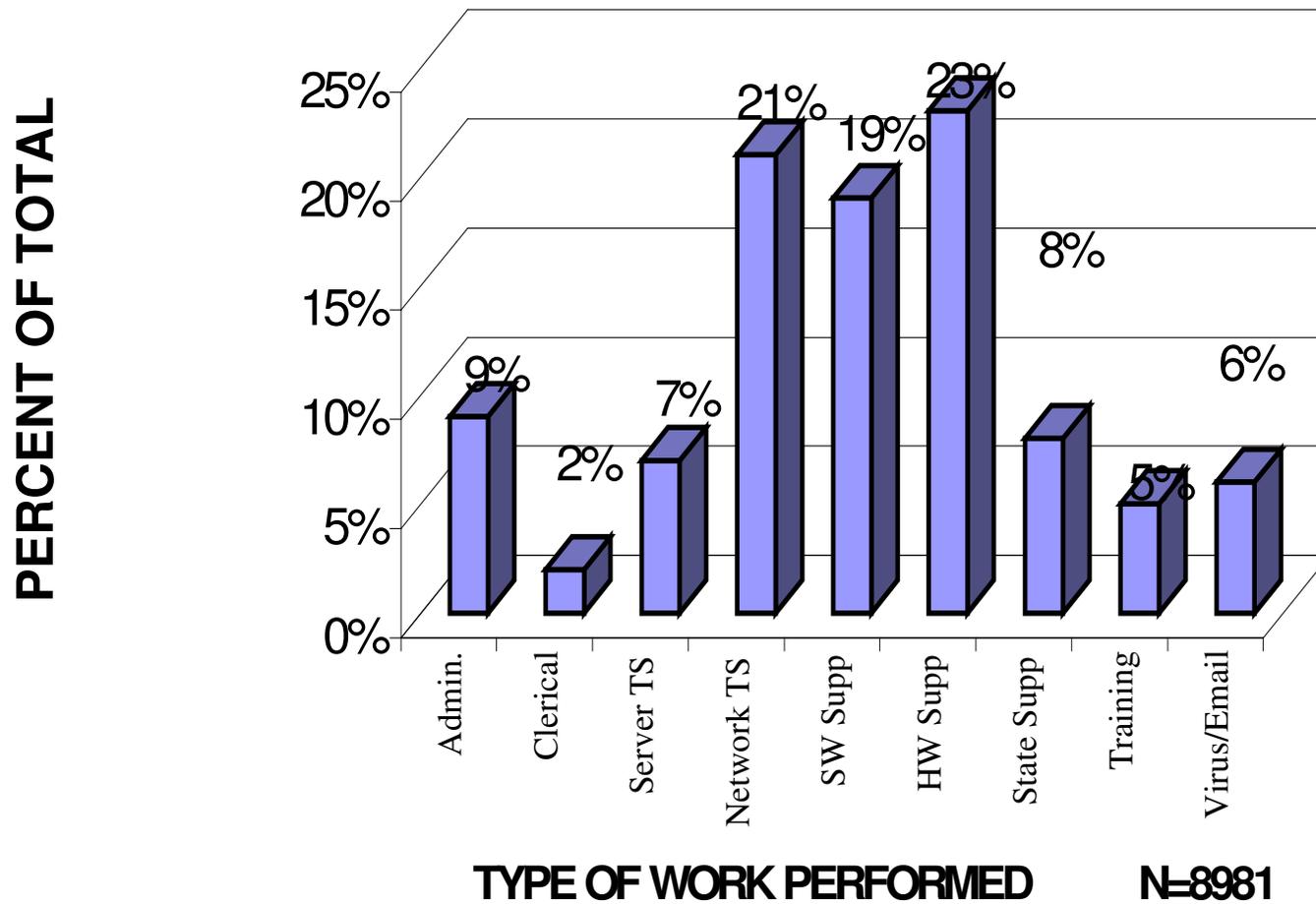


REGISTER OF DEEDS

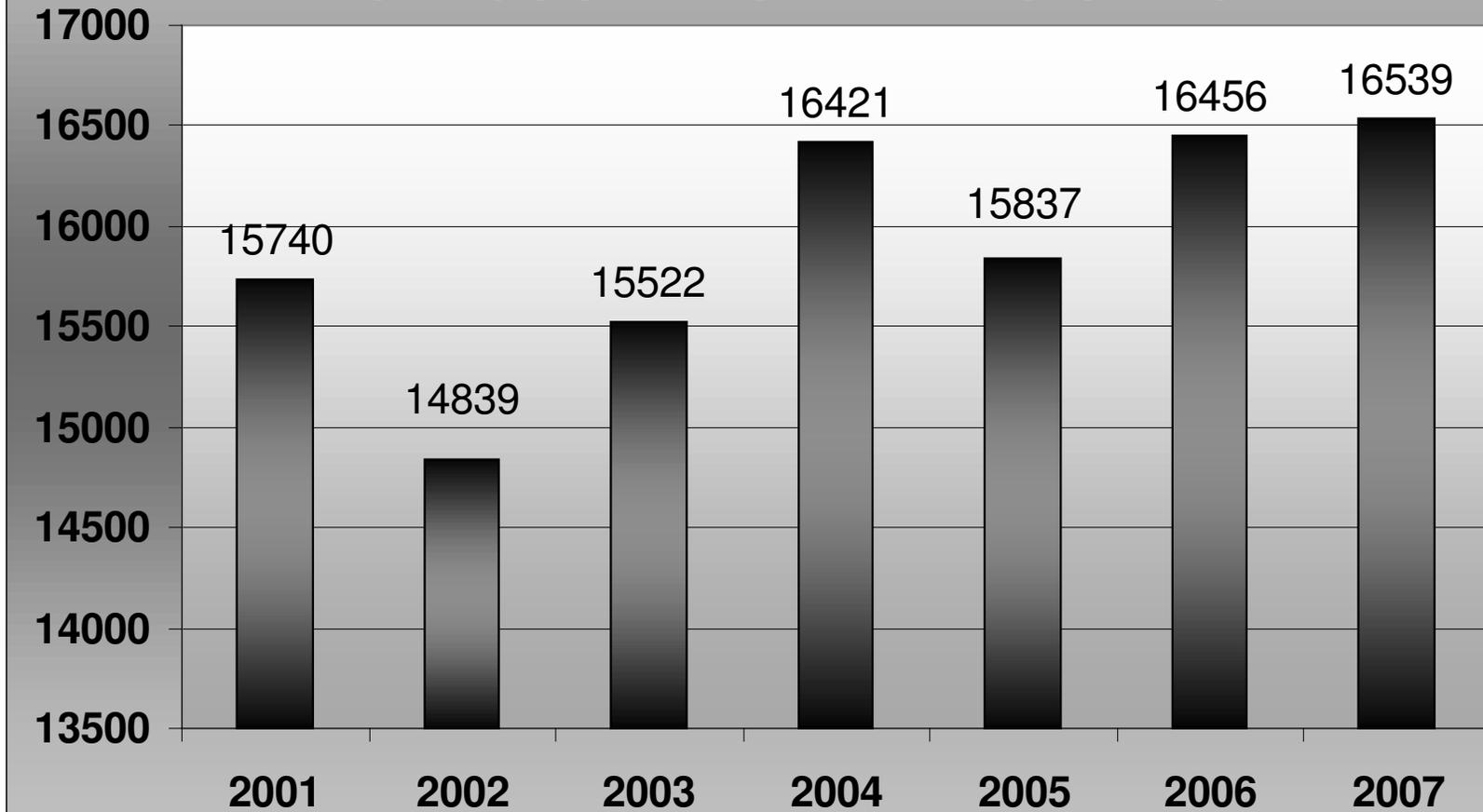
	FY 03-04	FY 04-05	FY 05-06	FY 06-07
Approx. Documents Recorded/Processed/Reviewed	9,072	9,198	9,950	8,200
Maps	244	194	164	154
Marriage Licenses Issued	457	421	372	337
Notaries Sworn In	224	233	197	211
Miscellaneous Copies Made For/By Public	97,187	97,950	103,000	98,129
Certified Vital Records Certificates	8,295	8,260	9,013	9,350

MANAGEMENT INFORMATION SYSTEMS MIS

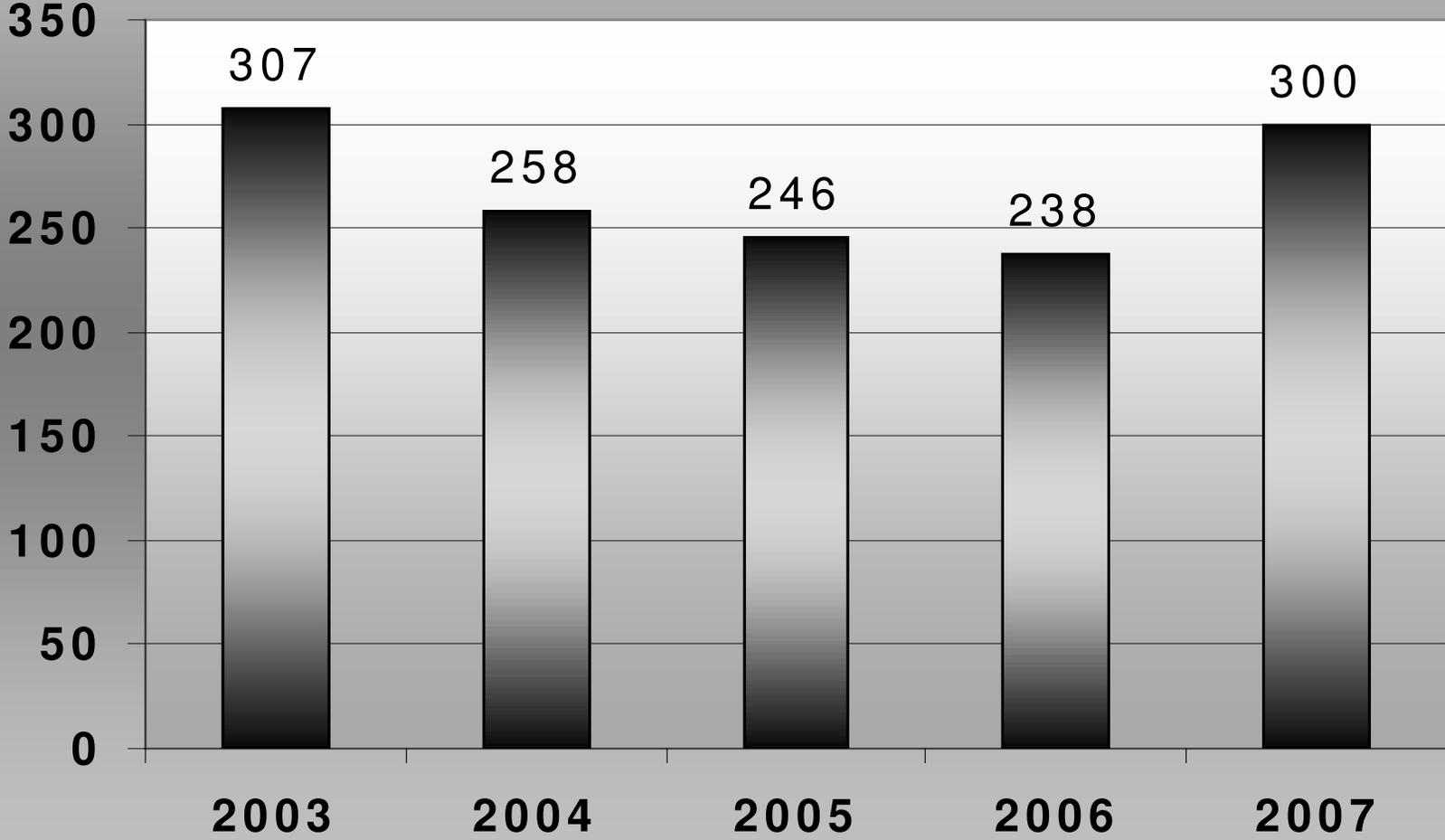
2007/2008 LENOIR COUNTY MIS WORKLOAD STATISTICS



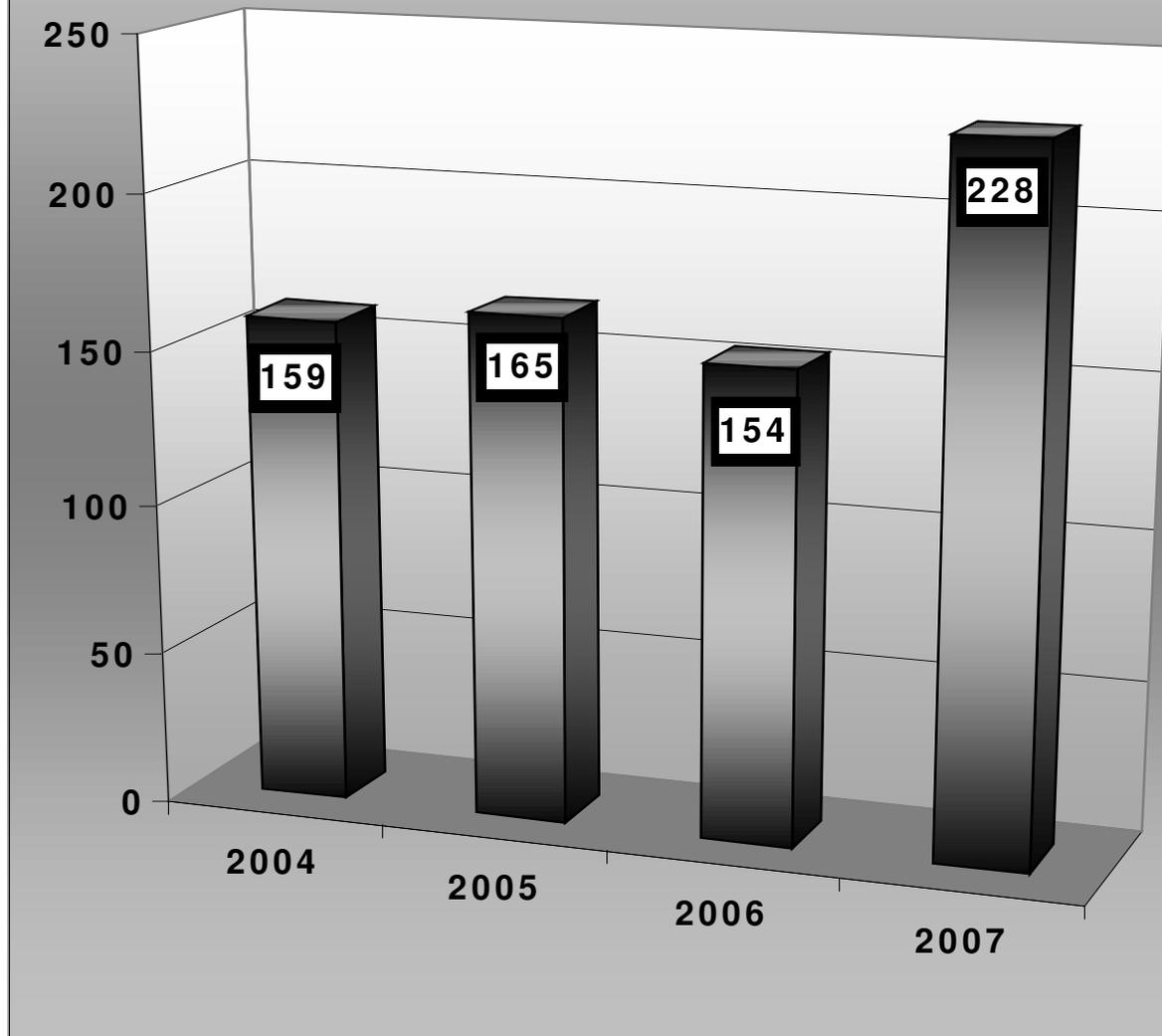
CALLS FOR SERVICE ASSIGNED TO LENOIR COUNTY SHERIFF'S OFFICE



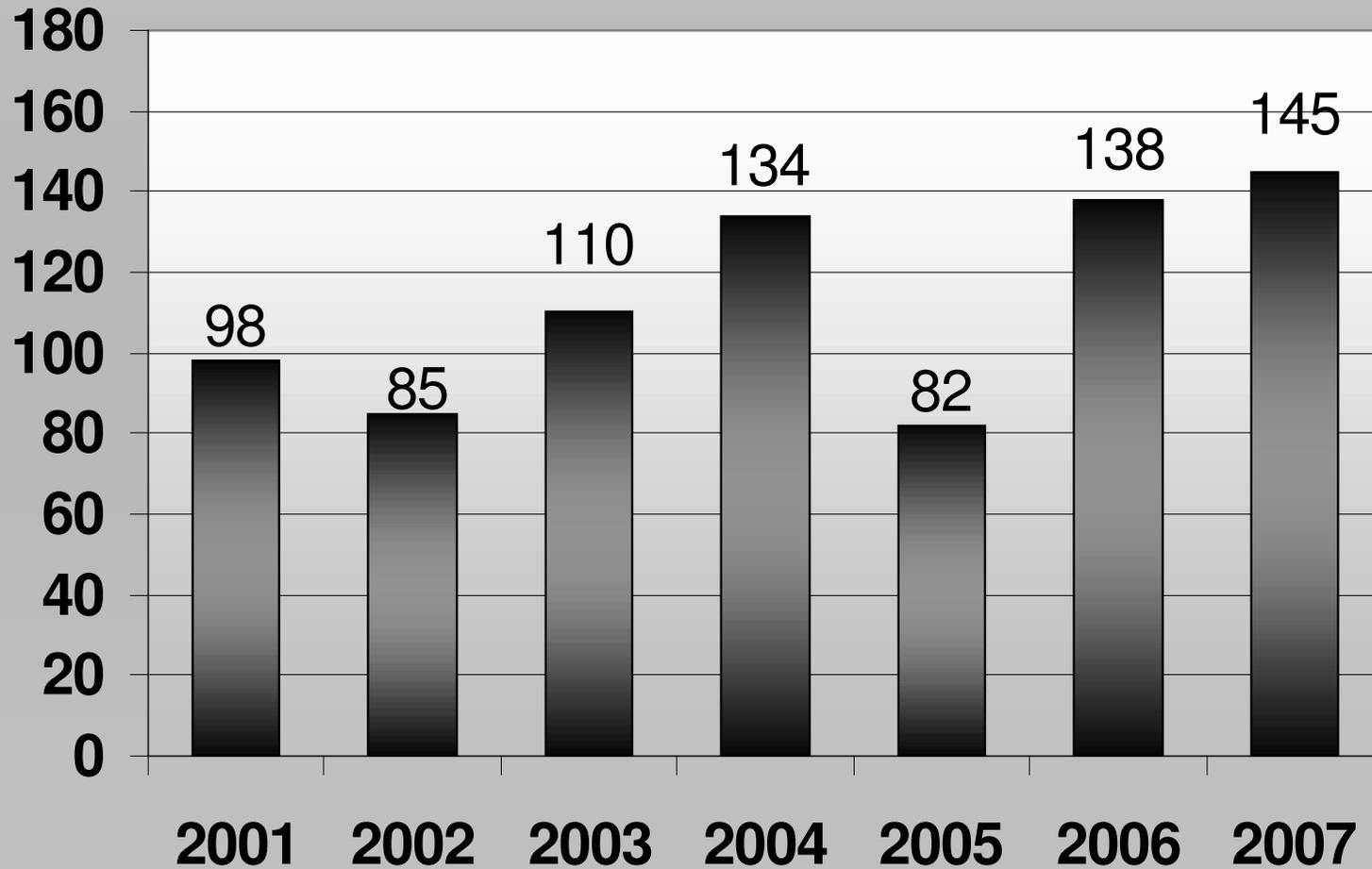
Felony Arrests by the Sheriffs Office



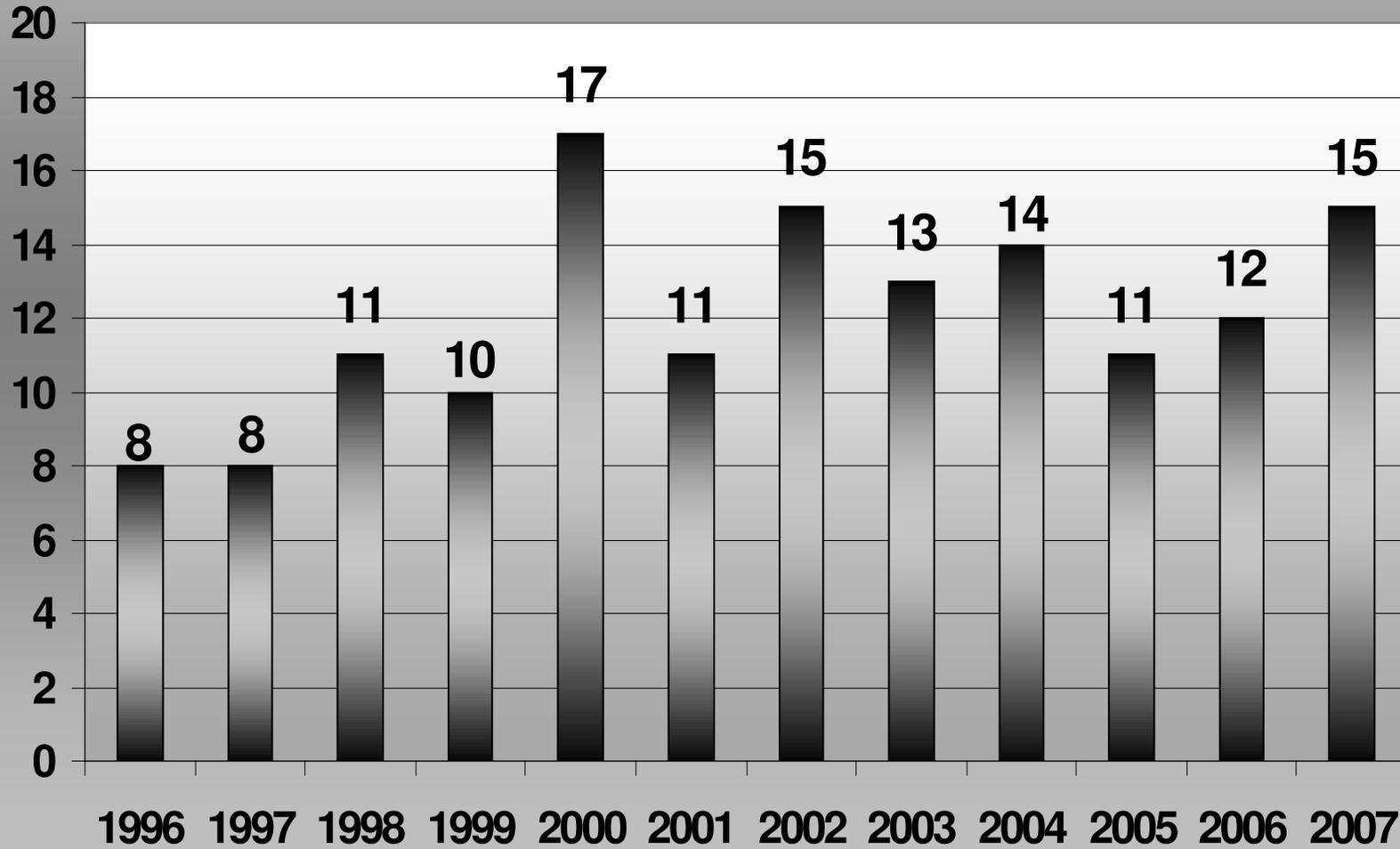
DNA Blood Samples of Convicted Felons Taken by the Sheriffs Office



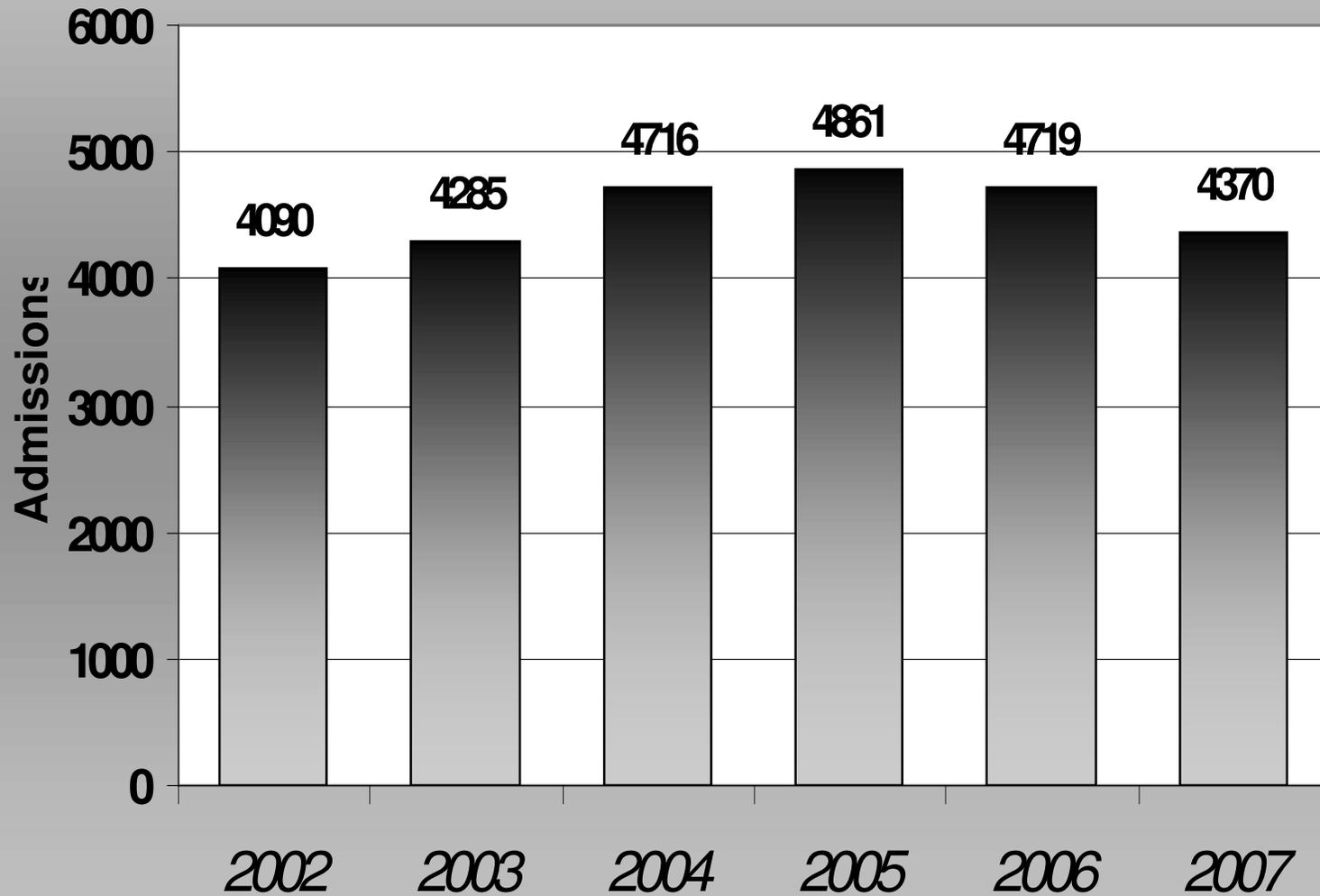
Carry Concealed Weapon Permits Issued and Renewed By Year in Lenoir County



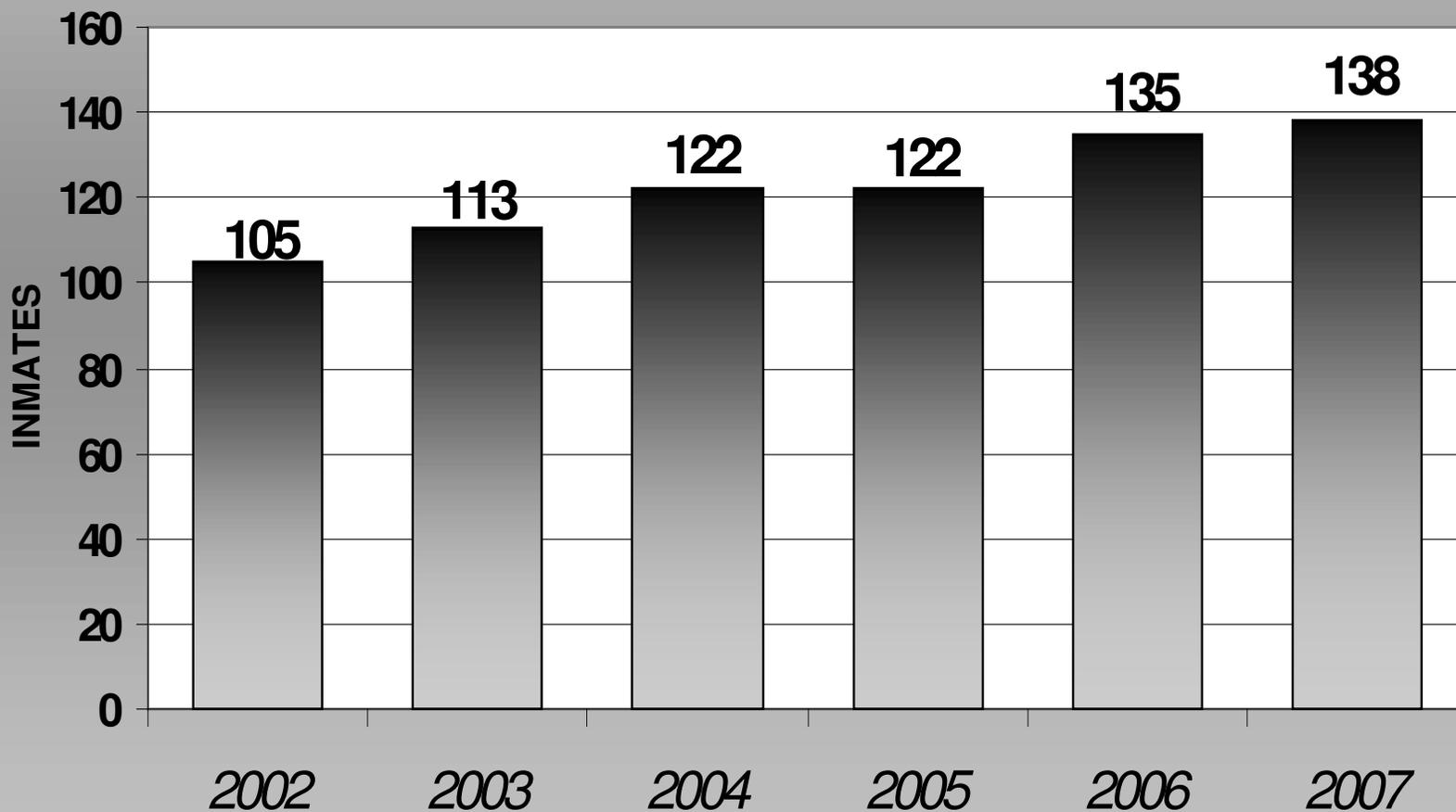
Sex Offenders Registering in Lenoir County by Year



Jail Admissions by Year

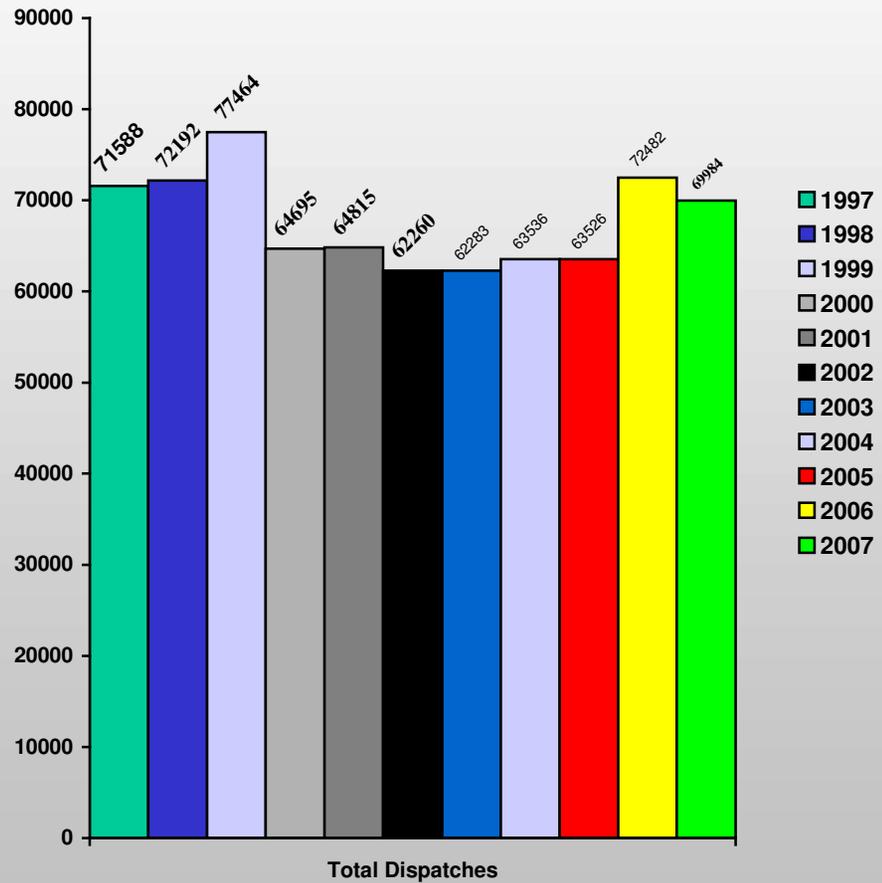


AVERAGE DAILY POPULATION BY YEAR (MAXIMUM CAPACITY- 121 BEDS)



Lenoir County Central Communications Total Dispatches 1997 to 2007

- Dispatches 1997 to 2007
- 1999 Hurricane Floyd



Fire Agencies:

Kinston Fire Department
 LaGrange Pink Hill
 Deep Run Wyse Fork
 Sand Hill Sandy Bottom
 Grifton Seven Springs



Rescue Agencies:

Lenoir EMS
 LaGrange
 Pink Hill
 Grifton



5+ Year Workload Statistics
 Lenoir County Central Communications

LENOIR COUNTY PLANNING & INSPECTIONS

WORKLOAD STATISTICS

(CALENDAR YEAR)

ACTIVITIES	2003	2004	2005	2006	2007
RESIDENTIAL BLDG PERMITS	203	171	156	138	169
COMMERCIAL BLDG PERMITS	38	37	32	30	74
ELECTRICAL PERMITS	721	565	594	604	661
PLUMBING PERMITS	307	206	249	241	242
MECHANICAL PERMITS	470	340	377	371	409
INSULATION PERMITS	103	85	72	75	90
OTHER PERMITS	353	286	192	252	233
SINGLEWIDE M/H PERMITS	203	169	137	124	140
DOUBLEWIDE M/H PERMITS	128	56	69	79	78
ZONING COMPLIANCE CERTIFICATES	347	229	220	293	238
SPECIAL USE PERMITS	26	15	4	10	7
VARIANCE CASES	1	1	1	0	1
APPEAL CASES	0	0	0	0	0
REZONING CASES	0	1	0	1	0
FLOOD DEVELOPMENT PERMITS	6	14	9	10	5
MAJOR SUBDIVISION REVIEWS	5	2	1	3	2
MINOR SUBDIVISION REVIEWS	160	175	195	188	148
MANUFACTURED HOUSING PARKS REVIEWS	1	1	0	0	1
LAND USE ORDINANCES ENFORCEMENTS	9	7	5	7	11
TOTALS:	3081	2360	2313	2426	2509

NC Cooperative Extension – Lenoir County Center

<u>4-H PROGRAM</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Total hours of instruction received by youth enrolled in educational programs	1200	2400	2300	2375
Youth participating in educational events (county fair, projects, presentations, Youth livestock show)	2150	5455	6706	6509
Hours contributed to the 4-H program by volunteers	3300	4100	4250	2000
 <u>FAMILY & CONSUMER EDUCATION</u>				
Citizens receiving assistance from the SHIP (Senior Health Insurance Information Program)				350
Citizens learned skills to assist in water conservation				200
Citizens learned skills to assist in stress management				120
Business participants who completed ServeSafe				20
Citizens learned skills to decrease the risk of disease related to diet & lifestyle	1005	1235	1351	729
Citizens learned skills for effectively managing family resources	83	93	88	50
Youth received education to reduce their risk of chronic disease related to diet and inactivity through school enrichment and special interest programs	340	810	550	623
Hours contributed by Extension and Community Association	2600	2700	3600	168,435
 <u>AGRICULTURE</u>				
Tobacco producers improved production practices	54	35	45	11
Farmers certified or re-certified to use restricted-use pesticides	200	182	400	237
Farmers implementing no-till practices (acreage)	7500	10,000	13,500	6000
Increased Gross Farm Income	\$658,800.00	\$530,000.00	\$475,000	\$477,000
Small Farmers receiving free computers by participating in FACT				35
Animal Waste Operators, certified or recertified				205
Dollars saved by animal waste operators				\$ 35,000
Livestock School Enrichment				150
Improved Pasture (acreage)				1750
Forage Marketed for Drought Relief				\$13,550
Master Gardeners trained	0	0	11	8
Hours contributed by Master Gardener volunteers	1839	2133	2431	3,105
Dollar value of Master Gardener Service	\$25,746.00	\$28,862.00	\$48,990	\$57,300
Pork Producers certified or re-certified for waste management	369			
Livestock related school enrichment programs – children reached		315		
 <u>TOTAL STAFF EDUCATIONAL CONTACTS</u>				
News articles or releases written	250	322	256	312
Program area newsletters distributed	570	15,832	14,480	15,380
Workshops conducted	132	284	246	241
Hours of instruction	916	1439	2458	2,100
Workshop attendance	3984	5530	5519	4,888
Face-to-Face contacts	9,008	25,122	33,867	29,188
Television appearances	58	58	54	68
Parents-As-Teachers referrals	36	36	6	14

Lenoir Soil and Water Conservation

The Lenoir SWCD partnered with the Natural Resources Conservation Service handles a diverse conservation program workload. The following programs represented the actual number of contracts being funded with practices being implemented.

Program Contracts by Program	04-05	05-06	06-07	07-08	Approx. \$ Spent
North Carolina Ag. Cost Share Program	65	69	48	13	\$ 476,773.00
Environmental Quality Incentive Program	45	25	20	12	\$ 603,967.00
Conservation Reserve Enhancement Program	40	40	25	2	\$ 141,819.00
Conservation Reserve Program	10	3	3	0	\$ 45,000.00

With all of the current changes in agriculture, participation in cost share, incentive and annual payment programs has decreased as well as some increases. New Best Management Practices are being introduced in the above programs to encourage farmers to participate in these programs to continue good conservation.

LIBRARY	<u>FY 04-05</u>	<u>FY 05-06</u>	<u>FY 06-07</u>	<u>FY 07-08*</u>
Circulation:				
Kinston-Lenoir County Public Library	374,349	343,776	356,404	346,637
La Grange Library	55,680	53,349	53,292	59,467
Pink Hill Library	27,418	29,424	32,140	34,951
Total (Lenoir County)	457,447	426,549	441,836	441,055
Attendance:				
Kinston-Lenoir County Public Library	402,649	410,204	380,176	202,614**
La Grange Library	55,509	57,151	61,574	68,819
Pink Hill Library	38,688	38,807	37,527	43,539
Total (Lenoir County)	496,649	506,162	479,277	314,972
Reference Questions:				
Kinston-Lenoir County Public Library	259,295	255,168	175,404	225,659
La Grange Library	28,883	25,491	34,810	31,497
Pink Hill Library	23,207	24,925	22,127	26,098
Total (Lenoir County)	311,335	305,011	232,341	283,254
Attendance for Adult Programs	13,750	8,951	1,706	1,298
Attendance for Children's Programs	28,100	22,874	13,430	15,129
Volumes Added (system total)	14,980	15,010	14,451	13,355
Volumes Withdrawn (system total)	10,691	14,550	18,275	31,013
Total Volumes (system total)	222,491	222,951	218,729	234,974

*Projected through June 30, 2008

**The decline in attendance during the renovation is a result of reduced parking space during construction and limited space for programming due to the unavailability of the auditorium.

**LENOIR COUNTY HEALTH DEPARTMENT
CALENDER YEAR ACTIVITY REPORT**

	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>
Adult Health							
Physicals (BCCCP)	25	19	25	12	40	154	223
BCCCP (mammograms)	32	39	25	18	23	15	32
Modified	17	15	19				
Animal/Rabies Control							
Request for service	974	1242	1218	1019	1133	1128	1005
Cases of rabies	0	4	4	6	8	5	6
Bites investigated	54	38	85	88	110	87	45
Rabies vaccinations	8193	7943	7567	7,645	6,843	7,667	7,247
Animals impounded	3361	3553	3917	3,240	2,610	3,142	3,352
Animals euthanized	1895	2135	2578	2,228	1,751	2,140	2,122
Child Health							
Well-child visits	684	685	632	628	673	1,025	1,598
Patients, unduplicated	562	537	527	462	476	703	1,035
Immunizations, clinic doses				3,032	3,285	2,760	5,102
Immuniz, 6 th grade doses			84	787	1,328	2,128	2,101
Lead follow-up	16	17	17	18	48	21	52
Child Serv. Coord, enrollees	43	15	0	0	86	142	104
CSC, active months/units	230	120	0	0	541	408/378	454
Newborn Assessment	12	5					
Communicable Disease							
PPD, TB skin tests	1296	1018	905	968	877	933	1,405
STD Screenings	1003	910	930	792	724	743	986
HIV tests	1369	1570	990	1,074	862	1,257	1,030
HIV, posttest counseling	851	457	628	425	578	853	713
HIV, pretest counseling	2099	1312	1618	1,316	1,690		
Flu vaccine, doses		1108	2610	2,738	830	1,017	654
Pneumonia vaccine, doses			136	6	84	83	109
Tetanus vaccine, doses			312	141	184	211	191
Hepatitis B vaccine, doses			377	285	271	380	256
Other vaccines			103	118	296		
Syphilis, reported cases	17	13	17	6	7	12	15
Gonorrhea, reported cases	196	173	2	203	146	134	111
HIV, reported positives	21	21	26	15	33	17	18
AIDS, reported cases	15	13	17	6	6	7	15
Tuberculosis, reported cases	5	7	2	3	6	7	7
Chlamydia, reported cases	317	296	353	361	300		

Environmental Health**On-site Wastewater**

Applications, new lot evals	286	344	259	247	320	453	625
Site visits	1363	1310	1248	1,197	1,563	1,956	2,344
Site evals conducted	304	376	288	306	364	538	761
Improvement permits, new	200	254	189	206	245	335	454
Improvement permits, repair	28	27	35	37	42	33	70
Improvement permits, denied	0	4	0	1	4	4	14
Operations permits	211	212	226	249	303	326	390
Complaints investigated	7	13	14	19	30	23	32

Food and Lodging

Inspections quarterly	844	1145	1139	1,167	1,111	1,082	1,029
Permits issued	115	110	107	107	98	105	95
Site visits	408	383	405	257	272	302	455
Complaints investigated	38	30	40	32	30	40	53
Lead investigations	2	1	1	5	2	11	7
Other visits			22	110	111		

Family Planning

New patients	212	247	415	219	190	292	264
Continuation patients	803	793	625	837	1,044	1,165	1,215
Visits	1937	1966	1872	2,091	2,308	3,112	3,260

Health Education/Promotion/Outreach

Tobacco			3				
Physical Fitness			5				
Nutrition/Overweight/Obesity	1		7				
Chronic disease presentations			0	7	5	60	49
STD/HIV/AIDS presentations	5	11		30	61	55	28

Laboratory

Pregnancy test	1058	943	1019	1,017	1,040	1,075	1,187
Gonorrhea cultures	961	815	831	1,263	2,204	2,500	2,490
Cholesterol tests	153	137	123	112	146	139	257
Glucose tests	450	440	546	538	509	869	995
Hemoglobin tests	3762	3882	3839	3,768	3,669	3,927	4,121
Urinalysis/micro	2347	2318	2705	1,986	1,713	3,304	3,743
Patients, unduplicated	8729	8188	7819	8,609	8,452	10,779	10,399
Reference lab	7083	6543	6770	5,780	5,694	6,541	6,693
Total tests/Specimens							
Collected	21,496	20,640	21,283	21,519	21,312	25,195	27,355

Maternity

Low risk, patients	182	185	251	207	148	240	360
High risk, patients	75	80	91	175	150	194	252
Patients, unduplicated	204	227	248	265	218	311	
Total visits	1140	1235	1970	1,409	1,326	2,157	2,645
MCC, new patients	52	56	76	78	104	136	203
MCC, subsequent patients		417	276	389	291	624	765
MCC, units	588	850	960	954	996		
MCC, encounters	306	473	470	504	599		
Pregnancy counseling	301	265	305	594	247	331	na

WIC

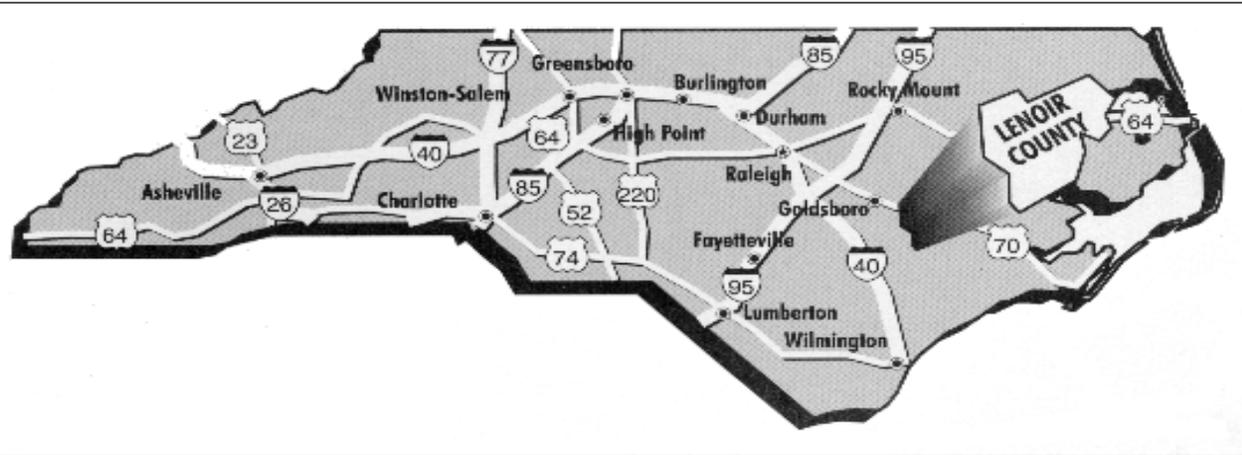
Caseload, unduplicated	5170	4554	4220	4,264	3,908	4,069	3,741
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APPENDICES



Lenoir County, North Carolina

Community Profile 2008



FAST FACTS

Location

Driving time to metropolitan city (min/miles)	
Raleigh	90/75
Wilmington	120/100

Population (Census)

	1990	2000
Lenoir Co.	57,274	59,648
Male	26,648	28,312
Female	30,626	31,336
White	34,288	33,685
Black	22,595	24,115
Other	391	1,848

2006 Certified Population Estimates

Source: NC State Data Center	58,172
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2006 Per Capita Income

	\$ 28,212
Source: US Dept. of Commerce, Bureau of Economic Analysis 5/5/08	

2006 Farm Income

Total Cash Receipts from marketings (\$000)	\$ 139,329
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Source: US Dept. of Commerce, Bureau of Economic Analysis
5/5/08

Recruitable Labor

Lenoir County ESC Job Applicants , March 2008	*3,194
High School Graduates (2006)**	507
# Entering Labor Force	26
# Continuing Education	450
# Entering Military	22

Source: * NC ESC Website Active Job Applicants by County 5/2/08,
** NC Dept of Public Instruction, 2007 Co. Profile 5/5/08

Work Force Mix (3rd. Qtr. 2007)	Number	%
Private Industry	22,350	78.68%
Government	6,055	21.32%
Total All Industry	28,405	100.00%
Manufacturing	4,868	17.14%
Agriculture, Forestry, Fishing & Hunting	496	1.75%
All Other Industry	23,041	81.12%
TOTAL	28,405	100.00%

(Source: ESC Website 5/2/08)

Labor Force

	2005	2006	2007
Labor Force	27,625	27,576	28,651
Employment	25,945	26,003	27,173
Unemployment	1,680	1,573	1,478
Rate %	6.1	5.7	5.2

Source: ESC Website 5/2/08

Median Age

	1990	2000	2006
	34.56	38.19	39.9

Source: NC State Demographics (<http://demog.state.nc.us/>)

Taxable Sales (New reporting methodology as of July 05)

FY 06-07	\$ 491,160,300
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Source: NC Dept. of Revenue, Sales & Use Tax Division 5/5/08

**LENOIR COUNTY GOVERNMENT
BUDGET CALENDAR: FY 08-09**

	TASK	DATE
1	Budget Request Instruction Book Provided to Departments	February 15, 2008
2	Outside Agencies Advised By Letter & Form of Budgetary Time Frame	February 18, 2008
3	Commissioner Budget Planning Work Session	February 18, 2008
4	Financial / Budget Philosophy Reviewed	February 18, 2008
5	Outside Agencies' Budget Requests Returned to County Manager	March 14, 2008
6	Departmental Budget Requests Returned to County Manager	March 14, 2008
7	Meet With Department/Agencies, as Necessary	March 25, 2008 to April 4, 2008
8	Tax Revenues & Other Revenue Estimates Finalized	April 4, 2008
9	Finalize Budget Requests	April 11, 2008
10	Distribute FY 08-09 Submitted Budget to Board of Commissioners	May 5, 2008
11	Hold Work Session(s) on FY 08-09 Submitted Budget (Need to Schedule)	May 12 – 16, 2008
12	Advertise Public Hearing on FY 08-09 Budget	May 23, 2008
13	Hold Public Hearing (4:00 p.m.)	June 2, 2008
14	Adopt Budget	June 16, 2008

LENOIR COUNTY FISCAL POLICY

The overall goal of the County's fiscal policy is to improve upon and maintain effective and efficient management of the public's resources. The policy statements which follow provide the "building blocks" for achieving this goal. There are four categories: budgeting, expenditure control, investment of idle funds, and preservation of general fund balance.

Budgeting

A comprehensive budget will be prepared annually for all funds to be expended by the County in accordance with North Carolina General Statute 159-8-13. The budget will be prepared in such a manner as to facilitate its understand by citizens and elected officials. In addition to required public hearings, the Commissioners will hold work sessions on the budget which will be open to the public. Copies of the proposed budget will be available to citizens and elected officials prior to the work sessions. Budgetary emphasis will focus on providing the maximum level of basic services, to the most citizens, in the most cost-effective manner, with due consideration being given to all costs – economic, fiscal, and social. The budget will provide for adequate maintenance of capital, plant and equipment and for their orderly replacement. The county will avoid budgetary capital financing (one-time revenues for one-time funding of capital assets), special studies, or other non-recurring expenditures. Reports comparing actual revenues and expenditures to budgeted amounts will be prepared monthly and available to the public. Revenue estimates will be incorporated into the annual budget document and will be conservative. The County will not balance the budget on unrealistic revenue projections.

Expenditure Control

County management will employ tools designed to control expenditures to keep the tax rate at its lowest possible level, while maintaining sufficient resources to operate effectively. These tools include formal approval (by resolution) from the Board for all "non-routine" expenditures exceeding \$2,500. This approval will be obtained in addition to the normal budget process. Examples of non-routine expenditures include capital purchases, unplanned large purchases that require shifting of funds between line items, and purchase in which the Board may have special interest. Routine expenditures over \$2,500 include utilities, postage, fuel, etc. County management will also require a purchase order for any purchases over \$100, allowing management to scrutinize the expenditure prior to commitment of County funds. In essence, the benefit of close review offsets the additional paperwork and cost of processing the required documents. Other controls include departmental approval and review by the Finance Officer for all travel, and further approval by the county manager for travel out-of-state.

Investment of Idle Funds

The County will invest its idle funds, in accordance to G. S. 159-30, into: (a) CDs issued by banks using method of collateralization, (b) U.S. Treasury bills, notes, & bonds, and (c) in the North Carolina Capital Management Trust – Cash Account. As CDs mature, the finance office will call for quotes to ensure a competitive rate of return. The finance officer will manage these investments and determine the appropriate terms, percentage distributions, and rates. Board approval will be sought prior to committing to new investment options. The County uses a central depository system to manage its funds. This allows the finance officer to maintain only the amount necessary to cover expenses in the demand account and to invest the remaining funds to achieve greater return.

Preservation of General Fund Balance

The financial strength of the County is measured largely by its available general fund balance. The goal of the County is to maintain a fund balance in the 10% range for the following reasons:

- to ensure that sufficient operating funds are available in light of the County's erratic revenue cycle;
- to provide for adequate funds for immediate relief in case of natural disaster (ie. hurricanes, floods, etc.);
- to provide interest income through the wise investment of these funds to help stabilize the tax rate; and to reduce the cost of debt issuance by establishing a strong financial history.

According to the North Carolina Local Government Commission staff, a local government entering fiscal year with less than 8% undesignated, unreserved fund balance will not have sufficient resources to meet its obligations until it begins receiving property taxes.

Annual Independent Audit

The County will, in accordance to G.S. 159-34, have its financial accounts audited as soon as possible after the close of each fiscal year by a certified accountant or by an accountant certified by the Commission as qualified to audit local government accounts.

Fund Structure and Basis of Budgeting

The County Budget is organized on the basis of funds, each of which is considered a separate accounting and reporting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its revenues and expenditures, as appropriate. The types of funds include: the General Fund, Special Revenue Funds, Capital Funds and Enterprise Funds.

The General, Special Revenue, and Capital Funds are accounted for using the modified accrual basis of accounting, in accordance with G.S. 159-26. Under the modified accrual basis of accounting, revenues are recognized when they become measurable and available as net current assets. Expenditures, under the modified accrual basis of accounting, are generally recognized when the related fund liability is incurred.

The County uses the accrual basis of accounting for the Enterprise (Solid Waste) Fund. Under the accrual basis of accounting, revenues are recognized when they are earned and expenses are recognized when they are incurred.

Governmental Fund Types

General Fund: This is the primary operating fund of the County and is used for the majority of current operating expenditures of the County Government. This fund provides **inter-fund transfers** for the operations of other funds, which include the Insurance Fund, Capital Improvements Fund, Revaluation Fund, Vehicle Replacement, and E-911.

Special Revenue Funds: These funds are used to account for the proceeds of specific revenues that are legally restricted to expenditure for particular purposes. The Revaluation Fund, County-wide Fire Service District Fund, E-911 Fund, Insurance Fund, Fund, and E-911 are included in these funds. The revenue sources of these funds include federal grants and special ad valorem taxes and fees.

Capital Funds: These funds account for the acquisition and/or construction of major capital assets by the County, except those financed by enterprise funds. Financing is primarily funded by bond issues, State and Federal grants, and transfers from the General Fund. The Vehicle Replacement Fund, Capital Improvements Fund, School Capital Fund are included in these funds.

LENOIR COUNTY – GENERAL DESCRIPTION

Lenoir County is located in the Coastal Plains region of Eastern North Carolina approximately midway between South Carolina and Virginia. Encompassing an area of 399 square miles, the County is an irregular pentagon in shape and is bound on the north by Greene County, on the east by part of Jones, Pitt and Craven Counties, on the south by Jones County and on the west by Wayne and Duplin Counties.

The land is a good land...an eastward-sloping plain crossed by shallow valleys and interrupted by a few gently rolling hills. From an elevation of 125 feet above sea level near the Dawson community in the western section of the county, the land drops to 44 feet at the headwaters of the Trent Rivers in the southeast section. Along the river and a few of the larger creeks are broad lowland areas carved in the distant past as the streams changed course or as water rushed downstream in time of heavy rain or storm. The normally placid Neuse River snakes its way for 75 miles through the center of the county, dividing it into almost two equal parts. The river depth fluctuates with the seasons from a low of two feet to a high water mark of 25 feet. Its width average 50-300 feet. Other streams include Southwest, Contentnea, Break Creek, Falling Creek and Briery Run.

BIRTH OF LENOIR COUNTY

The period following the Revolution was one of corruption and lawlessness in Dobbs County, especially in the far reaches of the area where Greene County is now located. Lack of honest qualified leaders and difficulties in administering justice in the remote sections of the county resulted in an emergency of many individuals who sought riches and power by any means, without regard to law. Government, in some areas, was non-existent, tax collections scant and law and order a farce. In efforts to remedy the situation, a bill was introduced in the General Assembly in December, 1791 to divide Dobbs County into two new counties with courts, prisons and stock in each. An opponent of the bill, General William Graham, declared it was the first time he had ever heard of destroying a government to establish law and order. The new counties were to be named Lenoir and Glasgow. A strong effort was made to name one of the counties for Stephen Cabarrus, then president of the State Senate. The name of Lenoir was stricken from the bill and Cabarrus substituted. Then, following arguments by Lenoir partisans, Cabarrus was stricken and Lenoir re-inserted. Thus, Lenoir County came very close to be Cabarrus County. The act of abolishing Dobbs County and creating Lenoir County was ratified on January 21, 1792 and Kinston was named the County Seat.

Lenoir County's name honors General William Lenoir, described by his contemporaries as a "venerable patriot and soldier," and who played a major role in the affairs of the state of North Carolina.

Source: *Lenoir County – 200 Years of Progress – 1776-1976*
Published by the Lenoir County Board of Commissioners
and the Kinston-Lenoir County Bicentennial Commission

MINUTES
LENOIR COUNTY BOARD OF COMMISSIONERS
BUDGET PLANNING WORKSESSION
Administration Building Conference Room
February 18, 2008

The Lenoir County Board of Commissioners began their scheduled retreat on Monday, February 18, 2008 at 1:00 p.m., at the Administration Building Conference Room, 101 North Queen St., Kinston, NC.

Members present include: Chairman Paul H. Taylor, Jr., and Commissioners Claude Davis, Earl Harper, and Claude Stroud.

Members absent: Jackie Brown, George W. Graham, Jr., Chris Humphrey

Also present were: Michael W. Jarman, County Manager, Tommy Hollowell, Assistant County Manager, and Lashanda Aytch, Clerk to the Board

Mr. Jarman welcomed the Board to the retreat and gave an overview of the retreat agenda. Mr. Jarman then highlighted the accomplishments of each department for 2007.

Goals / Expectations of Board Members / Budget Philosophy

The Board reviewed the Financial/Budget Philosophy to see if any changes were needed. The current philosophy concerning Unrestricted/Unreserved General Fund Fund Balance is to maintain a Twenty Percent (20%) Minimum Level of General Fund Expenditures. Mr. Stroud stated he did not feel the Fund Balance should remain at Twenty Percent (20%); the county currently stands at 17%, which is \$8,723,521, approximately 6.7 weeks of working capital. Mr. Jarman reminded the Board they must be very careful when determining what minimum to maintain.

Mr. Harper asked about the status of the mental health building. Mr. Jarman stated no one has offered the minimum amount of \$2 million the Board agreed on for the property. In recent meetings it has been determined the mental health system is failing; some mental health services may be reverted back to the county. With this in mind, it may be appropriate to keep the building for future county use. In recent discussions with EastPointe Board members, they have requested to lease the building from the county. EastPointe has agreed to place a roof on the building at a cost of \$70,000 and handle all maintenance of the building. The cost of the lease will be \$100,000 per year for three (3) years with the option to renew after (3) years. Board members agreed with the proposal as presented.

Mr. Harper asked if the Sales Tax Referendum would be presented to the citizens this year. Mr. Jarman stated he would like to offer this referendum to the citizens once more, but with more education offered to the public. Mr. Stroud agreed that more education/information would be needed to obtain a positive outcome. Mr. Stroud stated the citizens needed to understand what they are voting for and how it would benefit the county. Mr. Taylor stated he was in full support of the sales tax referendum.

Health Insurance Fund

Mr. Hollowell stated the county has not experienced very high insurance claims to date. If claims stay on their current path, the county will be in good condition. The Board discussed briefly about providing insurance to retired workers; no decision was made.

Building / Facility Utilization

King Street Facility-Mr. Joe Testino of NC Probation and Parole will be occupying the front of the building with Juvenile Probation services. Lenoir County Transit will occupy the back of the building providing the county transit services. Renovation on the building will be complete by June 2008.

MIS - Personnel have vacated MIS facility – voting machines are now being stored in the building.

Gordon Street Facility – County Administration wants direction for the future of the building. The building is in poor condition, but could be used as a storage facility if needed by other departments. The Board members directed administration to sale or demolish the building.

Deep Run Sewer – Mr. Joe Bower of White and Allen, is working on obtaining the easement for the Town of Pink Hill. The Town is expected to take over sewer services on April 1, 2008.

Deep Run EMS Facility – The new EMS building is in place, other construction within the building as begun; property will be a welcomed addition to the community.

Jail – Mr. Hollowell reviewed jail configurations and numbers with the Board. Board members wanted to table the issue for further discussion at a future budget retreat.

Board members agreed to hold the next budget retreat on March 17th at 2:00 p.m.

MINUTES
LENOIR COUNTY BOARD OF COMMISSIONERS
BUDGET PLANNING WORKSESSION
Administration Building Conference Room
March 17, 2008

The Lenoir County Board of Commissioners began their scheduled retreat on Monday, March 17, 2008 at 2:00 p.m., at the Resource Development Building, 101 North Queen St., Kinston, NC.

Members present included: Chairman Paul H. Taylor, Jr., George W. Graham, Jr., Vice-Chairman and Commissioners Jackie Brown, Claude Davis, Earl Harper, Chris Humphrey and Claude Stroud.

Members absent: None

Also present were: Michael W. Jarman, County Manager, Tommy Hollowell, Assistant County Manager, and Lashanda Aytch, Clerk to the Board

Ms. Brown offered the invocation. Mr. Jarman welcomed everyone to the second budget retreat. Mr. Jarman stated he felt the "Wake up Lenoir" meeting went very well despite the articles that had been reported. Mr. Jarman stated he as well as Mr. Scott Stevens, City of Kinston Manager, planned together for the event and made a joint presentation. Mr. Taylor stated he found the meeting to be very educational for all in attendance.

Jail Overcrowding/Construction Issues

Mr. Jarman reminded the Board of the jail average daily capacity of the Lenoir County Jail. Capacity at times has swelled over the 121 legal capacity with an average of 140 inmates. Mr. Jarman stated county administration was in need of input from the Board in order to move forward with jail construction. County Administration is in full agreement of constructing a new jail facility. If the Board commits to a jail project now, there will be a limited amount of debt, but engineering cost would be budgeted for this fiscal year. Debt service on the project would come in 2009, during revaluation. Mr. Harper asked about the status of the new programs (i.e., electronic monitoring, in-house drug testing, and court liaison) to see how effective they have been in combating the jail capacity levels. Mr. Jarman stated the programs are good programs, but the jail is still over capacity; the programs do not reduce the numbers enough to completely control the jail capacity.

Mr. Stroud asked if the expense is necessary for a capacity of only 140 inmates. Mr. Jarman stated the capacity has been over 140 inmates for several years; the county can not plan for just the needs of today, but for the next five-(5) years and beyond. There is still a need for bed space; there is no decrease in criminal activity. Mr. Harper stated he has looked into the possibility of building a two story 50-bed facility adjacent to the current jail. This would give the jail a capacity of 170 beds. Mr. Harper stated it would cost the county less in construction costs and operating expenses. Mr. Taylor stated he has visited the jail on several occasions, even at night, and the jail is in horrible condition, which puts the lives of not only the inmates but also the jailers of Lenoir County in danger.

Mr. Harper stated all options must be explored before considering a \$9-\$12 million jail construction. Mr. Humphrey asked how would the county pay for the jail construction. Mr. Jarman stated there is not enough information at this time to determine where the monies will come from. Last year, the sales tax increase was proposed as an option to construct the jail facility and was defeated. This year the State budgeted Medicaid relief for counties. For Lenoir County the figure is \$2 million, but that has yet to be seen; therefore property taxes are the only other source in collecting the revenues needed to build a new facility.

Mr. Harper stated he wants to know the daily number of inmates for the past 60 days. Major Chris Hill of the Lenoir County Sheriff's Department, stated he would provide the information. Mr. Hill stated the Court Liaison position has been working very well along with electronic monitoring. The liaison releases non-violent offenders for the electronic monitoring program, but there are several inmates that have to stay in jail under court order. Mr. Hill stated the Sheriff's Department is looking into switching to a cellular electronic monitoring program. Instead of having a landline, the machine connects to a cellular tower, which will cost a few dollars more, but could be more convenient. Mr. Hill stated he does not agree with building a 50-bed facility. A facility of that nature would only take care of the county's short-term needs stated Mr. Hill.

Mr. Jarman asked what is the direction the Board wishes to take for jail space. Mr. Taylor stated the issue must be discussed and a determination rendered now. Mr. Graham stated the North Carolina Facility Services evaluated the jail last year and the county received a poor report. The county is going to pay by being sued for loss of life or other issues in the jail. The county has an obligation to take care of the inmates because they are citizens of Lenoir County. The county jail is an inadequate facility, if the jail is built properly the county could possibly reduce the amount of employees in the jail. A decision has to be made now. Mr. Taylor asked should the county build a 108 or a 144-bed facility. Mr. Jarman stated a 108-bed facility was the first recommendation rendered by Sheriff Smith. Mr. Jarman asked the Board what other information is needed and who do they need it from in order to render a decision. Mr. Hill stated it comes down to how far in the future does the Board want to take the county as far as jail needs. Mr. Harper stated he would like more information before rendering a decision. Mr. Hill asked what other information is needed that has not already been produced to make a decision. Mr. Harper stated there is a lot of unknown information that the Board does not have in order to make a decision. Mr. Jarman stated the decision has to be made as to whether a jail facility is needed, and how will it be paid for. Mr. Graham stated the Board should authorize the county manager to proceed with construction planning, if not their will not be a decision made.

Mr. Jarman stated the county should expect to spend at least \$100,000 on the construction design of the jail. Mr. Stroud stated the County needs to wait until the revaluation is done before making a decision regarding the jail. Mr. Harper agreed with Mr. Stroud. Mr. Graham stated the Board couldn't continue to procrastinate regarding this issue, the Board is stuck on this issue. Mr. Graham stated the Board needs to decide on pre-construction issues now. Mr. Harper stated an additional 200-bed facility should be constructed instead of a 144-bed facility. The later would be a waste of money for the citizens of Lenoir County. Mr. Taylor stated that increase in beds would be a significant impact on the budget for construction of the jail. No Commissioner had an objection to the increase in beds for the new jail facility. Upon a motion by Ms. Brown and a second by Mr. Graham, the Board approved county administration to proceed with construction design, financing, and planning for a 200-bed jail facility not to exceed \$100,000. The motion was approved by a 6-1 vote with Mr. Humphrey dissenting.

MINUTES
LENOIR COUNTY BOARD OF COMMISSIONERS
BUDGET PLANNING WORKSESSION
Administration Building Conference Room
April 21, 2008

The Lenoir County Board of Commissioners began their scheduled retreat on Monday, April 21, 2008 at 1:00 p.m., at the Administration Building Conference Room, 101 North Queen St., Kinston, NC.

Members present included: Chairman Paul H. Taylor, Jr., George W. Graham, Jr., Vice-Chairman and Commissioners Jackie Brown, Claude Davis, Earl Harper, Chris Humphrey and Claude Stroud.

Members absent: None

Also present were: Michael W. Jarman, County Manager, Tommy Hollowell, Assistant County Manager, Ms. Martha Martin, Finance Officer, Mr. Roger Dail, Emergency Services Director, Mr. Wesley Carter, EMT Manager, and Lashanda Aytch, Clerk to the Board

Mr. Jarman welcomed everyone to the budget retreat.

Jail Overcrowding/Construction Issues

Mr. Humfrey asked about modular jail alternatives. Mr. Jarman stated he received an email regarding the subject, but had not had time to review the information entirely. Mr. Taylor stated he and Mr. Harper toured the Pamlico County jail facility. The facility is less than one (1) year old. Mr. Taylor stated the facility is very well designed and accommodates juveniles, men and women inmates. The inmates are separated by type of crime i.e., felonies, misdemeanors; inmates wore different colors to represent different crimes. Mr. Harper concluded that the facility was very well constructed. Mr. Graham asked if the Board had approved the planning for the construction of a new jail facility. Mr. Jarman stated the Board approved spending up to \$100,000 to design a 200-bed facility. Mr. Jarman as well as Sheriff Smith feels a 144-bed facility is more feasible at this time. Mr. Jarman stated \$100,000 is not enough funding to design a 200-bed facility; it normally cost 2% of the anticipated cost of construction. Mr. Harper stated he does not feel the county should spend \$12 million on the county's jail facility. Mr. Harper stated the Board still does not have enough facts to render a decision at this time. Mr. Taylor stated another meeting should be called to raise more questions about jail construction with the Sheriff. Mr. Jarman stated he would schedule the meeting.

Emergency Medical Services – Non-Emergency

Mr. Taylor stated the Board has to decide if they want to continue control of non-emergency service in the County. Mr. Taylor stated he has received four (4) petitions from Deep Run, Southwood, Pink Hill, and Sandy Bottom Fire Departments requesting non-emergency service be given to an outside agency. Mr. Jarman stated when the service was approved by the Board, County Administration stated they would continue to monitor and improve non-emergency service as necessary. Non-emergency service is generating revenues of \$200,000+, which offset the costs on the emergency side, which will cost the taxpayers more if the County terminates non-emergency service. Having an outside agency provide the service will cost the taxpayers more money. So the question is what is the concern of the fire departments. Mr. Taylor stated all the fire departments have posed a “what if” question. Their concern is what if someone dies waiting on an ambulance that is working non-emergency calls?

Mr. Dail stated EMS does not divide the county up into districts, the county can not afford to do that. There are five (5) trucks that run emergency calls and one (1) to two (2) trucks that run non-emergency calls. They are for the entire 60,000-member population of Lenoir County. Response times are still averaging ten (10) minutes. EMS is looking at entering into System Status Management, which tracks historical calls, the price of this system costs between \$30,000- \$98,000. The system is very accurate and lets EMS know exactly where they need to be a certain times of the day, everyday. Before the county took over non-emergency services, the county was paying \$800,000 in EMS per year, plus the added expense of purchasing EMS trucks. The County began providing non-emergency service in 2001. Since that time EMS has decreased the total costs of operations. Medic coverage is provided countywide, when it was not provided before. This task can not be accomplished any cheaper than what is provided. To separate the two services, it will cost the county an additional \$272,000. Mr. Jarman reminded the Board that non-emergency service had to be provided by the County due to another company going out of business. Mr. Stroud asked when would the System Status Management plan be purchased. Mr. Jarman stated Mr. Dail has placed this item in his budget for several years, but due to budget restraints the system was taken out of the budget. Mr. Stroud stated he would like to see the System Status Management plan purchased to better provide service to the citizens of Lenoir County. Mr. Humphrey stated he believes the public needs to be better educated about how the whole emergency/non-emergency system works. The Board requested that more information be obtained about the costs of the system and report back with the final costs. Mr. Dail and Mr. Jarman agreed to provide the information.

Special Projects

Mr. Hollowell stated the Local Government Commission (LGC) has granted the County permission to sale \$39,700,000 in School Bonds. With this approval the School’s will save \$40,000 which can be applied to future projects. This will be presented to the LGC Board on May 6, 2008. If the Board approves the Resolution along with the LGC, the Bonds will be sold on May 13, 2008. The Debt Service on these Bonds for next year will be around \$4 million, the following year; the payout will be around \$7 million lasting 7-8 years.

Mr. Jarman stated County Administration would be focusing on developing a Wellness Plan. Mr. Hollowell will be researching the topic.

The County is in the 4th year of a 5-year landfill cell. A new landfill cell will be discussed in the future. Some landfill trucks have to be replaced in the future.

Sales Tax Referendum – Mr. Jarman stated the Board has to decide if the referendum should be placed back on the ballot in November. Mr. Humphrey stated he feels voters would be insulted if the referendum is placed back on the ballot. All the Commissioners agreed that more education to the citizens is required in order for the referendum to pass.

SPCA – Mr. Jarman stated the SPCA has requested \$106,000 for this fiscal year. Currently the County funds the SPCA \$62,000; Lenoir County does not fund the SPCA as adequately as other counties. Mr. Jarman stated he would come back with a recommendation.

OPEB (Other Post Employment Benefits) – Mr. Jarman stated County Administration will be reviewing these benefits this year to reduce the liability and costs for the county. Mr. Hollowell stated the costs for the county to provide health insurance to retirees was \$177,000, not including claims. The County will consider changing the numbers of years vested to save the county money in the future.

Salaries – Mr. Jarman stated all Department Managers were requested to do salary studies for their respective departments. As the information has been submitted, inconsistencies are prevalent. A committee will be formed to examine this situation over the next year. The County would like to keep salaries in line with the market. Mr. Jarman would like the Board to be open to a COLA increase of 2.5%-5%. Mr. Harper stated he would like a merit plan initiated as well. Mr. Jarman stated the department is looking into that aspect of salaries as well.

Respectfully Submitted by
Lashanda Aytch
Clerk to the Board

GLOSSARY

Accrual Accounting: A basis of accounting which revenues and expenses are recorded at the time they are incurred, instead of when cash is actually received or disbursed.

Ad Valorem Taxes: Please see Property Taxes.

Appropriation: An authorization granted by the Board of Commissioners to make expenditures and incur obligations for purposes specified in the Budget Ordinance.

Assessed Valuation: A value established by the Lenoir County Tax Assessor's office for real and personal property to be used as a basis for levying property taxes.

Balanced Budget: When planned expenditures equal anticipated revenues. The North Carolina Local Government Budget and Fiscal Control Act requires the budget, which is submitted to the Board of Commissioners, be balanced.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds.

Budget: A plan of financial operation for the County, which includes estimated revenues and expenditures for a specific fiscal year.

Budget Amendment: A procedure used by the County and Board of Commissioners to revise a budget appropriation.

Budget Calendar: A schedule, which outlines the process of budget preparation, adoption, and administration.

Budget Document: The official document, representing a comprehensive financial program for a specific fiscal year, which is prepared by the County staff and approved by the Board of Commissioners. The document presents policies and various budgetary information which reflects decisions made by the Board of Commissioners.

Budget Message: A general discussion of the budget which provides the Board of Commissioners and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the County Manager.

Budget Ordinance: A document adopted by the Board of Commissioners which lists revenues by source, appropriations by department or fund and levies taxes for the coming fiscal year.

Capital Outlay: Items (such as vehicles, equipment, and furniture) purchases by the County, which have an expected life, which exceeds one year and a unit cost, exceeding \$500.

Cash Accounting: Basis of accounting which recognizes revenues when a government receives cash and costs when its disburses cash.

Cash Management: Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investments, establishing and maintaining banking relationships.

Contingency: Account which funds are set aside for unforeseen emergency expenditures which may become necessary during the year, use of these funds must be approved by the Board of Commissioners before they can be appropriated.

Debt Service: An obligation by the County to pay the principal and interest of all bonds according to a pre-determined payment schedule.

Department: A unit of the County government, which is responsible for performing a primary governmental function.

Delinquent Taxes: Taxes that remain unpaid on and after the due date on which a penalty for non-payment is attached.

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds to set aside or commit funds for future expenditures.

Enterprise Fund: A fund used to account for activities that are financed and operated in a manner similar to business enterprises and for which a fee for services or the availability for services are charged to completely or partially recover the expenses of the operation. Enterprise Funds typically include water and sewer, and solid waste.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by the Board of Commissioners in the Budget Ordinance.

Expenditure: The cost of goods or services received by the County.

Fiscal Year: The time period, which indicates the start and finish for recording financial transactions. The Fiscal Year for the County starts on July 1st and ends on June 30th.

Fixed Assets: Assets of a long-term character which are intended to be held or used, such as land, buildings, machinery, furniture, and equipment.

Fund: A fund is a separate fiscal and accounting entity with a separate set of accounting records that governments segregate to carry on a specific activity.

Fund Balance: The cash and investments which remain at the end of the fiscal year which can legally be appropriated to fund expenditures in the upcoming fiscal year. The Local Government Budget Fiscal and Control Act (LGBFCA) limits the amount of fund balance monies which may be appropriated in the next budget year.

GAAP: Generally Accepted Accounting Principals (GAAP) relates to accounting rules and uniform standards for financial reporting representing generally accepted practices and procedures of the accounting profession. G.M.P. provides a set of minimum standards and guidelines for financial accounting and reporting. Therefore, all GAAP-basis Financial Statements are reasonably comparable, regardless of the legal jurisdiction or geographic location of the government.

General Fund: A Fund established to account for the resources used for the general operation of the County.

General Obligation Bonds: Debt instruments issued by the County which are backed by the full faith and credit of the issuing government.

Intergovernmental Revenue: Revenue received from another government for a specified purpose.

LGBFCA: The Local Government Budget and Fiscal Control Act governs all financial activities of local governments within the State of North Carolina.

Long Term Debt: Debt with a maturity of more than one year after the date of issuance.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Modified Accrual Accounting: A basis of accounting in which expenditures are accrued by revenues are accounted for on a cash basis. This accounting technique is a combination of cash and accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are “measurable” and “available for expenditure.”

Property Taxes (Ad Valorem): Taxes are paid by property owners in the County. These taxes are levied on both real and personal property according to the property’s valuation and the tax rate.

Property Tax Rate: The rate at which real and personal property in the County is taxed in order to produce the necessary revenues to conduct vital governmental activities.

Revenue: Income received from a variety of sources and used to finance government or enterprise operations.

Submitted Budget: The budget document made by the County Manager and presented to the Board of Commissioners.

Tax Levy: The total amount of revenue to be raised by property (ad valorem taxes).